SWAN HILL
Rural City Council

AGENDA

ORDINARY MEETING OF COUNCIL

Tuesday, 17 December 2019

To be held Swan Hill Town Hall
McCallum Street, Swan Hill
Commencing at 4:00 PM

COUNCIL:

Cr B Moar – Mayor

Cr A Young
Cr LT McPhee
Cr J Benham
Cr C Jeffery
Cr L Johnson
Cr N McKay

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SECTION A – PROCEDURAL MATTERS

- **Open**
- **Acknowledgement of Country**
- **Prayer**
- **Apologies**
- **Confirmation of Minutes**

  1) Ordinary Meeting held on 19 November 2019

- **Declarations of Conflict of Interest**
- **Receptions and Reading of Petitions, Memorials, Joint Letters and Deputations**
- **Public Question Time**

SECTION B – REPORTS

B.19.134 CITIZENSHIP CEREMONY DRESS CODE POLICY

Responsible Officer: Director Corporate Services
File Number: S16-25P-02-21
Attachments: 1 Citizenship Ceremony Dress Code

Declarations of Interest:
David Lenton - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The Australian Government requires Council to develop and implement a Dress Code to cover people participating in Citizenship Ceremonies conducted by the Council.

A Policy is attached for Council review.

Discussion

The Australian Government requires Councils that conduct Citizenship Ceremonies develop and implement a Dress Code to be followed by participants in the ceremony.

The Dress Codes of a number of other Council were reviewed prior to developing the attached Draft Dress Code Policy for review by Council. The Draft Dress Code Policy recognises the significance of a Citizenship Ceremony without imposing undue formality.

Once adopted a copy of Council's Dress Code must be submitted to the Department of Home Affairs.

Consultation

The draft Policy was developed after reviewing the Citizenship Dress Code of three other rural Councils.

The draft Policy was discussed at the Councillor Assembly on 26 November 2019.

Financial Implications

Nil

Social Implications

Receiving Australian Citizenship is an important occasion and appropriate dress by participants will help to support the significance of the occasion.

Economic Implications

Nil

Environmental Implications

Nil

Risk Management Implications

Adoption of the Policy will ensure Council complies with the requirements of the Australian Government when conducting Citizenship Ceremonies.

Council Plan Strategy Addressed

Governance and leadership - Positive community engagement through appropriate and constructive consultation.

Options

Council can choose to adopt the Policy as presented or to adopt an amended Policy.

Recommendation

That Council adopt the Citizenship Ceremony Dress Code Policy as presented.

POLICY TITLE **DRAFT CITIZENSHIP CEREMONY DRESS CODE**

POLICY NUMBER **POL/CORP021**

1. PURPOSE

To ensure compliance with the requirements of the Federal Government in relation to the standard of dress to be worn by participants during citizenship ceremonies conducted by Swan Hill Rural City Council

2. SCOPE

This Policy applies to the officials conducting citizenship ceremonies and everyone receiving Australian Citizenship at a formal ceremony conducted by Swan Hill Rural City Council.

3. POLICY

The attire worn by the officials conducting citizenship ceremonies and the recipients of citizenship at the ceremony should be in accordance with this Policy and reflect the significance of the occasion.

Officials conducting the ceremony are to wear their official uniform or business attire.

People receiving citizenship at the ceremony should wear smart casual attire or their own national/traditional/cultural dress.

The following attire is not permitted:

- Beach wear
- Thongs or bare feet, unless part of national/traditional/cultural attire
- Slippers
- Sleep wear
- Clothing showing offensive slogans or pictures
- Sports apparel
- Fancy Dress costumes

4. RELATED POLICIES/DOCUMENTS

Australian Government - Australian Citizenship Ceremonies Code

5. RELATED LEGISLATION

Australian Citizenship Act 2007 and Australian Citizenship Regulations 2016

Signed: _____ **Mayor** **Date:** _____

B.19.135 ELECTION PERIOD POLICY

Responsible Officer: Director Corporate Services
File Number: S16-25P-02-016
Attachments: 1 Election Period Policy

Declarations of Interest:
David Lenton - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

As a result of changes to the Local Government Act 1989 arising from the Local Government Amendment (Improved Governance) Act 2015 Council must prepare, adopt and maintain an election period policy in relation to procedures to be followed by Council during the election period for a Council general election. Council is required to review and adopt an election period policy 12 months before the commencement of each general election period.

Council's Election Period Policy has been reviewed and is now presented for adoption.

Discussion

In accordance with the requirements of the Local Government Act 1989 officers have reviewed Council's Election Period Policy. The review resulted in no significant changes. The updated Policy is now presented for adoption.

An election period policy must include:
(a) procedures intended to prevent the Council from making inappropriate decisions or using resources inappropriately during the election period before a general election;
(b) limits on public consultation and the scheduling of Council events; and
(c) procedures to ensure that access to information held by Council is made equally available and accessible to candidates during the election.

A copy of the election period policy must
(a) be given to each Councillor as soon as practicable after it is adopted; and
(b) be available for inspection by the public at the Council office and any district offices; and

In addition
Inappropriate decisions made by a Council during an election period includes any of the following
(a) decisions that would affect voting in an election
(b) decisions that could reasonably be made after the election

Further changes may be required if the Local Government Bill 2019 passes State Parliament before the 2020 Council Elections, however, to comply with the requirements of the current Local Government Act the Policy needs to be adopted now.

Consultation

The Executive Leadership Team reviewed the draft Policy prior to it being discussed at a Councillor Assembly on 29 November 2019.

Financial Implications

Not applicable.

Social Implications

Not applicable.

Economic Implications

Not applicable.

Environmental Implications

Not applicable.

Risk Management Implications

Not applicable.

Council Plan Strategy Addressed

Governance and leadership - Positive community engagement through appropriate and constructive consultation.

Options
Adopt the Policy as presented or make changes to it.

Recommendations

That Council adopt the Election Period (Caretaker) Policy as presented.

POLICY TITLE **ELECTION PERIOD (CARETAKER) POLICY**

POLICY NUMBER **CPOL/GOV016**

1. PURPOSE

The purpose of this Policy is to ensure that the business of Swan Hill Rural City Council (Council) continues throughout an election period in a responsible and transparent manner, and in accordance with statutory requirements and established 'caretaker' conventions.

The Election Period (Caretaker) Policy has been developed in order to ensure that general elections for Council are conducted in a manner that is fair and equitable to all candidates and is publicly perceived as such.

2. SCOPE

This Policy applies to all Councillors and employees of Council.

This Policy applies during the 'Election Period'. The *Local Government Act 1989* defines the election period as commencing on the last day of nominations and ending at 6pm on election day and covers:

- decisions that are made by Council, a special committee of Council, or a delegate of Council
- any material that is published by Council
- attendance and participation in functions and events
- the use of Council resources
- access to Council information, and
- media services.

3. POLICY

3.1 Council will establish written procedures for managing the business of Council during an Election Period.

3.2 Councillors and employees must comply with the requirements of the procedures.

The procedure will ensure that:-

3.3 Council does not make major or policy decisions during an Election Period;

3.4 Council does not make inappropriate decisions during an Election Period;

3.5 Councillors do not use Council resources to assist a candidates election campaign;

3.6 Councils public consultation during an Election Period is limited to fulfilling Statutory obligations only;

3.7 During an Election Period Council events will be kept to a minimum and will not include funding announcements or events likely to influence voting intentions; and

3.8 During an election period Council media releases and comment will be limited to providing statutory information and information relating to the election process only

DEFINITIONS

Election (Caretaker) Period means the election period as defined by the *Local Government Act 1989* (the Act).

Election Period (Caretaker) Policy means the policy adopted by Council for the election period.

Prior to the commencement of the lead in for the 2016 elections the election period was known as the Caretaker period.

Major Policy Decision as defined in section 93A (6) of the Act and means any decision:

(a) relating to the employment or remuneration of a Chief Executive Officer under section 94, other than a decision to appoint an acting Chief Executive Officer;
(b) to terminate the appointment of a Chief Executive Officer under section 94;
(c) to enter into a contract the total value of which exceeds whichever is the greater of
(i) $100,000 {or such higher amount as may be fixed by Order in Council under section 186(1)} *nb amounts fixed are $130,000 for goods & services contracts and $180,000 for works contracts*, or
(ii) 1% of the Council's revenue from rates and charges levied under section 158 in the preceding financial year and
(d) to exercise any power under section 193 – entrepreneurial powers - of the sum assessed in respect of the proposal exceeds whichever is the greater of $100,000 or 1% of the Council's revenue from rates and charges levied under section 158 in the preceding financial year.

Inappropriate Decisions (governed by section 93B of the Act); made by a Council during an election period includes any of the following:
(a) decisions that would affect voting in an election; and
(b) decisions that could reasonably be made after the election.

RELATED POLICIES/DOCUMENTS

Swan Hill Rural City Council Election Period (Caretaker) Procedure PRO/GOV016

RELATED LEGISLATION

The Local Government Act 1989

Signed: _____ **MAYOR** **Date:** _____

B.19.136 10 YEAR MAJOR PROJECTS PLAN 2020/21 TO 2029/30

Responsible Officer: Director Corporate Services
File Number: S15-06-04
Attachments: 1 10 Year Major Projects Plan 2020/21 to 2029/30

Declarations of Interest:
David Lenton - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

A Major Projects Plan covering the financial years 2020/21 to 2029/30 has been prepared and is being presented for Council adoption.

Discussion

The 2020/21 to 2029/30 Major Projects Plan includes projects covering the entire municipality as well as ongoing programs of works to replace and maintain key infrastructure.

Continued development of the Swan Hill Riverfront is the key aspect of the Plan. Works in and around Robinvale over the next ten years include establishing a Public Library, drainage improvements, extension of the Robinvale Leisure Centre, shade sails for the Robinvale Pool, new Netball Courts and eight houses on Ronald Street.

Community planning funding of $3.2 million over 10 years includes projects across all the smaller townships in the Municipality. The plan allocates $60 million in capital funding for roads over ten years including expected ongoing Roads to Recovery funding. This funding is in addition to ongoing maintenance expenditure. A number of projects focus on improving efficiency through IT initiatives, waste recycling and improved asset management.

Priorities within the plan have been assessed on a number of factors, including whether the project maintains existing service levels, or increases them, statutory or regulatory imperatives, compliance with existing Council plans and strategies, the availability of external funding sources to help cover the cost of each project and the expected overall ability of Council to fund the items within the plan, based on the current Long-Term Financial Plan.

The final list of projects submitted for the 2020/21 year will be subject to the financial constraints determined through the 2020/21 budget process. Projects in future years will be similarly constrained. In addition, it is possible that some of the projects may change priority in the future due to a number of factors including availability of external funding, community demand, legislative changes etc.

Consultation

Council regularly receives suggestions, both formally and informally, for items to be considered for funding. Many of the projects in the plan have been subject to a specific consultation and/or community planning process.

Financial Implications

Given funding constraints, it is inevitable that many worthwhile projects cannot be included in the Plan. Several projects are included on the basis that the required external funding will be forthcoming. These projects will not proceed otherwise.

Social Implications

Various projects within the plan will assist Council in improving community wellbeing.

Economic Implications

As well as the direct economic benefit from project expenditure within the Municipality many of the projects will assist business through better transport links or increased tourist visitation.

Environmental Implications

Many of the projects within the plan will improve environmental outcomes through improved drainage systems, reduced green-house gas emissions or improved landfill operations.

Risk Management Implications

The Risk Management implications for each project are assessed individually as part of the project scope.

Council Plan Strategy Addressed

Effective and efficient utilisation of resources. - Effective and efficient utilisation of resources.

Options

1. These were considered during the review of the draft plan.

Recommendations

That Council:

1. Adopt the 10 Year Major Projects Plan 2020/21 to 2029/30 as presented.

2. Refer the projects identified for the financial year 2020/21 to the budget process.

SWAN HILL
Rural City Council

10 YEAR MAJOR PROJECTS PLAN 2020-21 to 2029-30

Asset Expenditure Types

Capital Renewal

Expenditure on an existing asset or a portion of an infrastructure network, that returns the service potential or the life of the asset up to its original level, e.g. resurfacing a sealed road, renewing a section of a drainage system.

Capital Upgrade

Expenditure on an existing asset or infrastructure network that provides a higher level of service to users, e.g. widening the pavement and sealed area of an existing road, replacing drainage pipes with pipes of greater capacity.

Capital Expansion

Expenditure on extending an infrastructure network to a new group of users, e.g. extending a drainage or road network, etc at the same standard as currently enjoyed by other residents.

New Assets

Expenditure in providing new infrastructure to an existing or new group of users, e.g. construction of roads, drains, recreational facilities at a new residential subdivision.

DRAFT

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Acquisition & Disposal of Council Properties	**Preliminary Design - Municipal Office Replacement Swan Hill**	24	Capital - Upgrade						
				Year 1 (2020-21)	0	0	0	0	
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	Preliminary Design - Municipal Office replacement or extension.
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	300,000	(300,000)	0	0	
	Construction of new Municipal Offices in Swan Hill	25	Capital - New Asset						
				Year 1 (2020-21)	0	0	0	0	
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	Potential long term project to relocate to a new municipal office in Swan Hill.
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	22,000,000	(15,500,000)	0	(6,500,000)	
	Implement Robinvale Housing Strategy - Increase Supply	164	Capital - New Asset						
				Year 1 (2020-21)	300,000	0	0	(300,000)	
				Year 2 (2021-22)	1,125,000	0	0	(1,125,000)	
				Year 3 (2022-23)	1,125,000	0	0	(1,125,000)	
				Year 4 (2023-24)	1,125,000	0	0	(1,125,000)	
				Year 5 (2024-25)	0	0	0	0	Increase supply of subdivided residential land & available housing in Ronald Street, Robinvale.
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Acquisition & Disposal of Council Properties	**Increase Housing Supply - Swan Hill**	165	Capital - New Asset	**Year 1 (2020-21)**	1,400,000	0	0	(1,400,000)	Staged Construction of housing at Tower Hill Estate that is available for immediate purchase. Construct 3 houses per year for 3 years then review supply & demand.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	13,005,000	0	0	(13,005,000)	
Aerodrome	**Swan Hill Aerodrome - Runway Reconstruction and Aerodrome Upgrade**	82	Capital - Upgrade	**Year 1 (2020-21)**	1,935,000	(1,300,500)	(500,000)	(134,500)	Runway Reconstruction (value subject to design outcome).
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	SH Aerodrome - Refurbishment of Terminal Building	167	Capital - Upgrade	**Year 1 (2020-21)**	450,000	0	(450,000)	0	Refurbishment of Swan Hill Aerodrome terminal building
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Aerodrome	SH Aerodrome - Construction of a New Hanger & Patient Transfer Facility.	168	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	New hanger and patient transfer facility at Swan Hill Aerodrome
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	1,200,000	(1,200,000)	0	0	
Art Gallery	Print & Drawing Awards Swan Hill	67	Operational	Year 1 (2020-21)	0	0	0	0	Biannual Awards.
				Year 2 (2021-22)	31,000	(14,500)	0	(16,500)	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	32,000	(15,000)	0	(17,000)	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	33,000	(15,500)	0	(17,500)	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	34,000	(16,000)	0	(18,000)	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	35,000	(16,500)	0	(18,500)	
				zUnallocated	36,000	(17,000)	0	(19,000)	
	ACRE 21	162	Operational	Year 1 (2020-21)	20,000	0	(20,000)	0	Project manager for the five LGA Land Art Festivals
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	22,000	(22,000)	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	24,000	(24,000)	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	26,000	(26,000)	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Art Gallery	**Artists' Cooperative Residency & Exhibitions Program (ACRE)**	166	Operational	**Year 1 (2020-21)**	25,000	0	(25,000)	0	Commissioning of Art work as part of ACRE 21 Land Art Festival (A five LGA cross border initiative)
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	45,000	(45,000)	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	50,000	(50,000)	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	55,000	(55,000)	0	0	
				zUnallocated	0	0	0	0	
Asset Management	**Asset Condition Survey**	95	Operational	**Year 1 (2020-21)**	75,000	(75,000)	0	0	Develop Asset Management Strategy for ongoing condition assessment of all asset classes. 2018/19 - Buildings, 2019/20 Footpaths & Roads, 2020/21 Drainage assets
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
Building & Property Management	**Building Maintenance - Capital**	66	Capital - Renewal	**Year 1 (2020-21)**	355,000	(355,000)	0	0	Building maintenance of a capital nature. Prioritised based on asset condition.
				Year 2 (2021-22)	375,000	(375,000)	0	0	
				Year 3 (2022-23)	485,000	(485,000)	0	0	
				Year 4 (2023-24)	500,000	(500,000)	0	0	
				Year 5 (2024-25)	515,000	(515,000)	0	0	
				Year 6 (2025-26)	535,000	(535,000)	0	0	
				Year 7 (2026-27)	600,000	(600,000)	0	0	
				Year 8 (2027-28)	625,000	(625,000)	0	0	
				Year 9 (2028-29)	650,000	(650,000)	0	0	
				Year 10 (2029-30)	676,000	(676,000)	0	0	
				zUnallocated	689,500	(689,500)	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Building & Property Management	**Swan Hill Town Hall - Building Renewal Works**	114	Capital - Renewal	**Year 1 (2020-21)**	100,000	(100,000)	0	0	Program of works to undertake major building and equipment maintenance works.
				Year 2 (2021-22)	100,000	(100,000)	0	0	
				Year 3 (2022-23)	100,000	(100,000)	0	0	
				Year 4 (2023-24)	100,000	(100,000)	0	0	
				Year 5 (2024-25)	100,000	(100,000)	0	0	
				Year 6 (2025-26)	100,000	(100,000)	0	0	
				Year 7 (2026-27)	100,000	(100,000)	0	0	
				Year 8 (2027-28)	100,000	(100,000)	0	0	
				Year 9 (2028-29)	100,000	(100,000)	0	0	
				Year 10 (2029-30)	100,000	(100,000)	0	0	
				zUnallocated	900,000	(900,000)	0	0	
Caravan Park - Lake Boga	**Lake Boga Caravan Park - Asset Renewal**	64	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	Rolling program to renew infrastructure at Lake Boga Caravan Park. Additional $100,000 in 2019/20 for completion of fire services system. No allocation for three years.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	20,000	(20,000)	0	0	
				Year 5 (2024-25)	20,000	(20,000)	0	0	
				Year 6 (2025-26)	20,000	(20,000)	0	0	
				Year 7 (2026-27)	20,000	(20,000)	0	0	
				Year 8 (2027-28)	20,000	(20,000)	0	0	
				Year 9 (2028-29)	20,000	(20,000)	0	0	
				Year 10 (2029-30)	20,000	(20,000)	0	0	
				zUnallocated	300,000	(300,000)	0	0	
Caravan Park - Robinvale	**Robinvale Caravan Park - Asset Renewal**	63	Capital - Renewal	**Year 1 (2020-21)**	20,000	(20,000)	0	0	Rolling program to renew infrastructure at Robinvale Caravan Park.
				Year 2 (2021-22)	20,000	(20,000)	0	0	
				Year 3 (2022-23)	20,000	(20,000)	0	0	
				Year 4 (2023-24)	20,000	(20,000)	0	0	
				Year 5 (2024-25)	20,000	(20,000)	0	0	
				Year 6 (2025-26)	20,000	(20,000)	0	0	
				Year 7 (2026-27)	20,000	(20,000)	0	0	
				Year 8 (2027-28)	20,000	(20,000)	0	0	
				Year 9 (2028-29)	20,000	(20,000)	0	0	
				Year 10 (2029-30)	20,000	(20,000)	0	0	
				zUnallocated	200,000	(200,000)	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Caravan Park - Swan Hill	**Swan Hill Caravan Park - Asset Renewal**	60	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	Rolling program to renew infrastructure at Swan Hill Caravan Park. Additional $100,000 in 2019/20 for completion of underground water system, therefore no allocation for two years.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	20,000	(20,000)	0	0	
				Year 4 (2023-24)	40,000	(40,000)	0	0	
				Year 5 (2024-25)	40,000	(40,000)	0	0	
				Year 6 (2025-26)	40,000	(40,000)	0	0	
				Year 7 (2026-27)	40,000	(40,000)	0	0	
				Year 8 (2027-28)	40,000	(40,000)	0	0	
				Year 9 (2028-29)	40,000	(40,000)	0	0	
				Year 10 (2029-30)	40,000	(40,000)	0	0	
				zUnallocated	500,000	(500,000)	0	0	
Childrens Services - Maternal & Child Health	**Municipal Early Years Plan**	122	Operational	**Year 1 (2020-21)**	0	0	0	0	MEYP: SHRCC Childrens Services - MCH, EMCH, OOSH, FDC & Communities for Children/Early years infrastructure - preschools, cluster management, central enrolment for preschool, MCH/Service Planning - AEDC & TDI data. Will include Robinvale District Health & their role in early years services.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	20,000	(20,000)	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	40,000	(40,000)	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	40,000	(40,000)	0	0	
	Relocation costs - MCH centre/Base Swan Hill	160	Operational	**Year 1 (2020-21)**	0	0	0	0	Current lease expires October 2019 with 2 x 3 year options
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	20,000	(20,000)	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Childrens Services - Maternal & Child Health	**Early Years Infrastructure Upgrade Design**	163	Operational						
				Year 1 (2020-21)	0	0	0	0	
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	200,000	(200,000)	0	0	Infrastructure includes MCH centre Swan Hill, Swan Hill North Preschool, Swan Hill South Preschool, Woorinen South Preschool, Manangatang Preschool.
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
Childrens Services - Youth Support	**Youth Strategy and Initiatives**	121	Operational						
				Year 1 (2020-21)	0	0	0	0	
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	50,000	(50,000)	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	Periodic review of Councils Youth Strategic plan.
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	50,000	(50,000)	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
Community Care - Social Support Planned	**Seniors Week**	72	Operational						
				Year 1 (2020-21)	7,200	(4,400)	0	(2,800)	
				Year 2 (2021-22)	7,400	(4,500)	0	(2,900)	
				Year 3 (2022-23)	7,600	(4,600)	0	(3,000)	Seniors Week provides an opportunity to bring together all community members, through events and activities, to celebrate the contributions seniors make within the community. Seniors Week aims to facilitate community participation and activity by older people.
				Year 4 (2023-24)	7,800	(4,700)	0	(3,100)	
				Year 5 (2024-25)	8,000	(4,800)	0	(3,200)	
				Year 6 (2025-26)	8,200	(5,000)	0	(3,200)	
				Year 7 (2026-27)	8,400	(5,125)	0	(3,275)	
				Year 8 (2027-28)	8,600	(5,250)	0	(3,350)	
				Year 9 (2028-29)	8,800	(5,325)	0	(3,475)	
				Year 10 (2029-30)	8,800	(5,325)	0	(3,475)	
				zUnallocated	9,000	(5,500)	0	(3,500)	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Community Development Unit	L2P Program - Swan Hill	73	Operational	Year 1 (2020-21)	55,000	0	(55,000)	0	Learner to Probationary Driver Education program. Funding to June 2023
				Year 2 (2021-22)	56,000	0	(56,000)	0	
				Year 3 (2022-23)	57,250	0	(57,250)	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	L2P Program - Robinvale	135	Operational	Year 1 (2020-21)	27,000	0	(27,000)	0	Learner to Probationary Driver Program. Council has made submission to VicRoads for funding of 5 - 10 Learner Drivers in Robinvale.
				Year 2 (2021-22)	27,000	0	(27,000)	0	
				Year 3 (2022-23)	28,000	0	(28,000)	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	(RRIP) Minor Facilities Grant (SRV)	37	Operational	Year 1 (2020-21)	145,000	(45,000)	(100,000)	0	Various projects funded by the annual Minor Facilities Grant Program through SRV. Funding contingent on successful applications with SRV.
				Year 2 (2021-22)	146,000	(46,000)	(100,000)	0	
				Year 3 (2022-23)	147,000	(47,000)	(100,000)	0	
				Year 4 (2023-24)	148,000	(48,000)	(100,000)	0	
				Year 5 (2024-25)	149,000	(49,000)	(100,000)	0	
				Year 6 (2025-26)	150,000	(50,000)	(100,000)	0	
				Year 7 (2026-27)	150,000	(50,000)	(100,000)	0	
				Year 8 (2027-28)	153,000	(53,000)	(100,000)	0	
				Year 9 (2028-29)	153,000	(53,000)	(100,000)	0	
				Year 10 (2029-30)	156,000	(56,000)	(100,000)	0	
				zUnallocated	159,000	(59,000)	(100,000)	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Community Plan	**Implementation of the Community Plans**	39	Capital - New Asset	**Year 1 (2020-21)**	70,000	(35,000)	(35,000)	0	Implementation of the Community Plans. Allocation to deliver project including design and scoping.
				Year 2 (2021-22)	70,000	(35,000)	(35,000)	0	
				Year 3 (2022-23)	390,000	(195,000)	(195,000)	0	
				Year 4 (2023-24)	390,000	(195,000)	(195,000)	0	
				Year 5 (2024-25)	420,000	(195,000)	(225,000)	0	
				Year 6 (2025-26)	430,000	(205,000)	(225,000)	0	
				Year 7 (2026-27)	230,000	(205,000)	(25,000)	0	
				Year 8 (2027-28)	240,000	(215,000)	(25,000)	0	
				Year 9 (2028-29)	240,000	(215,000)	(25,000)	0	
				Year 10 (2029-30)	244,800	(219,800)	(25,000)	0	
				zUnallocated	250,000	(225,000)	(25,000)	0	
	Robinvale Remembers Trail (War Memorial)	136	Capital - New Asset	**Year 1 (2020-21)**	0	0	0	0	Project currently being scoped /out for community consultation. Concept design and estimated costs completed.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	700,000	(350,000)	(350,000)	0	
	Redevelopment of Manangatang Community Centre	137	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	Project identified in the Manangatang Community Plan - currently unscoped.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	100,000	(100,000)	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Community Plan	**Vibrant Villages**	204	Capital - New Asset	**Year 1 (2020-21)**	375,000	(125,000)	(250,000)	0	Beautification works including street art and furniture placement and replacement in eight towns.
				Year 2 (2021-22)	375,000	(125,000)	(250,000)	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	Tourism Signage & Gateway Upgrades (Drought 1&2)	207	Capital - New Asset	**Year 1 (2020-21)**	65,000	0	(65,000)	0	Tourism Signage and Gateway Upgrades funded from Drought Relief 2 funding.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
Depot Operations	**Renewal of 7 material Bins at Swan Hill Depot**	196	Capital - Renewal	**Year 1 (2020-21)**	60,000	(60,000)	0	0	Construction of new concrete slab and installation of interlocking concrete blocks at 1.5m high creating seven bins. Current OH&S hazard with short term action in place.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Drainage	**Drainage Improvements - MVH and Tol Tol Intersection Robinvale**	83	Capital - Upgrade	**Year 1 (2020-21)**	0	0	0	0	Murray Valley Highway and Tol Tol Road intersection expanding and profiling the stormwater open drain. VicRoads funding required.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	227,000	0	(227,000)	0	
	Replacement of Breen Street Drain, Ultima	35	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	Replacement of old, open brick lined drain in Breen St, Ultima with underground drainage. 2023/24 = Design and then construct in 2025/26.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	20,000	(20,000)	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	160,000	(160,000)	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	Robinvale Drainage Stormwater Pipeline Continuation and Pump Station	69	Capital - New Asset	**Year 1 (2020-21)**	40,000	0	0	(40,000)	Complete construction of 1200mm diameter underground drain in the Ronald/Rowe Street area and construction of a pump station at the Williams Road Outfall. 2020/21 = Design. 2024/25 = Acquiring of easements. 2026/27 = Construction.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	50,000	(50,000)	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	680,000	(320,000)	0	(360,000)	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Drainage	Pit Lid Replacement Program (OH&S issue)	103	Operational	Year 1 (2020-21)	21,015	(21,015)	0	0	
				Year 2 (2021-22)	21,540	(21,540)	0	0	
				Year 3 (2022-23)	22,075	(22,075)	0	0	
				Year 4 (2023-24)	22,630	(22,630)	0	0	
				Year 5 (2024-25)	23,195	(23,195)	0	0	Replace heavy pit lids with lighter lids to address OH&S issue.
				Year 6 (2025-26)	23,775	(23,775)	0	0	
				Year 7 (2026-27)	24,370	(24,370)	0	0	
				Year 8 (2027-28)	24,975	(24,975)	0	0	
				Year 9 (2028-29)	25,500	(25,500)	0	0	
				Year 10 (2029-30)	26,000	(26,000)	0	0	
				zUnallocated	26,500	(26,500)	0	0	
	Robinvale Drainage Stage 2 including Pump Station	105	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	1200mm diameter drain from Latje Road down Williams Road to the River plus pumping pits for portable pumps to pump over levee at both Williams and Lawrence roads. 2024/25 design.
				Year 5 (2024-25)	50,000	(50,000)	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	1,180,000	(1,130,000)	0	(50,000)	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	Chapman Street Swan Hill - Drainage Upgrade	1	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	
				Year 2 (2021-22)	27,000	0	0	(27,000)	
				Year 3 (2022-23)	200,000	0	0	(200,000)	Project works links in with improvements to Nyah Road Drainage Stage 2 (2017-18). It resolves a pipe diameter restriction, existing pipe under building, and improves drainage that backs up especially West of Nyah Road on Prichard Street. 2021/22 = Design.
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

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					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Drainage	Swan Hill Charlie Gray Close - Drainage Scheme	86	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	Construction of pump station and rising main to Wilkins Grove drainage network. $10,000 allowed for power connection. Private Scheme required. For project to proceed landowners will need to contribute at least 50% of cost.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	220,000	(110,000)	(110,000)	0	
	Church Street Nyah - Drainage	106	Capital - Renewal	Year 1 (2020-21)	0	0	0	0	Replacement of drainage pipes and reinstatement of road and kerb to alleviate flooding in lower catchment area.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	467,000	(467,000)	0	0	
	Pritchard Street Swan Hill - Upgrade Drainage Main	2	Capital - New Asset	Year 1 (2020-21)	400,000	0	0	(400,000)	Flooding problems - Wonnon, Thurla & Dunstone Streets - recommended by PPK in storm water drainage strategy. Continuation of previous upgrade works in this area. 2019/20 = Design. Sections between Dunstone & Thurla Streets and Thurla Street & Wonnon Court.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Drainage	Main Drain Extension - East/West Williams Road, Swan Hill	17	Capital - Upgrade	Year 1 (2020-21)	0	0	0	0	Extend concrete lining of Main Drain 150 lineal metres east of Williams Road and install concrete headwall and beaching west of Williams Road, Swan Hill.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	220,000	(220,000)	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	LTFP - Additional Drainage (Reserve Funded)	92	Capital - Renewal	Year 1 (2020-21)	0	0	0	0	Long Term Financial Plan - Swan Hill and Robinvale drainage works funded from additional rates raised through Urban Differential Rate.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	200,000	0	0	(200,000)	
				Year 7 (2026-27)	200,000	0	0	(200,000)	
				Year 8 (2027-28)	200,000	0	0	(200,000)	
				Year 9 (2028-29)	200,000	0	0	(200,000)	
				Year 10 (2029-30)	200,000	0	0	(200,000)	
				zUnallocated	0	0	0	0	
	Cloverdale Drainage Improvement Project	193	Capital - Upgrade	Year 1 (2020-21)	0	0	0	0	Design and construction of retention basin and overflow pumping system
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	920,000	0	(920,000)	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Economic Development Unit	**Economic Development Initiatives**	50	Operational	**Year 1 (2020-21)**	107,000	(82,000)	(25,000)	0	Implement strategies as detailed in Council's Economic Development Strategy.
				Year 2 (2021-22)	108,000	(83,000)	(25,000)	0	
				Year 3 (2022-23)	109,000	(84,000)	(25,000)	0	
				Year 4 (2023-24)	110,000	(85,000)	(25,000)	0	
				Year 5 (2024-25)	111,000	(86,000)	(25,000)	0	
				Year 6 (2025-26)	112,000	(87,000)	(25,000)	0	
				Year 7 (2026-27)	112,000	(87,000)	(25,000)	0	
				Year 8 (2027-28)	112,000	(87,000)	(25,000)	0	
				Year 9 (2028-29)	113,000	(88,000)	(25,000)	0	
				Year 10 (2029-30)	113,000	(88,000)	(25,000)	0	
				zUnallocated	114,000	(89,000)	(25,000)	0	
	Swan Hill South Entrance Information Bay Designs	195	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	Enhancements to Entrance Information Bay - Swan Hill South
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	20,000	(20,000)	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
Elected Members	**Municipal Elections**	12	Operational	**Year 1 (2020-21)**	140,000	(140,000)	0	0	Councillor elections every four years. Timing, including specific dates set by the Local Government Act 1989.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	160,000	(160,000)	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	180,000	(180,000)	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	200,000	(200,000)	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Elected Members	**Yamagata Student Exchange**	11	Operational	**Year 1 (2020-21)**	3,000	(3,000)	0	0	Bi-annual exchange of secondary students from Swan Hill region with Yamagata schools. Project is run in conjunction with Swan Hill Yamagata Club. Exchange occurs biannually in March through to June.
				Year 2 (2021-22)	23,000	(23,000)	0	0	
				Year 3 (2022-23)	3,100	(3,100)	0	0	
				Year 4 (2023-24)	24,000	(24,000)	0	0	
				Year 5 (2024-25)	3,100	(3,100)	0	0	
				Year 6 (2025-26)	25,000	(25,000)	0	0	
				Year 7 (2026-27)	3,200	(3,200)	0	0	
				Year 8 (2027-28)	26,000	(26,000)	0	0	
				Year 9 (2028-29)	3,300	(3,300)	0	0	
				Year 10 (2029-30)	27,000	(27,000)	0	0	
				zUnallocated	27,500	(27,500)	0	0	
	Electoral Representation Review	131	Operational	**Year 1 (2020-21)**	0	0	0	0	Electoral Representation Review
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	85,000	(85,000)	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	90,000	(90,000)	0	0	
Footpaths	**Bicycle Paths Construction Program**	3	Capital - New Asset	**Year 1 (2020-21)**	0	0	0	0	Ongoing Program to implement recommendations of the Active Transportation Strategy and reviewed through Healthy Communities Initiative.
				Year 2 (2021-22)	32,500	(32,500)	0	0	
				Year 3 (2022-23)	33,050	(33,050)	0	0	
				Year 4 (2023-24)	33,500	(33,500)	0	0	
				Year 5 (2024-25)	33,550	(33,550)	0	0	
				Year 6 (2025-26)	33,400	(33,400)	0	0	
				Year 7 (2026-27)	33,400	(33,400)	0	0	
				Year 8 (2027-28)	34,200	(34,200)	0	0	
				Year 9 (2028-29)	34,600	(34,600)	0	0	
				Year 10 (2029-30)	35,400	(35,400)	0	0	
				zUnallocated	35,900	(35,900)	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Footpaths	**Footpath Replacement Program**	47	Capital - Renewal	**Year 1 (2020-21)**	50,000	(50,000)	0	0	Rolling program of footpath replacement.
				Year 2 (2021-22)	50,000	(50,000)	0	0	
				Year 3 (2022-23)	50,000	(50,000)	0	0	
				Year 4 (2023-24)	50,000	(50,000)	0	0	
				Year 5 (2024-25)	50,000	(50,000)	0	0	
				Year 6 (2025-26)	50,000	(50,000)	0	0	
				Year 7 (2026-27)	60,000	(60,000)	0	0	
				Year 8 (2027-28)	60,000	(60,000)	0	0	
				Year 9 (2028-29)	60,000	(60,000)	0	0	
				Year 10 (2029-30)	60,000	(60,000)	0	0	
				zUnallocated	60,000	(60,000)	0	0	
	Kerb Crossings for Disabled in Swan Hill & Robinvale	15	Capital - Upgrade	**Year 1 (2020-21)**	32,000	(32,000)	0	0	Install footpath kerb crossings for the disabled along strategic routes in Swan Hill and Robinvale as recommended in Road Safety Plan.
				Year 2 (2021-22)	32,000	(32,000)	0	0	
				Year 3 (2022-23)	33,000	(33,000)	0	0	
				Year 4 (2023-24)	33,000	(33,000)	0	0	
				Year 5 (2024-25)	34,000	(34,000)	0	0	
				Year 6 (2025-26)	34,000	(34,000)	0	0	
				Year 7 (2026-27)	35,000	(35,000)	0	0	
				Year 8 (2027-28)	36,000	(36,000)	0	0	
				Year 9 (2028-29)	36,000	(36,000)	0	0	
				Year 10 (2029-30)	36,700	(36,700)	0	0	
				zUnallocated	37,000	(37,000)	0	0	
	Shared Pathway between Lake Boga and Swan Hill	62	Capital - New Asset	**Year 1 (2020-21)**	0	0	0	0	Construct a bitumen shared pathway linking Lake Boga to Swan Hill.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	1,560,000	(100,000)	(1,460,000)	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Footpaths	**Implement Missing Links Footpath Strategy**	203	Capital - New Asset	**Year 1 (2020-21)**	0	0	0	0	Implement Footpath Missing Links Strategy. Yr3 $90,000 Anniversary Drive Robinvale requires developer contribution, Yr8 $94,000 Leonora Private Scheme Robinvale and Yr10+ Watkin Private Scheme Robinvale.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	90,000	(40,000)	(50,000)	0	
				Year 4 (2023-24)	125,000	(125,000)	0	0	
				Year 5 (2024-25)	310,000	(310,000)	0	0	
				Year 6 (2025-26)	225,000	(225,000)	0	0	
				Year 7 (2026-27)	245,000	(245,000)	0	0	
				Year 8 (2027-28)	314,000	(284,000)	(30,000)	0	
				Year 9 (2028-29)	250,000	(250,000)	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	120,000	(80,000)	(40,000)	0	
Information Management	**Scanning of Building & Planning Files**	68	Operational	**Year 1 (2020-21)**	0	0	0	0	Building & Planning files have been determined to have an indefinite retention period. They currently represent approx. 162 shelf metres of space between the Library & Splatt Street archives. Storage is diminishing rapidly and changes within the Evidence Act have removed the need to retain these records in a paper format.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	64,195	(64,195)	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	63,055	(63,055)	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
Information Technology	**Implement Recommendations of the IT Strategy**	31	Capital - Renewal	**Year 1 (2020-21)**	120,000	(120,000)	0	0	Program of works to implement the recommendations of the I.T. Strategy involving the upgrade and development of Council's systems in a staged manner.
				Year 2 (2021-22)	120,000	(120,000)	0	0	
				Year 3 (2022-23)	130,000	(130,000)	0	0	
				Year 4 (2023-24)	130,000	(130,000)	0	0	
				Year 5 (2024-25)	130,000	(130,000)	0	0	
				Year 6 (2025-26)	130,000	(130,000)	0	0	
				Year 7 (2026-27)	135,000	(135,000)	0	0	
				Year 8 (2027-28)	135,000	(135,000)	0	0	
				Year 9 (2028-29)	138,000	(138,000)	0	0	
				Year 10 (2029-30)	140,500	(140,500)	0	0	
				zUnallocated	141,000	(141,000)	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Information Technology	IT Equipment Replacement	20	Capital - Renewal	Year 1 (2020-21)	80,000	(80,000)	0	0	
				Year 2 (2021-22)	80,000	(80,000)	0	0	
				Year 3 (2022-23)	160,000	(160,000)	0	0	
				Year 4 (2023-24)	125,000	(125,000)	0	0	Replacement program for PCs, Printers, Network Server, CD Writers, UPS, Scanners, Internal Data Communications, Tape Unit, Data Projector - ongoing program.
				Year 5 (2024-25)	135,000	(135,000)	0	0	
				Year 6 (2025-26)	138,000	(138,000)	0	0	
				Year 7 (2026-27)	140,000	(140,000)	0	0	
				Year 8 (2027-28)	142,800	(142,800)	0	0	
				Year 9 (2028-29)	145,700	(145,700)	0	0	
				Year 10 (2029-30)	148,500	(148,500)	0	0	
				zUnallocated	149,000	(149,000)	0	0	
	IT Software Replacement	21	Operational	Year 1 (2020-21)	26,000	(26,000)	0	0	
				Year 2 (2021-22)	26,000	(26,000)	0	0	
				Year 3 (2022-23)	28,000	(28,000)	0	0	
				Year 4 (2023-24)	28,000	(28,000)	0	0	Replacement program for Data Communication Software, Local Vision, Webb Gate Server, Network Server Novell, PC Applications, Library System etc. - ongoing program, generally one annually.
				Year 5 (2024-25)	28,000	(28,000)	0	0	
				Year 6 (2025-26)	30,000	(30,000)	0	0	
				Year 7 (2026-27)	31,000	(31,000)	0	0	
				Year 8 (2027-28)	31,000	(31,000)	0	0	
				Year 9 (2028-29)	33,000	(33,000)	0	0	
				Year 10 (2029-30)	33,500	(33,500)	0	0	
				zUnallocated	35,000	(35,000)	0	0	
	IT Steering Committee - Operational Improvements	58	Operational	Year 1 (2020-21)	40,000	(40,000)	0	0	
				Year 2 (2021-22)	40,000	(40,000)	0	0	
				Year 3 (2022-23)	40,000	(40,000)	0	0	
				Year 4 (2023-24)	40,000	(40,000)	0	0	
				Year 5 (2024-25)	40,000	(40,000)	0	0	Annual budget to undertake IT projects as determined by IT Steering Committee.
				Year 6 (2025-26)	42,000	(42,000)	0	0	
				Year 7 (2026-27)	42,000	(42,000)	0	0	
				Year 8 (2027-28)	43,000	(43,000)	0	0	
				Year 9 (2028-29)	43,000	(43,000)	0	0	
				Year 10 (2029-30)	43,000	(43,000)	0	0	
				zUnallocated	44,000	(44,000)	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Libraries	Library Collection Purchases	28	Capital - Renewal	Year 1 (2020-21)	140,000	(140,000)	0	0	Purchase of Books, DVD's and Electronic Resources to maintain an up-to-date collection and replace existing items.
				Year 2 (2021-22)	145,000	(145,000)	0	0	
				Year 3 (2022-23)	150,000	(150,000)	0	0	
				Year 4 (2023-24)	155,000	(155,000)	0	0	
				Year 5 (2024-25)	155,000	(155,000)	0	0	
				Year 6 (2025-26)	160,000	(160,000)	0	0	
				Year 7 (2026-27)	165,000	(165,000)	0	0	
				Year 8 (2027-28)	170,000	(170,000)	0	0	
				Year 9 (2028-29)	170,000	(170,000)	0	0	
				Year 10 (2029-30)	173,500	(173,500)	0	0	
				zUnallocated	175,000	(175,000)	0	0	
	Book Purchases - Book Bonanza Public Libraries Grant	75	Capital - Renewal	Year 1 (2020-21)	7,330	0	(7,330)	0	Purchase of children's and young adult books from grant funds.
				Year 2 (2021-22)	7,330	0	(7,330)	0	
				Year 3 (2022-23)	7,330	0	(7,330)	0	
				Year 4 (2023-24)	7,330	0	(7,330)	0	
				Year 5 (2024-25)	7,330	0	(7,330)	0	
				Year 6 (2025-26)	7,330	0	(7,330)	0	
				Year 7 (2026-27)	7,330	0	(7,330)	0	
				Year 8 (2027-28)	7,330	0	(7,330)	0	
				Year 9 (2028-29)	7,330	0	(7,330)	0	
				Year 10 (2029-30)	7,330	0	(7,330)	0	
				zUnallocated	7,330	0	(7,330)	0	
	Construction New Library Building Swan Hill	85	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	Construction of new library building for Swan Hill. Year 10 = Business case and design
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	271,855	(271,855)	0	0	
				zUnallocated	2,870,350	(2,370,350)	(500,000)	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Libraries	Harmony Day - Annual Community Event	76	Operational	Year 1 (2020-21)	17,000	(14,500)	(2,500)	0	Harmony Day celebrations. Harmony Day celebrates Australia's cultural diversity. It's about inclusiveness, respect and a sense of belonging for everyone.
				Year 2 (2021-22)	17,500	(14,500)	(3,000)	0	
				Year 3 (2022-23)	18,000	(15,000)	(3,000)	0	
				Year 4 (2023-24)	18,500	(15,500)	(3,000)	0	
				Year 5 (2024-25)	19,000	(16,000)	(3,000)	0	
				Year 6 (2025-26)	19,500	(16,000)	(3,500)	0	
				Year 7 (2026-27)	19,500	(16,000)	(3,500)	0	
				Year 8 (2027-28)	20,000	(16,500)	(3,500)	0	
				Year 9 (2028-29)	20,500	(16,800)	(3,700)	0	
				Year 10 (2029-30)	21,000	(17,300)	(3,700)	0	
				zUnallocated	21,500	(17,600)	(3,900)	0	
	Robinvale Library IT Infrastructure	161	Operational	Year 1 (2020-21)	20,000	(20,000)	0	0	Purchase & installation of technology equipment & software required for the operation & delivery of library services installed in time for the opening of the new Robinvale Library.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	RFID Installation in the Library - Operational	198	Operational	Year 1 (2020-21)	0	0	0	0	Implementation of Radio Frequency Identification (RFID) tags for use in Swan Hill and Robinvale Libraries.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	19,610	(19,610)	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Libraries	**Radio Frequency ID installation in Libraries**	199	Capital - New Asset	**Year 1 (2020-21)**	0	0	0	0	Implementation of Radio Frequency Identification (RFID) equipment for use in Swan Hill and Robinvale Libraries
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	30,140	(30,140)	0	0	
				Year 5 (2024-25)	35,640	(35,640)	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
Natural Resources Management	**Roadside Weeds and Pests Management Program**	74	Operational	**Year 1 (2020-21)**	50,000	0	(50,000)	0	The roadside weeds and pests management program is dependent on State funding.
				Year 2 (2021-22)	50,000	0	(50,000)	0	
				Year 3 (2022-23)	50,000	0	(50,000)	0	
				Year 4 (2023-24)	50,000	0	(50,000)	0	
				Year 5 (2024-25)	50,000	0	(50,000)	0	
				Year 6 (2025-26)	50,000	0	(50,000)	0	
				Year 7 (2026-27)	50,000	0	(50,000)	0	
				Year 8 (2027-28)	50,000	0	(50,000)	0	
				Year 9 (2028-29)	50,000	0	(50,000)	0	
				Year 10 (2029-30)	50,000	0	(50,000)	0	
				zUnallocated	51,000	0	(51,000)	0	
	Internal Native Vegetation Offset Program	109	Operational	**Year 1 (2020-21)**	25,000	(25,000)	0	0	Setup internal native vegetation offsets against internal projects. This will save Council money as there is no longer a requirement to go to the open market to secure offsets. Sites setup as offsets include existing vegetated sites and parcels of land in Council ownership that can be rehabilitated and setup as offsets.
				Year 2 (2021-22)	25,000	(25,000)	0	0	
				Year 3 (2022-23)	25,000	(25,000)	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	50,000	(50,000)	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	50,000	(50,000)	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	75,000	(75,000)	0	0	
				zUnallocated	175,000	(175,000)	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Natural Resources Management	**Emerging Weeds Control Program**	141	Operational	**Year 1 (2020-21)**	20,000	(20,000)	0	0	
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	Identification, mapping and control of emerging weeds on roadsides. These weeds pose significant risks to regional biodiversity and agriculture within the municipality.
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
Our Region Our Rivers	**(SH1) Art Gallery Redevelopment - Designs & Constructions**	41	Capital - New Asset	**Year 1 (2020-21)**	4,250,210	(1,393,620)	(2,125,105)	(731,485)	
				Year 2 (2021-22)	4,298,670	(1,102,765)	(2,149,335)	(1,046,570)	
				Year 3 (2022-23)	0	(865,000)	0	865,000	
				Year 4 (2023-24)	0	0	0	0	Construction of new Multi-Purpose building at the Pioneer Settlement to accommodate a new Art Gallery, Visitor Information Centre and Entrance to the Pioneer Settlement.
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	(SH2) Art Gallery redevelopment - Carpark & Footpaths	169	Capital - New Asset	**Year 1 (2020-21)**	0	0	0	0	
				Year 2 (2021-22)	1,597,500	(798,750)	(798,750)	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	Carparking and footpaths on Monash Drive
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Our Region Our Rivers	(SH3) Art Gallery Redevelopment - Bush Tucker & Yamagata Gardens	170	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	Bush tucker garden.
				Year 2 (2021-22)	103,370	(51,685)	(51,685)	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	(SH6) Walking Trail - Discover More	171	Capital - New Asset	Year 1 (2020-21)	10,000	0	(5,000)	(5,000)	Walking trail
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	(SH7) Pop Up Café - Robinvale Riverfront	172	Capital - New Asset	Year 1 (2020-21)	25,000	0	(12,500)	(12,500)	Providing opportunities for pop-up cafes/restaurants along Robinvale riverfront.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Our Region Our Rivers	**(SH10) Activate River Towns**	173	Capital - New Asset	**Year 1 (2020-21)**	32,760	(16,380)	(16,380)	0	Construction and/or installations in Robinvale, Wemen, Beverford, Nyah, Piangil, Boundary Bend townships.
				Year 2 (2021-22)	16,380	(8,190)	(8,190)	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	Buloke Shire Council - Regional Growth Fund Distribution	174	Operational	**Year 1 (2020-21)**	143,325	0	(143,325)	0	Distribution of Our Region Our Rivers funding to partner Councils
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	Edward River Council - Regional Growth Fund Distribution	175	Operational	**Year 1 (2020-21)**	616,865	0	(616,865)	0	Distribution of Our Region Our Rivers funding to partner Councils
				Year 2 (2021-22)	353,770	0	(353,770)	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Our Region Our Rivers	Gannawarra Shire Council - Regional Growth Fund Distribution	176	Operational	Year 1 (2020-21)	210,810	0	(210,810)	0	Distribution of Our Region Our Rivers funding to partner Councils
				Year 2 (2021-22)	105,405	0	(105,405)	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	Loddon Shire - Regional Growth Fund Distribution	177	Operational	Year 1 (2020-21)	319,960	0	(319,960)	0	Distribution of Our Region Our Rivers funding to partner Councils
				Year 2 (2021-22)	159,980	0	(159,980)	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	Murray River Council - Regional Growth Fund Distribution	178	Operational	Year 1 (2020-21)	676,790	0	(676,790)	0	Distribution of Our Region Our Rivers funding to partner Councils
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

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					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Parking Control & School Crossings	**Indented Parking - Yana Street, Swan Hill.**	6	Capital - New Asset	**Year 1 (2020-21)**	60,000	(30,000)	(30,000)	0	
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	Construction of 20 parking bays on Yana Street (spray seal) in 2 locations for the Swan Hill Specialist School & Swan Hill Primary School, improving the safety of school drop offs.
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	Parking Ticket Machine Installation & Replacement, Swan Hill.	14	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	
				Year 2 (2021-22)	32,500	(32,500)	0	0	
				Year 3 (2022-23)	33,000	(33,000)	0	0	
				Year 4 (2023-24)	33,000	(33,000)	0	0	
				Year 5 (2024-25)	33,500	(33,500)	0	0	Annual allocation for the installation and replacement (as required) of ticket machines.
				Year 6 (2025-26)	33,500	(33,500)	0	0	
				Year 7 (2026-27)	34,000	(34,000)	0	0	
				Year 8 (2027-28)	34,500	(34,500)	0	0	
				Year 9 (2028-29)	35,000	(35,000)	0	0	
				Year 10 (2029-30)	35,700	(35,700)	0	0	
				zUnallocated	36,000	(36,000)	0	0	
	School Speed Zones 40 school times only	187	Capital - New Asset	**Year 1 (2020-21)**	0	0	0	0	
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	Install speed zones reducing to 40km/h during school times only
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	70,000	(70,000)	0	0	

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					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Performing Arts	**Fairfax Youth Initiative**	56	Operational	**Year 1 (2020-21)**	84,600	(30,100)	(50,000)	(4,500)	Fairfax Youth Initiative annual event for 12 to 17 year olds.
				Year 2 (2021-22)	91,400	(25,900)	(60,000)	(5,500)	
				Year 3 (2022-23)	97,700	(26,700)	(65,000)	(6,000)	
				Year 4 (2023-24)	104,000	(27,500)	(70,000)	(6,500)	
				Year 5 (2024-25)	110,300	(28,300)	(75,000)	(7,000)	
				Year 6 (2025-26)	116,650	(29,150)	(80,000)	(7,500)	
				Year 7 (2026-27)	122,800	(29,800)	(85,000)	(8,000)	
				Year 8 (2027-28)	128,500	(30,000)	(90,000)	(8,500)	
				Year 9 (2028-29)	128,500	(30,000)	(90,000)	(8,500)	
				Year 10 (2029-30)	131,000	(32,500)	(90,000)	(8,500)	
				zUnallocated	135,000	(31,000)	(95,000)	(9,000)	
PIOSET Redevelopment	**SH PIOSET - Heartbeat of the Murray Laser Light Show**	57	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	Additional stories for enhancement of visitor experiences.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	300,000	(300,000)	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	300,000	(300,000)	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	250,000	(250,000)	0	0	
	SH PIOSET - Large Object Display Facility	65	Capital - Upgrade	**Year 1 (2020-21)**	0	0	0	0	Large Object Display Facility to house exhibits including Black Bess 1920 Steam Ploughing Engine.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	300,000	(250,000)	(50,000)	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

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					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Plant Management	**Plant & Fleet Purchases**	13	Capital - Renewal	**Year 1 (2020-21)**	1,242,825	0	0	(1,242,825)	Routine replacement program of Council Plant and Fleet vehicles.
				Year 2 (2021-22)	1,306,300	0	0	(1,306,300)	
				Year 3 (2022-23)	1,427,100	0	0	(1,427,100)	
				Year 4 (2023-24)	1,638,500	0	0	(1,638,500)	
				Year 5 (2024-25)	1,818,945	0	0	(1,818,945)	
				Year 6 (2025-26)	1,645,765	0	0	(1,645,765)	
				Year 7 (2026-27)	1,727,535	0	0	(1,727,535)	
				Year 8 (2027-28)	1,245,610	0	0	(1,245,610)	
				Year 9 (2028-29)	1,410,540	0	0	(1,410,540)	
				Year 10 (2029-30)	1,438,500	0	0	(1,438,500)	
				zUnallocated	1,500,000	0	0	(1,500,000)	
Public Conveniences & Rest Centres	**Implement Public Toilet Strategy - LTFP**	158	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	Long Term Financial Plan - indicative additional funds for building renewal (to be confirmed through the budget process).
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	125,000	(125,000)	0	0	
				Year 6 (2025-26)	175,000	(175,000)	0	0	
				Year 7 (2026-27)	125,000	(125,000)	0	0	
				Year 8 (2027-28)	125,000	(125,000)	0	0	
				Year 9 (2028-29)	125,000	(125,000)	0	0	
				Year 10 (2029-30)	375,000	(375,000)	0	0	
				zUnallocated	0	0	0	0	
	Implement Public Toilet Strategy - Renewal Works	200	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	Yr5 Swan Hill Showgrounds, Yr6 Toilets & Events Stage Nyah West, Yr10+ $105K Robinvale Skate Park & $375K Jacaranda Crescent, Lake Boga.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	220,000	(220,000)	0	0	
				Year 6 (2025-26)	330,000	(330,000)	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	380,000	(380,000)	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Public Conveniences & Rest Centres	**Implement Public Toilet Strategy - New Assets**	201	Capital - New Asset	**Year 1 (2020-21)**	0	0	0	0	$150K Gurnett Oval, Swan Hill and $85K All Abilities Toilet Swan Hill Showgrounds with $15K user contribution.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	235,000	(220,000)	(15,000)	0	
Public Lighting	**Upgrade Street Lighting**	4	Operational	**Year 1 (2020-21)**	36,000	(36,000)	0	0	Annual rolling program to install additional street and park lighting across the municipality.
				Year 2 (2021-22)	37,100	(37,100)	0	0	
				Year 3 (2022-23)	38,200	(38,200)	0	0	
				Year 4 (2023-24)	39,400	(39,400)	0	0	
				Year 5 (2024-25)	40,600	(40,600)	0	0	
				Year 6 (2025-26)	91,800	(91,800)	0	0	
				Year 7 (2026-27)	42,600	(42,600)	0	0	
				Year 8 (2027-28)	44,000	(44,000)	0	0	
				Year 9 (2028-29)	45,000	(45,000)	0	0	
				Year 10 (2029-30)	45,600	(45,600)	0	0	
				zUnallocated	46,100	(46,100)	0	0	
	Lighting the Region Major Roads Project	156	Operational	**Year 1 (2020-21)**	0	0	0	0	Central Victorian Greenhouse Alliance in partnership with 18 councils to deliver bulk lighting changeover on major roads in 2022/23 if business case approved.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	307,000	(307,000)	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Recreation - General Reserves	**Chisholm Reserve Upgrade, Swan Hill**	55	Capital - New Asset	**Year 1 (2020-21)**	200,000	(100,000)	(100,000)	0	Year 1 - Native vegetation removal and/or relocating required by DELWP due to the entrance upgrade. Year 6-8 provides funds to upgrade facilities in accordance with the masterplan. Contribution towards construction of multi-purpose shared building, including public toilets and sealed carpark.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	210,000	(100,000)	(110,000)	0	
				Year 7 (2026-27)	410,000	(205,000)	(205,000)	0	
				Year 8 (2027-28)	995,000	(410,000)	(585,000)	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	Maintain Swan Hill Drag Strip Surface	104	Operational	**Year 1 (2020-21)**	0	0	0	0	Funds set aside for maintenance of concrete surface (grinding and/or concrete replacement). Assumes minimum 100% user contribution consistent with Council direction.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	200,000	0	0	(200,000)	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	200,000	0	0	(200,000)	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	(RRIP) Gurnett Oval - Reconstruct Cricket Wicket	127	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	Reconstruct Cricket Wicket at Gurnett Oval to ensure a safe playing surface. Gurnett Oval Key Project.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	30,000	(30,000)	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Recreation - General Reserves	(RRIP) Gurnett Oval Landscape Design	128	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	Prepare landscape plan for Reserve. Enhance main entrance with landscape treatment and improved fencing. Gurnett Oval Key Project.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	10,000	(10,000)	0	0	
	(RRIP) Upgrade Clubrooms - Manangatang	129	Capital - Upgrade	Year 1 (2020-21)	0	0	0	0	Expand & upgrade social room and change rooms. Manangatang Masterplan Key Project.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	300,000	0	(300,000)	0	
	(RRIP) Upgrade Judges Tower - Manangatang	130	Capital - Upgrade	Year 1 (2020-21)	0	0	0	0	Rebuild & upgrade tower for safety, if possible make it a stand alone or include in clubroom upgrade. Manangatang Masterplan Key Project.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	60,000	0	(60,000)	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Recreation - General Reserves	(RRIP) Signage - Recreation Reserves	154	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	New uniform entry signs for Recreation Reserves.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	144,000	(144,000)	0	0	
	(RRIP) Renew Sporting Oval Scoreboards	155	Capital - Upgrade	Year 1 (2020-21)	0	0	0	0	Upgrade Alan Garden scoreboard to electronic type. Key project identified in RRMP.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	80,000	(40,000)	(40,000)	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	(RRIP) Gurnett Oval Swan Hill - Change Rooms redevelopment	116	Capital - Renewal	Year 1 (2020-21)	0	0	0	0	2024/25 = Design. 2025/26 = Construction. Upgrade participant & umpire change rooms, kitchen and social spaces to comply with regional sporting standards codes. Gurnett oval Masterplan key project
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	30,000	(30,000)	0	0	
				Year 6 (2025-26)	300,000	(75,000)	(150,000)	(75,000)	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Recreation - General Reserves	(RRIP) Swan Hill Showgrounds - Regional Hub	115	Capital - Upgrade	Year 1 (2020-21)	0	0	0	0	Site plan for key developments and design of regional spaces hub at Swan Hill Show Grounds
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	100,000	(100,000)	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	5,000,000	(1,000,000)	(4,000,000)	0	
	(RRIP) Redevelopment Lake Boga Sporting Complex Pavilion	117	Capital - Upgrade	Year 1 (2020-21)	0	0	0	0	2022/23 Design redevelopment of pavilion (Female change rooms and Kitchen /Social Space) then Construction making the facility female friendly to comply with AFL & Cricket guidelines.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	170,000	(70,000)	(100,000)	0	
				Year 4 (2023-24)	580,000	(350,000)	(230,000)	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	(RRIP) Redevelopment Robinvale Recreation Reserve Change Rooms	118	Capital - Upgrade	Year 1 (2020-21)	0	0	0	0	2021/22 = Design. 2023/24 = Construction. Riverside Park Masterplan key project to upgrade change rooms to provide suitable amenities for Cricket, AFL & Rugby.
				Year 2 (2021-22)	50,000	(50,000)	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	750,000	(100,000)	(650,000)	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Recreation - General Reserves	**(RRIP) Redevelopment Ultima Recreation Reserve Change Rooms and Pavilion**	119	Capital - Upgrade	**Year 1 (2020-21)**	0	0	0	0	2025/26 = Design. 2026/27 = Construction. As per Recreation Reserve Masterplan, upgrade participant & umpire change rooms & expand kitchen.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	30,000	(30,000)	0	0	
				Year 7 (2026-27)	200,000	(100,000)	(100,000)	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	(RRIP) Redevelopment Nyah Recreation Reserve Change Rooms and Public Toilets	120	Capital - Upgrade						
				Year 1 (2020-21)	0	0	0	0	Design works 2026/27. Construct 2027/28. Upgrade all change rooms to comply with sporting standards codes. Nyah Masterplan key project
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	50,000	(50,000)	0	0	
				Year 8 (2027-28)	600,000	(250,000)	(250,000)	(100,000)	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
Recreation - Parks and Gardens	**GMW Decommissioned #9 Irrigation Channel Improvements**	87	Capital - Upgrade	**Year 1 (2020-21)**	0	0	0	0	Improvement works following decommissioning of GMW #9 Channel to create walking paths and other beautification works. Stage 1 McCallum Street channel from Stradbroke Avenue to Woorinen Road initial works to grass area and also to develop a landscape plan to use for costing future years.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	1,330,000	(1,330,000)	0	0	
				Year 8 (2027-28)	400,000	(400,000)	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Recreation - Parks and Gardens	Lake Boga Foreshore Works	52	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	2019/20 = Planning/scoping for constructing carparks including bollards in the Yacht Club and Catalina Museum precinct.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	50,000	(50,000)	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	100,000	(100,000)	0	0	
				zUnallocated	145,000	(145,000)	0	0	
	Robinvale Riverfront Development	42	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	2023/24 = Improvements to moorings on Victorian waters in area known as "The Cut" and associated beautification works.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	515,000	(257,500)	(257,500)	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	Renewal Irrigation Systems	30	Capital - Renewal	Year 1 (2020-21)	105,000	(105,000)	0	0	Rolling program to replace Council's irrigation systems. Includes Recreation Reserve Masterplan irrigation projects.
				Year 2 (2021-22)	110,000	(110,000)	0	0	
				Year 3 (2022-23)	115,000	(115,000)	0	0	
				Year 4 (2023-24)	115,000	(115,000)	0	0	
				Year 5 (2024-25)	120,000	(120,000)	0	0	
				Year 6 (2025-26)	125,000	(125,000)	0	0	
				Year 7 (2026-27)	130,000	(130,000)	0	0	
				Year 8 (2027-28)	135,000	(135,000)	0	0	
				Year 9 (2028-29)	140,000	(140,000)	0	0	
				Year 10 (2029-30)	142,500	(142,500)	0	0	
				zUnallocated	145,000	(145,000)	0	0	

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					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Recreation - Parks and Gardens	**Replacement of Irrigation Pump at Robinvale**	123	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	River bank to be stabilised, support structure to be replaced and a new pump to be installed to overcome a potential OHS issues. A 2 year project, with design & permits Yr. 1 and construction Yr. 5
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	50,000	(50,000)	0	0	
				Year 5 (2024-25)	490,000	(490,000)	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	Turtle Lagoon Lake Boga - Environment Walk	38	Capital - New Asset	**Year 1 (2020-21)**	0	0	0	0	Walking path and bridge construction.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	530,000	(265,000)	(265,000)	0	
	Centenary Park Upgrade, Robinvale	139	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	Project identified in the Robinvale Community Plan. Masterplan of park to be developed.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	120,000	(120,000)	0	0	
				Year 4 (2023-24)	40,000	(40,000)	0	0	
				Year 5 (2024-25)	140,000	(140,000)	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Recreation - Parks and Gardens	**Swan Hill Riverfront Masterplan - Implementation**	22	Capital - New Asset	**Year 1 (2020-21)**	0	0	0	0	Staged implementation of Masterplan. Following funding works by Regional Growth Fund & Regional Development Victoria for a new Art Gallery & Interpretive centre.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	930,000	(465,000)	(465,000)	0	
				Year 5 (2024-25)	1,000,000	(500,000)	(500,000)	0	
				Year 6 (2025-26)	1,020,000	(510,000)	(510,000)	0	
				Year 7 (2026-27)	200,000	(100,000)	(100,000)	0	
				Year 8 (2027-28)	450,000	(325,000)	(125,000)	0	
				Year 9 (2028-29)	400,000	(200,000)	(200,000)	0	
				Year 10 (2029-30)	300,000	(150,000)	(150,000)	0	
				zUnallocated	2,500,000	(1,250,000)	(1,250,000)	0	
	LTFP - Parks & Gardens (Parks & Open Spaces)	93	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	Long Term Financial Plan - potential grant funds to be confirmed and then allocated to projects.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	100,000	0	(100,000)	0	
				Year 7 (2026-27)	100,000	0	(100,000)	0	
				Year 8 (2027-28)	100,000	0	(100,000)	0	
				Year 9 (2028-29)	100,000	0	(100,000)	0	
				Year 10 (2029-30)	100,000	0	(100,000)	0	
				zUnallocated	0	0	0	0	
	(BBRF) Activating Swan Hill Riverfront - Connecting CBD to Riverfront.	179	Capital - New Asset	**Year 1 (2020-21)**	459,595	0	(317,655)	(141,940)	Activation of Swan Hill Riverfront
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Recreation - Playgrounds	Install Shade Sails over Playground Equipment	29	Capital - Renewal	Year 1 (2020-21)	0	0	0	0	Renewal shade sails over playground equipment on a rolling program basis.
				Year 2 (2021-22)	50,000	(50,000)	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	52,500	(52,500)	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	55,000	(55,000)	0	0	
				Year 7 (2026-27)	56,000	(56,000)	0	0	
				Year 8 (2027-28)	57,000	(57,000)	0	0	
				Year 9 (2028-29)	58,000	(58,000)	0	0	
				Year 10 (2029-30)	59,150	(59,150)	0	0	
				zUnallocated	59,600	(59,600)	0	0	
	Playground Fencing Program	40	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	Annual program for fencing play equipment throughout municipality.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	25,000	(25,000)	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	27,500	(27,500)	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	27,500	(27,500)	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	28,500	(28,500)	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	29,000	(29,000)	0	0	
	Playground Equipment Renewal	23	Capital - Renewal	Year 1 (2020-21)	0	0	0	0	Program of works to renew and upgrade playgrounds throughout the municipality based on Playgrounds Asset Management Plan.
				Year 2 (2021-22)	85,000	(85,000)	0	0	
				Year 3 (2022-23)	87,500	(87,500)	0	0	
				Year 4 (2023-24)	87,500	(87,500)	0	0	
				Year 5 (2024-25)	109,300	(109,300)	0	0	
				Year 6 (2025-26)	109,300	(109,300)	0	0	
				Year 7 (2026-27)	111,700	(111,700)	0	0	
				Year 8 (2027-28)	113,600	(113,600)	0	0	
				Year 9 (2028-29)	116,000	(116,000)	0	0	
				Year 10 (2029-30)	118,250	(118,250)	0	0	
				zUnallocated	119,000	(119,000)	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Recreation - Sportsfields	**Alan Garden Reserve - Oval Surface Upgrade, Swan Hill.**	61	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	Includes new subsurface drainage (agridrain), irrigation and earthworks to provide a new soil profile and to form a crown to enable run off.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	400,000	(400,000)	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	(RRIP) Ken Harrison Sporting Complex, Swan Hill - Soccer Pavilion	94	Capital - Upgrade	**Year 1 (2020-21)**	0	0	0	0	Investigate power supply, remove spectator mound & existing soccer pavilion. Complete fully detailed design, including soccer pitch, lighting & develop soccer participation strategy & business plan for Soccer League. Design and consultation in progress. RRMP Key Project.
				Year 2 (2021-22)	1,420,000	(450,000)	(770,000)	(200,000)	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	(RRIP) Robinvale Riverside Park - Construct new Netball Courts & Change Rooms	132	Capital - New Asset	**Year 1 (2020-21)**	640,000	(200,000)	(440,000)	0	Stage 1 - Construct new netball courts, lighting to competition standard. Stage 2 - Pavilion/umpire change room & storage. Designed in 2019/20.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	450,000	(175,000)	(275,000)	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Recreation - Sportsfields	(RRIP) Improve Entrance & Access to second oval, Riverside Park Robinvale.	133	Capital - Upgrade	Year 1 (2020-21)	0	0	0	0	Riverside Park Masterplan key project. Riverside Park Robinvale enhance entrance & access to new netball courts & second oval
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	60,000	(60,000)	0	0	
	(RRIP) Ultima Netball Court Upgrade & Shelter	143	Capital - Renewal	Year 1 (2020-21)	0	0	0	0	Replace Netball Shelter to accommodate players, scorers & spectators. Linked in with Ultima Community Plan. Ultima Masterplan Key Project. Funding from telecommunications tower rental.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	70,000	0	0	(70,000)	
	(RRIP) Ken Harrison Sporting Complex, Swan Hill - Traffic Control/Security	144	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	Improve security at KHSC through controlling vehicle access to rear oval/athletics track areas (e.g. bollards / automated gate) to prevent unauthorised vehicles accessing oval. Ken Harrison Masterplan key project
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	25,000	(25,000)	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Recreation - Sportsfields	(RRIP) Ken Harrison Sporting Complex, Swan Hill - Upgrade Athletics Club Facilities	145	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	Upgrade the Athletic facilities - large storage and improved kiosk space. Ken Harrison Masterplan Key Project
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	40,000	(30,000)	(5,000)	(5,000)	
	(RRIP) Sports Lighting Strategy	146	Capital - Renewal	Year 1 (2020-21)	0	0	0	0	RRIP key project. Sports Lighting Strategy for Sporting Recreation Reserves. Scope extended to all lighting types on all sporting reserves. Determine if LUX meets sporting codes & identify future upgrades.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	80,000	(20,000)	(60,000)	0	
	(RRIP) Ken Harrison Sporting Complex, Swan Hill - Kitchen Upgrade - Cricket pavilion.	148	Capital - Upgrade	Year 1 (2020-21)	0	0	0	0	Upgrade kitchen & improve storage facilities at the cricket pavilion. Ken Harrison Masterplan key project.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	40,000	(20,000)	(20,000)	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Recreation - Sportsfields	(RRIP) Ken Harrison Sporting Complex - Irrigation System	149	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	Install a variable speed jacking pump for the irrigation system.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	10,000	(10,000)	0	0	
	(RRIP) Design and construction for Swan Hill Sporting Precinct	150	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	Amalgamation of Swan Hill Showgrounds and Alan Garden Recreation Reserves. Showgrounds & Alan Garden Masterplans key project.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	1,300,000	(650,000)	(650,000)	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	(RRIP) Swan Hill Sporting Precinct Implementation	151	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	Roadworks associated with amalgamation of the SH Showgrounds & Alan Garden Reserve, involving closure of Pritchard Street b'twn High & Stradbroke, carparking & entry/exit points. Showgrounds Masterplan key project.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	800,000	(800,000)	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Recreation - Sportsfields	(RRIP) Alan Garden Reserve, Swan Hill - Football/Cricket Pavilion Design & Upgrade	152	Capital - Upgrade	Year 1 (2020-21)	0	0	0	0	Design & upgrade Football/Cricket Change-rooms & other amenities (kitchen, showers, toilets to make female friendly facilities).
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	30,000	(30,000)	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	450,000	(450,000)	0	0	
	(RRIP) Alan Garden Reserve, Swan Hill - Netball Courts Design & Upgrade	153	Operational	Year 1 (2020-21)	0	0	0	0	Assess Netball Courts configuration to identify number of courts to comply with Netball Vic competition standards.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	5,000	(5,000)	0	0	
				zUnallocated	0	0	0	0	
	Woorinen Netball Courts (SRV)	208	Operational	Year 1 (2020-21)	400,000	0	(400,000)	0	Renew netball playing surface. Funded by SRV and Woorinen FN Club.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

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					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Recreation - Sportsfields	**(RRIP) Entrance Enhancement - Nyah Recreation Reserve**	54	Capital - Upgrade	**Year 1 (2020-21)**	0	0	0	0	Enhance Entrances to the Reserve (Main & River), landscape treatment, fencing and signage (signs provided in #47) Nyah Masterplan Key Project.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	30,000	(30,000)	0	0	
Regulatory Services	**Off Leash Dog Park - Tower Hill, Swan Hill.**	134	Capital - New Asset	**Year 1 (2020-21)**	10,000	(10,000)	0	0	Scope works to include parking, water, access, location, shade and fencing. Year 1 - Concept design & development, Year 2 Construction
				Year 2 (2021-22)	70,000	(70,000)	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
Road Furniture, Line Markings & Carparks	**Swan Hill CBD Carpark**	9	Capital - New Asset	**Year 1 (2020-21)**	0	0	0	0	Funded from car-parking reserve, where money is collected as contributions from developers in lieu of providing on-site parking, and needs to be converted to parking spaces on the ground.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	150,000	(80,000)	0	(70,000)	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	350,000	(350,000)	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Road Furniture, Line Markings & Carparks	**Bus Shelters Swan Hill**	70	Capital - New Asset	**Year 1 (2020-21)**	0	0	0	0	Final staged installation of Bus Shelters in Swan Hill.
				Year 2 (2021-22)	100,000	(20,000)	(80,000)	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	High Street Parking between Pritchard & McCrae Streets, Swan Hill	112	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	Remove concrete kerb and trees from centre median and return area to sealed road surface with line-marking and angle parking, angle parking in front of Showgrounds. Reference carparking strategy.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	200,000	(100,000)	0	(100,000)	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
Roads - Sealed	**McCallum / Murlong Street Swan Hill - Road Realignment**	10	Capital - New Asset	**Year 1 (2020-21)**	0	0	0	0	Council contribution to VicRoads for its share of realignment of Murlong Street (south side) of intersection.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	310,000	(310,000)	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Roads - Sealed	**Sealed Roads - Reconstruction**	26	Capital - Renewal	**Year 1 (2020-21)**	1,215,000	(1,215,000)	0	0	Annual rolling program of sealed road reconstruction.
				Year 2 (2021-22)	1,369,900	(1,369,900)	0	0	
				Year 3 (2022-23)	1,424,950	(1,424,950)	0	0	
				Year 4 (2023-24)	1,400,300	(1,400,300)	0	0	
				Year 5 (2024-25)	1,495,800	(1,495,800)	0	0	
				Year 6 (2025-26)	1,537,300	(1,537,300)	0	0	
				Year 7 (2026-27)	1,567,850	(1,567,850)	0	0	
				Year 8 (2027-28)	1,599,400	(1,599,400)	0	0	
				Year 9 (2028-29)	1,630,000	(1,630,000)	0	0	
				Year 10 (2029-30)	1,722,250	(1,722,250)	0	0	
				zUnallocated	1,694,500	(1,694,500)	0	0	
	Sealed Roads - Shoulder Resheeting	43	Capital - Renewal	**Year 1 (2020-21)**	205,000	(205,000)	0	0	Rolling program to resheet the shoulders of sealed roads. Program developed based on condition assessments.
				Year 2 (2021-22)	210,000	(210,000)	0	0	
				Year 3 (2022-23)	210,000	(210,000)	0	0	
				Year 4 (2023-24)	210,000	(210,000)	0	0	
				Year 5 (2024-25)	215,000	(215,000)	0	0	
				Year 6 (2025-26)	215,000	(215,000)	0	0	
				Year 7 (2026-27)	220,000	(220,000)	0	0	
				Year 8 (2027-28)	224,400	(224,400)	0	0	
				Year 9 (2028-29)	230,000	(230,000)	0	0	
				Year 10 (2029-30)	234,500	(234,500)	0	0	
				zUnallocated	235,000	(235,000)	0	0	
	Sealed Roads - Resealing Program	44	Capital - Renewal	**Year 1 (2020-21)**	1,183,000	(1,183,000)	0	0	Rolling program of resealing of sealed roads.
				Year 2 (2021-22)	1,217,000	(1,217,000)	0	0	
				Year 3 (2022-23)	1,250,000	(1,250,000)	0	0	
				Year 4 (2023-24)	1,286,000	(1,286,000)	0	0	
				Year 5 (2024-25)	1,522,000	(1,522,000)	0	0	
				Year 6 (2025-26)	1,590,000	(1,590,000)	0	0	
				Year 7 (2026-27)	1,770,800	(1,770,800)	0	0	
				Year 8 (2027-28)	1,652,200	(1,652,200)	0	0	
				Year 9 (2028-29)	1,685,000	(1,685,000)	0	0	
				Year 10 (2029-30)	1,717,700	(1,717,700)	0	0	
				zUnallocated	1,718,000	(1,718,000)	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Roads - Sealed	**Kerb and Channel - Replacement Program**	45	Capital - Renewal	**Year 1 (2020-21)**	200,000	(200,000)	0	0	Rolling program of kerb and channel replacement.
				Year 2 (2021-22)	205,000	(205,000)	0	0	
				Year 3 (2022-23)	261,000	(261,000)	0	0	
				Year 4 (2023-24)	267,000	(267,000)	0	0	
				Year 5 (2024-25)	278,000	(278,000)	0	0	
				Year 6 (2025-26)	285,000	(285,000)	0	0	
				Year 7 (2026-27)	290,000	(290,000)	0	0	
				Year 8 (2027-28)	295,000	(295,000)	0	0	
				Year 9 (2028-29)	300,000	(300,000)	0	0	
				Year 10 (2029-30)	305,000	(305,000)	0	0	
				zUnallocated	310,000	(310,000)	0	0	
	Intersection Dillon Street / Sea Lake Ultima Road, Ultima	51	Capital - Upgrade	**Year 1 (2020-21)**	0	0	0	0	Upgrade intersection of Dillon Street & Sea Lake Road including approaches and other affected local roads to make the turn to/from Dillon Street safer and easier. Requires VicRoads involvement & funding.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	430,000	(180,000)	(250,000)	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	LTFP - Additional Sealed Roads	90	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	Long Term Financial Plan - indicative additional funding available for sealed road works (to be confirmed through the budget process).
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	200,000	(200,000)	0	0	
				Year 5 (2024-25)	250,000	(250,000)	0	0	
				Year 6 (2025-26)	595,000	(595,000)	0	0	
				Year 7 (2026-27)	420,000	(420,000)	0	0	
				Year 8 (2027-28)	180,000	(180,000)	0	0	
				Year 9 (2028-29)	695,000	(695,000)	0	0	
				Year 10 (2029-30)	685,000	(685,000)	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Roads - Unsealed	**Gravel Roads - Resheeting Program**	46	Capital - Renewal	**Year 1 (2020-21)**	957,800	(757,800)	(200,000)	0	Rolling program to resheet gravel roads.
				Year 2 (2021-22)	1,069,100	(869,100)	(200,000)	0	
				Year 3 (2022-23)	881,500	(881,500)	0	0	
				Year 4 (2023-24)	817,800	(817,800)	0	0	
				Year 5 (2024-25)	830,100	(830,100)	0	0	
				Year 6 (2025-26)	842,500	(842,500)	0	0	
				Year 7 (2026-27)	859,800	(859,800)	0	0	
				Year 8 (2027-28)	918,200	(918,200)	0	0	
				Year 9 (2028-29)	943,500	(943,500)	0	0	
				Year 10 (2029-30)	962,300	(962,300)	0	0	
				zUnallocated	981,000	(981,000)	0	0	
	LTFP - Additional Unsealed Roads	91	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	Long Term Financial Plan - indicative additional funds available for unsealed road works (to be confirmed through the budget process).
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	200,000	(200,000)	0	0	
				Year 5 (2024-25)	480,000	(480,000)	0	0	
				Year 6 (2025-26)	730,000	(730,000)	0	0	
				Year 7 (2026-27)	280,000	(280,000)	0	0	
				Year 8 (2027-28)	480,000	(480,000)	0	0	
				Year 9 (2028-29)	780,000	(780,000)	0	0	
				Year 10 (2029-30)	800,000	(800,000)	0	0	
				zUnallocated	0	0	0	0	
Roads to Recovery	**Sealed Roads - Reconstruction (R2R)**	27	Capital - Renewal	**Year 1 (2020-21)**	1,378,760	0	(1,378,760)	0	Roads to Recovery rolling program. Figures beyond 2021 assume that Council will continue to receive grant funding.
				Year 2 (2021-22)	919,160	0	(919,160)	0	
				Year 3 (2022-23)	919,160	0	(919,160)	0	
				Year 4 (2023-24)	919,160	0	(919,160)	0	
				Year 5 (2024-25)	545,250	0	(545,250)	0	
				Year 6 (2025-26)	550,000	0	(550,000)	0	
				Year 7 (2026-27)	560,000	0	(560,000)	0	
				Year 8 (2027-28)	571,200	0	(571,200)	0	
				Year 9 (2028-29)	582,600	0	(582,600)	0	
				Year 10 (2029-30)	599,200	0	(599,200)	0	
				zUnallocated	605,200	0	(605,200)	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Roads to Recovery	**Gravel Roads - Resheeting Program (R2R)**	49	Capital - Renewal	**Year 1 (2020-21)**	434,800	0	(434,800)	0	Roads to Recovery rolling program for resheeting of gravel roads. Figures beyond 2021 assume that Council will continue to receive grant funding.
				Year 2 (2021-22)	295,000	0	(295,000)	0	
				Year 3 (2022-23)	300,000	0	(300,000)	0	
				Year 4 (2023-24)	305,000	0	(305,000)	0	
				Year 5 (2024-25)	310,000	0	(310,000)	0	
				Year 6 (2025-26)	315,000	0	(315,000)	0	
				Year 7 (2026-27)	333,000	0	(333,000)	0	
				Year 8 (2027-28)	340,000	0	(340,000)	0	
				Year 9 (2028-29)	347,000	0	(347,000)	0	
				Year 10 (2029-30)	353,700	0	(353,700)	0	
				zUnallocated	360,500	0	(360,500)	0	
	Sealed Roads - Shoulder Resheeting Program (R2R)	48	Capital - Renewal	**Year 1 (2020-21)**	337,580	0	(337,580)	0	Roads to Recovery rolling program of sealed road shoulder resheeting. Figures beyond 2021 assume that Council will continue to receive grant funding.
				Year 2 (2021-22)	230,000	0	(230,000)	0	
				Year 3 (2022-23)	235,000	0	(235,000)	0	
				Year 4 (2023-24)	240,000	0	(240,000)	0	
				Year 5 (2024-25)	245,000	0	(245,000)	0	
				Year 6 (2025-26)	250,000	0	(250,000)	0	
				Year 7 (2026-27)	255,000	0	(255,000)	0	
				Year 8 (2027-28)	260,000	0	(260,000)	0	
				Year 9 (2028-29)	265,000	0	(265,000)	0	
				Year 10 (2029-30)	270,000	0	(270,000)	0	
				zUnallocated	271,000	0	(271,000)	0	
Robinvale Sports & Aquatic Centre	**Extend Robinvale Leisure Centre**	53	Capital - New Asset	**Year 1 (2020-21)**	0	0	0	0	Construction of an additional High Ball Court /Gym.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	50,000	(50,000)	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	1,100,000	(850,000)	(250,000)	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Robinvale Sports & Aquatic Centre	(RRIP) Solar System Upgrade - Robinvale Pool	111	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	The current solar system has not been reliable and needs to be upgraded to ensure the system remains operational
				Year 2 (2021-22)	20,000	(20,000)	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	200,000	(200,000)	0	0	
Street Beautification	Purchase Christmas Decorations	71	Operational	Year 1 (2020-21)	13,000	(13,000)	0	0	Purchase of Christmas decorations for use across the municipality.
				Year 2 (2021-22)	13,000	(13,000)	0	0	
				Year 3 (2022-23)	13,000	(13,000)	0	0	
				Year 4 (2023-24)	14,000	(14,000)	0	0	
				Year 5 (2024-25)	14,000	(14,000)	0	0	
				Year 6 (2025-26)	14,000	(14,000)	0	0	
				Year 7 (2026-27)	15,000	(15,000)	0	0	
				Year 8 (2027-28)	15,000	(15,000)	0	0	
				Year 9 (2028-29)	15,000	(15,000)	0	0	
				Year 10 (2029-30)	15,000	(15,000)	0	0	
				zUnallocated	16,000	(16,000)	0	0	
	Swan Hill CBD works	18	Capital - Renewal	Year 1 (2020-21)	0	0	0	0	Upgrade to Swan Hill CBD area generally boarded by Pye, Beveridge, Rutherford and Curlewis Streets with matching RVD funding.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	400,000	(150,000)	(250,000)	0	
				Year 4 (2023-24)	500,000	(250,000)	(250,000)	0	
				Year 5 (2024-25)	500,000	(250,000)	(250,000)	0	
				Year 6 (2025-26)	200,000	(100,000)	(100,000)	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Swan Hill Indoor Sports and Recreation Centre	**Refurbishment of the Swan Hill Basketball Stadium**	110	Capital - Renewal						
				Year 1 (2020-21)	100,000	(100,000)	0	0	
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	120,000	(120,000)	0	0	Physical works to undertake major maintenance and renewal of The Stadium in Swan Hill. Drainage, stormwater, painting, toilets, change-rooms and entry. Seating, Entry & All-abilities access.
				Year 4 (2023-24)	70,000	(70,000)	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	630,000	(630,000)	0	0	
Swan Hill Leisure Centre	**(RRIP) Replace Swan Hill's Outdoor Swimming Pool**	7	Capital - New Asset						
				Year 1 (2020-21)	0	0	0	0	
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	2,950,000	(950,000)	(2,000,000)	0	
				Year 5 (2024-25)	0	0	0	0	Replace Swan Hill Outdoor Swimming Pool with a modern alternative.
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	(RRIP) Swan Hill Showgrounds - Relocate Show Pavilions	8	Capital - Renewal						
				Year 1 (2020-21)	0	0	0	0	
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	150,000	(150,000)	0	0	
				Year 5 (2024-25)	0	0	0	0	Future works required if Outdoor Swimming Pool is relocated adjacent to Swan Hill Leisure Centre.
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Swimming Pool - Manangatang	**Manangatang Swimming Pool Upgrades**	205	Capital - Renewal	**Year 1 (2020-21)**	120,000	0	(120,000)	0	Building and surrounds renewal works funded from State Government Drought monies.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
Swimming Pool - Nyah District	**Replace Water Heating System at Nyah Swimming Pool**	101	Capital - Renewal	**Year 1 (2020-21)**	0	0	0	0	Committee of Management is seeking a capital contribution toward Solar Panels as an alternative to existing sump-oil heating of the pool. Project is awaiting completion of concept fuel design funded in 2018/19.,
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	150,000	(150,000)	0	0	
Tower Hill Estate Development	**Swan Hill Tower Hill Residential Development**	81	Capital - New Asset	**Year 1 (2020-21)**	1,350,000	0	0	(1,350,000)	Construct infrastructure to provide for future residential house blocks.
				Year 2 (2021-22)	2,150,000	0	0	(2,150,000)	
				Year 3 (2022-23)	2,500,000	0	0	(2,500,000)	
				Year 4 (2023-24)	1,800,000	0	0	(1,800,000)	
				Year 5 (2024-25)	1,850,000	0	0	(1,850,000)	
				Year 6 (2025-26)	1,900,000	0	0	(1,900,000)	
				Year 7 (2026-27)	1,950,000	0	0	(1,950,000)	
				Year 8 (2027-28)	2,000,000	0	0	(2,000,000)	
				Year 9 (2028-29)	2,000,000	0	0	(2,000,000)	
				Year 10 (2029-30)	2,000,000	0	0	(2,000,000)	
				zUnallocated	28,000,000	0	0	(28,000,000)	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Tree Maintenance	**Tree Planting Program**	102	Operational	**Year 1 (2020-21)**	40,760	(40,760)	0	0	Program of planting new street trees.
				Year 2 (2021-22)	41,155	(41,155)	0	0	
				Year 3 (2022-23)	41,555	(41,555)	0	0	
				Year 4 (2023-24)	41,970	(41,970)	0	0	
				Year 5 (2024-25)	42,395	(42,395)	0	0	
				Year 6 (2025-26)	42,830	(42,830)	0	0	
				Year 7 (2026-27)	43,275	(43,275)	0	0	
				Year 8 (2027-28)	43,735	(43,735)	0	0	
				Year 9 (2028-29)	19,100	(19,100)	0	0	
				Year 10 (2029-30)	19,100	(19,100)	0	0	
				zUnallocated	19,500	(19,500)	0	0	
Waste Management	**Waste Management - Operational Daily Cover**	79	Operational	**Year 1 (2020-21)**	40,900	(40,900)	0	0	Provision of earthen cover over waste for open landfill cell on a daily basis.
				Year 2 (2021-22)	41,700	(41,700)	0	0	
				Year 3 (2022-23)	42,500	(42,500)	0	0	
				Year 4 (2023-24)	43,400	(43,400)	0	0	
				Year 5 (2024-25)	44,250	(44,250)	0	0	
				Year 6 (2025-26)	45,100	(45,100)	0	0	
				Year 7 (2026-27)	46,000	(46,000)	0	0	
				Year 8 (2027-28)	47,000	(47,000)	0	0	
				Year 9 (2028-29)	48,000	(48,000)	0	0	
				Year 10 (2029-30)	49,000	(49,000)	0	0	
				zUnallocated	50,000	(50,000)	0	0	
	Waste Management - Annual Landfill Capping/Rehabilitation	33	Operational	**Year 1 (2020-21)**	150,000	0	0	(150,000)	Implement Swan Hill landfill development plan. Includes construction of new landfill caps which are guided by progressive/staged capping plan. This will also include rehabilitation management of the caps once constructed.
				Year 2 (2021-22)	150,000	0	0	(150,000)	
				Year 3 (2022-23)	150,000	0	0	(150,000)	
				Year 4 (2023-24)	150,000	0	0	(150,000)	
				Year 5 (2024-25)	150,000	0	0	(150,000)	
				Year 6 (2025-26)	100,000	0	0	(100,000)	
				Year 7 (2026-27)	100,000	0	0	(100,000)	
				Year 8 (2027-28)	100,000	0	0	(100,000)	
				Year 9 (2028-29)	100,000	0	0	(100,000)	
				Year 10 (2029-30)	100,000	0	0	(100,000)	
				zUnallocated	102,000	0	0	(102,000)	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Waste Management	Swan Hill Landfill - Construction of New Cells	59	Capital - New Asset	Year 1 (2020-21)	0	0	0	0	Construction of new Cells for Swan Hill Landfill - funded from Waste Management Reserve.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	960,000	0	0	(960,000)	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	1,000,000	0	0	(1,000,000)	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	1,000,000	0	0	(1,000,000)	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	1,050,000	0	0	(1,050,000)	
	Replace Boundary Fence - Swan Hill Landfill	100	Capital - Upgrade	Year 1 (2020-21)	21,700	0	0	(21,700)	Progressively replace & extend the boundary fencing around the Swan Hill Landfill, includes fencing for future new cell.
				Year 2 (2021-22)	21,700	0	0	(21,700)	
				Year 3 (2022-23)	21,700	0	0	(21,700)	
				Year 4 (2023-24)	21,700	0	0	(21,700)	
				Year 5 (2024-25)	21,700	0	0	(21,700)	
				Year 6 (2025-26)	21,700	0	0	(21,700)	
				Year 7 (2026-27)	21,700	0	0	(21,700)	
				Year 8 (2027-28)	21,700	0	0	(21,700)	
				Year 9 (2028-29)	21,700	0	0	(21,700)	
				Year 10 (2029-30)	21,700	0	0	(21,700)	
				zUnallocated	0	0	0	0	
	Upgrade and expansion of resource recovery infrastructure Swan Hill Landfill	180	Capital - Upgrade	Year 1 (2020-21)	60,000	0	0	(60,000)	Establish permanent resource recovery area. Undercover drop off point with road realignment for traffic control. Facilities for the diversion of waste from land fill, enhancing reuse and recycle.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Waste Management	**Big Green Shed Upgrade**	181	Capital - Upgrade	**Year 1 (2020-21)**	8,500	0	0	(8,500)	Access door & fenced outdoor area. Improved control of public on site, reduced risk & improvements to site efficiency.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	Development of waste education program & dedicated website/page.	182	Operational	**Year 1 (2020-21)**	0	0	0	0	Develop a waste education program/campaign including details website/page
				Year 2 (2021-22)	27,000	0	(27,000)	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	Tarp Armour Tarp Deployment System	188	Capital - New Asset	**Year 1 (2020-21)**	120,000	0	0	(120,000)	Tarp deployment machine. This machine would be utilised in daily landfill operation as an alternative to soil as daily cover, will save labour and airspace.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Waste Management	**Stage 2 Southern Boundary Retaining Wall**	190	Capital - New Asset	**Year 1 (2020-21)**	25,000	0	0	(25,000)	Completion of 2nd stage of concrete and sleeper retaining wall, front boundary of Swan Hill Landfill. Requirement of the landfill development plan.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	Power Upgrade for Swan Hill Landfill	191	Capital - Upgrade	**Year 1 (2020-21)**	0	0	0	0	Connect 3 phase power to landfill. Allows for greater operational capabilities. Improved options for resource recovery equipment, aiding the diversion from land fill. Will be a requirement if Gray St site operations relocate to landfill.
				Year 2 (2021-22)	60,000	0	0	(60,000)	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	
	New Cell compliance work	192	Capital - New Asset	**Year 1 (2020-21)**	17,000	0	0	(17,000)	Review design & plans for new cell. EPA works approval for construction of new cell.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	0	0	0	0	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

					Project Cost	Funding Source			Project Scope
Program Name	Project Description	MP Job #	Expenditure Type	Year	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources	
Waste Management	**Future Waste Management Projects - New Assets**	202	Capital - New Asset	**Year 1 (2020-21)**	0	0	0	0	10 projects ranging from new recycling building, sorting infrastructure, transfer station expansion, land purchase and solar installation.
				Year 2 (2021-22)	0	0	0	0	
				Year 3 (2022-23)	0	0	0	0	
				Year 4 (2023-24)	0	0	0	0	
				Year 5 (2024-25)	0	0	0	0	
				Year 6 (2025-26)	0	0	0	0	
				Year 7 (2026-27)	0	0	0	0	
				Year 8 (2027-28)	0	0	0	0	
				Year 9 (2028-29)	0	0	0	0	
				Year 10 (2029-30)	0	0	0	0	
				zUnallocated	1,025,000	0	(175,000)	(850,000)	

SWAN HILL RURAL CITY COUNCIL - 10 Year Major Projects Plan for 2020/21 to 2029/30

	Prior Years MP Plan	Total Cost	Rates (including Loans)	Grants & Contributions	Other Sources
Year 1 (2020-21)	*16,825,420*	24,325,085	(8,609,975)	(9,547,360)	(6,167,750)
Year 2 (2021-22)	*18,599,520*	21,164,360	(8,291,285)	(6,761,605)	(6,111,470)
Year 3 (2022-23)	*13,676,925*	16,533,075	(8,550,535)	(2,384,740)	(5,597,800)
Year 4 (2023-24)	*17,841,390*	20,223,130	(9,494,340)	(5,766,990)	(4,961,800)
Year 5 (2024-25)	*17,216,715*	16,155,455	(9,829,030)	(2,375,580)	(3,950,845)
Year 6 (2025-26)	*16,641,850*	17,801,650	(10,255,155)	(2,575,830)	(4,970,665)
Year 7 (2026-27)	*16,901,890*	17,324,760	(10,755,420)	(2,198,830)	(4,370,510)
Year 8 (2027-28)	*17,212,950*	17,201,005	(10,891,815)	(2,562,030)	(3,747,160)
Year 9 (2028-29)	*17,944,620*	18,530,170	(11,090,325)	(2,495,630)	(4,944,215)
Year 10 (2029-30)	*0*	17,099,035	(11,009,430)	(2,298,930)	(3,790,675)
zUnallocated	*86,852,915*	99,218,980	(36,804,550)	(11,300,930)	(51,113,500)
Grand Total	*239,714,195*	285,576,705	(135,581,860)	(50,268,455)	(99,726,390)

Row Labels	Capital - New Asset	Capital - Renewal	Capital - Upgrade	Operational	Grand Total
Year 1 (2020-21)	9,849,565	8,412,095	2,507,200	3,556,225	24,325,085
Year 2 (2021-22)	9,985,420	7,996,290	1,583,700	1,598,950	20,676,358
Year 3 (2022-23)	5,473,050	9,226,540	324,700	1,508,785	16,530,073
Year 4 (2023-24)	7,898,640	9,749,090	1,384,700	1,190,700	20,220,128
Year 5 (2024-25)	3,776,690	11,130,225	165,700	1,082,840	16,152,455
Year 6 (2025-26)	4,868,400	11,943,695	85,700	903,855	17,798,650
Year 7 (2026-27)	3,825,900	10,328,015	2,286,700	884,145	17,321,760
Year 8 (2027-28)	5,213,200	9,851,240	1,057,700	1,078,865	17,198,005
Year 9 (2028-29)	5,603,100	11,293,670	357,700	1,275,700	18,527,170
Year 10 (2029-30)	4,502,055	11,504,580	58,400	1,034,000	17,646,035
zUnallocated	77,084,250	13,313,630	7,424,000	1,397,100	99,925,980
Grand Total	138,080,270	114,749,070	17,236,200	15,511,165	285,576,705

B.19.137 DISPOSAL OF SURPLUS COUNCIL LAND – LOT 1 TP167933, LOT 1 TP168610 AND LOT 1 TP168611 – ALSO KNOWN AS LOTS 21, 23 AND 25 MCCLELLAND STREET, ULTIMA

Responsible Officer: Director Corporate Services
File Number: AST-PR-39140-02; AST-PR-39141-02; AST-PR-39143-02
Attachments: 1 Map

Declarations of Interest:
David Lenton - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report seeks Council's approval to dispose of surplus Council owned land at 21, 23 and 25 McClelland Street Ultima.

Discussion

Council has received a request from a local resident to purchase Council owned land at 21, 23 and 25 McClelland Street Ultima.

The land was originally set aside as to be used for the offset of native vegetation. Due to high level of fixed cost to establish an offset site for native vegetation, regardless of the size of the land, it will be more feasible to register larger blocks for this purpose. The existing native vegetation and the need for a domestic waste water treatment system means it is not feasible to build on the blocks.

The current proposal is to purchase the three lots, bordering the prospective purchaser's property, to erect a fence along the perimeter and plant more trees for a windbreak on the fence line.

Consultation

Consultation will be via public notice in the local newspaper and Council's website, of Council's intention to sell the land by private treaty, seeking submissions for consideration on the proposed disposal pursuant to section 223 of the Local Government Act 1989.

Financial Implications

A formal valuation has been obtained, valuing the properties at $2,000 excluding GST. The revenue from the sale of the land will approximately be equal to the cost of selling the land.

Social Implications

Not applicable.

Economic Implications

Not applicable.

Environmental Implications

Fencing the perimeter of the property off and planting more trees will preserve native vegetation.

Risk Management Implications

The disposal of these properties will reduce Council's risk management responsibilities.

Council Plan Strategy Addressed

Governance and leadership - Effective and efficient utilisation of resources.

Options

1. Council has the option to proceed with the disposal of this land.
2. Retain for a future use to be determined.

Recommendations

That Council:

1. **Declare the land at Lot 1 TP167933, Lot 1 TP168610 and Lot 1 TP168611 Ultima as surplus to requirements and propose to sell the land.**

2. **Give public notice to sell the land by private treaty, seeking submissions on the proposed sale pursuant to Section 189 of the Local Government Act 1989.**

3. **If no submissions to the sale of the properties are received pursuant to Section 223 of the Local Government Act 1989 authorise officers to negotiate with suitable person (s) sell by private treaty.**

4. **If submissions are received, receive and hear the submissions at the next scheduled Ordinary Council Meeting following the close of the submissions period.**


SWAN HILL
21-25 McClelland St
Purchaser's Property
Bing © State of Victoria © 2019 Microsoft Corporation © 2019 DigitalGlobe ©CNES (2019) Distribution Airbus DS © Swan Hill Rural City Council
Terms Of Use

B.19.138 PROPOSED STRADBROKE AVENUE BUS STOP AND SHELTER

Responsible Officer: Director Infrastructure
File Number: AST-RD-33153-08
Attachments:
1 Proposed relocation Pye Street-Street view of Stradbroke Ave location
2 Swan Hill Bus Town Service Route 12
3 MAP - location of new bus shelter and redirection of route
4 Ordinary Council Meeting MINUTES 16 July 2019
5 Letter of Support - Emma Pickering
6 Letter of Support - Peter Walsh
7 Letter of Support - Swan HIll College
8 Letter of Support - Swan Hill Bus Lines

Declarations of Interest:
Svetla Petkova - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report seeks a Council resolution to apply to Public Transport Victoria (PTV) for the implementation of a bus stop and shelter to be installed at 110-112 Stradbroke Avenue Swan Hill.

Discussion

The bus stop and shelter was requested by the residents of Royal Freemason Retirement Living - Murray Gardens Court and the residents from surrounding properties, who presented Council with a petition containing over 500 signatures in support of a new bus stop. At the Council Meeting – 16 July 2019, Council requested information be provided in relation to the possibility of installing a bus stop/shelter at this location.

A report was presented to Council on the 27 August 2019 outlining the proposed bus stop / bus shelter and options for consideration.

After discussions with Public Transport Victoria (PTV) and Swan Hill Bus Lines, three options have been raised for consideration.

Option 1. - A new bus stop and shelter installed in front of the Royal Freemasons Retirement Living on the western side of Stradbroke Avenue.

Option 2. - A new bus stop and shelter installed on the Eastern side of Stradbroke Avenue backing onto the Tyntynder Football Grounds, which is the opposite side of the road to the Royal Freemasons Retirement Living.

Option 3. - Council decide not to proceed with installation of bus stop and shelter in Stradbroke Avenue.

Council concluded that further consultation was required. Council deferred consideration of this matter until further consultation had been conducted with relevant stakeholders.

Consultation

Consultation has taken place with the main stakeholders of the project:

- Public Transport Victoria (PTV) who are happy to look at a possible new bus stop for Stradbroke Avenue and redirection of route. More information has been requested so that it can be accessed by their planning team to make an informed decision. PTV will make the final decision on the location of the bus stop/shelter and re-routing of the bus route.

- Swan Hill Bus Lines have been consulted; they are supportive and happy to redirect the bus route if required once approval and direction is given by PTV.

- The Swan Hill College has been consulted and is happy for a new bus stop to be installed in Stradbroke Avenue.

Further consultation was requested by Council and was conducted on the 14 November 2019 with a meeting held at the Swan Hill College. Representatives from Swan Hill College, Swan Hill Bus Lines and Swan Hill Rural City Council attended.

All who attended agree the Stradbroke Avenue Bus Stop is needed and are happy for the project to go ahead, but have concerns regarding the bus turning right at the Stradbroke Avenue and Pye Street intersection. They would like the intersection looked at if the bus route was changed. Future redesign of the intersection maybe required if the project was to go ahead.

Financial Implications

Option 1. To install a bus stop and shelter at Stradbroke Ave would be approximately $25,000.

Option 2. To install a bus stop and shelter on the eastern side of Stradbroke Avenue backing onto the Tyntynder football ground would be approximately $43,500.

Revised quotations for works will be obtained once Council has made a decision.

Social Implications

The access to public transport services means that residents are able to maintain a degree of independence and a feeling of self-worth. Some residents that require

walking frames/wheelchairs with limited mobility have difficulty getting to the current bus stops. Due to not holding a licence, age and/or medical issues, the access to public transport to attend medical and other vital services is a necessity.

The ability to travel on public transport to work, do shopping, attend medical appointments, events and meet with others will provide much needed social contact and maintain independence.

Economic Implications

Some residents use walking frames and sticks to get around and have difficulty walking to catch public transport when bus shelters are not close by. This means they only have taxis for transport which can be expensive on limited incomes and thus limits their activities.

Supporting locally owned bus service by increasing numbers of patrons travelling on bus service.

Environmental Implications

Nil

Risk Management Implications

Installing the bus stop on the Eastern side of Stradbroke Avenue would mean residents would need to cross the busy road to access the bus stop.

Reduces the risks of elderly residents being involved in traffic accidents if the bus stop is installed as proposed in option 1.

Council Plan Strategy Addressed

Infrastructure - Infrastructure that appropriately services community needs.

Options

1. Install a new bus stop and shelter in front of the Royal Freemasons Retirement Living on the western side of Stradbroke Avenue. This option would also provide access to the Leisure Centre and sporting facilities that are not accessible as part of the current bus route.

Works would involve the construction of concrete bus stops to PTV standards, the purchase and installation of a bus shelter at the Stradbroke Avenue location with line marking and signage. One bus stop/shelter is budgeted for in the current Council 2019/2020 budget.

2. Install a new bus stop and shelter on the Eastern side of Stradbroke Avenue backing onto the Tyntynder Football Grounds, which is the opposite side of the road to the Royal Freemasons Retirement Living. This option would require the users of the bus service to cross one of Swan Hill's busiest streets, increasing the risk of accidents and does not support the initial request from the elderly residents of the area.

- Construction of a footpath and pedestrian crossovers on both sides of the intersection would need to be installed from the corner of Pritchard Street to the proposed new bus stop on the eastern side of Stradbroke Avenue.

- The boundary fence of the oval would also need to be moved back at the selected location to make room for the installation of the bus stop.

This option would increase the financial cost to Council as the proposed new footpath works and movement of the fence line are not budgeted for and would need to be added to the missing links program which is not set to be allocated funds for two to three years and as a result would delay the project.

This option would have no impact on existing route or other bus stops and is the preferred option of PTV.

3. Council decide not to proceed with installation of bus stop and shelter in Stradbroke Avenue.

Recommendation

That Council

1. **Request PTV approval of option 1.**
2. **Construct the bus stop and shelter on Stradbroke Avenue upon the receipt of PTV approval.**

Royal Freemason Retirement Living - Murray Gardens Court
110-112 Stradbroke Avenue Swan Hill

View of front of property



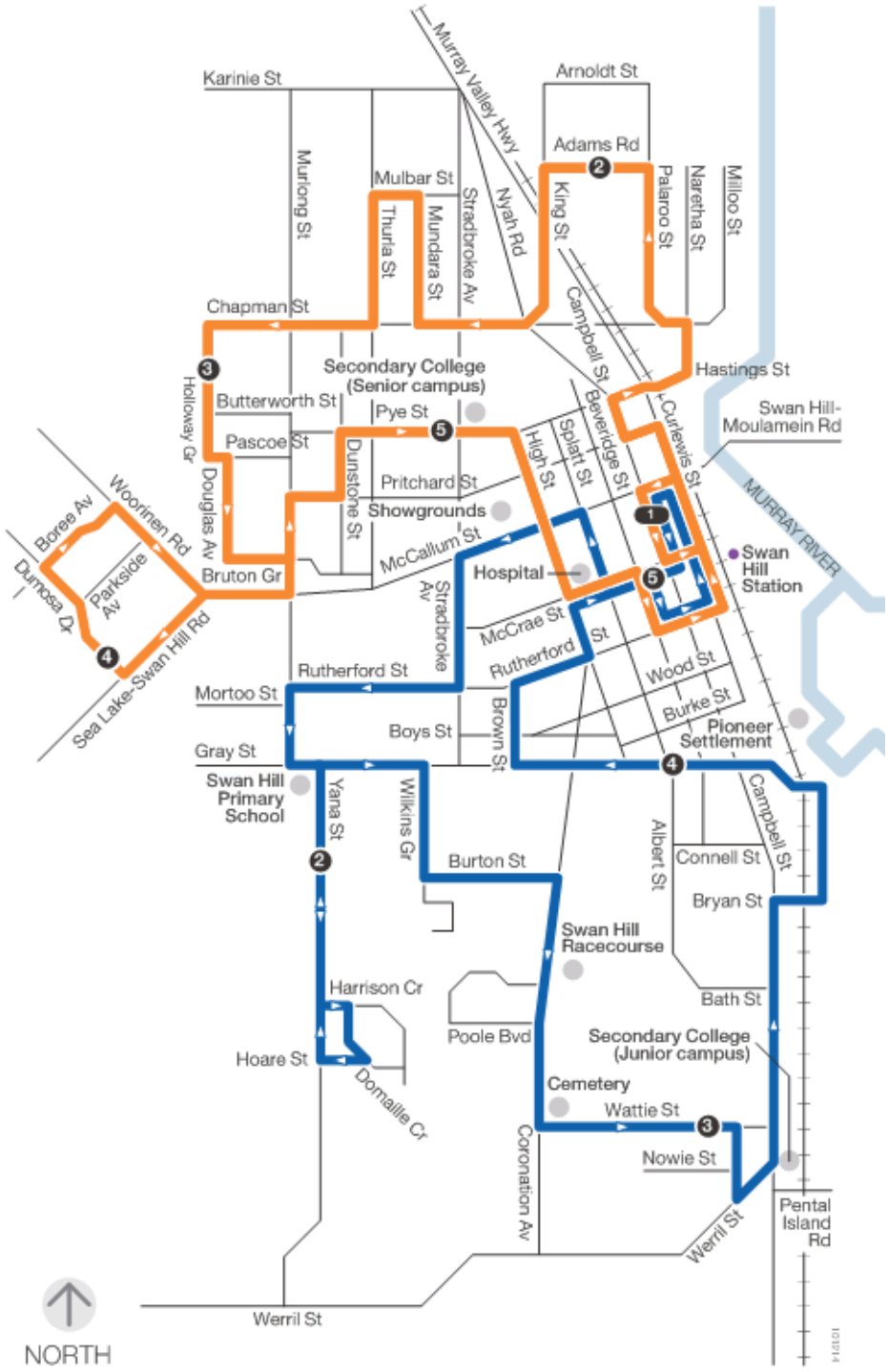
Proposed location of new bus stop/shelter outside Royal Freemasons Retirement Living



PT

Swan Hill town service

Route 1	North via Chapman St > Pye St
Route 2	South via Yana St > Wattie St



For more information visit **ptv.vic.gov.au** or call **1800 800 007** (6am – midnight)

MAP NOT TO SCALE

© Public Transport Victoria 2014

MAP – Showing North Swan Hill Route 1.

Option 1.

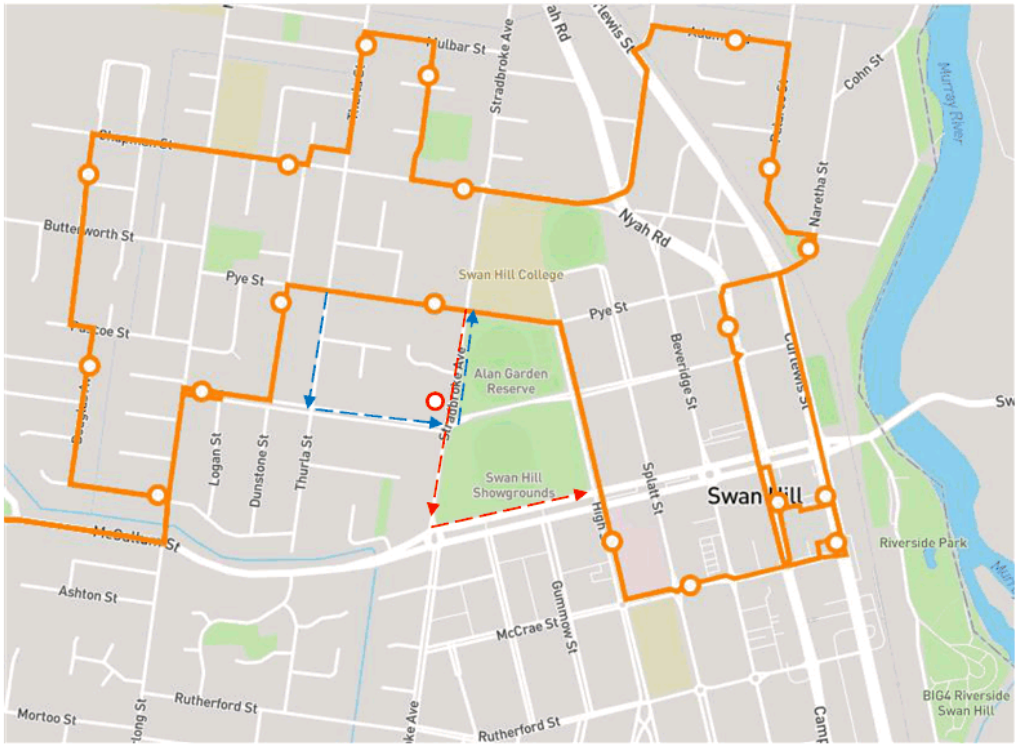
Redirect route down Thurla Street to Prichard Street and back up to Stradbroke Avenue. This would allow for the bus stop to be installed on the western side of the street in front of the Royal Freemason Residential Living as requested by the residents.

Option 2. Redirection of bus route south from Pye Street intersection along Stradbroke Avenue. This would mean the bus stop and shelter would be installed on the eastern side of the road backing onto the Allen Garden Reserve, opposite the residential properties.

Note: Both options would allow access to the Aged care housing located at 110 -112 Stradbroke Avenue and Betts Court, as well as the Leisure Centre, Heated Pool, gym, football ovals and netball courts.

Proposed redirection of bus route – Blue Option 1. Red Option 2.

New Bus stop location 112 Stradbroke Avenue Swan Hill



RECEPTIONS AND READING OF PETITIONS, MEMORIALS, JOINT LETTERS AND DEPUTATIONS

PE.19.2 BUS SHELTER PETITION

Attachments: 1 Petition for Bus Shelter

Declarations of Interest:
John McLinden- as the responsible officer, I declare that I have no disclosable interests in this matter.

On 2 July 2019, Council received by mail a petition for a bus shelter and bus stop in the vicinity of Murray Gardens Retirement Village, Stradbroke Avenue, Swan Hill.

Members of the community feel that this service would be of benefit to the social and safety aspects of residents in this area.

76/19

MOVED Cr Jeffery

Recommendations

That Council:

1. **Receive the Petition.**
2. **Request that a report be prepared for Councils consideration exploring the merits of the request contained within the Petition.**

SECONDED Cr McKay

The Motion was put and CARRIED

UNCONFIRMED

Attachment 1 **Petition for Bus Shelter**

113381

Date Rec'd	02 JUL 2019	F ? #	501
Workflow	ESD	Doc #	532-01
Copies	EA DI	Sec'y	
BN / Cal	CEO		
Comments			

To The Mayor,

Councillor Young, Swan hill City Council.

Dear Councillor Young,

Enclosed you will find petition papers, with signatures acknowledging the need for a bus shelter and bus stop, in the vicinity of Murray Gardens Retirement Village, Stradbroke Ave Swan Hill.

There are 657 names (really 687 but I have deducted 30 off the total due to some being children and others illegible.)

I was very fortunate to be assisted by friends and people in business. A huge contributor to my cause was Ms Barbara Lowe , , Grey St Shop,and other corner shops and my hairdresser. This assistance was tremendous with big results in a short time.

The rest were gathered by me , by door knocking , (Time consuming for few results , Due to work hours, weather etc;). around the streets near the village.

People were very enthusiastic and endorsed our need for such a service. The social and safety benefits being obvious. .

Many would appreciate your support for our urgent need -

Yours sincerely

Margaret Cooper (resident – Murray gardens Retirement Village)

UNCONFIRMED

BUS SHELTER PETITION.

FOR 110 STRADBROKE AVE SWAN HILL. 3585

NAME	ADDRESS	SIGNATURE	PHONE
M Cooper	13/110 Stradbroke Ave. Swan Hill	M. L. Cooper	50 332394 0429573617
SHEILA BENNETT	5/110 STRADBROKE	Sheila M Bennett	0419 397 618
KAY KELLEY	6/110 STRADBROKE AVE	Kay J Kelley	13 50324234
	Unit 10/110 Stradbroke Ave Swan Hill		0350323153
[illegible]	9/110 Stradbroke Ave	Swan Hill	50321880
R Nasisi	12 Betts Crt	R. Nasisi	50324108
[illegible]	4 BETTS CRT	[illegible]	
CARLY-MARIE CLARK	7 Betts Crt	Clarke	0422 102 041
L Glare	6 Betts Crt	L Glare	0447125627
P Martin	3/8 Betts Crt	[illegible]	0457733314
Jay Powell	3/9 Betts Crt	J.C. Powell	0417 055976
L Talbot	4/9 Betts Crt	L Talbot	50321608
[illegible]	6/9 Betts Crt	Erwin Swarbrick	0417942822 Erwin
Helen Squires	42 Thula St Swanhill	[illegible]	0456 069 694
Helen Cell	73 Chapman St,	[illegible]	50 321555
ELIZ. KEARNEY	41 Butterworth St. S-Hill	Eliz Kearney	0409430766

UNCONFIRMED

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours , wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE.
John Caldwell	199 Gray St Swan Hill		0429332662
NANETTE LARGE	1/8 LOGAN ST. SWAN HILL	Nanette E Large	0403652262.
Judy Keam	[illegible]		
TRUDY Bell	Unit 4/29A Pritchard St.	T Bell	-
[illegible]	14 Swan street Boundtown		-
Mane field	169 McCallum		
Roby Stanley	169 McCallum	K Stanley	
MCCARTNEY KEN + DEB	50 PRITCHARD		
GLENDA KLABBERS	11 PASCOE ST S/HILL	G M Klabbers	
VERNA FRENCH	96 BSH ROAD SWAN HILL	Verna L French	0488324068
ELAINE BROWN	19A HIGH ST SWAN HILL 3585	Elaine M Brown	50324824
LOIS GOADY	3/47 Beverley G Swan Hill 3585		
ELIZ. KEARNEY	41 BUTTERWORTH ST; S. HILL.	E Kearney	0409432671
Elaine McDonald	152 Murlong St S Hill	Elaine McDonald.	5032147

UNCONFIRMED

10

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE.
MATT MORCOMAN	86 SMITH ST W|SMITH		0401472142
NAVADA GREAT	36 SMITH ST W|SOUTH.		0423732488
Jenny Hale	85 River St Bdward	Hale	0350201179
Wyn Scott	86 Moore st Boldwood		0407461982.
Jill Cregra	Mayfield Siw Nathoe	J. Cregra	0269533910
JAN WOOD	1 GORDON CT SWAN HILL		
Amanda Murphy	87 Rutherford St S.H	A. Murphy	0350323110
Kevin Moon	536 Kerang/Koondrook Rd.	Kevin E Moon	
Belinda Blaess	16 Donnaille Crescent		0423746060
Janet Dale	29 Splatt St S/H		0437023550

UNCONFIRMED

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
Nicole Hellard	58 Pitchard St S/Hill	N Hellard	0413574664
Mitzi Street	2 Logan St Swan Hill	M Street	50332662
Linda Porter	375 MVH Swan Hill	LPorter	0412882527
Lucas Plonsker	8 Dunstone S-Swan Hill	Lucas Plonsker	0408317938
Leiaza Threadgold	P.O. Box 199 Swan Hill	Leiaza Threadgold	0427302638
Gabrielle Chapman	41 Mellor Gv Swan Hill	Gchapman	0447336223
Glenn Street	2 Logan St Swan Hill	Glenn Street	50332662
Paula Isma	17 Lochin St. S.H.	P Isma	50323146
Gillian Williams	21 Ashton St. S.H.	G Williams	50329385
Tash White	12 Morton St	N. White	0497181169
Brian Bird	96 Murlong St	B Bird	50324906
Sue Trolter	6 Ledwidge Crt	S Trolter	0417347386
Jo Hansen	Standen St	J Hansen	50321349
Tennille Harrison	26 Parkview Drive, Swan Hill	T Harrison	0438055262

UNCONFIRMED

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS.	SIGNATURE	PHONE
G & J Krahnert	15 Betts Ct Swan Hill	J Krahnert	04-27322913
Belinda Murchie	5 Betts Crt		0407960523
Hazel Kaylock	11 Betts Court	H Kaylock	0429340526
Karen Lynch	5/9 Betts Crt	K Lynch	50322089
ANDRIA GANNON POTTER	4/8 BETTS COURT	Andria G. Potter	0458623339
Lorraine McKay	7/10 BETTS COURT	L.J. McKay	0459381912
Damian Crowe	4/10 Betts Court		0499682668
Joy THOMAS	5/10 Betts Court		0427140355
KAYE ELFORD	3 BETTS COURT.	K. Elford.	50323820
Erika Zanker	2 Betts Court		0422538898
Thomas Hickey	2 betts Court		0448185712
Simone Wren	1/8 Betts Court	S Wren	0427324366
Parwinder Kaur	1 Betts court		0438160612

UNCONFIRMED

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE.
Maria Barbuto	6 Beth ct	Maria Barbuto	
A Gvozdanovic	2 King St Swan Hill		0438412561
B catton	244 cottman RD		
Vaughn Catton	244 cottman Rd		0438079654
Tegan Haw	69 Palmer St W/South		
CHRIS O'TOOLE	91 Cumming Ave Birchip		
Mitch P	Wagga Wagga NSW		
Tye Jackson	" "		
Jess Wh	35 Baker drive		
Jasmine Ayers	Woorinen		

UNCONFIRMED

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS.	SIGNATURE	PHONE
G. Gilbert	678 Tyntynder Rd	John Gilbert	0455263336
D O'SULLIVAN	56 CHURCH ST	D O'Sullivan	50321414
S McKennan	26 [illegible] ST	[illegible]	
[illegible]	3x [illegible] St, SH	[illegible]	
Danielle Smyth	2 Derbin drive	[illegible]	
Betty DAY.	52 MURRAY STREET	B Day.	
Maxine	MV Highway	[illegible]	
WADE SCHUBERT	42 THURLA ST	[illegible]	0448885816

UNCONFIRMED

op . CR Les McPhee, Mayor ,

Swan Hill Rural City Council, Swan hill 2585. 13-9-2018.

Dear Cr McPhee ,

I wish to request the installation of a bus stop and shelter to be positioned in Stradbroke Ave. Swan Hill, in the vicinity of the Murray Gardens Retirement Village.I have also approached residents in the estate, The Billabong", adjoining the Retirement Village, and they agree with the need for a coach stop.

I have the approval of the t Committee of Management of Murray Gardens, to make this request on behalf of the village.

I have consulted with the Swan Hill Bus Lines and they have assured me that such a Bus stop is feasible, subject to the necessary approval.

I have also contacted the Victorian Department of Public transport as to the possible installation of such a service. They again requested the approval of The Council and coach service and also allocation of funds by the Government. Mr Peter Walsh is aware of our request and has agreed to present it.

I respectively, request that the Swan Hill Rural City Council members give their approval for the installation of the bus stop.

Margaret Cooper

13/110 Stradbroke Ave

Swan Hill 3585

NAME	ADDRESS	SIGNATURE.	PHONE
Diane Wells	7/110 Stradbroke Ave Swan Hill 3585	D Wells	0408 724 714
Morrill Hawkins	14/110 Stradbroke Ave Swan Hill 3585	J Morrill Hawkins	0407 324 994
Olwa Maxwell	Unit 12/110 Stradbroke Ave Swan Hill	O. M. Maxwell	50321478
Coral Henderson	16/110 Stradbroke Ave	C M Henderson	50324255
Frank Kliene	15/110 Stradbroke Ave Swan Hill 3585		50323153
GORDON ATKINS	4/110 STRADBROKE AVE SWAN HILL 3585	Gordon Atkins	0427 305 399
MARY PRESLEY	11/110 STRADBROKE AVE SWAN HILL VIC 3585	Mary Presley	0428 846232
a/c 16 Kennan	Unit 10. 1/10 Stradbroke ave Swan Hill	A/c Kennan	50329495

UNCONFIRMED

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
IAN VERNON	31 Hayes Rd Lake Boga		03 37245
EDDIE EARLE	Woorinen South		0403 57
Kellie Hoog	Swan Hill		N/A.
*Wendy Blair	Swan Hill	W Blair	—
COLIN DAVIS	Swan Hill		50321570
Ash Evans	Swan Hill		0402 136559
NEIL JONES	Swan Hill		0429705666
C Vernen	Swan Hill		0429329223
P. Jochinke	Swan Hill.	P Jochinke	0429050656

* PHEASE SIGN BOTH FORMS
COUNCIL

UNCONFIRMED

Attachment 1 **Petition for Bus Shelter**

10)

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
Pat Henderson	15 Poole Blvd	P.M. Henderson	
Ross McKane	Lodorga		
A Bennett	Bendigo		
M. Noonan	Swan Hill	M.L. Noonan.	
Renée White	Manangatang		
Sue Jeffrey	ULTIMA		
M G Henderson	15 Poole Blvd	M G Henderson	
E Shearer	Tyntynder St		
S. Green	Swan Hill	S Green	
ELAINE LOVERIDGE	SWAN HILL		

UNCONFIRMED

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
Zac Denham	1 Chisholm Street Swan Hill		0418573332
Kade Benfield	22 Wilkins Grove Swan Hill		0436021474
Patrick Crowe	107 Splatt St Swan Hill		0417025811
Marcus Wattle	18 Dunstone St Swan Hill		0427267441
Sean Bibby	5 Malderdale Swan Hill		0418322853
Daniel White	36 Bombardieri Lane		0418838540
Oliver Wise	11 Gerrand st		0403407256
Kayle Kirby	3 Donald	KK	0407 [illegible] 2202
Scott Zambelli	62 Poole Blvd S/H		0438332824
Carolyn Zambelli	" " "		0438542347
Tahlia Hargreaves	168 Holdsworth Road Bendigo		0473883820

UNCONFIRMED

K-2

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours , wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
Barry Middleton	192 Stradbroke Ave	B Middleton	0428323033
Kate Lahey	8 Curraworg Ct Swan Hill		0475 384455
KAREN GILBEE	SEA LAKE RD SWAN HILL	K J Gelbee	0428313965
ADRIAN POWER	YANA ST.	Adrian Power	0427 396 364
ANGELA EARLE	Wattle St, SWAN HILL		0447966011
L. BROWN.	NYAH WEST	L Brown	50302426
N. Hawkins	Bryan Street Swan Hill		50330030
Rebecca Anslow	20 melon Grove		0427933603
Clancy Earle	Kental Island	Earle	0428315558
Elesha Holt	Tresco	Holt	0447478458
Yvonne Foley	Swan Hill	Foley	0419153174
Maurice Day	Swan Hill		0428640745
Nicole Maple	& Boigbeat		0408262183
Lee Burrell		17 Boree Drive Tower Hill	0448-024543

UNCONFIRMED

K2.

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
Stacey Elliott	45 Pritchard St		0408111349
Jet Brasser	Swan Hill		0350322662
C. Murphy	Swan Hill		0350329276
S Taylor	Swan Hill		
J. Davies	Lalbert	J. Davies	
Alison O'Reilly	Swan Hill		0439971593
	Swan Hill		0439971593
Julie Tomlins	SWAN HILL		
Val Jeans	Swan Hill		0428328497
Julie James	Swan Hill		0429321511
JENNY NOONAN	BIRCHIP VIC. 3483		0400623260
Lisa Fleming	Swan Hill		
Kaylene James	Nullawil	Kaylene James	
KIM ELLIOTT	SWAN HILL		0429322270

UNCONFIRMED

(2)

K2

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
Raybir	5/14 Milloo street	Rajbir	0450072801
Meeta	bath court		0431856457
Sim	Ferdinand St		
J Gleeson	58 1/164 St.	J Gleeson	0429 329268
Remidy Burney	73 Rutherford		0432333261.
Rheannon Gleeson	6 Teatree Dr, S/Hill		0438037177
Molly Cutri	377 Chilingolah Rd	M Cutri	0417335954
Leonie Phelan	Swan Hill		0400655313
NAOMI DULLARD	1 Boys St, Swan Hill		0439355614
Helen Trafford	69 MONASH AVE. Nyah West.		0408435778.
Megan Pidgeon	138 Woodgate Rd, Murrayville		0431705707
Dee Beggs.	Nyah West		
Patsy Bleeland.			
Barry Bleeland.			

UNCONFIRMED

K2

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
H. BUTCHER	17 CURRIE ST SWAN HILL		
ERIC BUTCHER	17 CURRIE ST SWAN HILL		
Carlie Maher	388 Mulvabit West Rd Conn Crossing.	Carlie Maher	
Millie Holland	55876 Donald Road Swan Hill		
[illegible] CHISLETT	S. H		
MELINDA GRAHAM	DOUGLAS AVE SWAN. HILL		
Georgi Kelly	4/478 campbell street	OKelly	
Renee Hirst	441 Campbell St S/Hill		
Jen Pickering	32 Bombardier Lane		
N. de Tiere	Traralgon 3844		
Teagan Bramble	35-39 Sealake rd Swan Hill		
Elva Teague	3c morton st Swan Hill		
Judy Strugnell	12 Mulbar St Swan Hill		
KELLIE WILCOX	14 FERGUSON CCT		

UNCONFIRMED

KL

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours , wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
Brenda Lambert	Nareth Cct Swan Hill	Blambert	0447 127 866
Caitlin Barialetta	Gray Street	CBarta	0447483624
Sallu Rae	Kyalite		CA29380241
Warren Snyder	Swan Hill		0407 554 240
Vandy Barnes	Swanhill		0400190094
Alison Burns	Swan Hill	Alison Burns	0437660367
Lilian P Fox	LALBERT	Lilian Fox	
Emma Marpath	Woorinen		0401 980298
Lorraine Rogers	Lake Boga	LRogers	0488207441
Kaydee Wabl	Swan Hill		0419481278
Val Howe	Swan Hill	Vhowe	0400995368
Bronte Nutting	Nyah		0439048734
Bonnie Kelly	Murraydale		0429472960
Marg Bott	Swan Hill		0400843000

UNCONFIRMED

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
Thomas Gilbert	11 Stewart Street		0400087082
DAMIAN WILSON	3/37 PRITCHARD ST SWAN HILL		0407322853
BRAD CARROLL	19 Burton St, Swan Hill		0400816687
Tim Styles	8 Maddern Crt		0448508543
Erin coburn	33 SPLATT ST		0409951941
Jess Merrett	16 Eramamem Ave Swan Hill	Jmerrett.	0419436049
MICHAEL CRAIG	107 SPLATT ST SWAN HILL		0408332423
Russell Coburn	33 SPLATT ST		
ANNE WATTS	18 Dunstone St, SH	awatts	04 87 329871
Brayden Bigham	2 Green Court		0436477041
Isaiah Bull	133 Murlong Street	I. Bull	0490842894
Daniel White	36 Bombardini Lane		0418838540

UNCONFIRMED

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours , wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATVILE	PHONE
Chelsea Hargreaves	63 Chapman St Swan Hill		0418475596
LUKE BROWN	63 CHAPMN ST SWAN HILL		0410037124
J MILLER	3 JOLLY ST MICHEPROOF		
GEORGIA STYLES	8 MADDERN CRT SWAN HILL		0497286270
ROD CARROLL	7 CURRAWONG CRT MURRAY DOWNS		0487841451
IAN RAY	2 RIVERGUMS DRIVE SWAN HILL		0418500086
LUKE KELLY	3 DENHAM DVE		0400778148
JOANY WACKETT	10 Mundara ST		0473473447
TIM TRIPLETT	SWAN HILL		
SCOTT ZAMBELLI	62 POOLE BLVD SWAN HILL		0438332124
MAL DEVEREUX	386 CAMPBELL ST		
Reece Collins	156 Navetha st		0419324547
Brock Storer	4 Marks ct		0403611148
MARCUS WATTLE	18 DUNSTONE ST		0427267441
Zac Denham	1 Chisholm St		0418573337

UNCONFIRMED

PLEASE SIGN

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
Jo Pierce	Tyntynder	Jo Pierce	
Yvonne Mitchell	Sellick St.	Swan Hill	
	D HEANN	SWAN HILL	
		Swan Hill	
M. Gill	32 Barter St		
Connie Pino	48 Gummow St.		
Steve Lyons	37 Donnington St		
Sue Gunell	Elizabeth St SH.	SG	
B. Wood	15	B. Wood	
R Woodham	140 CHAPMAN ST	SWAN HILL	
Steve Vanderm			
M Mc.	3 Green Crt	Swan Hill	

UNCONFIRMED

UNCONFIRMED



PLEASE SIGN

BANB ~~BEO~~ (2)

14

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
NARELLE THOMPSON	13 BURTON ST SWAN HILL	N.THOMPSON	0429629936
KEVIN ADAMS	14 MORTOO ST SWAN HILL	K.S Adams	0429376490.
Ann Adams	14 Mortoo St SwanHill	AAdams	0476558931
T. McEadyen	Donnington Swan Hill		0408159975
Jaya Pollard	CORONATION AV SWAN HILL		50 325748
	Charles Gay Close		0437 000 151
KANE BANNAM	115 STATION ST		0400060527
JASON BRUTON	Tyntynder		0477 001 931
Rose Bennett	Lalbert	Rose Bennett	0408500362.
RON MURRAY	CRR4 STREET SWAN HILL	R Murray	0429 323765
Mary McKenzie	Everingham Street	Mary G McKenzie	50 322515.
Lyllian McMurtry	83 Gray Street		0403125319
DON WITNEY	CASTLE DONNINGTON	D.J. Witney	—
Peter Smith	WAITCHIE		

UNCONFIRMED

PLEASE SIGN

(3)

~~B.J.~~ BANB

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village. 14

NAME	ADDRESS	SIGNATURE	PHONE
GEORGE HRUSHKAR	4A GRAY ST.		0467959857
Craig O'Meara	Fox Rd		0427575324
Sharon Bennett	Lake Boga	S Bennett	0438372440
Angy Mack	Swan Hill		
Deana Lovell	Swan Hill		0409504534
Sam Boyes	72 Rutherford St Swan Hill		0407035836
Andrew Bennett	Swan Hill		
Paula Bafe	Swan Hill	Paula Bafe	
Jonny Gleeson	Swan Hill	J Gleeson	0429329268
MAX EVANS	SWAN HILL		0498534924
STAN EDELSTEN	SWAN HILL	S. Edelsten	50324405
BEV BENNY	Swan Hill	B. Beavy	
CHRIS WILLIAMS	Swan Hill		
G Giddings	Swan Hill		

UNCONFIRMED

(4)

BARRS

To the members of the Swan Hill Rural City Council-

(14)

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
Marita Saville	Swan Hill	M Saville	
R Kellehre	Murlong st	R Kellehre	
R. Stewart	Nellands.	R J Stewart	
J. Pearson	Swan Hill	J Pearson	
D. Hedley	Woorinen	D	
Frank Hogarty	51 Dunton St Swan Hill		
CHERYL HAYES.	3/80 Splatt st	SWAN HILL.	
PEARL O'COOTE	59 DARTON ST	SWAN HILL.	
Donald Bennett	Lalbert.	Donald Bennett	
Dimity Blake	Swan Hill	D Blake	
Brendan Silbert	Swan Hill	B Silbert	
Zyeda Waldron	" "	Z W.	
	" "		
Shae Bost	Lake Boga	S Bost	

UNCONFIRMED

(5)

Barb.

14

To the members of the Swan Hill Rural City Council-

- The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
K. MITCHELL	Swan Hill	K Mitchell.	
J Deverell	Swan Hill.		
Glen Matthews	Swan Hill	G. Matthews	
D. SPENCER	Swan Hill		
B. Kelly	Swan hill		
Kerri Wakefield	Swan Hill		
K. Green	Swan Hill		
K. Sumpterhayes	Lake Boga		
PKEMI	BIRCHIP		
Mick CROPPER	SwanHill		
Wendy ockers	Speewa	Wockers	
John Gillett	Swan Hill	J Gillett.	

UNCONFIRMED

(6)

BARB

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village. 14

NAME	ADDRESS	SIGNATURE	PHONE
STACEY	KIDMAN REID		0438 353208
BRYENT	BURTON ST	G.M Bryent	50322409.
DUNN	Mellool NSW		50345230.
J. OBrien	Woorinen Sth.		0417080288
R. Butcher	1/15 High St. S/H	Butcher	N/A
BARB v LAARHOVEN	39 RUTHERFORD		—
COL BUSSE	12 PEPPERCORN MEWS.		50322277.
Rachael Schulz	6 Parkview Dr.		0437366526
J. Milicodo	Swan Hill	J. Milicodo	—
MICK Copper	SWAN Hill		—
D. MILLS	SWAN Hill	D. K Mills	
M. M°Donald	Swan Hill		
K Stevens	Swan Hill		—
P.S. Stone	Swan Hill		0407085457

UNCONFIRMED

(7)

To the members of the Swan Hill Rural City Council- BATHS

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
Sue McGRATH	8 LOCK DRIVE SWHILL	S. M'Grath	
Jake Schmidt	89 Wattle St		
MAY WARD	Swan Hill		
Bev Darby	Swan Hill		
Gail Wilson	Swan Hill		
Lynne Paynter	MVH Tyntynder South	L Paynter	
ATHOL INGRAM	VICTORIA		
D. Coulton	Swan Hill		
A. Harrison	Swan Hill		
K. murphy	Swan Hill	K Murphy	
S. Hopkins	Swan Hill		
Wendy Broussard	SWAN HILL	Wd Broussard	
John Selleck	SWAN HILL	J A Selleck	
	SWAN HILL		

UNCONFIRMED

(5)

To the members of the Swan Hill Rural City Council- BMLB

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
HEATHER BOULTON	36 BOYS ST SWILL	H Boulton	50324599
GRAM BOULTON.	36 BOYS ST SWILL	Boulton	
Andrew Yates	171 STRAPBOKE AVE	Ayates	
Justin Rasmalen	GRAY ST Swan Hill		
GREG WALKER	18 AERODROME EXT ROAD		50532091
Melissa Gahan	Swan Hill		
Heather Hicks	15 POOLE BLVD SWAN HILL	H. E. Hicks	
Barbara	Swan Hill		
Rep Castro	SWAN HILL		
John Monahan	111 Corvinthyn Ave Swan Hill		
Elyssa Burton	Swan Hill	ElyssaBurton	
Kayla Burton	Swan Hill		
Cathy Burton	Swan Hill		
Darryl Burton	Swan Hill		

UNCONFIRMED

9

BANDS

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to, or adjacent to our village.

NAME	ADDRESS.	SIGNATURE	PHONE
Nikki Capone	Kerman CT SWH	[redacted]	0439322283
Hudson Garro	24 campbell St	[redacted]	—
Nick Webb	906 Waitchie road	[redacted]	—
Quinlan McKenzie	—	[redacted]	0429302177
Piero Ramirez	—	[redacted]	—
D Hedley	—	[redacted]	
L Zucco	Woorinen	[redacted]	—
Dakota Zucco	—	[redacted]	—
J Hayes.	S/Hill.		
E. KAYLOCK	Swan Hill	[redacted]	0428340521
Tanisha Fraser	Swan Hill	[redacted]	—
Tyson Hayes	Swan Hill	[redacted]	0447038615
Kyle Gaudy	Swan Hill	[redacted]	
N Henson	Swan Hill	[redacted]	

UNCONFIRMED

10

BYPASS

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE.
Paul Lowry	Swan Hill		
Dianne Heard	Swan Hill		
Brett Allan	Swan Hill		
Kate Corrie	Swan Hill		
Sue O'Bryan	Swan Hill		
Jamanda Dimech	Ultima		
Julie James	Swan Hill		
Andrew Yates	Swan Hill		
Lyn Scandrett	Swan Hill		
M. Cropper	Swan Hill		
	Lake Boga		
Mary Scoble	233 BISH Rd Swan Hill		
P. Baber	9 Lynden St. Swan Hill		
U Palmer	80 Burton St SH		

UNCONFIRMED

(11)

6 mths

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE.
Lydia Condely	49 Burton St S/H	Lydia Condely	0419511068
LUCY Hodder	WOORINEN		
Brady	Mamangatang	Brady	
John Rea	124 Thula St		0407353815
Nella O'Brien	Netting Rd S/Hill		
Hodder	45 Gray St S/Hill		
Rachel Lenon	Nyah West	Lenon	
Lisa Findlay	154 River Rd. S.H.	LFindlay.	
Lesley WHITFIELD	13 DONNINGTON ST. SWAN HILL		
H. CARROLL	MANANGATTANG		
MOLLIE NOWAK	SWAN HILL		
GARY BALLINGER.	SWAN HILL		
Danny Barry	SWAN HILL		
Shree Pod	Lake Boga		

UNCONFIRMED

(12)

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE.
Ron O'Brien	80 High St		
Dean Farrell	17 Charlie Gray		
Chris Kirby	2 Dwyer		
Roger Lount	Swan Hill		
Owen Connick	SWAN HILL		
C. de Mestre	80 Splatt St SH		
H Heslop	5 Dennington St Swan Hill		
M. Zanker	Managing		
H. Habermann	Geelong		
D. Mahe	6 Bonnie Doon Crt SH.		
C Burgess	Haig Ct		
W Murray	Bonnie Doon Rds S/Hill	W Murray	
M Duncan	6/73A Chapman St	M Duncan	
T. Bate	F13 27 Pritchard SH	T. G. Bate	

UNCONFIRMED

B A.B

13

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE.
Andrew Sutton	48 Gray St Swan Hill		0417870848
D Jones	Gray St. S.H.		
P. BRUTON	1 BAMBRICK CT SH.		
C & RADLEY	1364 Woolaton Rd LAKEBOGEY		
Pam Mangles	597 Holmes Rd Swan Hill		
B. MURRAY	KIMA ST. SWAN HILL		
S. Coburn	364 Beveridge St		
Val Cleary	31 Nevile Street		
MARG CLEELAND	77 WATTIE ST.		
Jeanette Tucker	80 High St. S.H		
Glenda Coulter	1/365 Beveridge		
Helen Tripodi	11 Redlum Street		
Wendy Broussard	11 Wilkins Grove		
DIEDERIK DROTH	6 NAIDOC DRIVE SWAN HILL		

UNCONFIRMED

BAILEY

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE.
Macklin Drury	6 Nalder Drive S/H.		
B Swapus.	Lake Boga.	B E Swapus	
A Edwards	Beveridge	A Edwards	
N. Menzies	53 Rutherford St.	N. Menzies	
Norma Everett	6 Poole Blvd S/H.	Norma Everett	
B Belcher	45 Gray St S/H	B Rowe	
Brenda Bishop	91 High St	Bishop	
Aileen Casey	87 Gray St.	A. Casey	
Darren Greene	chapman st		
B McCartney	Lake Blvd. S/H	B McCartney	
A Mills	59 GRAY ST		
TANIA CACCAVIENO	PIANGIL		
B Rowe	S/H	P. Rowe	
Brian Ballard	36 Gray St		

UNCONFIRMED

15

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
R. Date	30 Gray st	R Date	5033339
R. Rogers	169 Murlong St	M.L. Rogers	50324999
J Peters	7 Makepeace st		0421505[illegible]
E. Bush	43A Gummow St	E. Bush	50322357
N. Meiring	57A Gummow St.	Norma Meiring	50332785
B. Pearce	Swan Hill		
J adams	Swan Hill		
[illegible]	Swan Hill		
Reg Jewett	Tooma Lee Cres		5032327[illegible]
Rebecca Nelson	Swan Hill		
Gayle Budde	Manangatang		
Glenn Anton	34 Gray Street	G. Anton	
Liz Martin	1 Foster ST.		
Ang [illegible]	1 Foster St		

UNCONFIRMED

16

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

BANB

NAME	ADDRESS	SIGNATURE	PHONE.
Jess Maw	19 Notting Rd Swan Hill		0401054713
M. McDonald	5. Sellick. ST. SH.		
E Moore	Holloway Grove		
Lynne Parker	POBOX165, Nth Essendon.		0421509660.
Derek Parker	" "		"
Nicola Parker	" "	Nicola Parker	"
Joshua Parker	" "	Joshua Parker	"
Elizabeth Matheson	1105 Pental Is Rd Pental Island	E I Matheson	50372769
SHIRLEY DURDEN	ADAMS Rd, S. Hill		
Kieran Dwyer	" "	~~Kieran~~	
Hannah Mason	83 Grey st, Swan Hill	H Mason	
NOEL BARRIE			
PAUL LOWRY	Swan Hill		
FRANCES TAKA	Swan Hill		

UNCONFIRMED

(17)

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE.
Natia Buchanan	90 Rutherford Street		0424497701
Carolyn Murdoch	17 Chisholm St		0429452215
Wilma Vernon	2/30 Nowie St		
Sharon Zielke	1/494 Campbell St	Sharon Zielke	0498617657
Rod Garlick	46 Poole Blvd		
Simone Caens	167 Stradbroke Ave		0499 536 808
Peter Ritchie	13 Dellar St		0417573021
John Gannett	Elizabeth St Swan Hill		
Doug Boyd	13 Wilson St		
Di Vanhessum	Swan Hill		
Tamara Squires	Swan Hill		
[illegible] Chadburne	Swan Hill		0497296 [illegible]
Mavis Wardle	Swan Hill		
Ian Siebert	Lake Boga		0488331117

UNCONFIRMED

18

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE.
Felicity Kemp	Swan Hill		0432093065
BEV BEARY	SWAN HILL	B Beary	
Vicki Lloyd.	Nyah West	Vicki Lloyd.	0427302375
DAVID HARBOTTLE	SWAN HILL		[illegible]
Travis Dow	Swan Hill		
[illegible]	SWAN HILL		
ALAN TAYLOR	SWAN HILL		
Rick Collier	Ultima		
[illegible]	Swan Hill		
Josh Ellis	Swan Hill		
G ALEXANDER	SWAN HILL		
[illegible]	Swan Hill		
[illegible] C HARVEY	SWAN HILL.		0455263028
Joan J Edwards	Swan Hill	Joan J Edwards	

UNCONFIRMED

PLEASE SIGN

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
B. ROWE	48 GREY ST SWAN HILL		0487604203
Brian Ballard	36 Grey Street		
BETTY FOX	LALBERT RD. SWAN HILL		
Kilpatrick	Swan Hill		
RUSS TATTAM	SWAN HILL		
Emma Billing	Swan Hill		
BILL KING	SWAN HILL		
Shanae O'Meara	Swan Hill		
Jai Arnett	Swan hill		
CHERYL SIDDON	Beverford		
GARRY MC CAIG	SWAN HILL		0413188261.
M J Foott	Swan Hill		
B. DEIGHTON	SWAN HILL		50331724
I. Kelly	Swan Hill		0478783589

UNCONFIRMED

BMB.

(20)

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
H Davies	99 WEARNE RD TYNTYN-DEP 3568.		
H MARSH	S. HILL	H. MARSH	
C. Farrer	S.H.		
Jenni Olney	Swan Hill		
Emma Thompson	Nyah	Emma Thompson	
Maree Miles	Ultima	Maree Miles	
Bob Rogers	S/Hill		
Marj Rogers	Swan Hill		
Brendan Lisson	Swan Hill		
Geoff Dunstan.	Swan Hill.	Dunstan.	
A Barage	Swan Hill	A Barage.	
Wendy Broussard	Swan Hill	Wendy Broussard.	
PAT King	SWAN HILL		
V. Foott.	Speewa.		

UNCONFIRMED

BANB 21.

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
Heather Hicks	57 Poole Blvd	H E Hicks	0428351293
Dylan Degong	21 Logan Street	Dylan Degong	0447199512
Di Heslop	11 Dunstone St	~~Sue~~ DH	
Shirley Durden	Swan Hill.	S. Durden	0350330336
TONI PORTER	WOORINEN STH		0408185744
LINDSAY ROBINS	12 MELLOR.		
MICHAE HARROP	NOWIE ST		
JOHN NOTTING	STRADBROKE AVE		
SONIA AGOSTA	NOWIE ST		50322127
Heather Court	10 Coryule Cr Swan Hill		0408374653
K CATHY MASON	Adelaide		
Vicki Deveraux	Swan Hill		
PETE LAMARO	SWAN HILL		
Leanne Peters	Swan Hill		0438 845413

UNCONFIRMED

22

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
		Kate Cocking	0476960358.
B. McCormack	TRESCO	B McCormack	
F. Chambers	SWAN HILL.		50324612
S. Grigson	Swan Hill		0429 768558
J. IRVIN	Swan Hill		0408502145
Ryan Pitts	Swan Hill		0488268881
E. de Mink	Victoria		
Val Paull	Swan Hill	Val Paull	503
Joy Murray	Swan Hill		
S. Watson	~~Boree~~ Swan Hill		0424398831.
Paige Worner	Swan Hill		
Dean Porter	Swan Hill		
MAT FILBIN	SWAN HILL		
DAMIAN CHAPMAN	SWAN HILL		

UNCONFIRMED

23

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
[illegible]		[illegible]	
Therese Comitti		[illegible]	
NOLA BAXTER		Nola Baxter	
Julie Whateley	9H Hugh ST S Hill	[illegible]	
Sarah Vernon	1 barnett ST S. Hill	[illegible]	
BRETT PAULL	11 KIMA	B Paull.	
HEATHER MONK	188 STRADBROKE AVE	[illegible]	
David Dodson	18 mansion ct	[illegible]	
PETER HARLEY	2 WANWOOD CRT SWHill	[illegible]	
Elizabeth Penney	95A Hugh Street	[illegible]	
K FOOTE	Swan Hill		
G. Smith.	34 PARKVIEW DR.	G Smith	
Dot Pendlebury	50 Poole Blvd SH	Dot Pendlebury	
[illegible]	6 Guardian Court	[illegible]	

UNCONFIRMED

24

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
C Bryan	Swan Hill	C Bryan	
M. Howard	Swan Hill		
S. Paynter	Swan Hill		
R Walsh.	Swan Hill		
Maureen Stevens	Swan Hill	M Stevens	0458162216
Shanae O'Meara	Swan Hill		
Robertson	Swan Hill	B Rose	
D. ROBERTS	SWAN HILL		
L Moer	Swan	L Moer	
P. Johnson	Swan	Paige	
G Powell	Swan Hill		
R Watson	Swan Hill		
T Mumps	Swan Hill		
A. Lange	Swan Hill	A. Lange	

UNCONFIRMED

25

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours, wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
WENDY BROUSSAR	11 Wilkins Grove		0428832462
Jack Bird	25 Rutherford		
Sam Nolan	5 Mundic Ave		[redacted]
Ruth Macfarlane	32 Pozzle Blvd		[redacted]
Vicki Devereux	156 Ranking Rd		[redacted]
Jenni Chung	22 Lacy Drive Sw		
Gracie	WORK		
R. Aston	10 Ellwood crt		0407801596
Taneisha. Aston	10 Ellwood crt		
ATHOL INGHAM	22 GLADSTONE AVE ULTIMA		
Ava Crow	6 Coyne Cresent		
Donna Wocklenerdt	Unit 1/45 McCallum Street		
VW Holland	2a [redacted]		
Willie Hekua	25 Young St Swan Hill		

UNCONFIRMED

Attachment 1 **Petition for Bus Shelter**

26

To the members of the Swan Hill Rural City Council-

The residents of Murray Gardens Retirement Village, with residents of The Billabong Estate and neighbours , wish to draw the attention of the council members the need for a bus stop near to or adjacent to our village.

NAME	ADDRESS	SIGNATURE	PHONE
P.CRAIG INTERN	WILLIAM ST SWAN HILL.		0421 230 736
LUCA			0409 376 377

UNCONFIRMED

Zimbra **kjohnston@swanhill.vic.gov.au**

From : Emma Pickering <EmmaP@busbiz.net.au> Tue, 23 Jul, 2019 15:24
Subject : <No Subject>
To : kjohnston@swanhill.vic.gov.au

Hi Kimmly,

As per our conversation, we would support an additional stop in Stradbroke Avenue however it would need to be approved by PTV before we could start this.

Thanks

Sent from my iPhone

Emma Pickering | Swan Hill Operations Manager
EmmaP@busbiz.net.au | 03 5032 1068

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Hon. Peter Walsh MP
Member for Murray Plains | Leader of The Nationals

16 August 2019

Mr John McLinden
Chief Executive Officer
Swan Hill
PO Box 488
SWAN HILL 3585
council@swanhill.vic.gov.au

Dear Mr McLinden John

Petition for a bus shelter and stop in Stradbroke Avenue, Swan Hill

I write to offer my support to a petition organised by Mrs Margaret Cooper of Swan Hill.

The petition of more than 650 signatories calls for a bus stop near to, or adjacent to, the Murray Gardens Retirement Village in Stradbroke Avenue, Swan Hill.

Mrs Cooper attended my electorate office last year seeking advice on how to further her cause for a bus shelter and stop in Stradbroke Avenue.

She spoke passionately about the disadvantage experienced by the elderly residents of Murray Gardens Retirement Village, and those who live in the surrounding neighbourhoods, who do not have access to a safe bus shelter and bus stop.

She argues that the elderly in the neighbourhood are isolated from the city centre, the shops, and the medical clinics and services they require.

The walk to the closest existing bus stop is too demanding for elderly people, particularly given the extremes of temperatures Swan Hill experiences in both winter and summer.

Mrs Cooper has worked hard to garner support from the community. In particular, I note her advice that the local bus company has indicated it will happily reschedule the Stradbroke Avenue route to include a stop, should the bus shelter be built.

Given the very strong support of the petition and the arguments as set out above, I am pleased to offer by strong support to the call for a bus shelter and stop in Stradbroke Avenue, Swan Hill.

Yours sincerely

PETER WALSH MP
Member for Murray Plains

peter.walsh@parliament.vic.gov.au www.peterwalsh.org.au
496 High Street, Echuca VIC 3564
ph 03 5482 2039 or 1300 467 906
@PeterWalshMP /PeterWalshMP



SWAN HILL COLLEGE

PO Box 1440
Swan Hill 3585
Phone: 5036 4900
Email: swan.hill.c@edumail.vic.gov.au
ABN 71 937 788 115

Kimmly Johnston
SHRCC
PO Box 488
Swan Hill 3585

November 29, 2019

Dear Kimmly,

Re: Proposed bus stop in front of Harrison Hall

Swan Hill College would like to confirm that we support the proposed change to the Swan Hill Town route that will include a stop in front of the Retirement Village in Stradbroke Avenue, Swan Hill.

Swan Hill College would be against the proposed bus stop in front of Harrison Hall in Pye St. The school would like to request that the current stop which is used prior to school and after school at 36 Pye Street, remain as is, to allow students access coming to and going from school.

As a school we are concerned about possible safety issues with buses performing a right hand turn into Pye Street as part of the town run, and would like this to be taken into account when making the final decision.

Yours faithfully,

Andrew Sartori
Principal

SWAN HILL BUS LINES PTY LTD
TRADING AS
BusBiz .net.au

P.O.Box 549, Swan Hill, VIC 3585
03 5032 1068
ABN 29 004 651 709

29.11.2019

To Whom it May Concern,

Re: Stradbroke Avenue Bus Stop/Shelter

On behalf of Swan Hill Bus Lines, we would like to show support for the installation of a bus stop at Stradbroke Avenue.

Our only concerns are that with the current timetable obligations do not allow for such a change, the timetable would need to be amended to allow for the variation. In addition to this, we have a major concern that a right-hand turn into Pye Street is a safety risk to ourselves and other road users – this is not accessible to buses.

The afternoon school pick up location of Pye Street needs to remain the same.

Regards

Emma Pickering
Swan Hill Operations Manager
Swan Hill Bus Lines

B.19.139 ASSET NAMING – CHISHOLM RESERVE AND BREEN STREET

Responsible Officer: Director Infrastructure
File Number: S11-01-02
Attachments:
1 Chisholm Reserve renaming proposal
2 Chisholm Reserve – Request for submissions
3 Chisholm Reserve – Letter to Chisholm Family
4 Chisholm Reserve Submission
5 Breen St – Geographic names request for consultation
6 Breen St – Letters to adjoining land owners sample
7 Breen St - Map
8 Breen St - Submissions

Declarations of Interest:
Svetla Petkova - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

Council is to consider the following two asset naming proposals:

- Chisholm Reserve Swan Hill to Swan Hill Motorplex
- Breen Street, Ultima, from McClelland Street to the Sea Lake – Swan Hill Road, to Dillon St

Discussion

POL/INFRA500 Asset naming Policy and Procedure specifies the following procedure for Asset Naming proposals:

1. Naming proposals and new development names must be submitted on standard forms to ensure Council receives all relevant information prior to assessing a proposed name
2. All submissions assessed against the specific criteria outlined in the official guidelines by the Enterprise Asset Manager. If a proposal is not compliant, the customer will be informed with detailed information on how the proposal does not fit the criteria
3. If a proposal is compliant, approval to seek public consultation is sought at a Council Assembly so that Council are aware of the proposal
4. Public Consultation will include public advertising as well as invitations to make submissions to adjoining landowners, family members and relevant local groups.
5. All information then is provided to Councillors to make an informed decision
6. Successful proposals will be either added to the Master List for future naming or submitted to Geographic Names for final approval

The following two proposals are currently under consideration. Both proposals are compliant with the official naming guidelines and the required public consultation has been conducted. If Council resolves to formally adopt these proposed name changes, a submission will be made to the Office of Geographic Names for final approval.

Renaming of Chisholm Reserve to Swan Hill Motorplex

A request to rename “Chisholm Reserve” to “Swan Hill Motorplex” was received in April 2019 from Chisholm Reserve Complex Inc. The Committee believe this change will be beneficial to the community, as they hope to attract and host future motor sport events from outside the region and feel the name change better reflects the activities conducted at the facility.

The name is compliant with the principles of the Naming Rules. The Asset Naming Procedure’s allow for this type of renaming, in particular with Para 5.2 Renaming of the proposed procedure which states that renaming is allowed if “A name change is required to reflect a change in use of the infrastructure asset”.

The Complex committee has acknowledged that they believe the reserve is named for the previous land owner. Consideration was made into naming the main drive into the complex to maintain this relationship to the Chisholm family, however, there is Chisholm Street in Swan Hill and this would present a duplication that would not be compliant with the naming principles.

Breen St, Ultima

Council resolved at its 15 March 2005 meeting to rename part of Breen Street, Ultima, from McClelland Street to the Sea Lake – Swan Hill Road, to Dillon St. The renaming was originally proposed by the Ultima Progress Association. No submissions were received as part of the public advertising held prior to this resolution.

The Resolution was not acted upon at the time and after the UPA questioned the status of this change, it was resolved at an Asset Naming Sub-committee meeting on 17 April 2018 that, as the matter has previously been resolved by Council, it would be submitted to The Office of Geographical Names (OGN) and if approved signs can be erected. The draft minutes of the Asset Naming Sub-Committee of 17 April 2018 were approved at the 18 September 2018 Council meeting.

The submission to the OGN was rejected by the Registrar of Geographic Names due to the age of the original public consultation (2004). The Registrar recommended that the adjacent land owners be directly consulted again before the matter can be resubmitted.

It should be noted that any submissions received will be need to be forwarded through to the OGN for them to formally approve the name change. The Registrar

considered non-response to an invitation to make a submission as support of a proposal.

Consultation

Chisholm Reserve

Council advertised for submissions in the Swan Hill Guardian on 11 October 2019. A letter was also sent directly to the Chisholm family informing them of the proposal and inviting them to make a submission or objection.

One submission was received in favour of the proposal. This submission was from the original proponent, Chisholm Reserve Committee Inc.

No objections were received.

Breen St
Letters were sent directly to all adjacent property owners (Ultima Hotel, and to the Ultima Progress Association.

One objection was received from the owners of the Ultima Hotel. The objection included a number of business and personal impacts that would be imposed if the street address of the hotel were to be changed.

No other submissions were received.

Financial Implications

New signage will be covered by the Complex committee under their new funding model, with any design costs being able to be funded by the master plan.

One new street sign at the intersection of Sea Lake – Ultima Rd would be required if Breen St is to be renamed to Dillon St.

Social Implications

Not applicable.

Economic Implications

Chisholm Reserve
A collective name will enable the groups to collaborate together to work towards the masterplan. The name change will showcase Swan Hill with relation to our investment and involvement in motorsports and assist in attracting lovers of motorsport to our region. This will help the complex becoming more self sufficient.

Breen St, Ultima
Nil

Environmental Implications

Not applicable.

Risk Management Implications

Not applicable.

Council Plan Strategy Addressed

Governance and leadership - Positive community engagement through appropriate and constructive consultation.

Options

1. That Council consider all submissions and resolve to formally name Chisholm Reserve to Swan Hill Motorplex
2. That Council consider all submissions and reject to formally name Chisholm Reserve to Swan Hill Motorplex
3. That Council consider all submissions and resolve to resubmit to the Office of Geographic Names, the renaming of Breen Street, Ultima, from McClelland Street to the Sea Lake – Swan Hill Road, to Dillon St
4. That Council consider all submissions and resolve to withdraw formally naming Breen Street, Ultima, from McClelland Street to the Sea Lake – Swan Hill Road, to Dillon St

Recommendations

That Council:

1. **Consider all submissions and resolve to formally rename Chisholm Reserve to Swan Hill Motorplex.**

2. **Consider all submissions and resolve to withdraw formally renaming Breen Street, Ultima, from McClelland Street to the Sea Lake – Swan Hill Road, to Dillon St.**

CHISHOLM RESERVE COMPLEX INC.
Mr Ted Paynter
Secretary

Councillor Young, Mayor
Swan Hill Rural City Council
PO Box 488
SWAN HILL VIC 3585

24 April 2019

Dear Councillor Young, Mayor

REQUEST FOR NAME CHANGE TO A COUNCIL OWNED FACILITY CHISHOLM RESERVE

Chisholm Reserve Complex Incorporated would like to make a submission to Council in regards to changing the current name of the Council owned facility known as Chisholm Reserve.

We understand Council purchased the land and selected the name to reflect the previous landowner; however since that time the facility has expanded to incorporate and support a range of motor sport activities. As such the current name does not truly reflect the nature of activities conducted at the facility.

To this end the proposal put forward is to rename the facility Swan Hill Motorplex.

We believe this change will be beneficial to the community, as we hope to attract and host future motor sport events from outside the region, whilst continuing to support our local clubs and groups.

We look forward to discussing this matter further.

Regards

Ted Paynter
Secretary

Date Rec'd:	03 MAY 2019	File #:	S11-20-04
Workflow:		Doc #:	S11-01-01
Copies:		Security:	
BW / Col:			
Comments:			

PUBLIC NOTICES

SWAN HILL
Rural City Council

RENAMING CHISHOLM RESERVE, SWAN HILL

Council has received a proposal to rename Chisholm Reserve located at 6418 Sea Lake-Swan Hill Road to:

SWAN HILL MOTORPLEX

Locality plans of the reserve are available for viewing online www.swanhill.vic.gov.au or at Council Offices at 45 Splatt St, Swan Hill and 68-72 Herbert Street, Robinvale.

Public submissions are invited and can be made online at www.swanhill.vic.gov.au/yoursay, via email to council@swanhill.vic.gov.au or in writing addressed to the Chief Executive Officer, Swan Hill Rural City Council, PO Box 488, Swan Hill 3585 by Monday, 11 November.

REF: 3355/19
LOD/LCH

08 October 2019

SWAN HILL
Rural City Council

Neil Chisholm

Dear Mr Chisholm

RE: ASSET NAMING – CHISHOLM RESERVE COMPLEX

I am writing to inform you that Council has received a request from the Chisholm Reserve Complex Incorporated to rename "Chisholm Reserve" to "Swan Hill Motorplex". It is our understanding that Chisholm Reserve is named after your late father, Jack Chisholm, who previously owned and farmed the land. As such, we would like to invite you to make a formal objection or submission regarding the proposed name change.

The complex committee has submitted that the proposed name change will better represent the motor activities held at the site and assist with attracting competitors and visitors to events as well as provide better understanding to the public as to the usage of the reserve.

Council has an asset naming policy that is based upon the requirements of the geographic naming rules prescribed by the Registrar of Geographic Names. This policy ensures that all stakeholders and the general public are consulted for any proposed name changes before the matter is considered by Council for resolution.

An objection or submission is a way for members of the community to inform Councilors that they agree or disagree with a naming proposal. It is a requirement that a submission must address the person or groups interest in the proposal and the reason why the name is supported or unsupported.

Submissions can be made via letter, email or a notification for public submissions for the naming proposal will be advertised in the Swan Hill Guardian on Friday 11 October. Submissions should be lodged in writing at the Council Offices 45 Splatt Street (PO Box 488) Swan Hill 3585 or 68-72 Herbert Street Robinvale 3549 by Monday 9 October 2017. Submissions are open for 30 days and will close on 11 November 2019.

If you have any questions, or wish to discuss the proposal, please feel free to contact me directly on 03 5036 2326.

Yours sincerely

Laura O'Dwyer
Enterprise Assets Manager

45 Splatt Street SWAN HILL VIC 3585
PO Box 488 SWAN HILL VIC 3585
DX30166 Swan Hill
Telephone: (03) 5036 2333 Fax: (03) 5036 2340
Email: council@swanhill.vic.gov.au
ABN 97435620016

Timestamp: 31-10-2019 10:24:04
From:
To: SWANHILL.VIC.GOV.AU\council
CC:
Subject:

John McLinden,
CEO,
SHRCC.

Our committee of Chisholm Reserve Complex Inc fully support the name change to Swan Hill Motorplex.

The proposed name has all the elements required for promotional material in areas away from Swan Hill. Very few people who don't live near here, have any idea where Chisholn

Our thoughts are that with marketing, the complex will become both an intra/interstate destination for those involved in motorsport and increase visitor numbers to the Swan Hil

Regards,
Ted Pavnter.

Menu

VES - Vicmap Editing Service

View Details

Change Request GML | Edit Details | Re-Categorise

Back to Dashboard

Request ID 107906

Notifier

Local Government Authority

Notifier Name

Tamara Cordwell

Source Simple Form

Status **Recheck**

Creation Date

24/04/2018 13:55

Description

Swan Hill Rural City Council proposes to change the name of: Part of Breen Street (from McClelland St to the Sea Lake ¿ Swan Hill Road) to Dillon Street in the Rural District of Ultima.

Region

Swan Hill Rural City

Data Category

Transportation Networks

Data Set Roads

What is wrong?

Error in Vicmap Road Name

What needs to be done? Modify

List of Attachments

Renaming Breen Street Ultima Submission.pdf 3369KB Remove Download

Upload Files

(File size must not exceed 20mb)

Comments

Most recent comment

Dear Tamara, Thanks for your time on the phone today. As discussed, I strongly suggest reconsulting with residents directly affected, this is a minimum, whether or not you advertise to the wider community it up to Council. Refer to letter template in the naming rules 7.2.6 page 68. Deal with any objections at the council level. Get Councillors to sign off and send the proposal back to OGN. Thanks Rafe

Date Created: 14/05/2018 15:10

Written by: rb0s

Registrar of Geographic Names

Menu

Add Comment | View All

Consult

No consult information available.

Additional Information

No additional information available.

History

Export History

Old Status	New Status
Referred to OGN	Recheck 14/05/2018 15:10:17 Changed By: Rafe Benli (rb0s) Registrar of Geographic Names
Under Review	Referred to OGN 24/04/2018 14:01:18 Changed By: Tamara Cordwell (tcordwell) Local Government Authority
Submitted	Under Review 24/04/2018 14:00:54 Changed By: Tamara Cordwell (tcordwell) Local Government Authority
Submitted	Submitted 24/04/2018 14:00:34 Changed By: Tamara Cordwell (tcordwell) Local Government Authority
Under Review	Submitted 24/04/2018 14:00:28 Changed By: Tamara Cordwell (tcordwell) Local Government Authority
Submitted	Under Review 24/04/2018 13:56:37 Changed By: Tamara Cordwell (tcordwell) Local Government Authority
None	Submitted 24/04/2018 13:55:05 Changed By: Tamara Cordwell (tcordwell) Local Government Authority

Privacy Disclaimer Copyright Accessibility

VES.Help@delwp.vic.gov.au

© State Government of Victoria 2019

REF: 3191/19
LOD/LCH

20 September 2019

SWAN HILL
Rural City Council

Ultima Progress Association Inc
C/- Post Office
ULTIMA VIC 3544

Dear Sir/Madam

RE: ASSET NAMING - BREEN STREET ULTIMA

In 2005 Swan Hill Rural City Council made a decision to rename Breen St Ultima, between Sea Lake Ultima Road and McClelland Street, to Dillon Street (shown green on attached map).

The naming and renaming of assets and places is a complex process. Council officers have identified that this name was never forwarded through to the Office of Geographic Names which is the final step in ensuring that a name becomes official. Council is now going through the process to remedy the issue. Statutory requirements have been put in place to ensure that public consultation is included in any proposal to officially name features. The Office of Geographic Names has responded that Council's previous consultation is no longer valid. They have requested that we approach adjoining land owners and interested parties again.

As such, Council would like to invite you to make a submission regarding the renaming of a section of Breen Street to Dillon Street. All letters of support/objection must be received by 20 October 2019 within 30 days of this notice.

If you plan to object you must address the following points:

- your interest in the naming proposal - e.g. if your address is affected or you have a personal link with the place and/or name
- reasons why the name is not appropriate, including how it is considered to not comply with the naming rules for places in Victoria - *Statutory requirements for naming roads, features and localities 2016*

Council will not consider objections that do not explain why the objector opposes the name.

If you wish to discuss anything regarding this process, please feel free to contact me directly on 03 5036 2326.

Yours sincerely

Laura O'Dwyer
Enterprise Assets Manager

45 Splatt Street SWAN HILL VIC 3585
PO Box 488 SWAN HILL VIC 3585
DX30166 Swan Hill
Telephone: (03) 5036 2333 Fax: (03) 5036 2340
Email: council@swanhill.vic.gov.au
ABN 97435620016

BREEN ST/DILLON ST RENAMING



FRANCIS HOURIHAN

LAURA O'DWYER

Date Rec'd:	14 NOV 2019	Doc #:	S11-01-01
Workflow:	EAM	Security:	
Copies:			
BW / Col:			
Comments:			

I AM OPPOSED TO the renaming of BREEN ST ~~because~~ because of the INCONVENIENCE IT will CAUSE ME. I will NEED TO change the ADDRESS ON

1 – HOTEL LICENCE

2 – " INSURANCE

3 – BANKING DETAILS and EFTPOS

4 – CREDITCARDS

5 – RETAIL SUPPLIERS

6 – Telephone Book (Yellow and white PAGES)

7 – PRINT NEW BUSINES CARD (DESTROY OLD ONES)

8 – Power

9 – CMV WATER

10 – RATES

11 – my DRIVING LICENCE

12 – RECO

11 - CAR INSURANCE

12 - SMF DETAILS

13 - ASIC DETAILS

14 - The change TO MAPS & GOOGLE MAPS

15 - Telephone BILL

16 gas ACCOUNT

17 CUB ACCOUNT

18 HOTEL STUBBY COOLERS WITH ADDRESS

19 ACCOUNTANT DETAILS

20 GRAIN CORP ALSO ~~AS~~ BE AFFECTED - SILOS ON BREEN ST

21 ADDRES WITH SOLISTER AND LAND AND TITLE office

22 POST office BOX

23 FIRE SERVICE (EXTINGUSER CHECKS)

24 POST office AND COMMUNITY GARDEN IS 2-6 DILLON ST (WHAT NUMBER WILL THAT LEAVE ME IF CHANGE GOES Through .05)

25 VET AFFAIRS DETAILS

26 MEDI BANK

27 ECT ECT

B.19.140 LAKE BOGA YACHT CLUB: FORESHORE PATH

Responsible Officer: Director Development and Planning
File Number: S17-02-204
Attachments:
1 Draft concept plans
2 Site photos
3 2015 Letter from Council
4 Council Report & Minutes
5 Swan Hill to Lake Boga Active Trail & costings
6 2019 letter to residents
7 Table of Concerns
8 Correspondence from Lake Boga Yacht Club & mudmap
9 Letter - Lake Boga Inc

Declarations of Interest:
Heather Green - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report seeks to inform Council of the background of the process used and decisions made to establish a walking track around the foreshore of Lake Boga, and to confirm its location from the Lake Boga Yacht Club to 97 Murray Valley Highway.

Discussion

Council is due to commence (February 2020) the construction of a 380m section of walking track around Lake Boga from where the current path ends at the Yacht Club to the start of East Lake Road (Attachment 1- draft concept plans). This proposed path will pass in front of the Yacht Club and eleven dwellings from 75 to 97 Murray Valley Highway.

Residents who will be directly affected by the path were notified by letter, stating that works would commence shortly and Council would like their input into the exact location of the path. Council officers met twice with these residents, and whilst there are three who oppose the path, the remaining eight are supportive or neutral to the development. At the last public meeting the owners provided positive input to the location and provided offers of assistance with turf removal and tree trimming.

The Lake Boga Yacht Club is opposed to the route of the Lake Boga Foreshore path being located at the front of their building (east side). Their primary reason is due to safety concerns and the club would prefer it to travel around the back (west side) of the Yacht Club (Attachment 2 – site photos).

In addition, the Lake Boga Sea Scouts have also expressed concern about the path being in front of the building, they have echoed the same view for the path to be

located at the back of the Yacht Club. Please note that both the Yacht Club and the Sea Scouts have leases with Council for the use of the buildings.

It is important that Council has an understanding of background to this project.

2014

July: Council received funding from Regional Development Victoria (RDV) to undertake a feasibility study for a potential trail between Swan Hill and Lake Boga. Included in the scope of this project was an investigation into the opportunity to link the active trail around the lake foreshore, from the Lake Boga Yacht Club to the Lake Boga Caravan Park.

2015

March: A meeting was held on site with representatives from Council and the Lake Boga Yacht Club. The Yacht Club indicated that the preferred option was for the path to go around the back of the Yacht Club. As a compromise, a verbal agreement between Council and the Club was reached to locate the path up against the existing concrete apron of the Yacht Club.

April: Draft conceptual plans were processed further by the consultant bases on these findings. An official letter with the updated plans was provided to all residents and the Yacht Club. This agreement was also included in a letter to the Yacht Club.

2016

March: The Swan Hill to Lake Boga Active Trail report was adopted by Council. The report also contained the study which provides detailed conceptual designs, costings and recommendations for future implementation, in relation to the path linking the Lake Boga Yacht Club and Lake Boga Caravan Park (Attachment 4 - Copy of Council minutes & Attachment 5- Swan Hill to Lake Boga Active Trail report and costings).

2016-2017 –No further work progressed in relation to the active path around the lake.

2018

August: The Victorian State Government initiated a Participatory Budgeting program called "Pick My Project". This program allowed for individuals or community groups to submit a project for completion in their town with local residents voting on their preferred project and those with the highest amount of votes received funding.

Lake Boga Inc. on behalf of the local community submitted an application - *Activating Lake Boga: All purpose active path around Lake Boga foreshore*. The grant application (and the view of Lake Boga Inc.) supported a section a 380m section of

walk to be constructed between the Lake Boga Yacht Club and East Lake Rd using the funds received.

In September 2018, Council endorsed Lake Boga Inc.'s submission for the Pick My Project initiative – this was required as the asset would become Council's to maintain. The Pick My Project application was successful as voted by the community receiving 223 votes of support.

The construction of the path is supported by a variety of Council strategies and plans

- Lake Boga Inc. Community Plan 2017 - 2021
- Active Transport Strategy 2014 - 2034
- Swan Hill – Lake Boga Active Trails 2015
- Swan Hill Rural City Council Missing Links Strategy 2018

2019

March: Lake Boga Inc. requested Council carry out community engagement and project management of this project, due to it being too difficult for a community group to manage.

May: Appropriate permissions and checks were undertaken:
- Letter of support and approval for the works from GMW
- Cultural Heritage checks undertaken - path is less than 400m long, therefore it does not require a CHMP

A planning permit is required for the project as it is exempt under the zone and overlay.

September: Given the length of time since the original engagement and availability of funding, Council contacted all residents between 75 to 97 Murray Valley Highway and the Yacht Club. This engagement process included an official letter and email (Attachment 6). The Sea Scouts were overlooked initially but have been met with on the 6 December to outline the proposal which has not changed since 2015. The representative of the Sea Scouts is not supportive.

October: A public consultation meeting on site was arranged for Thursday, 17 October at 3.30pm, residents and Yacht Club members attended. Council representatives were present, together with two representatives from Lake Boga Inc.

Please find attached the table of concerns from the Lake Boga Yacht Club identified during the consultation and Councils response to their concerns. (Attachment 7)

On October 21 a letter was received from the Lake Boga Yacht Club reiterating issues highlighted in the October 17 consultation. (Attachment 8)

November: In response to the letter from the Yacht Club a second consultation was held. The meeting was organised with the executives of the Yacht Club - and was

held on Tuesday, 19 November at 11am. Council and Lake Boga Inc representatives were present.

At the meeting, the Yacht Club was presented with the letter they received from Council in 2015, the letter clearly stated the decision made by Council to construct the path along the foreshore when funding became available. Yacht Club members fiercely disagreed with the decision and indicated that they will not be allowing it to go ahead.

December – Council received a letter from Lake Boga Inc, clearly outlining support for the path and the vicinity for it to be located close to the lake frontage. Lake Boga Inc represents members of the general and business community (attachment 9).

Path location pros & cons

LOCATION OF PATH	PROS	CONS
In front of Yacht Club and Sea Scouts	• Continuation of the existing path • Support through a Council decision in 2016, and relevant plans and strategies • All deserve to enjoy the view of the lake • Broad Community support indicated as voted through Pick My Project - 223 votes	Potential conflict between pedestrians and users of the space from both the Yacht Club and the Sea Scouts. This occurs now and is managed by both groups – officers have suggested that the area be fenced off or warning signs be placed that events are in progress on the days when this occurs.
Behind Yacht Club	• Allows both the Yacht Club and Sea Scouts to maintain largely sole usage of the space in front of their facilities • Still allows people to wander through the area in front of the facility on the grass or close to the water – does separate people with prams, on gophers, wheelchairs etc to use the path at the rear.	• Major safety issue- cars, trailers/boats travelling over the footpath through the only access point to the front of the lake and to the various parts of the facility. • Close proximity to the existing road behind the club • Limited visual surveillance

Summary –

With the popularity of walking for exercise and pleasure and the increasing number of tourists visiting the lake, the aim of constructing a path around the entirety of the lake continues to be pursued.

The Sea Scouts use this facility for short periods on a weekly basis over 40 weeks a year but do not use the front area all the time. The Yacht Club use the area for about 26 club days and up to ten event days including the regatta at Easter. This leaves significant periods of time when the path could be enjoyed by the many hundreds of people that either live locally or visit this beautiful location.

Consultation

As above.

Financial Implications

The total funding for the Pick My Project activity is $150,000 (ex GST). Negotiations with the Pick My Project funding body are currently underway as the project was due to be completed by December 2019. Conversations are very positive and it is anticipated that an extension would be granted.

Social Implications

The path will provide all abilities access that will link key assets around the eastern side of the lake. The project will also complement existing active paths around the lake foreshore and will cater for a range of users in a safe environment

Economic Implications

The project will allow residents and visitors to take full advantage of Lake Boga. The path will strengthen critical connections between the lake precinct, the township and key tourism assets resulting in economic and social benefits.

Environmental Implications

Not applicable.

Risk Management Implications

The funding needs to be spent as soon as possible to avoid being required to hand it back. Failure to complete the project is a reputational risk.

Council Plan Strategy Addressed

Community enrichment - Develop a community with a sense of pride and responsibility/ownership that strives to achieve its aspirations.

Options

1. That Council endorse the planned location of 380 metres of path as follows:
   - between the Yacht Club and the Sea Scouts building and the lake located abutting the existing concrete apron

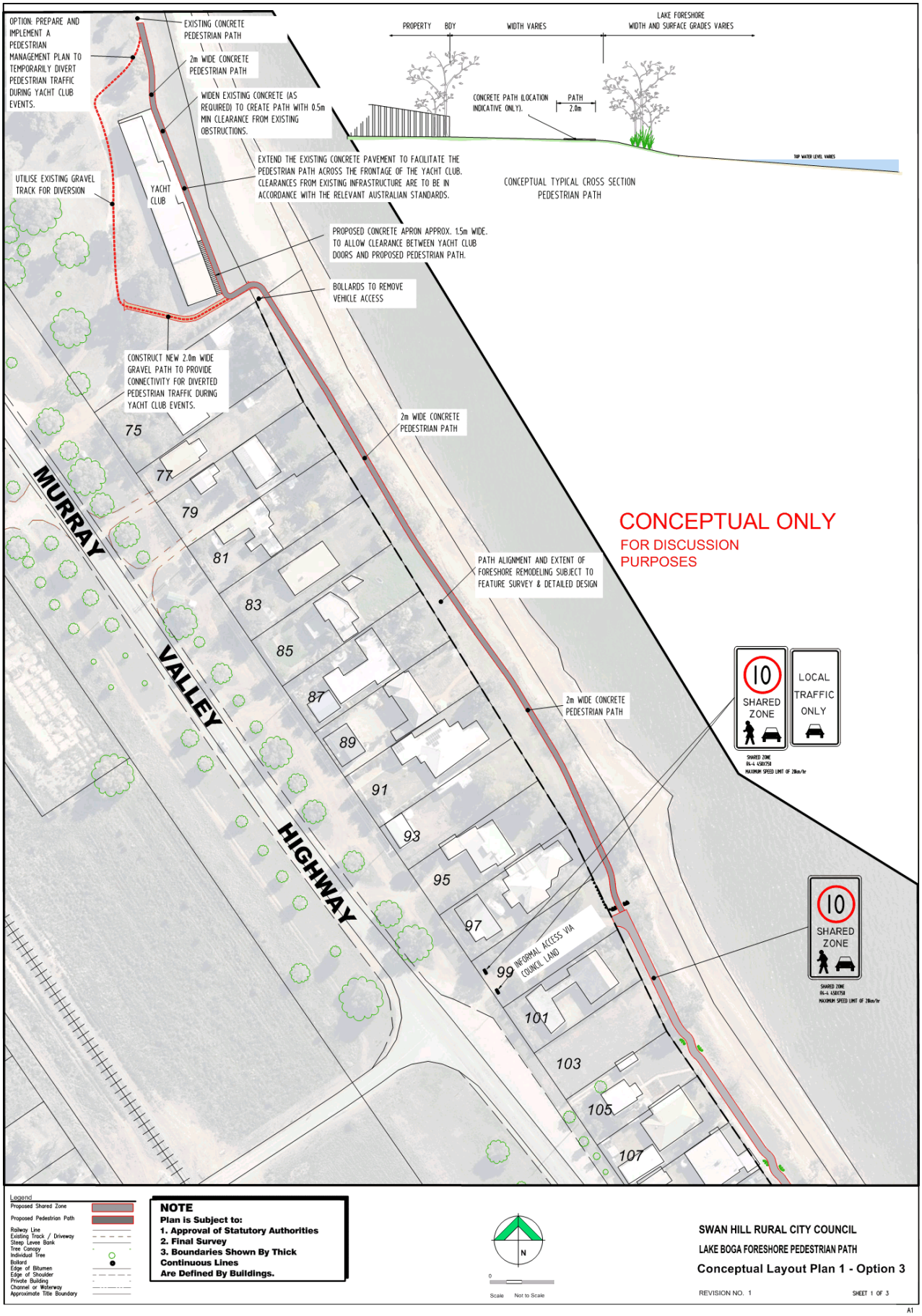
- between the rear of properties of 75-97 Murray Valley Highway and Lake Boga.

2. That Council determine a new location for the path, and carry out design work to make safe the path at the rear of the yacht club and sea scouts facility. This may include restricting rear access to both facilities.

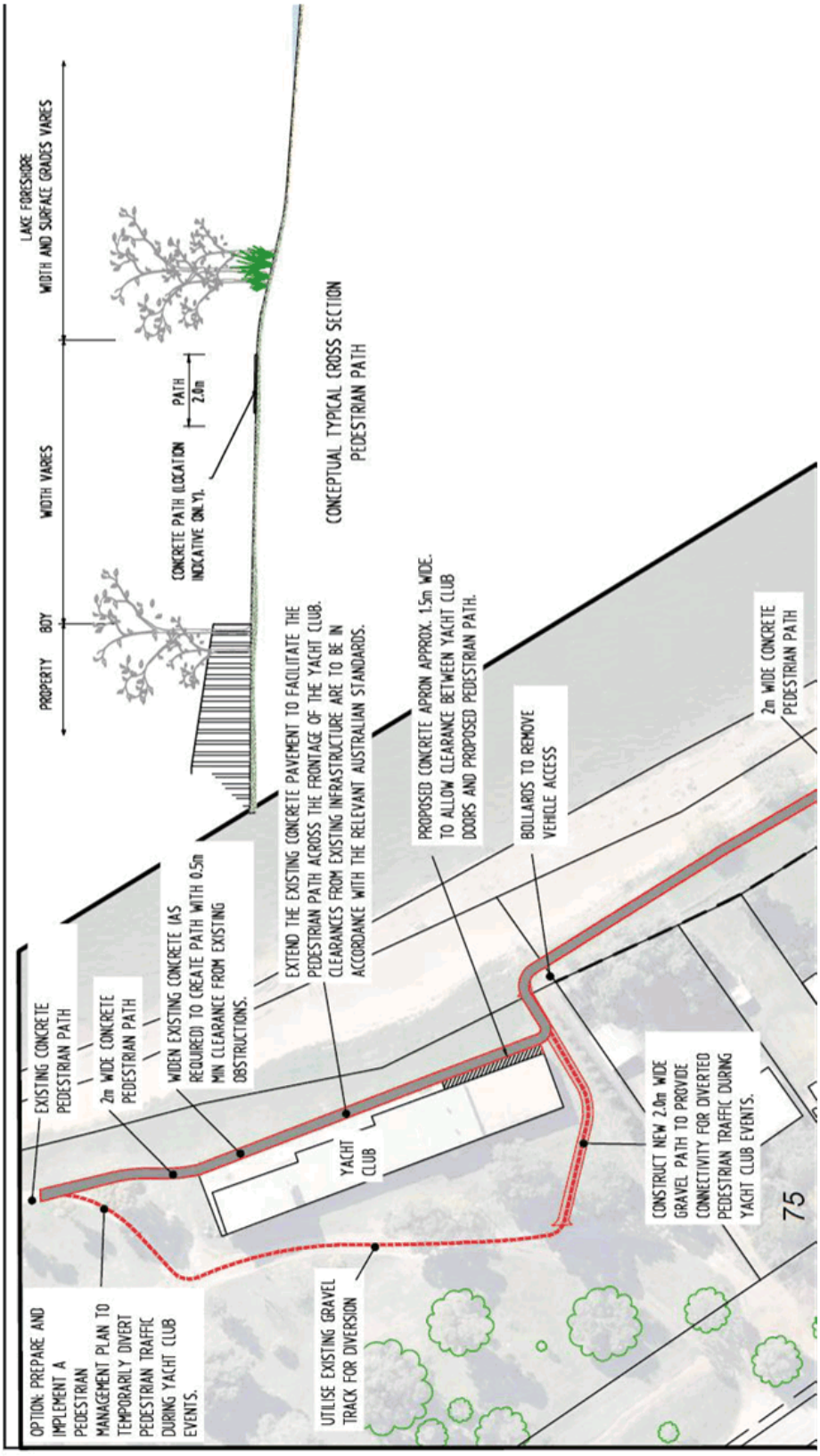
Recommendations

That Council endorse the location of 380 metres of new path as follows:

- **between the Yacht Club and the Sea Scouts building and the lake located abutting the existing concrete apron**
- **between the rear of properties of 75 - 97 Murray Valley Highway and Lake Boga, in accordance with the recommendation from the Swan Hill to Lake Boga Active Trails Report.**


OPTION: PREPARE AND IMPLEMENT A PEDESTRIAN MANAGEMENT PLAN TO TEMPORARILY DIVERT PEDESTRIAN TRAFFIC DURING YACHT CLUB EVENTS.
EXISTING CONCRETE PEDESTRIAN PATH
2m WIDE CONCRETE PEDESTRIAN PATH
WIDEN EXISTING CONCRETE (AS REQUIRED) TO CREATE PATH WITH 0.5m MIN CLEARANCE FROM EXISTING OBSTRUCTIONS.
EXTEND THE EXISTING CONCRETE PAVEMENT TO FACILITATE THE PEDESTRIAN PATH ACROSS THE FRONTAGE OF THE YACHT CLUB. CLEARANCES FROM EXISTING INFRASTRUCTURE ARE TO BE IN ACCORDANCE WITH THE RELEVANT AUSTRALIAN STANDARDS.
UTILISE EXISTING GRAVEL TRACK FOR DIVERSION
YACHT CLUB
PROPOSED CONCRETE APRON APPROX. 1.5m WIDE. TO ALLOW CLEARANCE BETWEEN YACHT CLUB DOORS AND PROPOSED PEDESTRIAN PATH.
BOLLARDS TO REMOVE VEHICLE ACCESS
CONSTRUCT NEW 2.0m WIDE GRAVEL PATH TO PROVIDE CONNECTIVITY FOR DIVERTED PEDESTRIAN TRAFFIC DURING YACHT CLUB EVENTS.
2m WIDE CONCRETE PEDESTRIAN PATH
PATH ALIGNMENT AND EXTENT OF FORESHORE REMODELING SUBJECT TO FEATURE SURVEY & DETAILED DESIGN
2m WIDE CONCRETE PEDESTRIAN PATH
INFORMAL ACCESS VIA COUNCIL LAND
MURRAY VALLEY HIGHWAY
75
77
79
81
83
85
87
89
91
93
95
97
99
101
103
105
107
PROPERTY BDY
WIDTH VARIES
LAKE FORESHORE
WIDTH AND SURFACE GRADES VARIES
CONCRETE PATH (LOCATION INDICATIVE ONLY).
PATH 2.0m
CONCEPTUAL TYPICAL CROSS SECTION PEDESTRIAN PATH
CONCEPTUAL ONLY
FOR DISCUSSION PURPOSES
10 SHARED ZONE
LOCAL TRAFFIC ONLY
SHARED ZONE R4-4 450X750 MAXIMUM SPEED LIMIT OF 20km/hr
10 SHARED ZONE
SHARED ZONE R4-4 450X750 MAXIMUM SPEED LIMIT OF 20km/hr
Legend
Proposed Shared Zone
Proposed Pedestrian Path
Railway Line
Existing Track / Driveway
Steep Levee Bank
Tree Canopy
Individual Tree
Bollard
Edge of Bitumen
Edge of Shoulder
Private Building
Channel or Waterway
Approximate Title Boundary
NOTE
Plan is Subject to:
1. Approval of Statutory Authorities
2. Final Survey
3. Boundaries Shown By Thick Continuous Lines Are Defined By Buildings.
N
0
Scale Not to Scale
SWAN HILL RURAL CITY COUNCIL
LAKE BOGA FORESHORE PEDESTRIAN PATH
Conceptual Layout Plan 1 - Option 3
REVISION NO. 1
SHEET 1 OF 3
A1

Draft Concept plans: Yacht Club



Facing West: Yacht Club



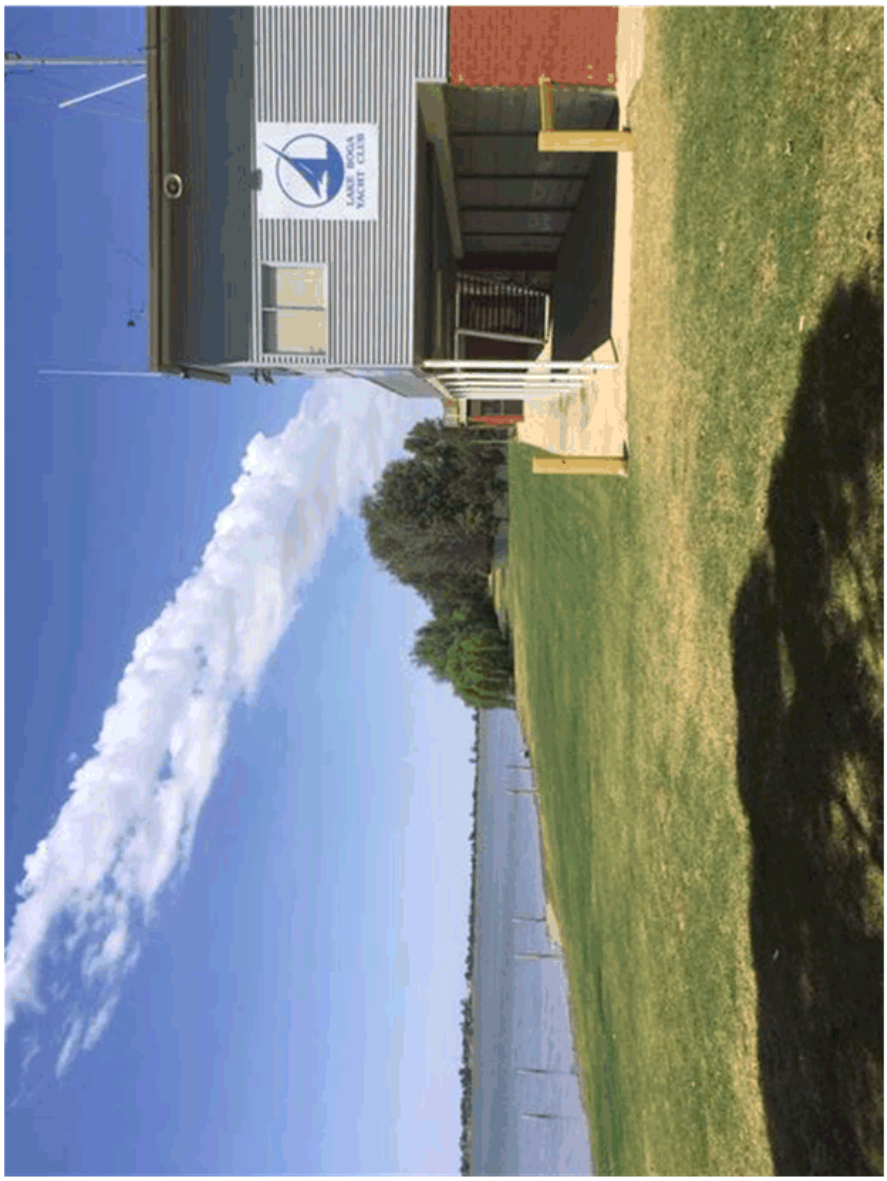
Facing West: Yacht Club



Facing West: Yacht CLub



Facing South: Yacht Club



Facing South: Yacht Club



Facing South: Yacht Club



Facing South: Behind Yacht Club



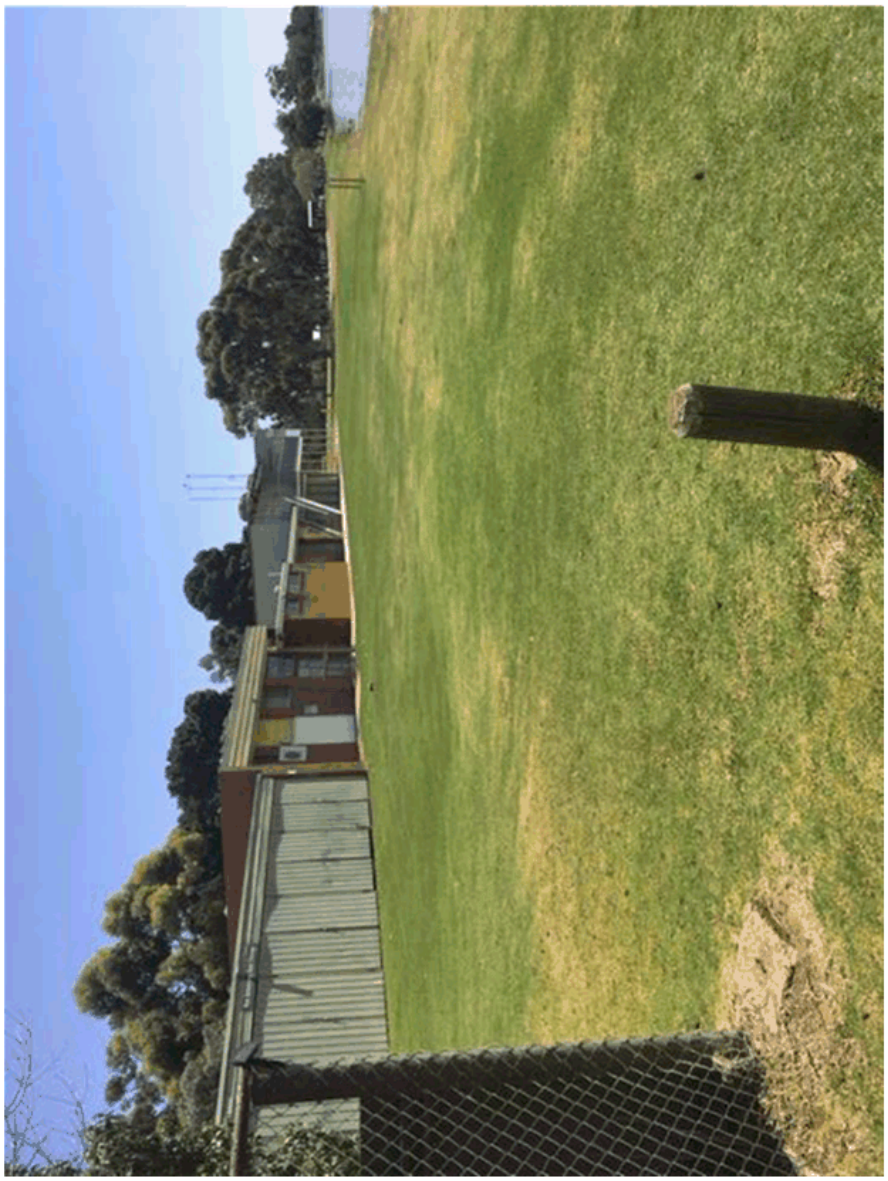
Facing South: Behind Yacht Club



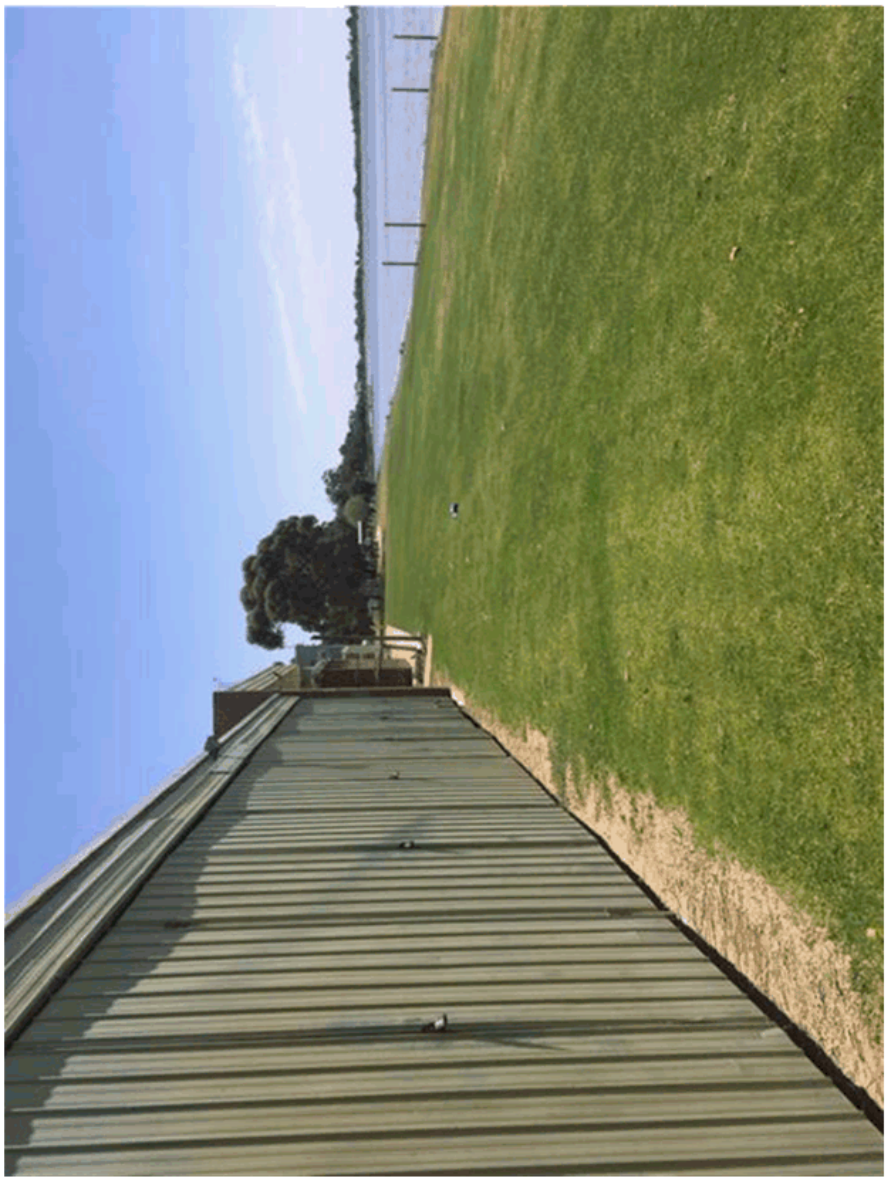
Facing North: Yacht Club



Facing North: Yacht Club



Facing North: Yacht Club



Around the back: Yacht Club – Vehicle access point

North Facing - Around the back: Yacht Club

North Facing - Around the back: Yacht Club

South Facing - Around the back: Yacht Club

South Facing - Around the back: Yacht Club

REF: 747/15/42-52-249
SM/BL

13 April 2015

Mrs Linda Brownstein
Secretary
Lake Boga Yacht Club
PO Box 1028
SWAN HILL VIC 3585

Dear Linda

EXTENDING ACTIVE WALKING PATH IN LAKE BOGA

This is a follow up to the consultation meeting held in March this year with committee members of the Lake Boga Yacht Club, concerning the linking of the Yacht Club to the Caravan Park with a formalised active path. As you would be aware, consultation has been undertaken with all relevant stakeholders including the Lake Boga Yacht Club. Themes/suggestions highlighted through your consultation process were;

- Possible path alignment at the front of the Yacht Club will have an impact on members during events;
- Site and public safety concerns;
- Public liability issues;
- Surface of path may damage boats or impact preparation of yachts for sailing.

A strong and clear message from this feedback was examine the option of the active path around the back of the Yacht Club.

Council, together with Heil Engineering Consultants, have advanced the concept plans (see attachment) which is aligned with the project brief and the general theme of consistency of treatment to all properties while considering various concerns and issues. These draft concept plans were presented at a Councillor Assembly meeting in April, with the following recommendations provided.

While considering all the key issues from the above stakeholder feedback, Councillors preferred the option of a path immediately in front of the Yacht Club building. This has the effect of widening the existing concrete pavement. Reasons to support this route include;

- This alignment provides the most logical connection between the existing path on northern side and the proposed alignment on the southern side of the Yacht Club;

- The negative impact that would be caused by installing a pathway through the middle of the grassed area in front of the yacht Club has been avoided;
- Provide similar conditions to those that is currently enjoyed for setting and masking yachts, launching and retrieval;
- Allow safe and convenient public access for the majority of year when the Yacht Club are not operating or conducting activities / events.
- Provide alternative path route during events and implementing signage to direct as well as educate the general public.

Council see this as an exciting opportunity to upgrade key infrastructure around the lake, ensuring important benefits to the community, while understanding and taking into consideration concerns raised by the Lake Boga Yacht Club.
It is important that Council provide a balanced proposal that considers the needs of effected Clubs but also meets the boarder community wishes and aspirations.

The next step in the process is to make these plans available for public comment, which will occur in within the coming weeks.

If you would like to provide further comment to these plans, please contact the Economic Development Department on 5032 3033 or email ecodev@swanhill.vic.gov.au.

Yours sincerely

Brett Luxford
Director of Planning & Economic Development

B.16.17 SWAN HILL TO LAKE BOGA ACTIVE TRAIL

Responsible Officer: Director Development and Planning
File Number: 42-52-249
Attachments: 1 Swan Hill to Lake Boga Active Trail

Declarations of Interest:
Adam McSwain - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report seeks Council support for the proposed Swan Hill to Lake Boga Active Trail final report.

Discussion

In July 2014 the Swan Hill Rural City Council received funding from Regional Development Victoria (RDV) to undertake a feasibility study for a potential trail between Swan Hill and Lake Boga. Incorporated within the scope of this project was to investigate the opportunity to link the active trail around the lake foreshore, from the Lake Boga Yacht Club to the Lake Boga Caravan Park.

The Swan Hill to Lake Boga Active Trail report was undertaken by Heil Engineering Consultants in collaboration with Liesl Malan Landscape Architects, Essential Economics and Fisher Planning. *The study provides a vision for the construction of a 12.6 km sealed walking and bike riding trail that links the city of Swan Hill to the tourist township of Lake Boga. The investigation examined in detail the preferred active trail alignment between Swan Hill and Lake Boga, including the associated social and economic benefits, as well as considering how the trail interacts and enhances existing trails within the vicinity.*

The original plan to construct a trail using the most direct and accessible route from Swan Hill to Lake Boga active path, along the east side of the Murray Valley Highway, had to be modified, due to the inability to cross Victrack and V/Line assets.

Feedback during the public consultation period resulted in the addition of a number of potential river trails along the Little Murray/Marraboor River, to align with existing public road reserves only, including Mahers Road and the Little Murray Weir Road.

The study also provides detailed conceptual designs, costings and recommendations for future implementation, in relation to the path linking the Lake Boga Yacht Club and Lake Boga Caravan Park. This aspect of the study has been through a public consultation process.

Consultation

Two public meetings were conducted to facilitate the development of the project, one in Swan Hill and the other in Lake Boga. A number of consultation processes were utilised to gain input from identified stakeholders during the development of this report including one on one discussions with Vicroads, VicTrack, Goulburn Murray Water, Department of Environment, Land, Water & Planning, Lake Boga Inc as well as community members and local landholders.

These consultations helped form the basis of the Swan Hill to Lake Boga Active trail's (Town Trail) alignment.

Following Council considering the draft report the strategy was then placed on public display from 17 December 2015 to 31 January 2016. During this period there were two written submissions received, one for and one against the proposed active trail. A meeting was also held with local landholders, who own land along the Little Murray/Marraboor River. These landholders requested that the proposed Little Murray/Marraboor River trails, be removed from the Strategy. As these trails were not within the original scope or parameters of this report, it was agreed to remove these trails until such time demand warrants further investigation.

Financial Implications

Any future development of the proposed path would be in line with Council's major projects budget and subject to external State and Federal Government funding.

Social Implications

These proposed projects are expected to increase social inclusion and cohesion of residents in both Swan Hill and Lake Boga, through active participation and active lifestyle living.

Economic Implications

Purpose built active trails derive many economic benefits to both local businesses and community alike. Currently there is significant scope to enhance active trails around our region, and by doing so, tap into the lucrative tourism market of recreational bike users.
Some of these economic benefits include:

- Increase visitors and tourism numbers to the region;
- Increase the number of overnight stays in the region;
- Encourage new business development associated with the trail, such as coffee shop, bike hire etc;

- Support existing businesses associated with recreational bike users;
- Raise Swan Hill and Lake Boga's profile as a tourist destination;
- Raise the profile of Swan Hill and Lake Boga as a place to live;
- Assist future potential land developments around the lake precinct.

Environmental Implications

Nil

Risk Management Implications

Nil

Council Plan Strategy Addressed

Economic Growth - A prosperous, growing and diverse local and regional economy.

Recommendations

That Council adopt the Swan Hill to Lake Boga Active Trail report as presented.

10/16 Motion

MOVED Cr Cruickshank

That Council adopt the Swan Hill to Lake Boga Active Trail report as presented.

SECONDED Cr Katis

The Motion was put and CARRIED



Prepared for Swan Hill Rural City Council

by

Heil Engineering Consultants

in collaboration with

Liesl Malan Landscape Architects
Essential Economics &
Fisher Planning

October 2015

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HEIL ENGINEERING CONSULTANTS

LMLA
Liesl Malan Landscape Architects

ESSENTIAL ECONOMICS

FisherPlanning
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Swan Hill - Lake Boga Active Trails
The proposed trail network uses a combination of existing road infrastructure, new off-road paths and shared trails adjacent to existing roads.

Acknowledgement to Country

The project team and Swan Hill Rural City Council acknowledge elders both past and present and the peoples of the Wamba Wamba, Barapa Barapa, Wadi Wadi, Tati Tati and the Latji Latji clans, whose traditional lands form the Swan Hill Rural City Council municipality.

Executive Summary

The Swan Hill to Lake Boga Active Trail is a collaborative funded project between the Swan Hill Rural City Council, Swan Hill Incorporated and Regional Development Victoria and supported by Lake Boga Inc. It provides a vision for the construction of a 12.6 kilometre sealed walking and bike riding trail that links the city of Swan Hill to the tourist township of Lake Boga.

Scope and Aim of the Project

The Swan Hill to Lake Boga Active Trails Project delivers a comprehensive analysis of the planning and works associated with establishing an active trail between Swan Hill and Lake Boga. The investigation examines in detail the preferred active trail alignment between Swan Hill and Lake Boga, including its associated social and economic benefits, as well as considering how the trail interacts and enhances existing trails within the vicinity.

The Swan Hill region has a Mediterranean climate, close proximity of friendly and attractive towns, a growing food and wine culture and the iconic Murray River. Open views of the horizon create a sense of space and calm which offer welcome respite from the pace of city life. Views of productive agricultural landscapes and the natural river environment provide opportunities to reconnect with nature.

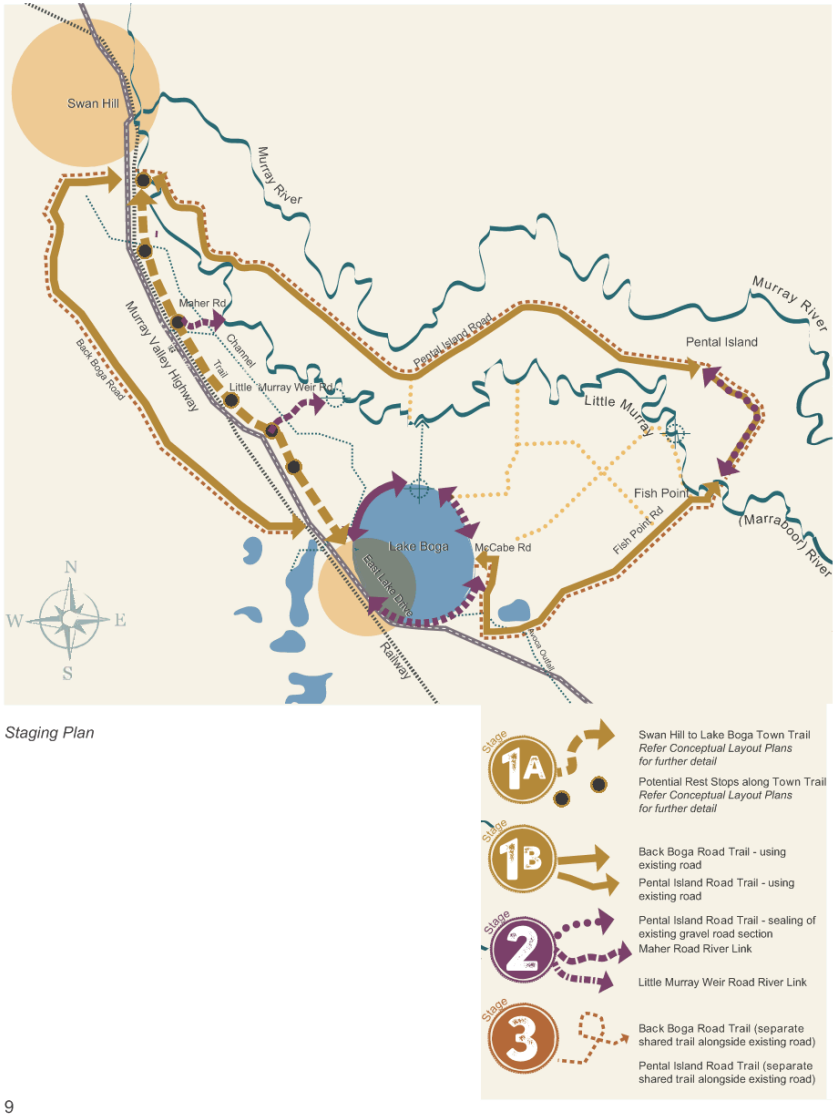
The Active Trails project provides an opportunity to build on the authenticity of the region by connecting visitors with real people and their unique stories in a meaningful and enriching way. Careful consideration has been given to differentiating this network of trails from other trails along the Murray and to draw on the history of the region and the landscape experience of each trail.

Whilst other trail opportunities will be identified as part of this investigation, the Swan Hill to Lake Boga Active trail (hereafter referred to as the Town Trail) will remain the key focus of this report.

In summary the Swan Hill to Lake Boga Active Trail report provides:

- Consideration of current trends and the potential benefits of active trails
- Examines broader strategic framework of the three Government for active trail networks, with special focus on the Murray Regional Tourism Board - Murray Adventure Trail
- Identifies the preferred trail alignment between Swan Hill and Lake Boga (Town Trail)
- Engineering and planning infrastructure requirements for the Town Trail
- An economic model/costing on the works required to implement the Town Trail
- A comprehensive economic impact assessment of the trail
- A summary of consultations undertaken to prepare the study
- Opportunity to connect and integrate with existing networks of trails between Swan Hill and Lake Boga
- Future direction and recommendations.

Conceptual plans provided in the report are only at the preliminary design stage, with further investigation required before implementation occurs.



Staging Plan

Key recommendations and findings from this report will provide the necessary framework to determine the future direction and viability of the Swan Hill to Lake Boga Active Trail.

Swan Hill to Lake Boga Trail Principles

Investigating a possible trail alignment between Swan Hill and Lake Boga, there were a number of principles or factors that facilitated the proposed path alignment. These included;

- The need to establish a purpose built path for bikes and pedestrians only;
- Path surface to be sealed with asphalt to encourage a wider range of end users;
- Scoping the most direct, economic and efficient route possible;
- Have the least effect on local landholders and residents;
- Capture the natural terrain of the region including farms, rivers and waterways;
- Limiting the number of potential risks such as road and rail crossing;
- Incorporating and or linking our trail networks within the vicinity;
- Facilitating the needs and requirements of VicRoads, VicTrack and Goulburn Murray Water.

To fully capture all these opportunities and benefits, a potential path alignment along the east side of the Murray Valley Highway (MVH) and railway reserve between Swan Hill and Lake Boga was selected to form the Town Trail route.

The key features and benefits this trail will provide include increasing and encouraging active participation among local residents, increasing tourists and visitors to the region and providing the necessary infrastructure to stimulate and or link in with other potential trails networks such as the Murray Adventure Trail.

Community & Stakeholder Engagement

A number of consultation processes were utilised to gain input from identified stakeholders during the development of this report including VicRoads, VicTrack, Vline, Goulburn Murray Water, Swan Hill Rural City Council, as well community members and local landholders. These consultations helped form the basis of the Town Trail's alignment and proposed route.

Demand

The Town Trail will be predominately used by local residents and visitors for recreational purposes as well as a small number of residents commuting between Swan Hill and Lake Boga. In terms of weekly usage, preliminary analysis expects up to 350 visitors per week using the trail, or around 17,000 to 18,000 users per year.

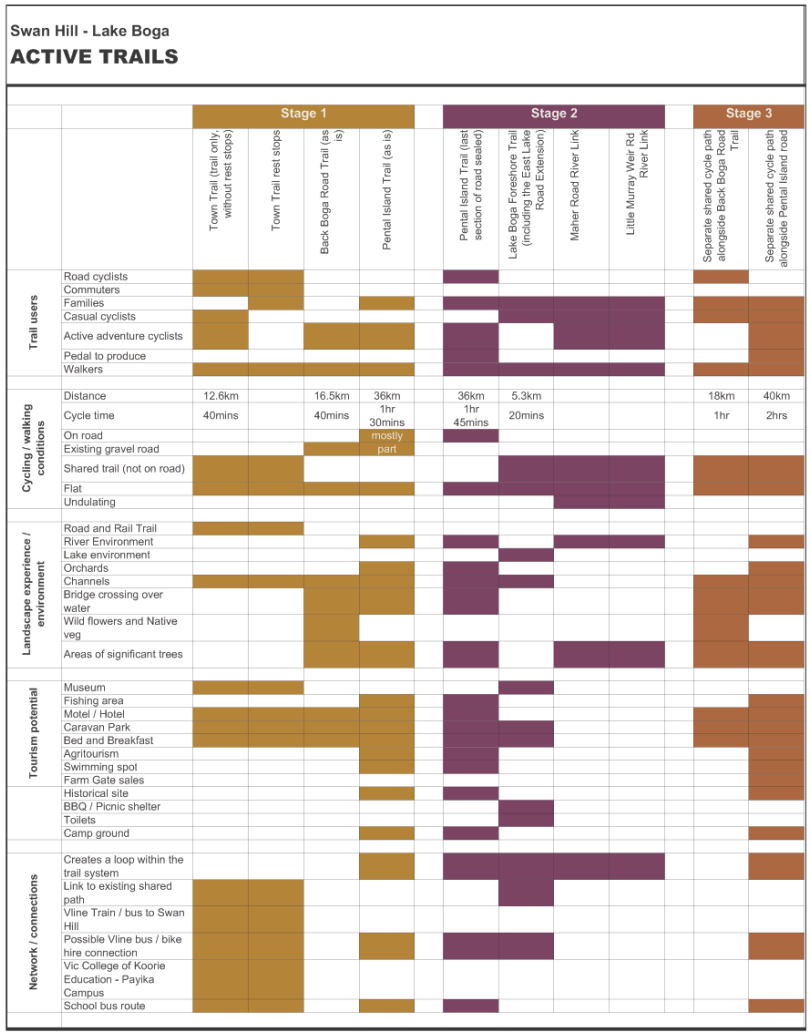
Economic Analysis

Economic assessment undertaken for the town trail provided favorable results, indicating an investment payback period of just seven years. It is anticipated the town trail will attract tourists and new visitor spending to the region in the order of $170,000pa and at the same time provide health related benefits of up to $330,000pa over a 30 year period.

Indicative costs of constructing the town trail are $2.19M with expected annual maintenance costs of $15,000pa.

Licensing & Maintenance

The Swan Hill Rural City Council will be responsible for the management and maintenance of the Town Trail including establishing ongoing agreement, obligation and license with third parties such as VicRoads



and VicTrack.

Commercial opportunities

Commercial opportunities associated with the trail include bike hire opportunities (Big 4 Riverside and potentially Lake Boga Caravan Park) and the possible creation of a lakeside café facility in Lake Boga, as well as supporting existing bike outlets, accommodation and retail stores, such as Riverside Park Café. Establishment of the Town Trail will also increase the livability of the region, especially in Lake Boga, by way of supporting the new residential development currently occurring within the lake precinct.

Future

The Town Trail opens significant new recreational and tourism opportunities for the region, which over time, are likely to generate additional economic benefits. These include linking up to the proposed Murray Adventure Trail and the Pental Island Trail for tourism related purposes, while the creation of the Town Trail could be the stimulus for new events for the region, such as triathlons.

Supporting the development of networking trail opportunities

The Town Trail will form the 'spine' of a trail network and provide opportunities to investigate and link up with other trail alignments; these include Pental Island Trail (earmarked in Stage 2), Little Murray River loop (Stage 2) and Back Boga Road (Stage 3).

With access to both the Murray and Little Murray Rivers the Pental Island Trail provides endless opportunities for the future expansion of the river front trails including the potential coordination with the Murray River Adventure Trail.

This project started with a feasibility investigation for an active trail between Swan Hill and Lake Boga adjacent to the Murray Valley Highway. During the course of the project, on site investigation and analysis by the project team identified an opportunity to develop a connected, integrated network of trails between Swan Hill and Lake Boga. The proposed trail network largely uses existing roads with minimal new infrastructure needed in the initial stages of the project. It connects existing assets and reinforces the pedestrian and cyclist connections between the Murray River, Lake Boga, Swan Hill and natural features. Opportunities have been identified to support and grow local businesses and community networks.

The Concept developed for the Swan Hill – Lake Boga Active Trails is, at this stage, a preliminary investigation only and further work needed is outlined in this report.



Story Walls, Lake Boga
(from Lake Boga Caravan Park website)



Lilian L. Pitts, Lake Boga, Victoria, circa 1910s
Museum Victoria

Project Context

Part of the fertile Murray River basin, the Swan Hill - Lake Boga area has a rich cultural history.

The indigenous history of the area around Mildura, Swan Hill and Kerang is known to date back more than 40,000 years. The area's traditional custodians are the Latji Latji, Paakantji (Barkindji), Ngiyampaa, Mutthi Mutthi, Wemba Wemba, Tati Tati and Barapa Barapa.

The understanding of Indigenous history in Australia was revolutionised by the discovery in the 1960s of ancient human remains at Lake Mungo, in the Willandra Lakes World Heritage Area of Southern New South Wales.

Koori history in northern Victoria and southern New South Wales is particularly significant because the river resources and local quarries allowed relative permanency among the local groups. The area's original residents developed specialised tools and traditions and customs specific to the area.

Our entire region of northern Victoria and southern New South Wales is recognised internationally for the number and significance of human fossils and artifacts. The regions are considered to be among Australia's richest cultural heritage areas.[1]

Lake Boga is within the traditional country of the Wamba Wamba (*Wemba Wemba*) people, specifically the 'Gourmjanuk' (meaning along the edge of trees) clan, who lived around the lakes and up to the Murray River.[2]

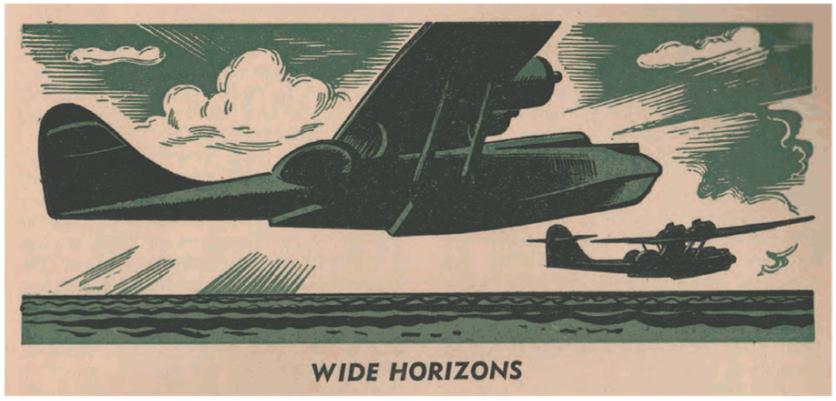
Located within the Murray River Basin, Lake Boga is part of a series of lakes that form the Kerang wetlands. Lake Boga and the nearby Lake Mannoar are typical of the lakes in the area. They were formed as shallow depressions with crescent shaped lunettes (sandy ridges) around the leeward (eastern) side which evolved during dry climatic periods over the last 10,000 years.[3]

The area has mineral deposits that are unique to the region and the research undertaken by Dr Bill Birch from the Museum of Victoria was covered on an ABC Catalyst episode in June 2009.

'Let's put this all into geological perspective. 370 million years ago this was deep in the heart of a gigantic mountain range and in the middle of that mountain range a body of hot liquid magma moved up into the middle of it. This magma body was laced with some very interesting minerals including copper, phosphate and uranium. This huge pool of magma cooled, crystallised and formed a body of granite. Over those millions of years the top of that granite body weathered and some of that phosphate, uranium and copper was released. And it's this part of the story that Dr Bill Birch is really interested in because that free uranium and copper and phosphate reformed new minerals that are found nowhere else in the world.'[4]

In more recent times, Lake Boga played an important role during the Second World War. It was known as 'No.1 Flying Boat Repair and Service Depot'. Much of this history is told in the 'Lake Boga Flying Museum - the home of the Catalina'.

1 Mallee District Aboriginal Services, http://www.mdas.org.au/page.php?id=29
2 Heritage Council Victoria, Case Study 6 : Lake Boga, Social and Cultural Heritage Landscape, Victorian Framework of Historical Themes, http://heritagecouncil.vic.gov.au/research-projects/framework-of-historical-themes/case-study-6-lake-boga-social-and-cultural-heritage-landscape/
3 ibid, http://heritagecouncil.vic.gov.au/research-projects/framework-of-historical-themes/case-study-6-lake-boga-social-and-cultural-heritage-landscape/
4 ABC, Catalyst 'Uranium Minerals' (11/06/2009) http://www.abc.net.au/catalyst/stories/2594051.htm



Catalina Aircraft from RAAF Saga, Prepared by R.A.A.F. Directorate of Public Relations, Australian War Memorial. Canberra, ACT 1944, p. 171



James Flett, Catalina repair depot, Lake Boga 1945 from Freeman, B. 'Lake Boga at War', Catalina Publications (Swan Hill : 1995) Australian War Memorial (23361)

In December 1941, when the Japanese entered the War, Swan Hill and Lake Boga had populations of 4.800 and 220 respectively. The region, known as The Mallee, was primarily a grain and wool producing area. Irrigation, largely installed by soldier settlers after World War I, also supported dairy, vegetable and fruit production.

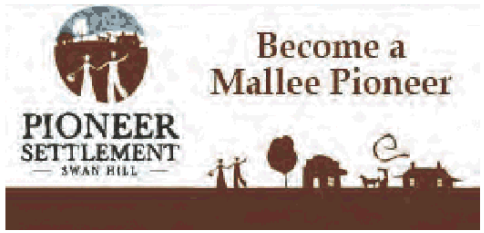
Following the bombing of Darwin and Broome in 1942, Lake Boga was selected as an appropriate safe haven to service and repair flying boats. It was the only dedicated flying boat repair base which operated in Australia during World War II. The Catalina aircraft in the Lake Boga Flying Boat Museum is of historical significance as it is one of only a few remaining examples of this important wartime aircraft in Australia.[5]

In Swan Hill, early European settlement is celebrated at the Pioneer Settlement Museum. This Museum is currently undergoing redevelopment as part of the Heartbeat of the Murray Experience project, which is expected to '*increase visitor numbers, provide economic benefit to the region, create jobs and stimulate private sector investment in the Pioneer Settlement and Swan Hill riverfront*' [6]

Swan Hill and Lake Boga have recently enjoyed strong growth and, with the release of residential land within Swan Hill and on the foreshore of Lake Boga, both are expected to experience strong growth including significant investment in infrastructure and services.

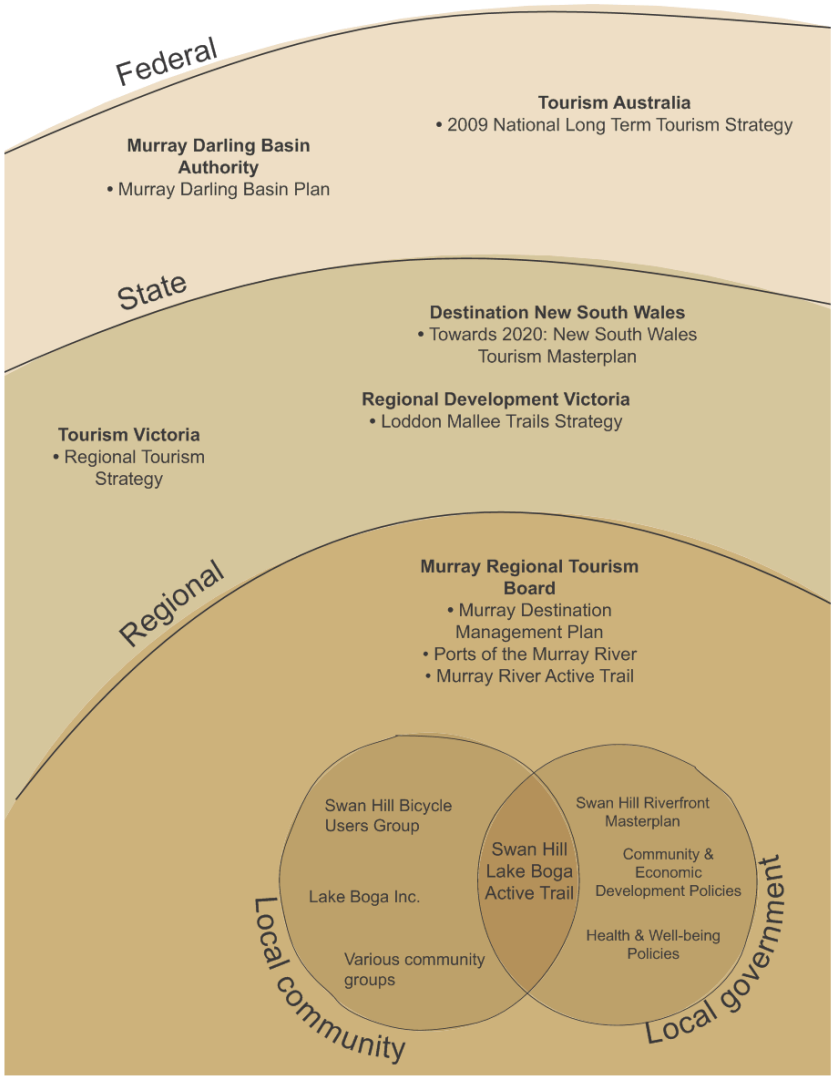
Central to region, the Murray River and the Little Murray (Marraboor) River provide a wide range of activities including; walking, cycling, canoeing, fishing, camping, bushwalking, stargazing and other recreational activities and water sports.

'The Murray River is our region's lifeblood and is central to both our heritage and prosperity. The river sustains internationally significant ecosystems, productive irrigation areas and the communities that make our region a significant food producer. Complementing the river are our highly productive dryland cropping and grazing areas, unique Mallee ecosystems and terminal lake systems of the Avoca and Avon-Richardson Rivers.' [7]





5 Heritage Council of Victoria, Victorian Heritage Database, Lake Boga Flying Boat Museum, Statement of Significance http://vhd.heritagecouncil.vic.gov.au/places/55888
6 Swan Hill Rural City Council, Heartbeat of the Murray, http://www.swanhill.vic.gov.au/about/major-projects/pioneer-settlement-projects/
7 Loddon Mallee Regional Strategic Plan – Northern Region http://www.rdv.vic.gov.au/regional-development-australia/loddon-mallee/regional-plan



Strategic Policy Context of the Swan Hill – Lake Boga Active Trails

The development of an Active Trail network which links the Swan Hill and the Murray River with Lake Boga aligns with a number of adopted Policies, Strategies and Masterplans at Federal, State and local level including;

- Murray Darling Basin Plan 2012
- Murray River Adventure Trail Business Case 2014
- National Long Term Tourism Strategy 2009
- Regional Tourism Strategy, Tourism Victoria 2013-2016
- Towards 2020: New South Wales Tourism Masterplan
- Loddon Mallee Regionally Significant Trails Strategy 2010
- Ports of the Murray River Strategy 2013
- Murray Destination Management Plan 2012
- Loddon Mallee Regional Strategic Plan 2015-2018
- Swan Hill Riverfront Masterplan 2013
- Swan Hill Rural City Council Active Transport Strategy 2014 – 2034
- Victoria's Cycle Tourism Action Plan 2011-2015
- Lake Boga Urban Design Framework 2004
- Lake Boga Economic Development & Marketing Strategy 2012 - 2017

Federal Government

Tourism Australia National Long Term Tourism Strategy

There is strong support from the Australian Government for growth related to the tourism sector. The National Long Term Tourism Strategy sets out a framework which provides support for tourism product and tourism related development.

The Government's 2009 National Long Term Tourism Strategy identifies that in order for Australia to remain competitive in the global tourism market; continued investment is required to deliver quality sustainable tourism product and services that provide visitors with compelling tourist experiences. Much of the Australian Government's strategic tourism policy and marketing effort is focused on nature based tourism and the 'Experience Seeker' markets. Experience Seekers are identified as Tourism Australia's core market. This sector of the market is highly predisposed to the visitor experience Australia offers. They are more likely to stay longer, spend more and disperse to regional areas. There is an opportunity for the Murray Region to play a larger role in international tourism.

The Swan Hill - Lake Boga Active Trails will provide nature based tourism opportunities and cater for the 'Experience Seeker' market.

Murray Darling Basin Plan

The Murray Darling Basin Plan is a Federal Government initiative that aims to establish integrated management across the basin's resources, including the Murray River. All towns and villages are highly dependent on irrigated agriculture and the performance of irrigated commodities. The future of the whole Murray Darling Basin has emerged as a major national resources management issue. The perceptions of future uncertainty that have arisen around the river and its communities are likely to continue. It is relevant and timely to invest in projects that support renewed confidence in the future of river communities and the regional economy. The Murray River Adventure Trail forms part of a broader region-wide strategy to revive and regenerate the river communities along the Murray.

The Active Trails project aims to support the existing tourism industry along the River. It also provides a key product being sought by a range of markets.

Murray River Adventure Trail Business Case

Murray Regional Tourism Board, April 2014

This report focuses on improving access to the Murray River through walking, cycling, kayaking/canoeing and other forms of water transport The project extends from Lake Hume, near Albury Wodonga in the East to Mildura/Wentworth in the West. Swan Hill is identified as a 'Primary Destination' in the Report.

The Murray River Adventure Trail traverses through secluded river red gum forests and major settlements along the length of the Murray River. The trail provides opportunities for visitors to experience the Murray River in its natural setting, allowing immersion in the environment through active recreation. The trail maximises existing trail networks where possible.

Overall, policy at the national, state and regional level provides strong support for nature based tourism. The Murray River Adventure Trail has been designed to appeal to a wide market, including international visitors. It focuses on the 'Experience Seeker' market and aims to grow acknowledgment of the Murray Region internationally.

According to the Report, key benefits will be;

- Strengthening nature based tourism;
- Growing yield from existing visitors;
- Strengthening the Murray brand;
- Health and wellbeing benefits
- Drive investment in accommodation;
- Meeting target market expectations;
- Grow visitor dispersal through the region;
- Leverages from existing and proposed investments;
- Provides new business opportunities;
- Grows jobs in the Murray Region.

The Swan Hill - Lake Boga Active Trails project would provide a key component of the overall Murray River Adventure Trail, largely through the use of existing infrastructure.





State Government

Murray River, photos supplied by Swan Hill Rural City Council

Tourism Victoria

Both Tourism Victoria and Destination New South Wales are financial contributors to the Murray Regional Tourism Board. Tourism Victoria's Regional Tourism Strategy confirms priorities for each of Victoria's ten tourism regions. At the core of its strategy is the objective of improving the supply and quality of tourism experiences. It particularly seeks to secure investment and infrastructure priorities around Victoria's natural asset base and the tourism strengths of each region, to advance priority investment projects identified for each region and ensure that tourism projects continue to be a priority in Government investment and infrastructure planning. Tourism Victoria's Regional Tourism Strategy identifies nature-based infrastructure and investment product along the Murray River, including development of the Murray River Adventure Trail.

Destination New South Wales

The major strategy for tourism development in NSW is Towards 2020: New South Wales Tourism Masterplan. This strategy notes that for tourism to meet its full potential it needs to be perceived as an attractive investment option, and that government needs to be involved in promoting the opportunities and benefits of tourism investment. There is a need to promote investment to improve tourism product including accommodation, built and natural attractions and tour operations.

Regional Development Victoria

The Loddon Mallee Trails Strategy

This Strategy recommends the development of a Murray River experience, focusing on different sections of the river, including the Chaffey Trail between Mildura and Wentworth, Swan Hill to Nyah, the Gunbower Island Trail and the Cohuna Canoe Trail. Many of these trails are integrated into the Murray River Adventure Trail. The Hume Trails Strategy also makes recommendations for a range of trail projects, including a number of areas likely to be connected by the Murray River Adventure Trail.

Regional and cross border (Victoria and NSW)

Murray Regional Tourism Board

Ports of the Murray River, October 2013

This Strategy defines the rapidly emerging market of 'geotourism' as '*tourism that sustains and enhances the geographical character of a place – its environment, culture, aesthetics, heritage and the well-being of its residents. Development in the region, and the creation of destinations that appeal to visitors, seeks to be synergistic, to support integrity of place, to involve the community, to inform both the visitor and the host in discovering their heritage and to be beneficial to residents economically. p. 2*

It acknowledges that, along the Murray River, tourism growth is minimal. In real terms, this equates to a decline when compared to the National average. Regional communities are keen to reverse this trend. The aim of the Ports of the Murray River Strategy is:
To create an outstanding Murray River visitor experience inspired by the diverse and unique narratives that are embedded within each of the ports.

The strategy adopted a cross border approach and identifies that this collaboration is at the heart of its success, '*offering each Local Government Area, on both sides of the river, the opportunity to better leverage the assets of the region and to use their collective strengths to achieve the aim and vision'.*

A central platform of the Strategy is the need for authenticity in tourism projects. The definition of authenticity is, in itself, embryonic in destination planning and the Strategy encourages project owners to '*imbue their projects with a sense of place and a connection to people and culture that is true to the location, and contributes to the overall river story... This will assist in the creation of a highly valued set of experiences that engage consumers deeply and encourage increased visitation and long lasting*

connections...Projects must be able to demonstrate that they have the potential to develop as authentic, meaningful and differentiated Murray River experiences. This is a key criterion of the Strategy.'

The current 'Heartbeat of the Murray' project at the historic Swan Hill Pioneer Settlement is one of the Ports of the Murray River Priority Projects. It links directly to the Swan Hill - Lake Boga Active Trails by providing the Swan Hill trail head.

Murray Destination Management Plan

The overarching strategic plan for the Murray Region is the Murray Destination Management Plan. This Plan identifies strategic themes for development of the Murray Region including the many destination development opportunities that fit within the context of the Murray River Adventure Trail, these are:

- Improvement of river access infrastructure
- Development of touring routes that link the Murray's destinations
- Infrastructure investment in camping and visitor facilities
- Designated safe swimming areas
- Investment in tracks and trails

In addition to this, the Murray River Adventure Trail is identified as a tier one priority project for the Murray Region.

Loddon Mallee Regionally Significant Trails Strategy , August 2010

This Strategy identifies the 'Murray River Experience Trail' as one of seven regionally significant trails. It passes through the subject site and links Echuca, Gunbower Island, Cohuna, Swan Hill, Nyah, Mildura & Wentworth.

Loddon Mallee Regional Strategic Plan

This Strategic Plan identifies the Swan Hill Region local agriculture, horticulture and other key industries as key contributors to Victoria's foodbowl. Swan Hill and region also services significant cross-border populations and adjoining Shires. It is a service centre which provides retail, recreation, arts, health, post secondary education and training and emergency services. As the municipalities main urban centre it also provides retail, educational, commercial, industrial and community services.

Local Government

Swan Hill Rural City Council Active Transport Strategy 2014 – 2034

In 2014 the Swan Hill Rural City Council developed and endorsed the 'Active Transport Strategy' that was a key initiative to highlight the importance of active transport throughout the Swan Hill region.

The aim of the Active Transport Strategy (ATS) is to make walking, cycling and using public transport easier for more trips in the Swan Hill municipality. Through identifying strategic walk and cycle networks, other key interventions and addressing key barriers that deter people from walking and cycling, council hopes to transition to an environment and culture conducive to an active lifestyle.

Goal 1.2 'Increase the length of off-road bicycle routes that are safe, accessible, convenient, comfortable and attractive'

A key direction of the ATS was to investigate the feasibility of an active off-road trail between Swan Hill and Lake Boga. The nominated active trail for investigation consisted of an alignment along the eastern side of the Murray Valley Highway starting on the river front at Pental Island Road in Swan Hill and ending on the Lake Boga foreshore where it would integrate with the existing Lake Boga Trail that runs around approximately 60% of the Lake Boga foreshore. The proposed trail would also increase connectivity between the Swan Hill and Lake Boga commercial districts and focus on key features that the region has to offer.

Swan Hill Riverfront Masterplan, October 2013

The Swan Hill Riverfront Masterplan aims to create a direct connection from the CBD near McCrae Street to the Riverfront.

Strategic aims of the Masterplan are described as;

- *Reconnect the CBD to the riverfront and its origins on the Murray River*
- *Celebrate and interpret the unique heritage and history of the riverfront and river*
- *Provide an integrated network of high quality public open spaces along the riverfront open space network, with Riverside Park as the focus of this network*
- *Accommodate a range of activities and experiences for families that activate the riverfront, at all hours of the day and seasonally.*

The Masterplan for Swan Hill Riverfront is an important step towards the rejuvenation and development of the riverfront. It aims to create an attractive and inclusive public space along the river. p. 7

The Swan Hill – Lake Boga Active Trails project links directly to the Riverfront Masterplan which identifies opportunities to link to the *nature-based tourism precinct on Pental Island.*

The Riverfront Masterplan analysis identifies that the path *'currently deviates off the levee bank 300metres short of Pental Island Road. (It is) difficult to navigate on a standard bicycle.* Proposed action for this section is an upgrade, which generally retains *'its current form, as an alternate experience'*. It also proposes upgrading the path to provide shared access. Pental Island Road is specifically identified as an opportunity to link to Marraboor (Little Murray) River.

The linking of the length of the riverfront with the Riverwalk trail is a one of the most important components of the Masterplan. It provides riverside users with a seamless path to walk along the river, and links key public space, facilities and uses. p. 130

Swan Hill Riverfront Masterplan *prepared by Tract Consultants (October 2013), extracts from pages 72 and 101*







Active Recreation opportunities
(Images supplied by SHRCC)

Trends and Benefits of Active Trails

Participation and trends

Overall Victoria has one of the highest cycling participation rates in Australia, with participation in regional Victoria generally higher than metropolitan Melbourne. Victoria has the second highest level of bicycle ownership in Australia with an average of 1.6 bicycles per household. Cycling, walking, running and bushwalking are generally increasing in popularity with a significant range of participants due to the flexibility and coordination with busy lifestyles. These activities also appeal to the aging population that can no longer participate in organised team sports but still want to maintain or improve their fitness through passive activity. Well designed and accessible trails will promote these activities and increase participation in active transport and improve health and well-being.

Benefits of Active Trails

The benefits that can be achieved through the implementation of active trails and the promotion of active transport are significant.

Active transport including cycling, walking and other non-motorised transport is the most assessable inexpensive form of transport and exercise providing a cost efficient means of getting from A to B while promoting exercise and improved health, social and environmental benefits.

Health and wellbeing

Moderate exercise is crucial in maintaining health and wellbeing. Participants will experience a range of health benefits including improved cardio vascular strength, reduced risk of diabetes and cancers, weight loss, increased self-esteem and confidence, reduced risk of contracting a number of diseases and reduced risk of diabetes and cancer amongst other benefits. Exercise also plays an important role in the prevention and treatment of mental depression and anxiety.

Environmental Benefits

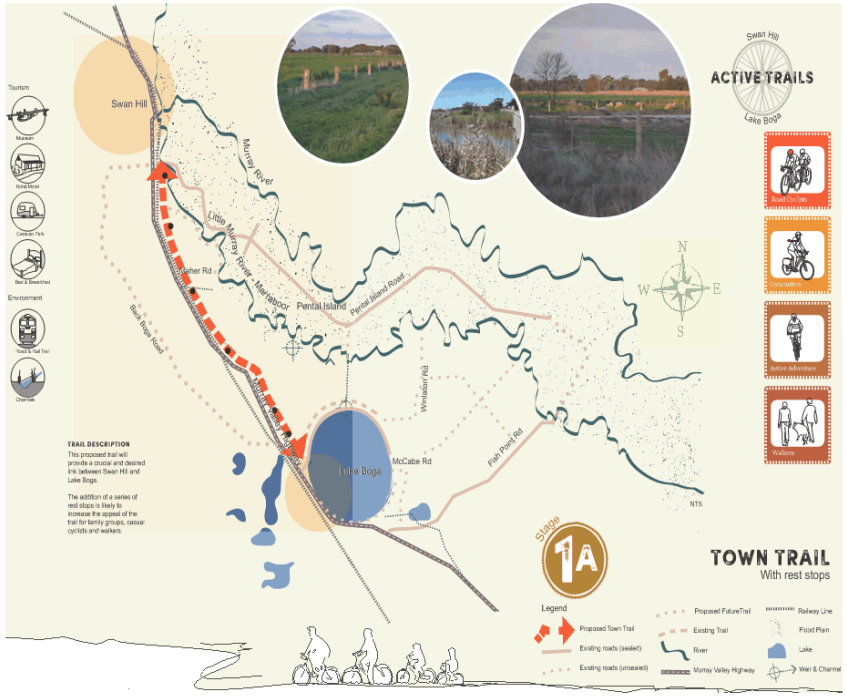
Active Trails also provide the opportunity to improve the participant's awareness of the local environment. Through careful trail design that captures historical, cultural and natural features and the use of interpretative signage, active trails can improve environmental awareness and the role that the region plays in providing produce and services to the Victorian food bowl. Active Trails and the promotion of active transport also aid in the reduction of greenhouse gas emissions through reduced reliance on fossil fuel powered transportation.

Tourism/Economic Benefits

Well designed and promoted trails can also be an effective means of increasing tourism and visitation to a region. They can result in improved viability of local businesses, creation of employment and the opportunity to establish supporting businesses including cafes, shops, bike hire and sales outlets.

Social Benefits

Active Trails provide social benefits through group participation and social networking and interaction. Active Trails also provide the opportunity for organised group events such as cycling and running events that attract the local community and tourists alike.



Proposed Town Trail between Swan Hill and Lake Boga

Swan Hill to Lake Boga Active Trail (Town Trail)

The proposed Town Trail consists of a 16km trail between Swan Hill and Lake Boga and includes the construction of 12.6km sealed trail that will run alongside the Murray Valley Highway and VicTrack Rail Reserve connecting the townships.

The proposed town trail will run along the eastern side of the railway and the Murray Valley Highway. The proposed Town trail has the potential to be a major attraction for locals and visitors to the area, it will also form the 'spine' of a trail network and provide the opportunity to investigate other trail alignments.

Stage 1 – Town Trail Preferred Alignment

Introduction

The region is blessed with an abundance of natural assets, is rich in cultural and historical heritage and encompasses an environment that encourages active lifestyle.
In line with these features, as illustrated in this report, there are significant benefits and opportunities active trails can have including enhancing the region's profile, image, health and social wellbeing, as well as stimulating real economic benefit. Bike trails such as the Town Trail, are now seen as key tourism infrastructure that attract visitors, stimulate investment and invigorate communities across Australia. This proposed trail also provides a crucial and desired link between Swan Hill and Lake Boga.

To fully capture these opportunities and benefits, a potential path alignment along the east side of the Murray Valley Highway (MVH) and railway reserve between Swan Hill and Lake Boga was selected to form the Town Trail route. This alignment was chosen on the basis of a number of attributes including safety, economic and environment factors as well as capturing the widest variety of bike uses outlined below;

- **Safety**: Path alignment will be separate from other road users, constructed out of a bituminous seal, cover terrain and landscape that is relatively flat topography and incorporates only a number of traffic intersections;
- **Economic**: The alignment provides the most direct path between Swan Hill and Lake Boga with the least amount of infrastructure required. The path on the east side of the MVH and railway line also provided the necessary linkage to key assets such as the lake, Little Murray River and Pioneer Settlement, without the need to cross over the MVH;
- **Environment:** Encompasses and highlights the unique natural beauty and characteristics of the region – river, lake, bush, and farm land. Wide road reserve provides scope for the path to weave through existing natural terrain;
- **Target Market:** A purposely built sealed path capturing the regions natural landscape, river, lake, historical sites and two town centres will satisfy the demands of the identified target market – recreational users. As depicted in Active Trails map stage 1A, this route encompass the wider range of users including family, road cyclists, commuters, casual cyclist, active adventure, walkers.

The Town Trail will provide a foundation for a series of connecting trails that facilitate access to the existing environmental features, culture and history that the region has to offer. These trail opportunities include;

- Pental Island Trail
- Maher Road River Link
- Little Murray Weir Rd River Link
- Back Boga Road Trail and
- Lake Boga Foreshore Trails

Further investigation into the feasibility and implementation of these other trail opportunities is proposed for Stages 2 & 3 as discussed in greater detail below.

The Active Trails network will provide walking and cycling access to the following local features;

- Swan Hill township
- Lake Boga and foreshore
- Lake Boga Township
- Pioneer Settlement
- Catalina Museum
- Story Wall (Lake Boga)
- Historical Features
- Murray River
- Little Murray River (Marraboor River) and
- Pental Island

Please refer to the Trail Plans in this Report for further details.

Town Trail - Proposed Alignment & Details

The nominated conceptual alignment for the Town Trail includes commencing at Pental Island Road on the southern side of Swan Hill and then running along the eastern side of the Murray Valley Highway within the existing Rail Reserve towards Lake Boga. The proposed trail enters the existing VicRoads Road Reserve north of Castle Donnington and continues along the eastern side of the Rail within the Road Reserve. During the investigation phase of this project there were a number of alternate alignments considered for the proposed Town Trail. All alignments closely considered the proposed interface with the Murray Valley Highway, Rail and Rail Reserve and Goulburn Murray Water infrastructure, towards Lake Boga.

Liaison with VicTrack & VLine

During the investigation phase there was significant discussion with VicTrack and subsequently VLine. Initially, VicTrack would not support the proposed alignment that included a rail level pedestrian crossing. Therefore extensive discussion with VicTrack and rail users was undertaken exploring opportunities for the construction of a pedestrian crossing under or over the existing rail and the opportunity of aligning the proposed trail within the adjacent rail reserve.

In summary VicTrack and rail users including VLine would not support a rail level crossing, however they would support the alignment of the active trail within the rail reserve provided that the proposed trail is isolated from the existing rail through the installation of post and wire fence. All trail design and works within the rail reserve are undertaken in accordance with their requirements including the requirement for a full risk assessment.

Rail Underpass Considerations

The initial Trail alignment included a proposed level rail crossing located north of Castle Donnington. However, after lengthy discussions with VicTrack Trail it was established that any proposed crossing of the rail would require the construction of a rail underpass. Whilst there are no similar projects of this nature undertaken recently within the region, it is understood that a rail underpass (30m long and 4m wide) within the Marion Council in South Australia cost approximately $3.5 million[8]. Albeit any proposed underpass associated with this project would be on a reduced scale, the cost of an underpass would significantly increase the cost of the project and therefore was not investigated further.

8 **Adelaide Now**, *18 Aug 2013*

Little Murray River Crossing

Whilst investigating alternate alignments for the Town Trail, a potential crossing over the Little Murray River was considered. This included directing the Town Trail along the Little Murray Weir Road toward the weir where a new pedestrian bridge would be constructed over the Little Murray River linking the trail to Pental Island where the trail would be directed onto Swan Hill via an existing unmade public road linking to Pental Island Road. However given the complexities associated with this proposed alignment including the alignments proximity to private land, crown land, Little Murray River and existing flood plain it was decided that this potential loop could be investigated further as a future stage.

Preferred Alignment

During discussions with VicTrack an alignment was developed which included the trail continuing along the eastern side of the rail line into Swan Hill. This alternate trail alignment avoids the need to cross the rail although it does rely on aligning sections of the proposed trail within the VicTrack reserve. Over the 12.6km length the trail alignment is within the road reserve for 7.55kms and rail reserve for 5.60kms.

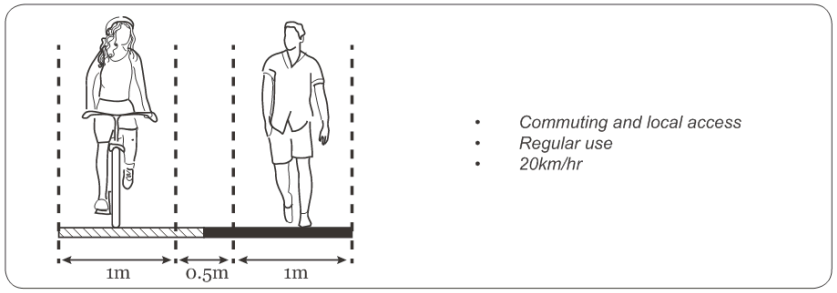
Trail Details

- Total Town Trail length: 16kms
- Total length of new trail: 12.6kms
- Length of Trail within Road Reserve: 7.55kms
- Length of Trail within Rail Reserve: 5.60kms
- Crossing GMW's No.3/9 channel 1.7km (or Ch1700) from Lake Boga (1.7km from LB). Potential GMW funded channel upgrade works proposed.
- Occupation crossing over the existing GMW channel at (6.3km from LB).
- 20m single span bridge crossing the existing GMW channel no.7 at 8.5kms
- Road crossings (Starting in Swan Hill heading toward Lake Boga);
    - Pental island Road (12.6km from LB)
    - Airport Extension Road (10.8km from LB)
    - Jessie Dunstone Road (10.8km - 10kms from LB)
    - Cornell Road (9.5km - 8.7kms from LB)
    - Maher Road (8.7km from LB)
    - Little Murray Weir Road (4.5km from LB)
    - Koetsveld Drive (4.5km - 4.2kms from LB)
    - College Road (3.4km from LB)
    - Lakeside Drive (0.7km from LB)
    - Jacaranda Cresent (0.37km - 0.0kms from LB)

The preferred alignment travels alond the east side of the Murray Valley Highway from Lake Boga to Castle Donnington (0km - 5.9km).

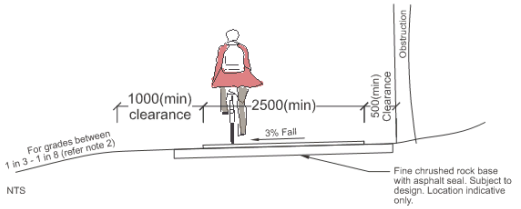
From Castle Donnington railway crossing (5.9km - 12.6km from Lake Boga) the path alignment continues along the eastern side of the rail, utilising a combination of rail and existing road reserve, including Cornell Road and Jessie Dunstone Road

The preferred alignment can be found on the Conceptual Alignment Plans in this Report.

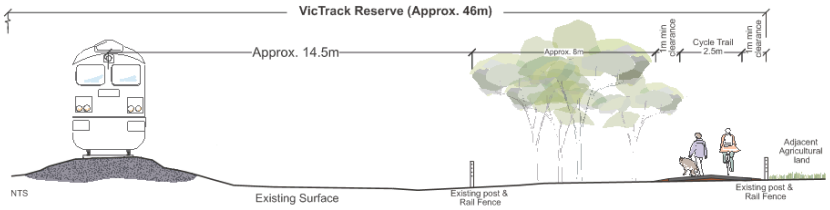


- *Commuting and local access*
- *Regular use*
- *20km/hr*

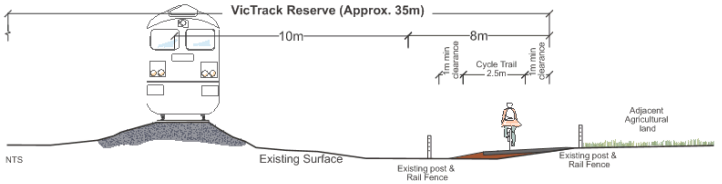
Shared path width – Adapted from Austroads Part 6a.



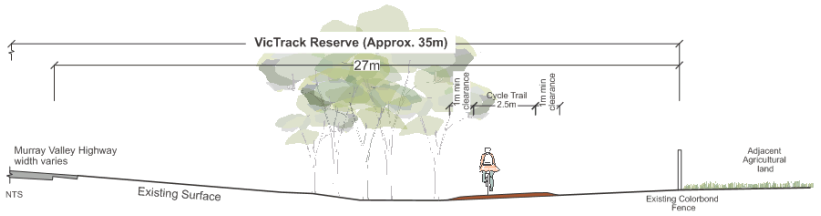
One way cross fall
Concept typical cross section



Conceptual trail cross - section within Victrack land
Approx. CH:8800m



Conceptual trail cross - section within Victrack land
Approx. CH:12200m



Conceptual trail cross - section within Victrack land
Approx. CH:2500m

Conceptual Rail Reserve Sections
Swan Hill - Lake Boga Town Trail
(Refer Conceptual Alignment Plans for section locations)



Swan Hill - Lake Boga Town Trail - existing infrastructure

Engineering consideration and compliance

Relevant Australian Standards and publications shall be referred to in the detailed design of the Active Trail;

- Austroads Part 6a – Pedestrian and Cyclist Path
- Austroads Part 6b – Roadside Environment
- AS 1428.1 – Design for Access and Mobility
- AS 1742.9 - Manual of uniform traffic control devices part 9: bicycle facilities

Path Alignment and Clearances

The clearance requirements for recreational paths where the speeds of cyclists are not likely to exceed 20 km/h is a minimum lateral clearance of 0.4 m between opposing bicycle operating spaces. The path shall be constructed to a sealed width of 2.5m in accordance with Austroads as path use is primarily for commuting and local access / recreational purposes.

The minimum vertical clearance required by cyclists is 2.5 m, measured above the riding surface. This applies to tree branches, underpasses, doorways, sign and structures and any other overhead structure.

The minimum lateral clearance from path side obstacles such as trees, rocks, fences etc. shall be designed in accordance with the Austroads standards. The absolute minimum clearance from these obstacles will be 0.5m with a desirable clearance of 1m being preferred.

Numerous existing obstacles such as trees and fences exist along the paths proposed alignment. It is intended that the path will meander within the proposed alignment with minimum obstacle clearances to provide for user, both safety and aesthetic path features.

Path Gradient and Cross fall

To prevent water ponding on the path a cross fall of 2% shall be adopted to effectively dispose of surface water. This will significantly improve the level of service provided to cyclists as water spray often leads to grit on both bicycles and riders causing user discomfort and increased equipment maintenance. Where possible and on straight sections of pathway the pavement shall be crowned as this leads to less accumulation of debris on a single side of the trail.

For downhill travel path longitudinal falls shall be limited to gradients no steeper than 5% and sharp horizontal curves and fixed objects such as signs or path side seating shall be avoided at the bottom of downhill gradients. Likewise for the ease of uphill travel, gradients above 3% shall be avoided for extended distances and the design of positive gradients shall be in accordance with Austroads guidelines.

The design of longitudinal gradients is however unlikely to be problematic due to the relatively flat nature of the existing terrain.

Pavement Type

It is proposed that the path be constructed of a bituminous sealed, flexible pavement due to its relatively low construction cost and riding qualities. The path makeup is likely to consist of the following layers:

- Sub-base layer of 40mm fine crushed rock – for path buildup and general shaping (depth varies)
- Base layer of Class 1 FCR
- Two coat bituminous spray seal

Drainage

The trail shall be constructed so that water does not pond on the surface and debris does not wash onto the path during heavy rain events.

Design consideration for adequate cross fall and catch drains to collect water and prevent water and litter from flowing onto the path is critical.

Along flat sections of the trail the paths elevation above the adjacent land is expected to provide adequate path drainage and water retention capabilities. Along large radius bends, existing roadway interfaces and in low lying sections of the trail there may be the requirement for under path culverts to allow surface water to be drained from either side of the path and reduce the affects of pooling.

Project Detail and Costs

Estimating the costs for the Town Trail is challenging given the variables and uncertainties associated with the trail alignment.

A breakdown of the required works and their associated costs have been illustrated within Table 1 below. Due to the high degree of uncertainty regarding the path alignment and the implementation process a contingency of $300,000 (20% of the overall construction cost) has been included within the opinion of probable costs.

Opinion of Probable Cost

The Opinion of Probable Construction Costs for The Swan Hill - Lake Boga Town Trail are outlined below.
Swan Hill to Lake Boga Active Trail

Table 1 - Summary of Probable Trail Construction Costs
(Prepared for SHRCC, project : 14040 - Swan Hill to Lake Boga Active Trail, July 2015)

	Item description	Amount ($)
1.0	General Site Establishment Costs	$104,000
2.0	Formation & Earthworks	$137,000
3.0	Pavement Construction	$772,000
4.0	Bridges and Crossings	$345,000
5.0	Drainage Works	$45,000
6.0	Land Acquisition	TBD
7.0	Landscape Features	$50,000
8.0	Other	$70,000
9.0	Allowance for additional costs associated with works within VicTrack reserve	$286,200
10.0	Consultancy Fees (10%)	$181,000
11.0	Contingency (20 %)	$300,000
	GST	$229,000
	TOTAL	**$2,519,000**

Note:

1. *This is preliminary opinion of probable costs only and is subject to preliminary and detailed design.*
2. *The above items do not include such items as, siteworks previously undertaken, interest rates, taxes, legal fees, maintenance costs, etc.*
3. *The OPC excludes additional costs that would arise if bad ground or water bearing material is encountered during construction.*
4. *The above OPC has been prepared from preliminary quantities using current construction rates and without firm offers from Service Authorities and or Contractors*
5. *The above OPC does not include any costs associated with Cultural and Heritage or Environmental Management obligations that may be applicable to the site.*
6. *The above OPC is G.S.T. inclusive.*
7. *Whilst every effort has been taken to ensure accuracy, Heil Engineering Consultants cannot accept liability arising from the use thereof.*
8. *This OPC is subject to discussions with the VicTrack, Council and Service Authorities.*

This Opinion of Probable Cost assumes that the Town Trail is constructed in its entirety. We have however, also considered separating the construction into two phases.

Phase 1

Includes the construction of the active trail along the entire 12.6km alignment, however it is proposed that where existing road infrastructure exists that the trail utilise this infrastructure without upgrading the surface. These roads include;

- Jesse Dunstone Road (existing all weather gravel surface)
- Cornell Road (existing all weather gravel surface)
- Koetsveld Drive (asphalt seal)

This would delay the construction of approximately 2.5km of trail and save approximately $350,000 during the first phase Stage 1.

This would result in approximately 2km of the trail being a crushed rock (all weather surface) until Phase 2 in initiated.

Phase 2

This include the construction of the trail along Jessie Dunstone, Cornell Roads & Koetsveld Dr and cost approximately $350k.

Trail Management and Maintenance

Trail management and maintenance will be crucial to the Active Trail success and the long term sustainability of the trail. A Management and Maintenance Plan is critical to ensure appropriate maintenance standards and an ongoing level of service is identified and maintained. Swan Hill Rural City Council will be responsible for the management and maintenance of the Swan Hill - Lake Boga Town Trail. The management and maintenance plan will therefore need to clearly identify roles and responsibilities to ensure that the trail is maintained to an acceptable standard and provides the expected level of service.

The Management Plan would need to generally include;

- Roles and responsibilities of all parties
- Ongoing agreement, licences and obligations with third parties including VicTrack and VicRoads
- Trail standards including trail operation, condition and level of service and associated performance indicators
- Monitoring program

- Risk management plan
- Promotion and advertising
- Signage
- Ongoing development.

Risk Management

The development of a Risk Management Plan will ensure that all potential risks are identified and managed through the life of the project. With the trail alignment utilising existing reserves owned and or managed by VicRoads, Swan Hill Rural City Council and VicTrack it is crucial that roles and responsibilities are established and appropriate agreements are in place.

Currently there a section of the proposed trail alignment along the Murray Valley Highway that will share the trail with a series of existing informal dirt access tracks that run adjacent to the road reserve boundary. It appears as though land owners use the informal tracks to travel between properties and avoid using the highway.

Consideration will need to be given to the restriction of vehicular access to these areas to ensure the safety of the trail user and that trail infrastructure remains undamaged from vehicular traffic.

The need to physically restrict vehicular access to the trail will require extensive fencing and access control. Therefore it is suggested that thorough liaison with land owners and the local community be undertaken to establish an access plan that will discourage and remove the requirement for vehicular access to these areas and safely manage the user interface and trail infrastructure.

Areas for further consideration include;

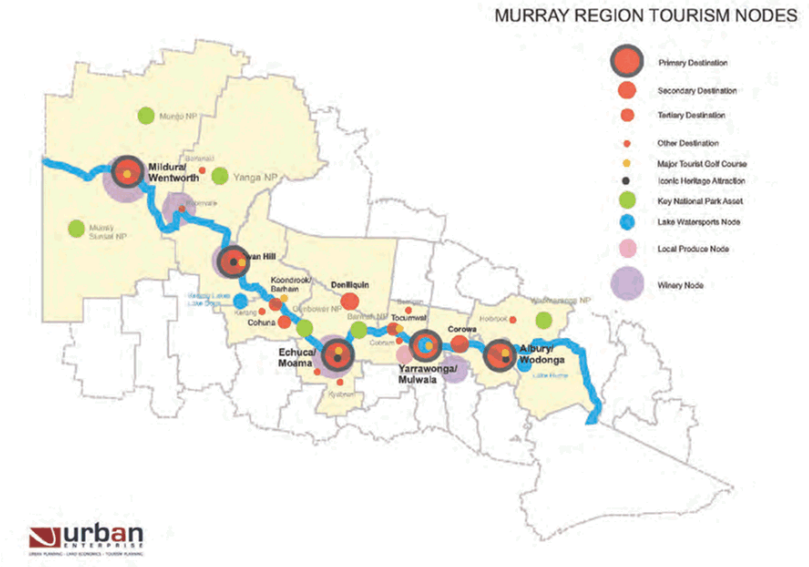
- Emergency vehicle access, particularly in areas where the proposed trail runs adjacent to the rail, is not directly accessible from the Murray Valley Highway and other public roads
- Risk assessment
- Regulatory and behavioural signage. Including appropriate signage along the Murray Valley Highway, public and private accesses that interact with the proposed trail
- Ongoing maintenance
- Public liability and insurances.
- Appropriate risk procedures and registers are established to capture and address user complaints and suggestions related to safety and risk and ensure they are addressed in a timely manner.

Swan Hill - Lake Boga
ACTIVE TRAILS

Swan Hill to Lake Boga Active Trails

Economic Analysis

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e. mail@essentialeconomics.com
Project No: 14147



Source: Murray River Adventure Trail Business Case 2014, Urban Enterprise

Table 1.1 Population Trends and Forecasts

	2004	2014	2019	2024	2029	2034
Population (No.)						
Swan Hill	10,100	10,780	10,910	11,250	11,650	12,100
Lake Boga	1,010	1,040	1,090	1,140	1,190	1,240
Total Catchment	**11,110**	**11,820**	**12,000**	**12,390**	**12,840**	**13,340**
Average Annual Growth (%)						
Swan Hill	-	0.70%	0.20%	0.60%	0.70%	0.80%
Lake Boga	-	0.30%	0.90%	0.90%	0.90%	0.80%
Total Catchment	-	-0.20%	0.20%	0.60%	0.70%	0.70%
Regional Victoria	-	*0.90%*	*1.30%*	*1.30%*	*1.20%*	*1.10%*

Source: DTPLI Victoria in Future, 2014; NSW Department of Planning and Infrastructure; ABS, Regional Population Growth, Cat No: 3218.0; Essential Economics

Note: Totals Subject to Rounding

Introduction

This paper provides an assessment of the potential demand for cycling on the proposed Swan Hill to Lake Boga Active Trail and an Economic Impact Assessment of outcomes arising from the construction and operation of the proposed trail.

Town Trail

Trail characteristics:

- Trail Classification – the Town Trail will be a sealed off-road bike trail.
- Alignment – is along the Murray Valley Highway within the existing road reserve, with future potential to create a 'loop' by extending trail along the Little Murray River.
- Other trails (Pental Island Trail, Back Boga Road, Maher Road River Link and Little Murray Weir Rd River Link are outside the scope of the current brief, however high-level advice is sought as to whether it is worth investigation as a secondary loop in future.
- Trail Head – connection to the Murray River and the Swan Hill Riverfront Precinct

Murray River Adventure Trail

The Murray River Adventure Trail is a proposed multi-sport adventure trail (land and water) extending along the Murray River from Lake Hume (near Albury Wodonga) to Mildura. The land-based trail is planned to extend approximately 1,000km and is proposed to be staged over 10 years.

Stage 1 of the trail (Hume Dam to Tocumwal) was approved by the Federal government in July 2014. Swan Hill will be incorporated in Stage 3, with a delivery timeframe of 7-10 years.

The trail is expected to generate approximately:

- 100,000 additional domestic/international visitors pa to the Murray Region
- 200,000 trips by local residents
- 1,000 end-to-end users

Figure 1.1 shows the alignment of the trail, as well as key nodes. Swan Hill has been identified as one of five primary destinations and as such will play a key role in servicing the trail.

Long-term potential may exist for the Swan Hill to Lake Boga Active Trail to 'link-in' with the Murray River Adventure Trial.

Demand Drivers

Cycling Trends

Overall Victoria has one of the highest cycling participation levels in Australia, with participation in regional Victoria generally higher than metropolitan Melbourne. According to recent research undertaken by the Australian Bicycle Council and Austroads in the *2013 National Cycling Participation Survey*:

- Victoria has the second highest level of bicycle ownership in Australia, with an average of 1.6 working bicycles per household. Additionally only 38% of households in regional Victoria do not have a working bicycle, compared to 44% of households in Melbourne.
- Cycling participation is higher in regional Victoria compared to metropolitan Melbourne with 22% of the regional population riding a bicycle at least once in a typical week, compared to 15% for metropolitan Melbourne.
- Over the period 2001 to 2011 the number of people cycling for recreational purposes increased by +30%, or +2.6% pa, according to research undertaken by the Australian Sports Commission and Sport and Recreation Victoria.
- Approximately 1.0% of the workforce in Swan Hill Local Government Area (LGA) ride to work,

Table 1.2 Potential Weekly Users, Local Resident Population

	2014	2019	2024	2029	2034
Population (No.)					
Swan Hill	10,780	10,910	11,250	11,650	12,100
Lake Boga	1,040	1,090	1,140	1,190	1,240
Total Catchment	**11,820**	**12,000**	**12,390**	**12,840**	**13,340**
Potential Weekly Users (@20% of population)					
Swan Hill	2,160	2,180	2,250	2,330	2,420
Lake Boga	210	220	230	240	250
Total Catchment	**2,370**	**2,400**	**2,480**	**2,570**	**2,670**

Source: DTPLI Victoria in Future, 2014; NSW Department of Planning and Infrastructure; ABS, Regional Population Growth, Cat No: 3218.0; Australian Bicycle Council and Austroads *National Cycling Participation Survey* 2013; Essential Economics

Note: Totals Subject to Rounding

according to the Australian Bureau of Statistics (ABS) 2011 Census. This compares with approximately 1.1% of the workforce who ride to work in the larger regional centres of Geelong, Ballarat and Bendigo.

Potential Users

It is expected the Swan Hill to Lake Boga trail will be used predominately by local residents and visitors for recreational purposes as well as a small number of residents commuting between Swan Hill and Lake Boga. The National Cycling Participation Survey 2013 found that 86% of those of those who had ridden a bicycle in the past week had done so for recreation or exercise.

Furthermore, the survey found that approximately 5% of the regional Victorian population ride for transport purposes, compared to 19% for recreational purposes.

The trail is likely to be used by a wide demographic as evidenced by the National Cycling Participation Survey 2013. This survey found that cycling participation rates are much higher among young children than adults and that participation rates are significantly higher among those aged under 30 in regional Victoria compared with Melbourne.

Local Population and Potential Usage

The resident population of Swan Hill/Lake Boga and the surrounding region was 11,800 persons in 2014, and includes:

- 10,780 persons in Swan Hill and surrounds
- 1,040 persons in Lake Boga and surrounds

Over the next 20 years (2014-2034) it is expected that Swan Hill/Lake Boga and immediate surrounds will experience a continuation of modest population growth. The combined population of urban Swan Hill/Lake Boga is forecast to increase by +1,520 residents to approximately 13,340 by 2034, residents, including:

- 12,100 persons in Swan Hill and surrounds
- 1,240 persons in Lake Boga and surrounds

Table1.2 shows potential weekly cycling usage from local residents to be in the order of 2,300 to 2,400 weekly trips between 2014 and 2019. Based on the current cycling participation rate for regional Victoria (described above), weekly cycling trips could increase to approximately 2,500 by 2024 and 2,700 by 2034.

It is expected that the Swan Hill to Lake Boga trail would generate a significant share of these trips; however a detailed assessment of existing and planned cycling patterns and infrastructure in the region is required.

Tourism and Potential Usage

In 2012-13 the Murray Region attracted an estimated over 705,000 overnight visitors, with 682,000, or 97% being domestic overnight visitors. This is according to data sourced from Tourism Research Australia. The Swan Hill Region (SA2) attracted 176,000 of these domestic overnight visitors in 2012-13.

Based on forecasts for regional Victoria produced by Tourism Victoria, the number of domestic overnight visitors to the Swan Hill region is projected to increase to approximately 200,000 pa by 2034, at an annual growth rate of +0.8%pa.
Of the domestic overnight visitors to the wider Mallee region:

Table 1.3: Potential Weekly Users, Domestic Overnight Visitor Population

	2014	2019	2024	2029	2034
Domestic Overnight Visitors	175,780	177,190	184,390	191,880	199,680
Potential Users (@ 10% of Domestic Overnight Visitation)	17,580	17,720	18,440	19,190	19,970
Derived Visitor Weekly Use	**340**	**340**	**350**	**370**	**380**

Source: Regional Tourism Profiles Tourism Research Australia, Forecast Visitation to Victoria 2014 Tourism Victoria, Murray River Adventure Trail Business Case 2014 Urban Enterprise, Essential Economics

Note: Totals Subject to Rounding

- 87% were either holiday visitors or were visiting friends and relatives.
- Average length of stay was 3 nights
- 19% were seeking nature based experiences
- 61% were aged between 15 and 44 years

Based on this overnight visitor profile, it is foreseeable that the Swan Hill to Lake Boga trail could 'potentially' attract in the order of 10% of the domestic overnight visitor market. However, at this stage, it is considered unlikely that the trail would generate many additional visitors on top of existing forecasts to the region.

Table 1.3 shows forecasts for domestic overnight visitors to Swan Hill region, as well as the derived potential users of the trail. It shows that around 17,500 to 18,000 visitors pa could potentially use the trail between 2014 and 2019, increasing to around 18,500 users by 18,500 and 20,000 by 2034.

In terms of weekly usage, preliminary analysis suggests that potential exists for in the order of 350 visitors per week using the trail, increasing to around 380 by 2034.

Economic Impact Assessment

Project Investment

Capital Investment

An estimate of trail construction costs prepared by Heil Engineering Consultants, shows investment of approximately $2.1 million will be required to complete the project.

Ongoing Investment

Annual maintenance costs are anticipated to be minimal, with Council envisaging a cost of $15,000 pa or $450,000 over 30 years (2015 dollars) will be required for spraying to prevent weed growth along the alignment. However, Council advise mowing or slashing will not be required.
By year 2045 the trail is likely to require resurfacing at a cost of $300,000 (2015 dollars). This estimate allows for a cost of $10/m2 for resurfacing of the trail.

Lifecycle Investment

Over a 30-year period initial and ongoing maintenance/upgrade costs are estimated at $3.3 million (2015 dollars), or $3.0 million in Net Present Value (NPV) terms.

Construction Phase Economic Impacts

Development of the Swan Hill to Lake Boga Active Trail will involve a total investment of approximately $2.1 million over the construction phase, which is anticipated to be approximately six months. This short-term project represents a reasonably large sized investment for Swan Hill Rural City Council, recognising the value of all building investment in the municipality for 2013/14 was $34.5 million.

An investment of this size provides an economic stimulus to the local economy in terms of employment generation, new spending and contracts for local businesses. These factors are explored further below.

Construction Employment

Assuming an investment ratio of 50/50 between capital/labour, then $1.25 million will be spent on construction wages. This will support 14 Full Time Equivalent (FTE) construction-related jobs (based on the average construction wage of approximately $90,000 pa (ABS Weekly Earnings). Given the project will

be completed over a 6 month period, this equates to 28 full time construction workers involved in the project over this timeframe.

Indirect Jobs

A further 22 FTE jobs will be supported indirectly in the wider economy through the multiplier effect (based of multiplier of 2.6 included in ABS Input-Output tables for category "other construction"), with some of this employment likely to be sourced from businesses/contractors located within Swan Hill Shire. Over the six-month project period, this equates to 44 full time indirect jobs.

In total, an estimated 36 FTE construction-related jobs or 72 full time construction-related positions over six months would be supported through the construction phase of the Swan Hill to Lake Boga Active Trail.

Business Participation Opportunities

Approximately 230 construction business/contractors are located in the Swan Hill area (ABS Statistical Area Level 2 for Swan Hill and Swan Hill Region) with a further 130 transportation and related service businesses located in the region. This data, which is sourced from ABS Business Counts for 2013, highlights the existing strong construction base available in the region with these two sectors representing 17% of all businesses located in the Swan Hill area.

In view of this large and established construction base and the relative distance of other major regional business and employment centres (eg Bendigo, Echuca, Mildura), it is likely that many local business and contractors will have opportunities to participate in Swan Hill to Lake Boga Active Trail project.

Operational Phase Economic Impacts

Commercial Opportunities

Commercial opportunities along or associated with the trail include the following:

Bike and equipment sales

Swan Hill outlets such as Bikes and Trikes and Target are likely to benefit from an uplift in cycling demand generated by the Trail, including sales of bicycles and equipment and associated goods and services.
Sporting apparel sales

Swan Hill outlets selling sport/recreational footwear, apparel and accessories such as Sport First, Sports Power will benefits from an uplift in spending associated with increased cycling demand.

Bike hire

Bike hire would be expected to increase due to the Trail, especially among visitors to the region. Bikes and Trikes offer bicycle rentals and some accommodation provides offer bike hire facilities, such as Big 4 Riverside and BIG 4 Caravan Park. Opportunities exist for other operators located close to the Trail to provide bike hire facilities (Lake Boga Caravan Park, Swan Hill Holiday Park etc) or a new operator(s) might emerge to provide dedicated bike hire services for the trail, which may be located in Swan Hill's Riverside Park and/or at Lake Boga.

Food and beverage sales

Demand from cyclists for food and drink at the start/end of their ride is expected to be strong and existing outlets offering casual dining (breakfast, lunch, coffee, cake etc) or convenience supplies which are located close to the Trail are likely to benefit. These include the Commercial Hotel and a convenience store in Lake Boga, and Spoons Riverside and Riverside Park Café, Swan Hill. New opportunities to service the trail include the creation of a café facility at the Lake Boga Flying Boat Museum.
Visitor spending benefits

Table 2.1: Swan Hill to Lake Boga Trail – Benefit Cost Analysis Summary

Item	Value
Costs	
Construction[1]	$2,597,660
Maintenance/upgrades	$321,800
Total Costs	*$2,919,460*
Benefits	
New visitor spending	$3,681,640
Health related economic benefits	$6,749,670
Total benefits	*$10,431,310*
Net Benefits	**$7,511,850**
Benefit Cost Ratio	**3.6**
Investment Payback Period	**7 years**

Source: Essential Economics

1. Includes resurfacing in Year 20

For the purposes of this analysis visitor spending is focused on additional spending leveraged by travellers specifically due to the construction of the Swan Hill to Lake Boga Active Trail. An average of 350 visitor trips per week on the Trail (or approximately 18,000 visitor trips per year) has been used to assess spending impact, with this number being the mid-point of projections provided in Table 1.3.

As noted above, spending will include items such as:

- Bike hire
- Bike equipment
- Bike servicing and repairs
- Clothing, shoes and accessories
- Food and beverages

It is recognised that many travellers bring their own bikes and equipment on their holiday, and a proportion of visitor usage of the Trail will represent a 'substitution' effect from existing cycling or alternate holiday activities. For these reasons, a 'nominal' $10 of new economic benefit per visitor trip has been allocated to the Trail. This modest amount represents a realistic estimate (ie a coffee and cake per rider, or daily bike hire for one in every four riders @ $40 per day), recognising that the average overnight domestic visitor to the Murray Tourism region spends $130 each day in the local economy. *(Tourism Victoria, Domestic Tourism Expenditure in Victoria – Year Ending March 2010-2015).*

This level of new visitor spending generated by the Trail amounts to $5.2 million for the Swan Hill economy over 30 year, or $3.7 million in NPV terms.

Health Benefits

The Victorian State Government's 'Better Health Channel' notes the following health benefits of regular cycling include;

- increased cardiovascular fitness
- increased muscle strength and flexibility
- improved joint mobility
- decreased stress levels
- improved posture and coordination
- strengthened bones
- decreased body fat levels
- prevention or management of disease
- reduced anxiety and depression.

The European Cycling Federation (ECF) in its publication *Calculating the Economic Benefits of Cycling in EU-27 (June 2013)*, estimated the health-related economic benefits are worth approximately 118 billion euros pa (or $175 billion Australian) based on 94 billion km cycled in the assessment year (2010). ECF's calculations are based on World Health Organisation guidelines using the WHO's Health Economic Assessment Tool for Cycling.

When the ECF's estimates are inflated to 2015 dollars, the health-related benefits are approximately 130 billion euros or 1.38 euro/ km cycled. In Australian dollars, this equates to approximately $2.00 / km cycled in health-related economic benefits.

This ratio can be applied to the forecast kms expected to be cycled on the Swan Hill to Lake Boga Active Trail to derive economic benefits associated from health improvements from the project.

Table 1.2 proves an estimate of potential residential Trail users, with the mid-point of the forecasts being 2,250 resident users per week. However, it needs to be acknowledged that this number represents the 'propensity' to ride weekly, rather than those who will actually use the new Trail. For example, many

residents will cycle for convenience (eg to and from work, shops, appointments) others will cycle specifically around their local area, some will cycle on other trails or locations, and others will be involved in cycling

competitions. The biggest constraint for many resident cyclist to using the Trail will simply be lack of available time, with weekends/holidays the most realistic times for Trail usage – particularly if a round trip is planned which may consume half a day.

Based on the above considerations, an allocation of 1 in 10 resident cyclists (250 riders) has been made for specific usage of the Trail on a weekly basis. It is assumed than on average each of these cyclists ride the Trail one way (12.6 km) on a weekly basis.

Using these parameters, the estimated health-related dividend to Swan Hill is approximately $330,000 pa. Over the 30 year project lifetime this equates to $9.6 million or $6.7 million in NPV terms.
This health dividend includes factors such as a reduction in worker sick days due to physical and mental illness, improved worker productivity, reduced costs on public medical services etc.

Future Tourism Benefits

Linking Swan Hill to Lake Boga through the new Trail opens significant new recreational and tourism opportunities for the region which, over time, are likely to generate additional economic benefits. While these benefits have not been quantified for this report, they are likely to include:

- Improved linkages to the existing Lake Boga Trail (walking, cycling, bird watching, wildlife etc) and Lake (water skiing, canoeing, kayaking, yachting, swimming, fishing etc)
- Future potential to link into a number of the proposed trails including the Murray River Adventure Trail, Little Murray River Links and Pental Island Trail.
- Enhanced visitor connectivity with cultural & heritage assets such as Pioneer Settlement, Swan Hill Art Gallery, Lake Boga Flying Boat Museum, Lake Boga Observatory etc
- Potential for the Trail to 'bookend' regular farmers markets at Lake Boga / Riverside Park showcasing local produce and wines, with Trail usage forming an important part of this experience for participants.

Benefit Cost Analysis

The Benefit Cost Analysis of the Trail is based on the benefits and costs identified in sections 2.1 to 2.3, and is conducted over a 30 year project lifetime using a discount rate of 2.5%.

Costs and benefits are based on the 12.6km of new infrastructure rather than the 16km full distance. While all costs are identified, benefits are restricted to 'quantifiable items' such as visitor spending and health related economic benefits.

Spending benefits are associated with additional spending by visitors to the region only (resident spending associated with the trail is assumed to be spending already in the economy) and health related economic benefits are associated with residents using the Trail only (noting benefits associated with visitors would be generated in the visitors usual residential location).

The results, which are presented in Table 2.1 and expressed in NPV, show the project has a Benefit Cost Ratio of 3.5, will deliver a net economic benefit of $7.4 million (NPV) over 30 years and has an investment payback period of approximately 7 years (for the initial $2.5 million investment).
These results highlight the strong economic basis for investment in the project. Importantly, the Trail is likely to generate further economic benefits (not quantified in this analysis) through leveraging new tourism opportunities for Lake Boga, Swan Hill and the broader region including a significant expansion in regional trail-based activity and associated new commercial opportunities in each township.

Swan Hill - Lake Boga
ACTIVE TRAILS

Swan Hill to Lake Boga Active Trails

Planning Assessment

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Option 2
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Introduction

The information contained in this initial report is based on the concept drawings supplied to Fisher Planning Pty Ltd by Heil Engineering for 'Alignment Option 2' (AO2) of the proposed Swan Hill to Lake Boga Active Trail Project walking/bicycle track. Plan reference: Swan Hill to Lake Boga Active Trail, Conceptual Layout for Discussion, Version 2, Sheets 1-9.

It is understood a final alignment is to be determined upon consultation with all relevant stakeholders and a further planning assessment may be required in the future. This report outlines the applicable zone/s, overlay/s, other relevant Swan Hill Planning Scheme provisions and Cultural Heritage Management. The proposal is defined by the Swan Hill Planning Scheme as 'Informal outdoor recreation' being 'Land open to the public and used by non-paying persons for leisure or recreation, such as a cycle track, picnic or barbecue area, playground, and walking or jogging track'.

A planning permit will be required to undertake the proposal and there are various requirements along the proposed alignment depending on the zone and overlay applicable.

Zones

Public Conservation and Resource Zone (PCRZ)

a. Planning permit required for use and development
b. Consent from the relevant pubic land manager (PLM) is required as per Clause 36.03-3
c. PCRZ land only applicable at the Lake Boga foreshore area
d. Lake Boga Public Land Manager is Goulburn Murray Water (GMW).

Road Zone Category 1 (RDZ1)

a. Planning Permit required for use of land for 'informal outdoor recreation'
b. VicRoads consent required
c. Buildings and works are exempt from a planning permit in accordance with Clause 62.02-1 if the estimated cost of works are $1,000,000 or less carried out by or on behalf of Swan Hill Rural City Council (SHRCC). Should the cost be greater than $1,000,000, a planning permit will also be required for the development.

Public Use Zone 4 – Transport (PUZ4)

a. Planning Permit required for use and development of land for 'informal outdoor recreation'
b. Clause 36.01-3 requires an application for a permit by a person other than the relevant public land manager must be accompanied by the written consent of the public land manager. In this instance, VicTrack are the public land manager and consent is required to be granted prior to lodgement of an application
c. SHRCC must consider any comments of the public land manager (VicTrack) in the assessment of the application
d. Buildings and works are exempt from a planning permit in accordance with Clause 62.02-1 if the estimated cost of works are $1,000,000 or less carried out by or on behalf of Swan Hill Rural City Council. Should the cost be greater than $1,000,000, a planning permit will also be required for the development.

Farming Zone (FZ)

a. 'Informal outdoor recreation' is a Section 1 – Permit not required use at the Table to Clause 35.07-1 of the Farming Zone
b. In accordance with Clause 35.07-4, a permit is not required for any buildings and works associated with the proposal.

c. Sheet 6 of 9 of AO2 has been aligned to cross Maher Road from the PUZ4 land into Cornell Lane which is located within the Farming Zone.
d. Sheet 7 of 9 of AO2 includes the possible acquisition of Farming Zone land (between Cornell Land and Jessie Dunstan Road.
e. Sheet 8 of 9 of AO2 has been aligned to continue along Jessie Dunstone Road which is also located within the Farming Zone. This alignment continues up to Aerodrome Extension Road.

Overlays

Environmental Significance Overlay

Schedule 1 (ESO1 – Waterway, Wetlands and Lakes Environs):
A Planning Permit is required to 'Construct bicycle pathways and trails' in accordance with Clause 42.01-2.
Schedule 1 to this overlay specifically states that a permit is not required if:
a. The works are to be 'undertaken by Swan Hill Rural City, a government department or a public authority for municipal purposes'.
b. Buildings or works associated with a minor utility installation, low impact telecommunications facility or passive recreation.

The ESO1 provides a permit exemption if undertaken by SHRCC.

It is considered a permit will not be required for the track in accordance with Schedule 1 of the Overlay as it will be undertaken by SHRCC for municipal purposes and is for a walking/bicycle track which can be defined as "Passive Recreation: Recreational activities that are commonly not organised and noncompetitive, including, but not limited to, picnicking, bird watching, kite flying, bicycling, and walking. Site amenities for such activities include, but are not limited to, picnic tables, photo stands, open play areas where substantial clearing is not required, rest rooms, tot lots, boardwalks, paved paths, pathways, benches, and pedestrian bridges and appurtenant structures." (Source http://www.upperjamesrcd.com/?page_id=16).

Land Subject to Inundation Overlay (LSIO)

In accordance with Clause 44.04-1, a permit is required to construct a building or to construct or carry out works, including:
a. Bicycle pathways and trails.

The LSIO is only applicable to approximately 450m along Cornell Lane.

Other applicable provisions

Native vegetation

Clause 52.17-2 Permit requirement

a. A permit is required to remove, destroy or lop native vegetation, including dead native vegetation
b. There is no permit exemption for the proposal if native vegetation is proposed to be removed, destroyed or lopped
c. The preliminary proposal indicates the track will be 'meandering' to avoid removal of native vegetation
d. Should the alignment require removal of native vegetation, a vegetation assessment and planning approval will be required.

Buildings and works not requiring a permit

Clause 62.02-1

Any requirement in this scheme relating to the construction of a building or the construction or carrying out of works, other than a requirement in the Public Conservation and Resource Zone, does not apply to:

a. Buildings or works with an estimated cost of $1,000,000 or less carried out by or on behalf of a municipality.

Buildings and works not requiring a permit

(unless specifically required by the planning scheme)

Clause 62.02-2

Any requirement in this scheme relating to the construction of a building or the construction or carrying out of works, other than a requirement in the Public Conservation and Resource Zone, does not apply to:

a. Bicycle pathways and trails.

Aboriginal Cultural Heritage

Cultural Heritage Management Plan (CHMP) requirements

a. CHMP may be required for area Southeast of Jacaranda Crescent (bike track) and along East Lake Drive (proposed pedestrian path) abutting Lake Boga foreshore (Sheet 1 of 9)
b. An investigation will be required to determine if the land near Lake Boga foreshore is already disturbed and this will determine if a CHMP is required.
c. Will need to speak with the appropriate Aboriginal representative/s to determine CHMP requirements.

Conclusion

The Swan Hill to Lake Boga Active Trail Project does present some planning constraints that need to be further investigated and will be dependent on the final alignment of the track.
In accordance with the AO2 track alignment, it is submitted a planning permit will be required for both the use and development. This varies along the track depending on the applicable zone and overlay.
A planning permit application will need to address the application requirements of the applicable zones, overlays and other provisions of the planning scheme. It is noted Clauses 62.02-1 and 62.02-2 exempt a considerable amount of the proposal from the requirement of a planning permit subject to the total cost being under $1,000,000 and conducted by or on behalf of the Swan Hill Rural City Council.

In accordance with the applicable zones and overlays, the permit requirements are as follows:
Public Conservation and Resource Zone (PCRZ):

a. Planning permit required for use and development
b. Consent from Goulburn Murray Water required.

Road Zone Category 1 (RDZ1):

a. Planning Permit required for use only
b. VicRoads consent required.
c. Buildings and works exempt from planning permit in accordance with Clause 62.02-1 and 62.02-2.

Public Use Zone 4 – Transport (PUZ4):

a. Planning Permit required for use only
b. VicTrack consent required prior to lodgement of a planning permit application
c. Buildings and works exempt from planning permit in accordance with Clause 62.02-1 and 62.02-2.

Farming Zone (FZ):
a. No permit required for the proposed use or development.

Environmental Significance Overlay – Schedule 1 (ESO1 – Waterway, Wetlands and Lakes Environs):
a. No planning permit required in accordance with Schedule 1 to the overlay as it is 'passive recreation' and the works are being conducted by Swan Hill Rural City Council.

Land Subject to Inundation Overlay (LSIO):
a. Planning permit is required for development only if Clause 62.02-1 and 62.02-2 do not apply.

There are no foreseeable constraints that have been identified in this initial planning assessment, except for obtaining consents from the relevant authorities being; Goulburn Murray Water, VicTrack and VicRoads. Aboriginal Cultural Heritage will also need to be identified to determine if a Cultural Heritage Management Plan is required.

Should native vegetation need to be lopped, removed or trimmed, a vegetation assessment will be required to be undertaken and consent from Department of Environment and Primary Industries and VicRoads may be required.

Community Liaison and Feedback

Community consultation was key throughout the investigation and concept development phase and community consultation workshops were held in Swan Hill and in Lake Boga and at the monthly Lake Boga Incorporated Committee meeting.

The overall project context and the Swan Hill to Lake Boga Active trail alignment were presented at the meetings.

Community feedback generally included;

- Generally there was a positive response to the overall project context
- Trail need to generate interest and capture local feature that the region has to offer
- Trail needs to service local commuters while offering an experience for visitors to the region
- There was community preference to focus on a scenic trail alignment that capture the Little Murray River and Murray River
- There was initial concern relating to the chosen alignment along the Murray Valley Highway and the need to keep the trail interesting was important given its proximity to the Murray Valley Highway and the rail line.

Key Stakeholder Liaison and Feedback

Goulburn-Murray Water

The Town Trail includes interaction with existing infrastructure including Goulburn Murray Water (GMW) infrastructure, VicTrack infrastructure, VicRoads Infrastructure and other service infrastructure.

Preliminary discussions were held with GMW to discuss the proposal and impact on existing GMW assets including proposed channel crossings at CH1700, CH6300 & Ch8500 (1.7kms, 6.3km & 8.5kms from Lake Boga).

GMW were generally supportive of the proposal and stated that they would work with Council to facilitate the proposed active trail including supporting infrastructure including a pedestrian bridge crossing and occupation crossings required over existing GMW infrastructure.

There are three locations where the preferred trail alignment conflicts or affects existing GMW assets, these are as follows;

Ch1700 (1.7km from Lake Boga)

This conflict includes a proposed GMW Channel crossing where the channel currently crosses the Murray Valley Highway.

During on-site discussions with GMW, it was suggested that the existing MVHwy channel crossing is in need of upgrade and should have been identified for upgrade as part of the current modernisation project. GMW suggested that any upgrade to this channel crossing would include the channel being piped for the full extent of the road reserve. The piping of this channel would then allow that active trail to proceed through this location within the road reserve without any additional channel works being required. The piping of the channel would be at GMW's cost, as part of the Modernisation Project, however GMW could not confirm timing for these works and further consultation is required.

CH6300 (6.3km from Lake Boga)

A piped occupation crossing will be required at this location. The design and documentation for the

occupation crossing will be in accordance with GMW's requirements with the construction works being undertaken during the irrigation shut down period.

CH8500 (8.5km from Lake Boga)

At this location the proposed trail conflicts with GMW's No.9 channel and will require the supply and installation of a pedestrian bridge that spans the existing channel. GMW preference was that a single span bridge be adopted at this location to ensure that the capacity and performance of the No.7 channel is not affected.

The works will require Council to enter into a works licence with GMW to undertake the works and all infrastructure designs will be subject to GMW approval.

The pedestrian bridge will consist of a 20m single span bridge that will be fixed on either side of the channel through the installation of concrete abutments. The bridge will have a width of 2m and require cyclists to dismount prior to crossing to ensure user safety.

There are a variety of proprietary products available that would be fit for purpose these include aluminium framed bridges and steel and timber bridges that range in price from $100,000 - $150,000.



Pedestrian footbridge examples from Landmark Products Ltd, www.landmarkpro.com.au

VicRoads

Initial discussions were held with VicRoads in the VicRoads Bendigo office on the 27th August 2014.

VicRoads general response was as follows;

- *VicRoads do not have any issue with the proposed trail alignment being within the reserve provided that minimum distances are maintained from the Murray Valley Highway, and the design is in accordance with the Austroad Standards and VicRoads standards, where applicable.*
- *There is no immediate plan to widen or duplicate the Murray Valley Highway.*
- *VicRoads would be reluctant to accept any proposed Hwy pedestrian crossing.*
- *VicRoads would not be responsible for the maintenance of the trail.*
- *VicRoads would not allow pedestrian and/or bike traffic to merge onto the Hwy.*

Initial discussions with VicRoads indicate a generally favourable outcome given the proposed alignment of the Town Trail which is along the VicRoad road reserve offset from the highway and VicTrack reserve boundaries. It is suggested that further liaison with VicRoads be undertaken during the preliminary and detailed design phase to ensure that there requirements are being met.

Stage 1 - Areas for Further Consideration

Land Tenure and Title Re-establishment

In order to progress the project and confirm the Town Trail alignment, it is recommended that a licenced surveyor is engaged to re-establish the reserve boundaries along the proposed trail alignment including VicTrack reserve, where applicable.

There are locations along the trail alignment where existing fence lines don't appear to align with title boundaries and the local adjacent farmers appear to have been utilising reserve for farming purposes. As a key aim of the trail alignment is to maintain maximum clearance from the rail line, the adopted trail alignment is located adjacent to the eastern rail reserve boundary. This will therefore require the re-establishment and fencing of the reserve boundary and liaison with the abutting affected landowners.

Further liaison with VicTrack is required to determine whether there are any existing licences or leases in place that may impact the proposed trail alignment.

Land Acquisition

Currently the trail alignment is contained within either the road reserve or rail reserve without the requirement to acquire private land. However it is suggested that the potential acquisition of land in a number of areas along the trail would further enhance the user experience and safety along sections of the trail. Therefore it is suggested that liaison with affected land owners needs to further investigate potential land acquisition opportunities along sections of the trail to further enhance the experience and safety.

Liaison with Service Authorities

During the preliminary design phase additional liaison with service authorities is required including GMW, VicRoads and VicTrack to advance discussion regarding infrastructure requirements, site constraints and agreements that need to put in place to facilitate Stage 1.

Connection of the Town Trail to Existing Trails

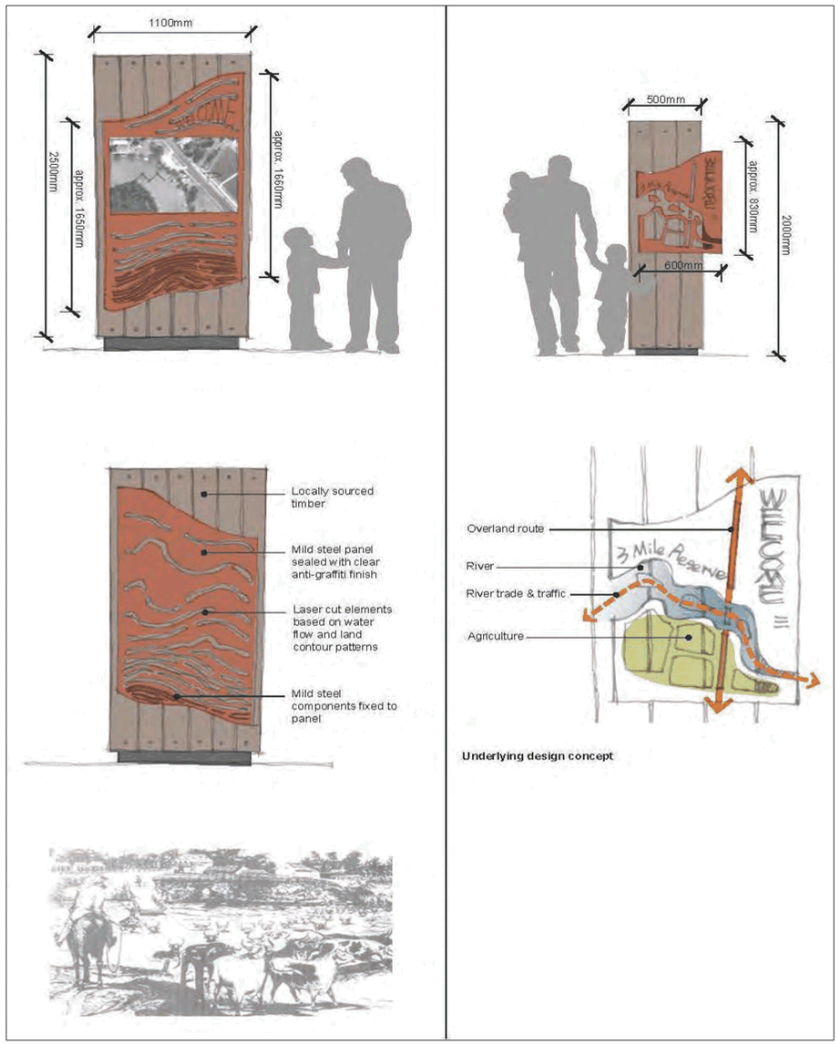
The Town Trail will commence at Pental Island Road on the southern side of Swan Hill at the southern end of the proposed River Walk Trail identified within the Riverfront Masterplan. The Riverfront Master Plan includes a proposed River Walk Trail that commences at Pental Island Road opposite the commencement of the Town Trail and runs along the Little Murray River (Marraboor River) via the Pioneer Settlement, Art Gallery, Caravan Park and Riverside Park through to the Milloo Street Wetlands.

The 12.6 km Town Trail will finish at Lake Boga where it will connect into the existing Lake Boga foreshore trail that extends around Lake Boga and provides connectivity to the Lake Boga township.

Connection of the Town Trail to Public and Bicycle Transport

Swan Hill is serviced by Vline rail and Vline bus transportation accessible from the Swan Hill Station. Lake Boga is serviced by the Vline Bus service with a stop located on the Murray Valley Highway adjacent the Lake Boga Caravan Park.

Bicycles are permitted free of charge on Vline rail and it has become a popular activity amongst local cycling groups to utilise public transport as a means of gaining access to a variety of rural areas and



Interpretive Signage design examples using local resources and drawing on historical context
(Murray Shire Council, Moama Murray River Access Plan, Design by Liesl Malan Landscape Architects, 2011)

landscapes.

Through the potential introduction of coordinated bicycle hire in both Swan Hill (local bike retailers) and Lake Boga (Lake Boga Caravan Park) the existing Vline Bus service could potentially promote the use of public transport locally between Swan Hill and Lake Boga and allow participant to hire bikes in either Lake Boga or Swan Hill.

Through promotion, Public transport would play a key role in making the Town Trail and other local trails accessible state wide and reduce reliance on vehicular transport.

Interpretive Signage and Features

Interpretative signage and features along the trail will assist in providing the trail users with a greater understanding of local history, cultural significance and the local environment. Interpretative signage can also be utilised to create a sense of adventure and an appreciation for the region and its rich history. See examples to left.

An Interpretive Strategy should be developed which considers different ways to communicate a story using a range of media. Signage can be valuable, but sometimes the careful placement of a bench seat to frame a particular view can be just as effective in telling a story, highlighting a view or particular landscape experience. The Interpretive Strategy should consider the site holistically and provide a strong thematic link throughout. High quality graphic images and designs are critical to framing the story and attracting a contemporary audience.

Further Trail Opportunities (Stage 2 & 3)

Lake Boga Foreshore Trails

The Active Transport Strategy has identified the Lake Boga Trail as a project for the promotion of active transport throughout the region. A long term goal of the Lake Boga Trail is to progress the trail to ultimately create a continuous trail loop around Lake Boga.

Council and the community have made a significant investment toward active trails and paths over the past 5 years including the construction of a concrete and asphalt path approximately 4.3kms in length extending around ~40% of Lake Boga. The formal concrete trail begins from the Lake Boga Yacht Club and runs through to Winlaton Road on the northern side on Lake Boga.

Lake Boga community groups with the assistance of Council have constructed a gravel (stone dust trail) that continues from the Yacht Club along the Murray Valley Highway and lake foreshore to Hayes Road located on the southern side of Lake Boga consisting of approximately 4kms of gravel trail.

The Lake Boga trail has been a great success attracting significant use throughout all 12 months of the year. While the majority of use is during the warmer months the trail has also experienced significant use during the cooler months which captures the migration of bird life to Lake Boga including the iconic pelicans and beautiful sunrises and sunsets.
The Lake Boga trail has been a great success and is a valuable asset to the Lake Boga and Swan Hill communities. Based on the success of the trail, Council have also recently funded the investigation and preparation of a conceptual layout plan for the next stage of the Lake Boga foreshore trail.

The next stage consists of the construction of a concrete pedestrian path 1km along East Lake Road








Swan Hill - Lake Boga Active Trails - site opportunities

in length from the existing concrete path immediately west of the Yacht Club through to the Lake Boga Caravan Park along the scenic Lake Boga Foreshore.

This further extension of the trail will extend the existing trail a further 1km around the southern side of Lake Boga, resulting in a total of 5km of formalised trail/pathway, covering close to 50% of Lake Boga foreshore. The investigation and conceptual design was undertaken through thorough community consultation and independent liaison with affected landowners that directly front the proposed path and shared way.
East Lake Road is currently an informal gravel road that services 27 properties, generally providing vehicular access. A number of properties rely on East Lake Road for sole access, some properties enjoy infrequent secondary access, with the remaining for properties not relying on East Lake Road for vehicular access at all.

In general the next stage of the Lake Boga Trail will include the following;

- 2m wide concrete pedestrian path that will continue from the end of the existing path located east of the Yacht Club along the foreshore to No. 99 MVHwy for approximately 350m.
- 2.8m wide concrete shared zone from No. 99 MVHwy to No. 143 MVHwy (approximately 480m) including a 10kph speed limit, signage and traffic control devices to provide a safe environment for all users and residents.
- The section of path between No. 143 MVHwy and the connection through the Lake Boga Caravan Park will consist of 2m wide pedestrian path approximately 140m in length.
- The next stage of the Lake Boga Trail is subject to funding and therefore a delivery timeframe is not currently known. However this demonstrates Council's and the community's commitment to the ongoing investment in active trails around Lake Boga.

Hayes Road Residential Development

Recent rezoning of residential land at 85 Hayes Road, Lake Boga has resulted in a proposed 63 Lots Residential Development. The development will include 33 Lots on the Lake Boga Foreshore and is expected to commence in 2015. This proposed development will include the restoration of the Lake Boga foreshore directly fronting the development and the construction of shared trail 800m in length along the lake foreshore.

The inclusion of a shared pathway along the Lake Boga foreshore was a direction of the Planning Minister acknowledging the importance of active transport and passive connectivity around Lake Boga.
This direction strengthens Swan Hill Rural City Council's long term vision to construct an active trail and/or shared path around the circumference of Lake Boga.



Swan Hill - Lake Boga Active Trails - site opportunities

- Opportunities to utilise existing informal trails along the Little Murray River.

Little Murray Weir Road River Link

The Little Murray Weir Road River Link consists of a 2.6km sealed road that connects the weir to the town trail without any works required.

Along the Little Murray Weir Road there are opportunities to formalise a series of existing informal trail loops that run throughout the Red Gum vegetation along the river. These existing trail loops could be constructed with a natural informal surface or granitic gravel surface suitable for bush walking and mountain bike riding.

At the end of Little Murray Weir Road is the Little Murray Weir that has historical significance to the success of agriculture throughout the region. The weir provides a great opportunity to promote the important role that the river system plays in providing local produce. It is also an opportunity to acknowledge the significant role that engineered infrastructure plays in securing water supply and maintaining the regions contribution to Victoria's Food Bowl. The weir precinct also provides an opportunity to develop a future rest stop for the town trail.

Pental Island Trail

The Pental Island trail is a 36km trail proposed to run along Pental Island Road starting at the Murray Valley Highway in Swan Hill running through Pental Island with the Murray River in close proximity to the north and Little Murray River to the south. Pental Island Road continues through Pental Island to Fish Point where there is a 5km section of road that is an all-weather gravel road. From Fish Point the road continues through to the Murray Valley Highway immediately south of Lake Boga via Fish Point Road.

Pental Island Road and Fish Point Road consist of sealed roads (with a small section of sealed road) with moderate traffic volumes that services the irrigated farming land that makes up the majority of Pental Island.

Currently it is difficult for road cyclists to complete the trail from Swan Hill to Lake Boga via Pental Island Road given the 5km section of gravel road. The sealing of this section of road will provide an uninterrupted loop from Swan Hill to Lake Boga and would allow road cycling groups and cyclists to ride from Swan Hill to Lake Boga without having reliance of the Murray Valley Highway.
With access to both the Murray and Little Murray Rivers the Pental Island Trail provides endless opportunities for the further expansion of the river front trails including the potential coordination with the Murray River Adventure Trial.
Pental Island Road is immediately accessible to users through the use of the existing sealed road with little investment required.



Swan Hill - Lake Boga Active Trails - site opportunities

There are a variety of existing access points to the Murray and Little Murray River via existing public dirt roads and tracks, these include;

- River access,
- Pental Island Caravan Park,
- Greenham Road,
- Kahn Lane,
- Pental Island Caravan Park and river access,
- Shulz lane,
- Caelli Lane,
- Wearne Road, and
- Fish Point Bridge.

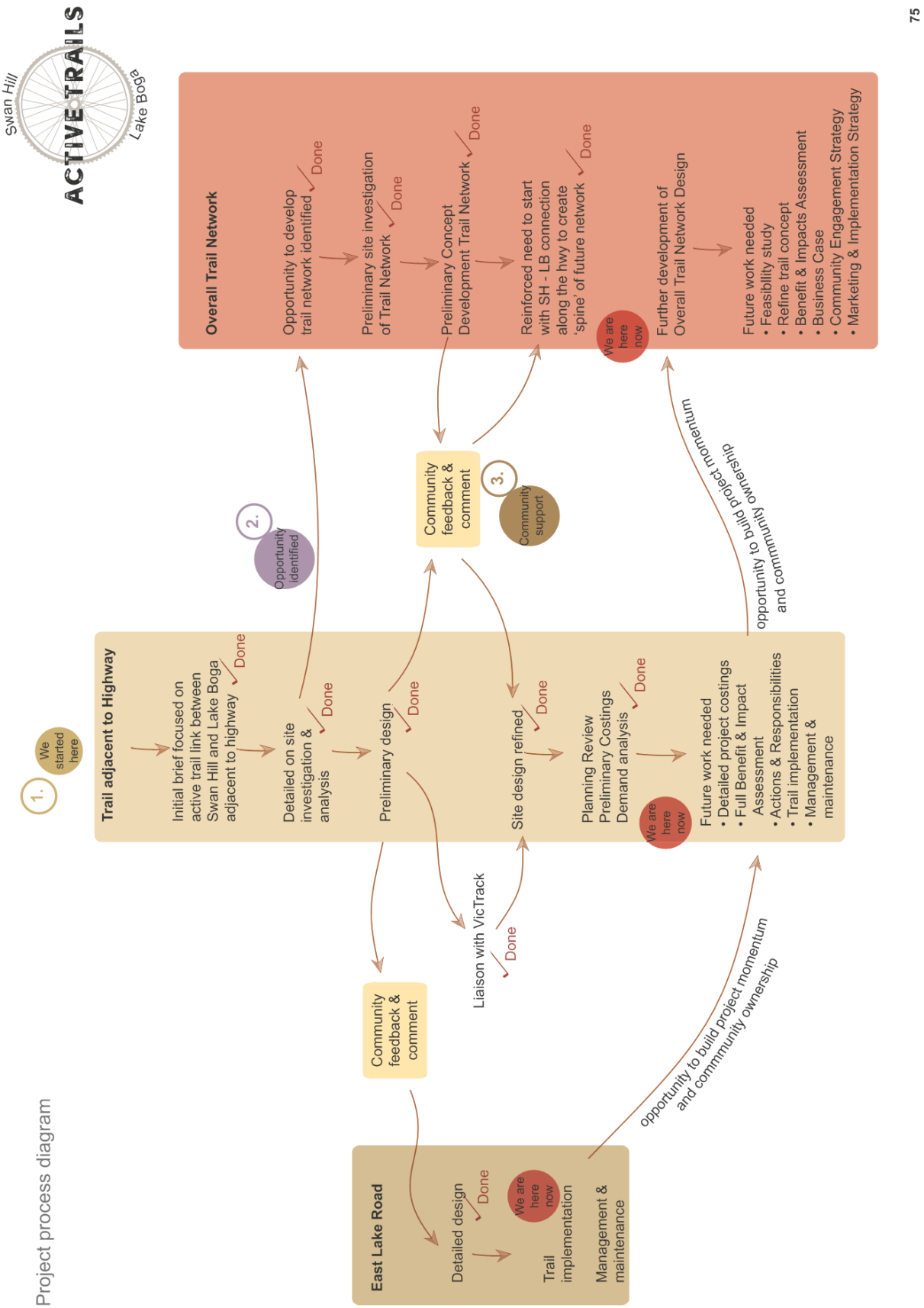
Pental Island Road has the potential to provide immediate access to a range of users, including road cyclists, through the use of the existing sealed carriageway with minimal investment. To make the trail more accessible to a larger range of user groups however, future investment into a road side active trail is suggested. A road side active trail (similar to the Town Trail) would increase safety and accessibility to all potential users, however this would require a considerable investment and further investigation.

Suggestions:
Council investigate the promotion of Pental Island and Pental Island Road and the existing features that are currently on offer. Given the existing level of infrastructure, Pental Island Road is not accessible to the unexperienced rider given the need to share the road carriageway with vehicular traffic. However existing infrastructure makes this potential trail immediately accessible to the experienced bike rider who can safely share the road with local traffic.
Investigate sealing the 5km section of gravel road north of Fish Point to provide connectivity between Swan Hill and Lake Boga for road cyclists. Investigate the feasibility of a road side active trail to improve accessibility to all user groups.

Back Boga Road

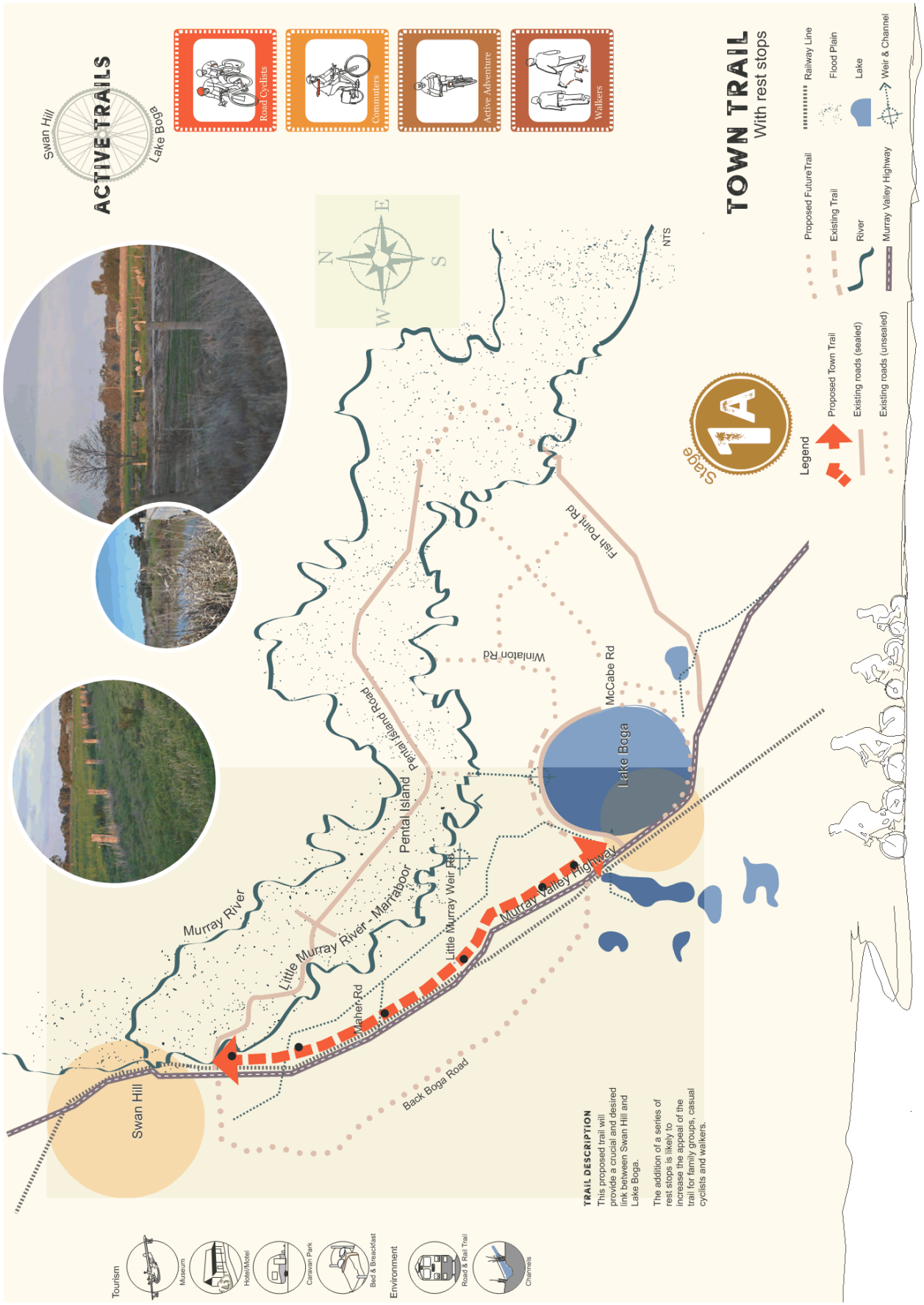
The Back Boga Road trail consists of 15kms of sealed and dirt (unmade) road starting at Werril Street, Swan Hill and runs south past the Swan Hill aerodrome toward Lake Boga. Back Boga Road consists of a 9kms of sealed road for 6kms of unmade road that runs throughout the natural landscape from the south-western side of Swan Hill into Lake Boga.

Back Boga Road is currently accessible to a number of user groups without immediate requirement for investment in infrastructure.

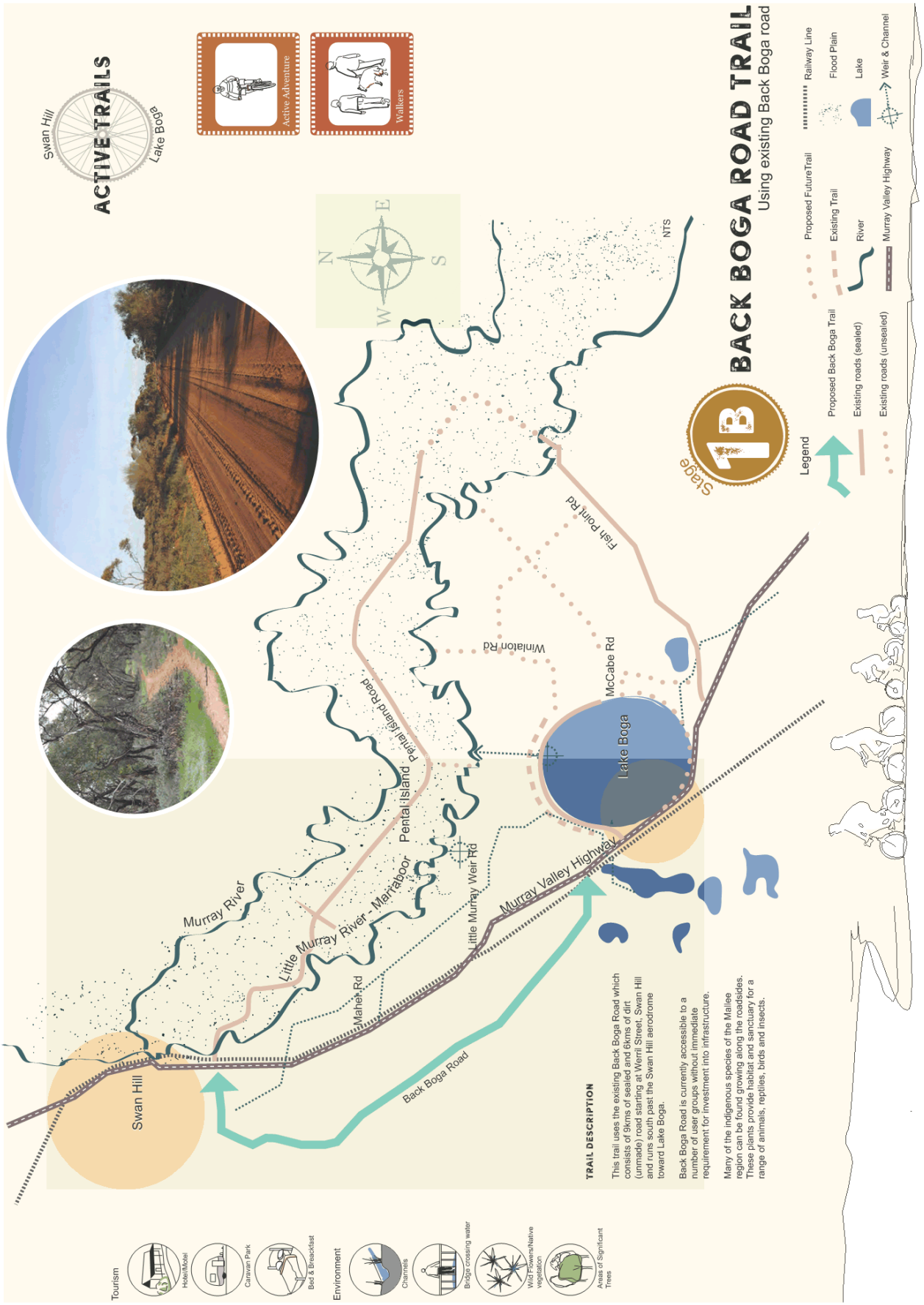

Swan Hill
ACTIVE TRAILS
Lake Boga
Project process diagram
1.
We started here
Trail adjacent to Highway
Initial brief focused on active trail link between Swan Hill and Lake Boga adjacent to highway
Done
Detailed on site investigation & analysis
Done
Preliminary design
Done
Site design refined
Done
Planning Review
Preliminary Costings
Demand analysis
Done
We are here now
Future work needed
• Detailed project costings
• Full Benefit & Impact Assessment
• Actions & Responsibilities
• Trail implementation
• Management & maintenance
2.
Opportunity identified
Overall Trail Network
Opportunity to develop trail network identified
Done
Preliminary site investigation of Trail Network
Done
Preliminary Concept Development Trail Network
Done
Reinforced need to start with SH - LB connection along the hwy to create 'spine' of future network
Done
We are here now
Further development of Overall Trail Network Design
Future work needed
• Feasibility study
• Refine trail concept
• Benefit & Impacts Assessment
• Business Case
• Community Engagement Strategy
• Marketing & Implementation Strategy
3.
Community support
Community feedback & comment
opportunity to build project momentum and community ownership
Community feedback & comment
Liaison with VicTrack
Done
East Lake Road
Detailed design
Done
We are here now
Trail implementation
Management & maintenance
opportunity to build project momentum and community ownership

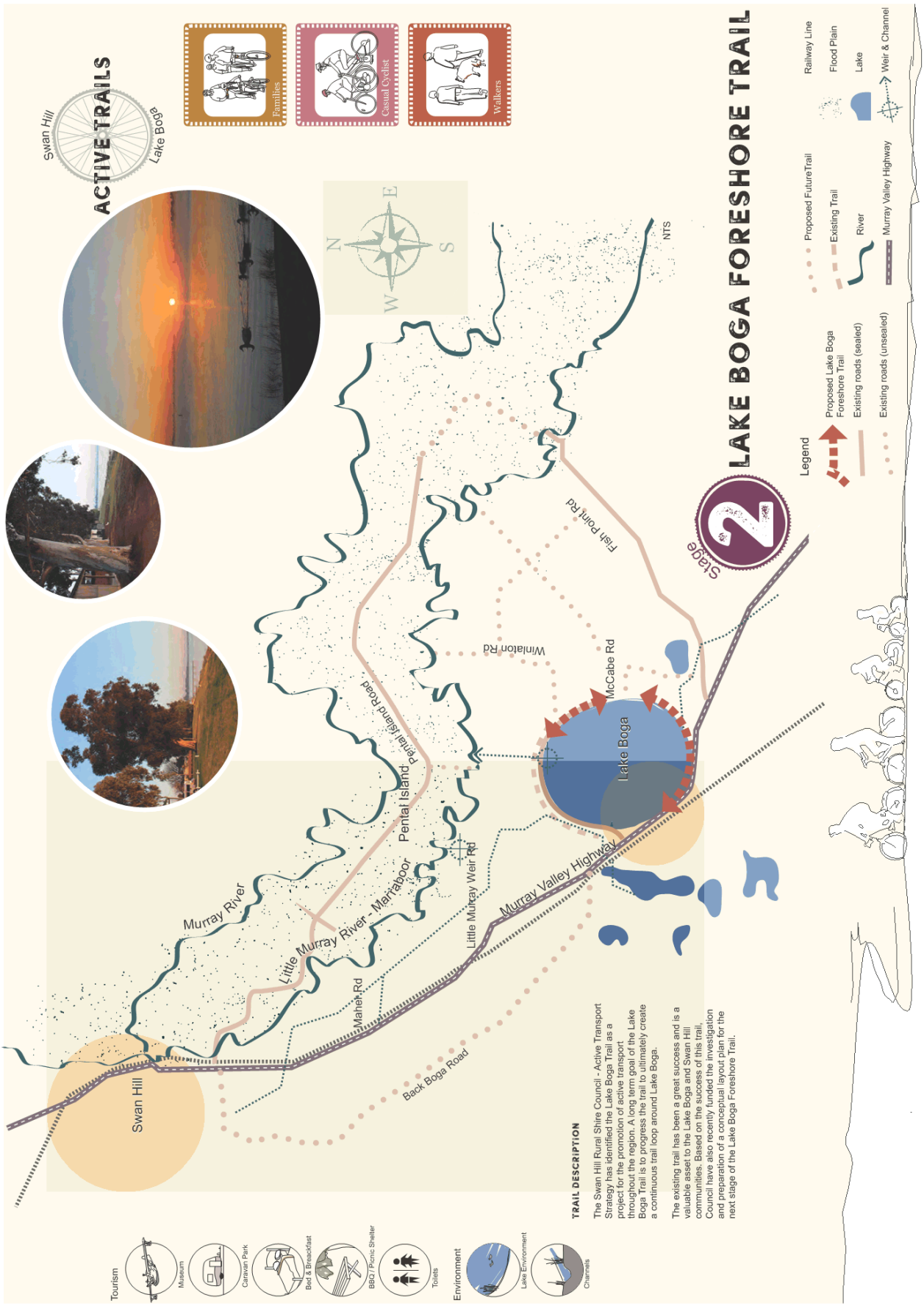
Swan Hill
ACTIVE TRAILS
Lake Boga
The Swan Hill - Lake Boga Active Trails network sits within an ancient landscape of rivers and lakes. Many of these natural features are now within various national parks and state forests. A significant number of RAMSAR sites are within this region, including Central Murray Forests, Barmah Forest, Gunbower Forest, Hattah-Kulkyne and Kerang Wetlands.
N
E
S
W
LANDSCAPE CONTEXT
approximately 2hrs drive
Yanga National Park
Moulamein
Murray Valley National Park
Barmah National Park
Barmah State Forest
Kerang
Kerang Wetlands
Murray River
Swan Hill
Lake Boga
Nyah West
Lake Tyrrell
Sea Lake
Robinvale
Hattah Kulkyne Lakes
Mildura
Murray Sunset National Park
Wyperfeld National Park
Hopetoun
approximately 2hrs drive

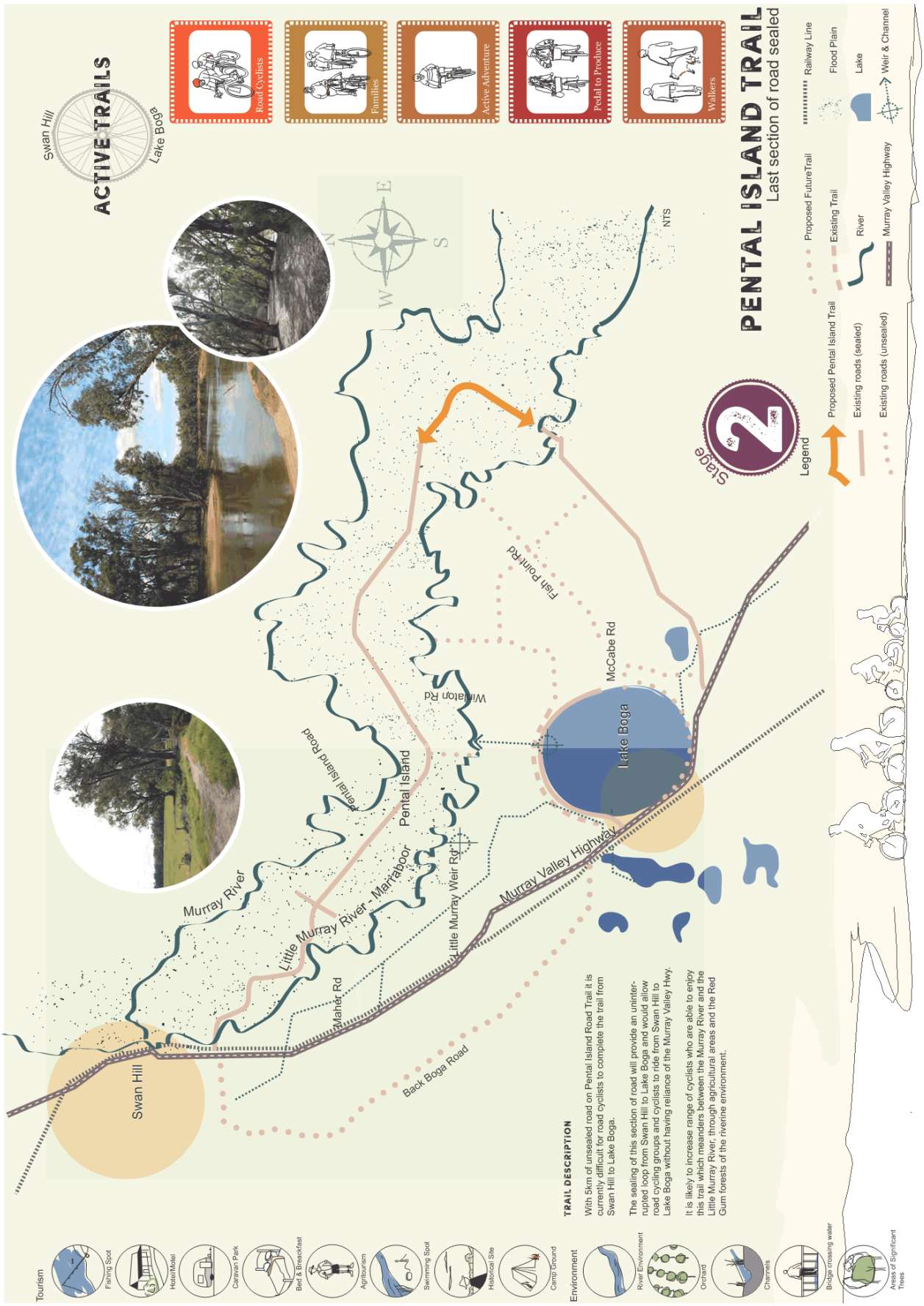
Swan Hill
ACTIVE TRAILS
Lake Boga
TRAILS AND ENVIRONMENTAL CONTEXT
Legend
Dominant landscape types
Murray River floodplain of Riverine Grassy Woodland (EVC 295) & Chenopod Grassland (EVC 829)
Primarily Black Box Chenopod Woodland (EVC 103)
Ridged Plains Mallee (EVC 96) & Woorinen Mallee (EVC 824)
Ecological Vegetation Class (EVC)
Grassy Riverine Forest (EVC 812)
Chenopod Grassland (EVC 812)
Ecological Vegetation Class information generally interpreted from the pre-1750 Murray Mallee Bioregion Benchmark (Department of Sustainability & Environment)
Underlying geology
Late Devonian landscape - much more recent than the surrounding landscape of the Cambrian period
Interpreted from Swan Hill & parts of Balranald and Deniliquin 1:250,000 Geological Interpretation of Geophysical Features Map (Geological Survey of Victoria, 2005 Edition)
Lunettes (sandy ridges) which formed on the leeward side of many of the lakes during dry climatic episodes
Each trail of the Swan Hill - Lake Boga Active Trails network offers a different landscape experience
Trails and Environmental Context
South of the Little Murray River, this landscape is drier than the river floodplain. It would originally have been covered by a low woodland of Black Box and River Cooba trees with an understorey of grasses and shrubs. Some of the original plants of low lying, wetter areas are still found around margins of some of the creeks and lakes in this area.
The Pental Island Road Trail passes through the floodplain between the Murray River and the Little Murray (Marraboor) River. The original landscape of River Red Gums and Black Box forest opened up to treeless grassland areas in places. Although, this is now an agricultural landscape of farming properties, some of the original features of this ancient landscape of the past are still evident in places.
Murray River
Little Murray River - Marraboor
Channel
Little Murray Weir Rd
Maher Rd
Pental Island
Pental Island Road
Service Lane
Swan Hill
Back Boga Road
Murray Valley Highway
Lake Boga
East Lake Drive
McCabe Rd
Weir Rd
Fish Point
Fish Point Rd
Lake Outfall
The landscape to the west of Back Boga Road is part of the original Mallee landscape. The roadside vegetation along parts of this road showcases many plants typical of this ancient landscape - smaller Mallee Eucalypts - such as the Yellow Mallee, the Buloke and the Desert Stringybark
N
E
S
W

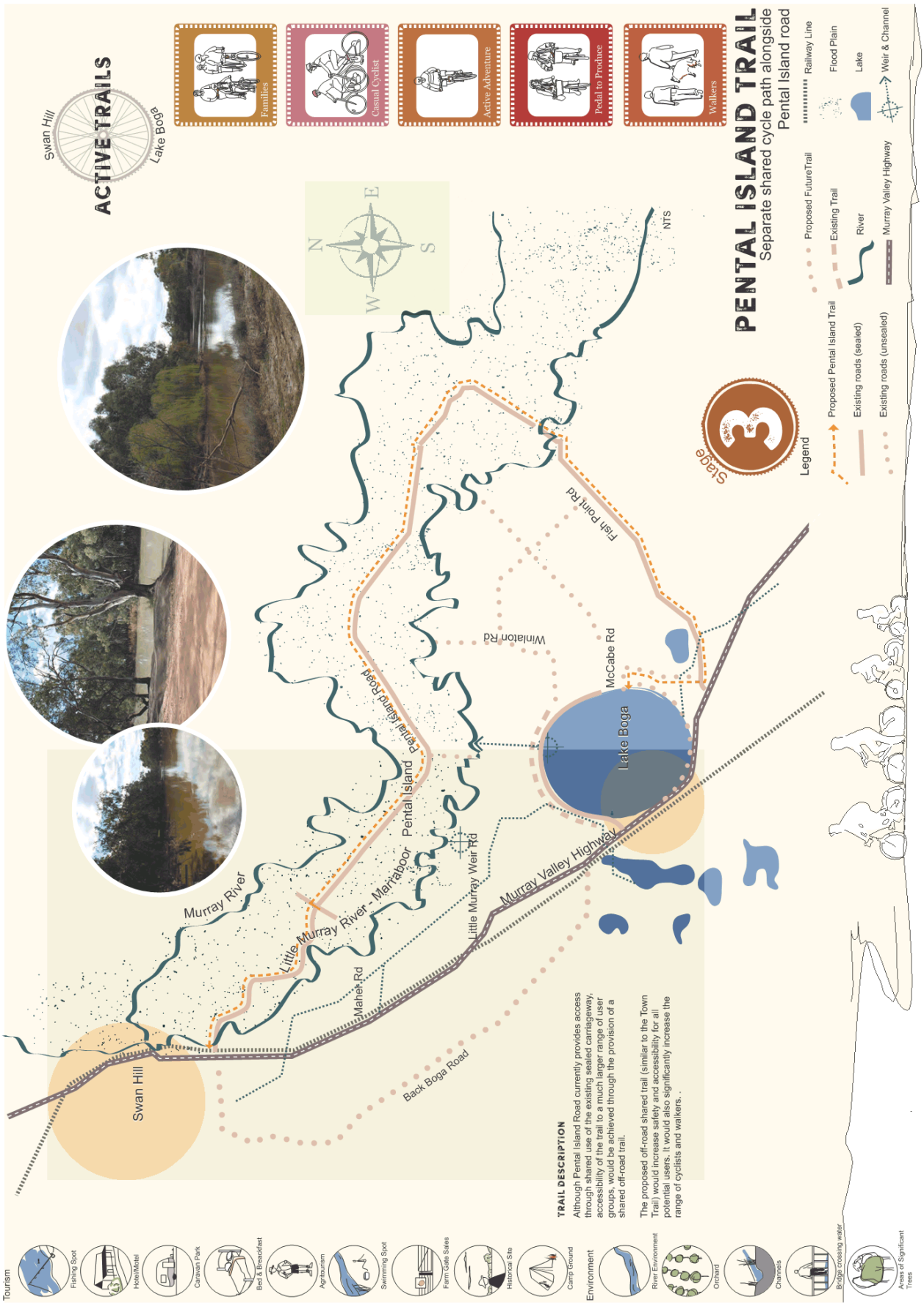

ACTIVE TRAILS
Swan Hill
Lake Boga
Road Cyclists
Commuters
Active Adventure
Walkers
TOWN TRAIL
With rest stops
Railway Line
Flood Plain
Lake
Weir & Channel
Proposed FutureTrail
Existing Trail
River
Murray Valley Highway
Proposed Town Trail
Existing roads (sealed)
Existing roads (unsealed)
Legend
Stage 1A
NTS
N
E
S
W
Fish Point Rd
Winlaton Rd
McCabe Rd
Lake Boga
Pental Island Road
Pental Island
Murray River
Little Murray River - Mariaboor
Little Murray Weir Rd
Murray Valley Highway
Maher Rd
Back Boga Road
Swan Hill
TRAIL DESCRIPTION
This proposed trail will provide a crucial and desired link between Swan Hill and Lake Boga.
The addition of a series of rest stops is likely to increase the appeal of the trail for family groups, casual cyclists and walkers.
Tourism
Museum
Hotel/Motel
Caravan Park
Bed & Breakfast
Environment
Road & Rail Trail
Channels

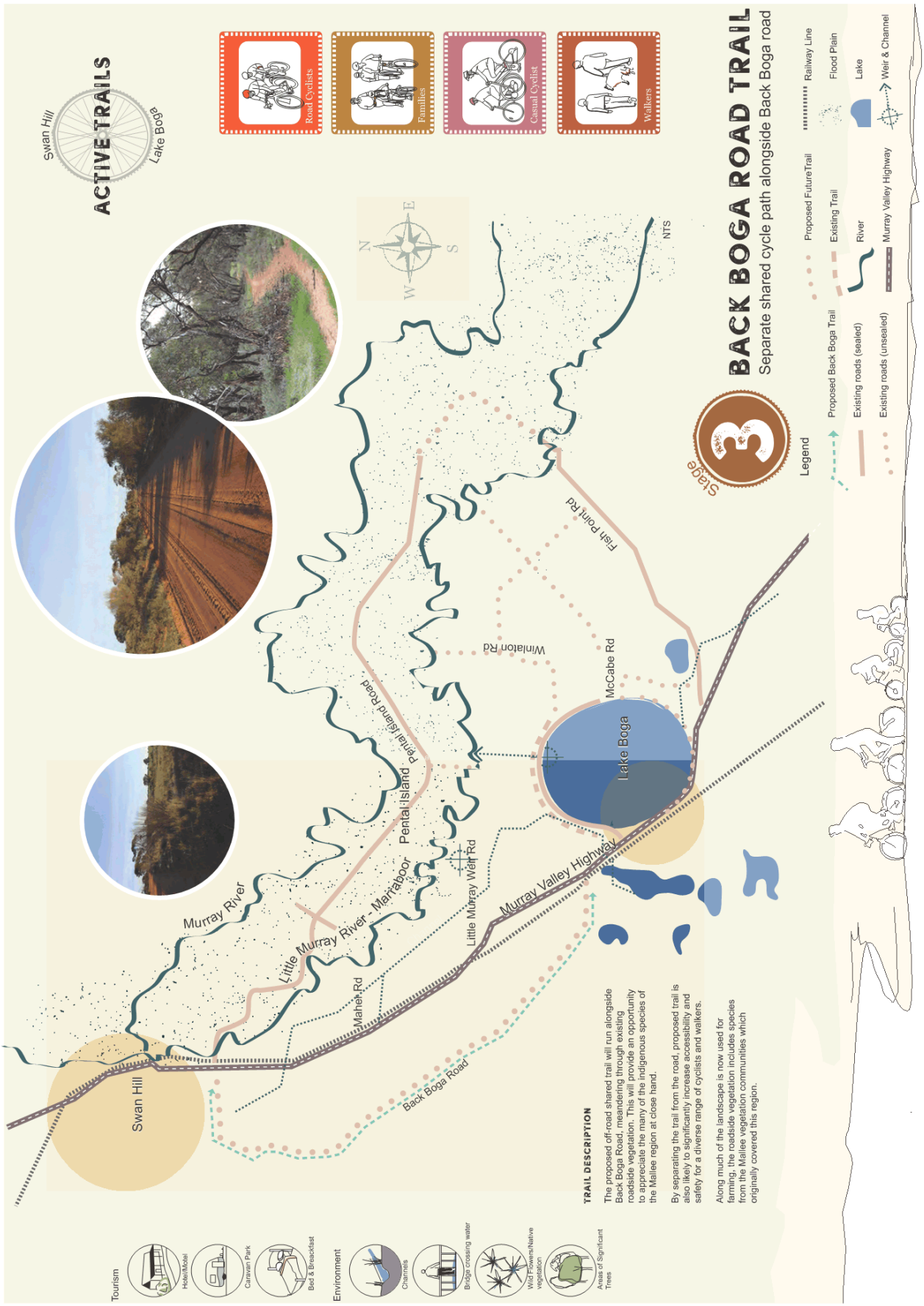

ACTIVE TRAILS
Swan Hill
Lake Boga
Families
Active Adventure
Walkers
PENTAL ISLAND TRAIL
Using existing Pental Island road
Stage 1B
Legend
Proposed Pental Island Trail
Existing roads (sealed)
Existing roads (unsealed)
Proposed FutureTrail
Existing Trail
River
Murray Valley Highway
Railway Line
Flood Plain
Lake
Weir & Channel
N
S
E
W
NTS
Swan Hill
Murray River
Little Murray River - Mariaboor
Pental Island
Pental Island Road
Little Murray Weir Rd
Murray Valley Highway
Maher Rd
Back Boga Road
Lake Boga
McCabe Rd
Winlaton Rd
Fish Point Rd
TRAIL DESCRIPTION
With the Murray River in close proximity to the north and Little Murray River to the south, Pental Island Road provides many opportunities to explore both the riverine environment and the agricultural landscape of the region.
Pental Island Road and Fish Point Road are sealed roads (with a small section of un-sealed road). These country roads have moderate traffic volumes.
There are a variety of existing access points to the Murray and Little Murray River via existing public dirt roads and tracks.
Tourism
Fishing Spot
Hotel/Motel
Caravan Park
Bed & Breakfast
Agritourism
Swimming Spot
Historical Site
Camp Ground
Environment
River Environment
Orchard
Channels
Bridge crossing water
Areas of Significant Trees


ACTIVE TRAILS
Swan Hill
Lake Boga
Active Adventure
Walkers
BACK BOGA ROAD TRAIL
Using existing Back Boga road
Stage 1B
Legend
Proposed Back Boga Trail
Existing roads (sealed)
Existing roads (unsealed)
Proposed FutureTrail
Existing Trail
River
Murray Valley Highway
Railway Line
Flood Plain
Lake
Weir & Channel
NTS
N
E
S
W
Fish Point Rd
Winlaton Rd
McCabe Rd
Lake Boga
Pental Island Road
Pental Island
Murray River
Little Murray River - Mariaboor
Maher Rd
Little Murray Weir Rd
Murray Valley Highway
Back Boga Road
Swan Hill
TRAIL DESCRIPTION
This trail uses the existing Back Boga Road which consists of 9kms of sealed and 6kms of dirt (unmade) road starting at Werril Street, Swan Hill and runs south past the Swan Hill aerodrome toward Lake Boga.
Back Boga Road is currently accessible to a number of user groups without immediate requirement for investment into infrastructure.
Many of the indigenous species of the Mallee region can be found growing along the roadsides. These plants provide habitat and sanctuary for a range of animals, reptiles, birds and insects.
Tourism
Hotel/Motel
Caravan Park
Bed & Breakfast
Environment
Channels
Bridge crossing water
Wild Flowers/Native vegetation
Areas of Significant Trees


ACTIVE TRAILS
Swan Hill
Lake Boga
Families
Coastal Cyclist
Walkers
LAKE BOGA FORESHORE TRAIL
Stage 2
NTS
N
E
S
W
Legend
Proposed Lake Boga Foreshore Trail
Existing roads (sealed)
Existing roads (unsealed)
Proposed FutureTrail
Existing Trail
River
Murray Valley Highway
Railway Line
Flood Plain
Lake
Weir & Channel
Fish Point Rd
Winlaton Rd
McCabe Rd
Lake Boga
Pental Island
Pental Island Road
Murray River
Little Murray River - Mariaboor
Little Murray Weir Rd
Murray Valley Highway
Maher Rd
Back Boga Road
Swan Hill
TRAIL DESCRIPTION
The Swan Hill Rural Shire Council - Active Transport Strategy has identified the Lake Boga Trail as a project for the promotion of active transport throughout the region. A long term goal of the Lake Boga Trail is to progress the trail to ultimately create a continuous trail loop around Lake Boga.
The existing trail has been a great success and is a valuable asset to the Lake Boga and Swan Hill communities. Based on the success of this trail, Council have also recently funded the investigation and preparation of a conceptual layout plan for the next stage of the Lake Boga Foreshore Trail.
Tourism
Museum
Caravan Park
Bed & Breakfast
BBQ / Picnic Shelter
Toilets
Environment
Lake Environment
Channels

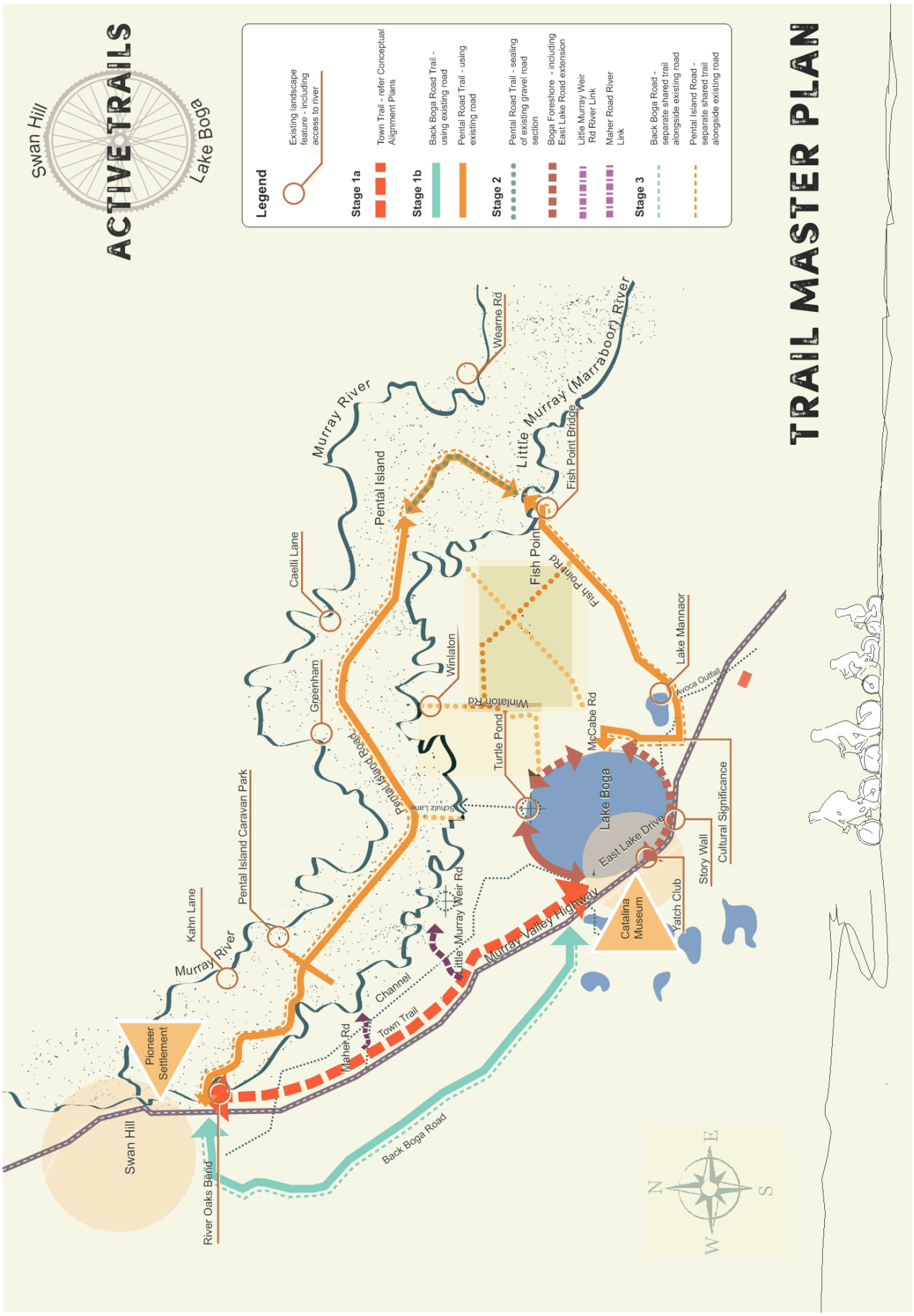

ACTIVE TRAILS
Swan Hill
Lake Boga
Road Cyclists
Families
Active Adventure
Pedal to Produce
Walkers
PENTAL ISLAND TRAIL
Last section of road sealed
Stage 2
Legend
Proposed Pental Island Trail
Existing roads (sealed)
Existing roads (unsealed)
Proposed FutureTrail
Existing Trail
River
Murray Valley Highway
Railway Line
Flood Plain
Lake
Weir & Channel
NTS
N
E
S
W
Swan Hill
Murray River
Little Murray River - Meriaboor
Maher Rd
Little Murray Weir Rd
Murray Valley Highway
Back Boga Road
Pental Island
Pental Island Road
Wilkaton Rd
Fish Point Rd
McCabe Rd
Lake Boga
TRAIL DESCRIPTION
With 5km of unsealed road on Pental Island Road Trail it is currently difficult for road cyclists to complete the trail from Swan Hill to Lake Boga.
The sealing of this section of road will provide an uninterrupted loop from Swan Hill to Lake Boga and would allow road cycling groups and cyclists to ride from Swan Hill to Lake Boga without having reliance of the Murray Valley Hwy.
It is likely to increase range of cyclists who are abie to enjoy this trail which meanders between the Murray River and the Little Murray River, through agricultural areas and the Red Gum forests of the riverine environment.
Tourism
Fishing Spot
Hotel/Motel
Caravan Park
Bed & Breakfast
Agritourism
Swimming Spot
Historical Site
Camp Ground
Environment
River Environment
Orchard
Channels
Bridge crossing water
Areas of Significant Trees

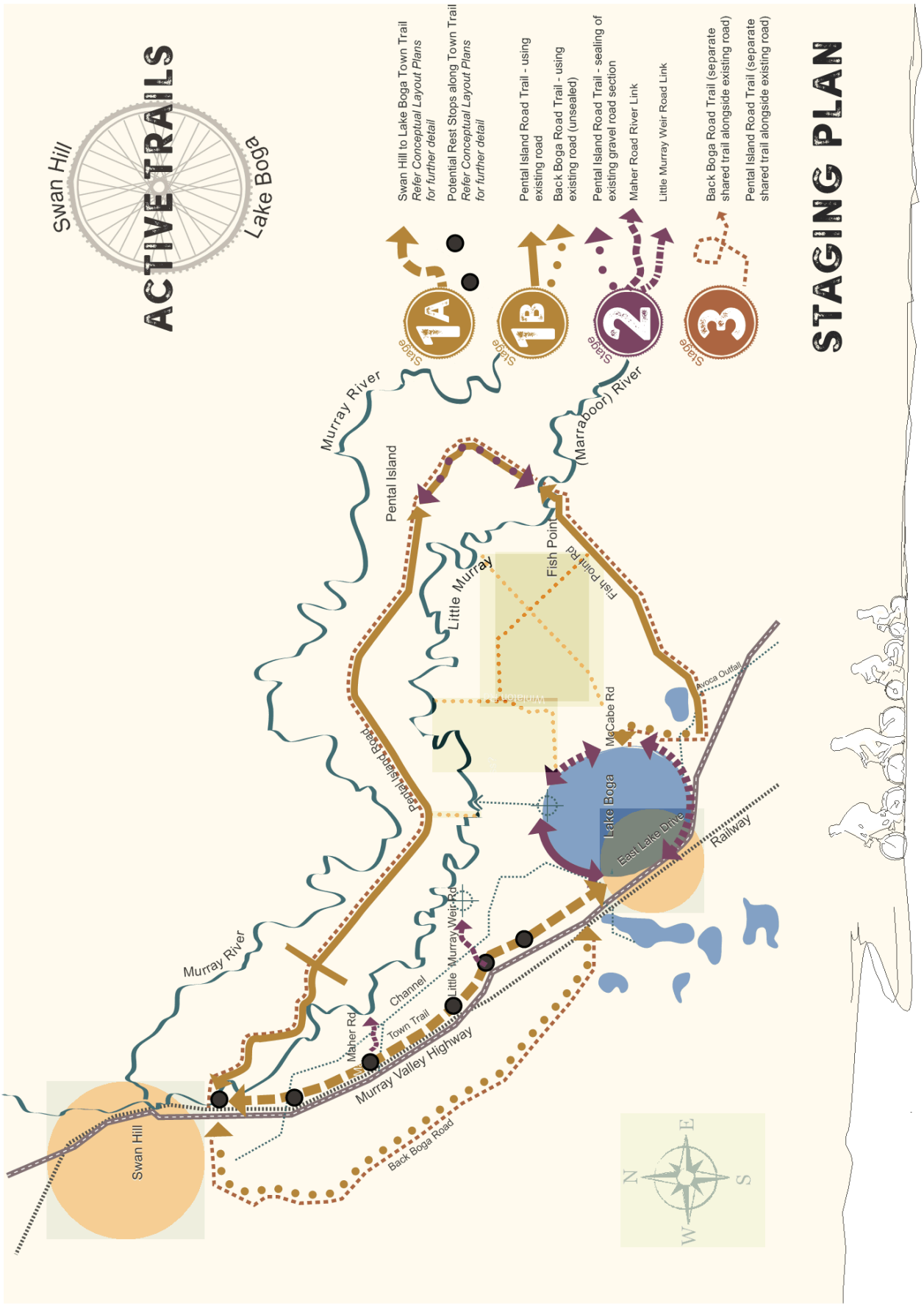

ACTIVE TRAILS
Swan Hill
Lake Boga
Families
Coastal Cyclist
Active Adventure
Pedal to Produce
Walkers
PENTAL ISLAND TRAIL
Separate shared cycle path alongside
Pental Island road
Stage 3
Legend
Proposed FutureTrail
Railway Line
Flood Plain
Proposed Pental Island Trail
Existing Trail
River
Lake
Existing roads (sealed)
Murray Valley Highway
Weir & Channel
Existing roads (unsealed)
NTS
N
E
S
W
Fish Point Rd
Winlaton Rd
McCabe Rd
Lake Boga
Pental Island Road
Pental Island
Little Murray River - Mariaboor
Little Murray Weir Rd
Murray Valley Highway
Murray River
Maher Rd
Back Boga Road
Swan Hill
TRAIL DESCRIPTION
Although Pental Island Road currently provides access through shared use of the existing sealed carriageway, accessibility of the trail to a much larger range of user groups, would be achieved through the provision of a shared off-road trail.
The proposed off-road shared trail (similar to the Town Trail) would increase safety and accessibility for all potential users. It would also significantly increase the range of cyclists and walkers. .
Tourism
Fishing Spot
Hotel/Motel
Caravan Park
Bed & Breakfast
Agritourism
Swimming Spot
Farm Gate Sales
Historical Site
Camp Ground
Environment
River Environment
Orchard
Channels
Bridge crossing water
Areas of Significant Trees


ACTIVE TRAILS
Swan Hill
Lake Boga
Road Cyclists
Families
Casual Cyclist
Walkers
BACK BOGA ROAD TRAIL
Separate shared cycle path alongside Back Boga road
Stage 3
Legend
Proposed Back Boga Trail
Existing roads (sealed)
Existing roads (unsealed)
Proposed FutureTrail
Existing Trail
River
Murray Valley Highway
Railway Line
Flood Plain
Lake
Weir & Channel
NTS
Murray River
Little Murray River - Mariaboor
Pental Island
Pental Island Road
Little Murray Weir Rd
Maher Rd
Back Boga Road
Swan Hill
Murray Valley Highway
Lake Boga
McCabe Rd
Winlaton Rd
Fish Point Rd
TRAIL DESCRIPTION
The proposed off-road shared trail will run alongside Back Boga Road, meandering through existing roadside vegetation. This will provide an opportunity to appreciate the many of the indigenous species of the Mallee region at close hand.
By separating the trail from the road, proposed trail is also likely to significantly increase accessibility and safety for a diverse range of cyclists and walkers.
Along much of the landscape is now used for farming, the roadside vegetation includes species from the Mallee vegetation communities which originally covered this region.
Tourism
Hotel/Motel
Caravan Park
Bed & Breakfast
Environment
Channels
Bridge crossing water
Wild Flowers/Native vegetation
Areas of Significant Trees

Swan Hill
ACTIVE TRAILS
Lake Boga
75
Project process diagram
1.
We started here
Trail adjacent to Highway
Initial brief focused on active trail link between Swan Hill and Lake Boga adjacent to highway
Done
Detailed on site investigation & analysis
Done
Preliminary design
Done
Site design refined
Done
Planning Review
Preliminary Costings
Demand analysis
Done
We are here now
Future work needed
• Detailed project costings
• Full Benefit & Impact Assessment
• Actions & Responsibilities
• Trail implementation
• Management & maintenance
2.
Opportunity identified
Overall Trail Network
Opportunity to develop trail network identified
Done
Preliminary site investigation of Trail Network
Done
Preliminary Concept Development Trail Network
Done
Reinforced need to start with SH - LB connection along the hwy to create 'spine' of future network
Done
We are here now
Further development of Overall Trail Network Design
Future work needed
• Feasibility study
• Refine trail concept
• Benefit & Impacts Assessment
• Business Case
• Community Engagement Strategy
• Marketing & Implementation Strategy
Community feedback & comment
3.
Community support
opportunity to build project momentum and community ownership
Liaison with VicTrack
Done
Community feedback & comment
East Lake Road
Detailed design
Done
We are here now
Trail implementation
Management & maintenance
opportunity to build project momentum and community ownership

Swan Hill
ACTIVE TRAILS
Lake Boga
The Swan Hill - Lake Boga Active Trails network sits within an ancient landscape of rivers and lakes. Many of these natural features are now within various national parks and state forests. A significant number of RAMSAR sites are within this region, including Central Murray Forests, Barmah Forest, Gunbower Forest, Hattah-Kulkyne and Kerang Wetlands.
N
E
S
W
LANDSCAPE CONTEXT
approximately 2hrs drive
Yanga National Park
Moulamein
Murray Valley National Park
Barmah National Park
Barmah State Forest
Kerang
Kerang Wetlands
Murray River
Swan Hill
Lake Boga
Nyah West
Lake Tyrrell
Sea Lake
Robinvale
Hattah Kulkyne Lakes
Mildura
Murray Sunset National Park
Wyperfeld National Park
Hopetoun
approximately 2hrs drive


ACTIVE TRAILS
Swan Hill
Lake Boga
TRAIL MASTER PLAN
Legend
Existing landscape feature - including access to river
Stage 1a
Town Trail - refer Conceptual Alignment Plans
Stage 1b
Back Boga Road Trail - using existing road
Pental Road Trail - using existing road
Stage 2
Pental Road Trail - sealing of existing gravel road section
Boga Foreshore - including East Lake Road extension
Little Murray Weir Rd River Link
Maher Road River Link
Stage 3
Back Boga Road - separate shared trail alongside existing road
Pental Island Road - separate shared trail alongside existing road
Murray River
Pental Island
Little Murray (Marraboor) River
Wearne Rd
Fish Point Bridge
Fish Point
Fish point Rd
Caelli Lane
Greenham
Winlaton
Winlaton Rd
Lake Mannaor
Avoca Outfall
Turtle Pond
McCabe Rd
Pental Island Caravan Park
Pental Island Road
Schulz Lane
Lake Boga
East Lake Drive
Cultural Significance
Story Wall
Yatch Club
Catalina Museum
Kahn Lane
Murray River
Little Murray Weir Rd
Murray Valley Highway
Channel
Town Trail
Maher Rd
Pioneer Settlement
Swan Hill
River Oaks Bend
Back Boga Road
N
E
S
W


ACTIVE TRAILS
Swan Hill
Lake Boga
STAGING PLAN
Swan Hill to Lake Boga Town Trail
Refer Conceptual Layout Plans
for further detail
Potential Rest Stops along Town Trail
Refer Conceptual Layout Plans
for further detail
Pental Island Road Trail - using
existing road
Back Boga Road Trail - using
existing road (unsealed)
Pental Island Road Trail - sealing of
existing gravel road section
Maher Road River Link
Little Murray Weir Road Link
Back Boga Road Trail (separate
shared trail alongside existing road)
Pental Island Road Trail (separate
shared trail alongside existing road)
Stage 1A
Stage 1B
Stage 2
Stage 3
Murray River
Pental Island
(Marraboor) River
Little Murray
Fish Point
Fish Point Rd
Avoca Outfall
McCabe Rd
Lake Boga
East Lake Drive
Railway
Pental Island Road
Murray River
Channel
Little Murray Weir Rd
Maher Rd
Town Trail
Murray Valley Highway
Back Boga Road
Swan Hill
N
E
S
W

LAKE BOGA FORESHORE PEDESTRIAN PATH

CLIENT: Lake Boga Inc.
PROJECT: 14040 - Lake Boga Foreshore Pedestrian Path
DATE: Mar-19
VERSION: 2(G.S.T. Exclusive)

PRELIMINARY SUMMARY OF PROBABLE PATH CONSTRUCTION COSTS

ITEM	DESCRIPTION	AMOUNT ($) Excl. GST
1.0	**Lake Boga Foreshore Pedestrian Path**	
2.0	Section 1 (Yacht Club - west end of East Lake Dr)	$131,989
3.0	Section 2 (East Lake Dr, Property No. 99 - 127 MVHwy)	$170,056
4.0	Section 3 (East Lake Dr, Property No. 127 MVHwy - LB Caravan Park)	NA
5.0	Landscape Features	TBC
6.0	Land Acquisition	N/A
7.0	Consultancy Fees (Feature Survey & Engineering) (10%)	TBC
8.0	Contingency (15% of Items 1, 2 & 3)	$38,000
		$340,045

Note:

1. The preliminary opinion of probable costs only and is subject to preliminary and detailed design.
3. The OPC exclude additional costs that would arise if bad ground or water bearing material is encountered during construction.
4. The above OPC does not include any costs associated Cultural and Heritage or Environmental Management obligations that may be applicable to the site.
5. The above OPC is G.S.T. exclusive.
6. Whilst every effort has been taken to ensure accuracy Heil Engineering Consultants cannot accept liability arising from the use thereof.
7. This OPC is subject to discussions with Council and Service Authorities
8. This OPC excludes project management, planning and legal costs.

Schedule 1 - Section 1
14040 - Lake Boga Foreshore Pedestrian Path - Section 1

CLIENT: **Lake Boga Inc.**
PROJECT: **14040 - Lake Boga Foreshore Pedestrian Path**

ITEM	DESCRIPTION OF WORKS	QTY.	UNIT	RATE	0.1 AMOUNT
1.0	**GENERAL / SITE ESTABLISHMENT**				
1.1	Site management, Quality Control Plan, Traffic Management Plan and Environmental Management Plan	1	Item	$3,850.00	$ 3,850.00
1.2	Site establishment, permits and insurances	1	Item	$1,650.00	$ 1,650.00
1.3	Traffic Management	1	Item	$935.00	$ 935.00
					$ 6,435.00
2.0	**FORMATION AND EARTHWORKS**				
2.1	Site clearing including slashing if required, removal of all surplus material, rubbish and existing stockpiles to create a neat level workable site.	380	m		$ -
2.2	Compaction testing (Every 100m)	4	No.	$275.00	$ 1,100.00
					$ -
2.3	Formation and earthworks	380	m	$17.37	$ 6,600.00
2.4	Preparation of As-built documentation to the satisfaction of the responsible authority	1	Item	$1,900.00	$ 1,900.00
					$ 9,600.00
3.0	**CONCRETE PAVEMENT**				
3.1	2m WIDE CONCRETE PEDESTRIAN PATH				
3.1.1	Construction of 125mm thick reinforced concrete footpath including supply, spreading and compaction of bedding, supply and placing of concrete, F72 mesh centrally placed including dowelling at all interfaces with existing &/or proposed concrete and kerb and jointing as specified.	760	m²	$107.50	$ 81,702.50
					$ 81,702.50
4	**OTHER**				
4.1	Signage	1	Item	$1,320.00	$ 1,320.00
4.2	Linemarking	1	Item	$825.00	$ 825.00
4.3	Landscaping of traffic calming areas	1	Item	$7,106.00	$ 7,106.00
					$ 9,251.00
5	**Provisional Item**				
5.1	Earthworks to reshape adjacent batter.	1	Item	$15,000.00	$ 15,000.00
5.2	Installation of bollards (if required)	1	Item	$10,000.00	$ 10,000.00
					$ 25,000.00
					$ 131,988.50

Schedule 2 - Section 2
14040 - Lake Boga Foreshore Pedestrian Path - Section 2

CLIENT: **Lake Boga Inc.**
PROJECT: **14040 - Lake Boga Foreshore Pedestrian Path**

ITEM	DESCRIPTION OF WORKS	QTY.	UNIT	RATE	AMOUNT
1.0	**GENERAL / SITE ESTABLISHMENT**				
1.1	Site management, Quality Control Plan, Traffic Management Plan and Environmental Management Plan	1	Item	$3,780.00	$ 3,780.00
1.2	Site establishment, permits and insurances	1	Item	$1,620.00	$ 1,620.00
1.3	Traffic Management	1	Item	$918.00	$ 918.00
					$ 6,318.00
2.0	**FORMATION AND EARTHWORKS**				
2.1	Site clearing including slashing if required, removal of all surplus material, rubbish and existing stockpiles to create a neat level workable site.	345	m		$ -
2.2	Compaction testing (Every 100m)	6	No.	$180.00	$ 1,080.00
2.3	Formation and earthworks	345	m	$14.15	$ - $ 4,881.60
2.4	Preparation of As-built documentation to the satisfaction of the responsible authority	1	Item	$1,900.00	$ 1,900.00
					$ 7,861.60
3.0	**CONCRETE PAVEMENT**				
3.2	2.8m WIDE CONCRETE SHARED PATH				
3.2.1	Construction of 150mm thick reinforced concrete footpath including supply, spreading and compaction of bedding, supply and placing of concrete, F72 mesh centrally placed including dowelling at all interfaces with existing &/or proposed concrete and kerb and jointing as specified.	948	m²	$103.00	$ 97,621.20
3.2.2	Construction of 150mm thick reinforced concrete footpath (Exposed Aggregate) including supply, spreading and compaction of bedding, supply and placing of concrete, F72 mesh centrally placed including dowelling at all interfaces with existing &/or proposed concrete and kerb and jointing as specified.	200	m²	$143.21	$ 28,641.60
					$ 126,262.80
4	**OTHER**				
4.1	Signage	1	Item	$2,268.00	$ 2,268.00
4.2	Linemarking	1	Item	$810.00	$ 810.00
4.3	Landscaping of traffic calming areas	6	Item	$756.00	$ 4,536.00
4.4	Other (intersection works)	TBC			$ -
					$ 7,614.00
5	**Provisional Item**				
5.2	Installation of bollards (if required)	1	Item	$10,000.00	$ 10,000.00
5.2	Landscaping associated with traffic calm areas	1	Item	$15,000.00	$ 12,000.00
					$ 22,000.00
					$ 170,056.40

Schedule 2 - Section 3
14040 - Lake Boga Foreshore Pedestrian Path - Section 3

CLIENT: **Lake Boga Inc.**
PROJECT: **14040 - Lake Boga Foreshore Pedestrian Path**

ITEM	DESCRIPTION OF WORKS	QTY.	UNIT	RATE	AMOUNT
1.0	**GENERAL / SITE ESTABLISHMENT**				
1.1	Site management, Quality Control Plan, Traffic Management Plan and Environmental Management Plan	1	Item		$ -
1.2	Site establishment, permits and insurances	1	Item		$ -
1.3	Traffic Management	1	Item		$ -
					$ -
2.0	**FORMATION AND EARTHWORKS**				
2.1	Site clearing including slashing if required, removal of all surplus material, rubbish and existing stockpiles to create a neat level workable site.	330	m		$ -
2.2	Compaction testing (Every 100m)	4	No.		$ -
2.3	Formation and earthworks	330	m		$ -
2.4	Preparation of As-built documentation to the satisfaction of the responsible authority	1	Item		$ -
					$ -
3.0	**CONCRETE PAVEMENT**				
3.1	2m WIDE CONCRETE PEDESTRIAN PATH				
3.1.1	Construction of 125mm thick reinforced concrete footpath including supply, spreading and compaction of bedding, supply and placing of concrete, F72 mesh centrally placed including dowelling at all interfaces with existing &/or proposed concrete and kerb and jointing as specified.	290	m²		$ -
3.2	2.8m WIDE CONCRETE SHARED PATH				
3.2.1	Construction of 150mm thick reinforced concrete footpath including supply, spreading and compaction of bedding, supply and placing of concrete, F72 mesh centrally placed including dowelling at all interfaces with existing &/or proposed concrete and kerb and jointing as specified.	476	m²		$ -
3.2.2	Construction of 150mm thick reinforced concrete footpath (Exposed Aggregate) including supply, spreading and compaction of bedding, supply and placing of concrete, F72 mesh centrally placed including dowelling at all interfaces with existing &/or proposed concrete and kerb and jointing as	56	m²		$ -
					$ -
4	**OTHER**				
4.1	Signage	1	Item		$ -
4.2	Linemarking	1	Item		$ -
4.3	Landscaping of traffic calming areas	2	Item		$ -
4.4	DDA ramp	1	Item		$ -
					$ -
					$ -

REF:3102/19/S17-02-204
FO/HG

SWAN HILL
Rural City Council

10 October, 2019

Dear Garry,

FORESHORE ACTIVE PATH - LAKE BOGA
PICK MY PROJECT

In 2018 the Victoria State Government initiated a Participatory Budgeting program called "Pick My Project". This program allowed for individuals or community groups to submit a project for completion in their town with local residents voting on their preferred project and those with the highest amount of votes received funding.

Lake Boga Inc. on behalf of the local community submitted an application - *Activating Lake Boga: All purpose active path around Lake Boga foreshore*. The great news for the Lake Boga community is that this project was successful.

As you are aware the planning and development of Lake Boga Foreshore path has been the subject of extensive consultation with the Lake Boga community over the past five years and is supported by a variety of Council strategies and plans

- Lake Boga Inc. Community Plan
- Active Transport Strategy
- Swan Hill – Lake Boga Active Trails report
- Swan Hill Rural City Council Missing Links Strategy

Swan Hill Rural City Council has agreed to project manage this exciting opportunity at the request of Lake Boga Inc. The grant application (and the view of Lake Boga Inc) is that the preferred section of the walk to be constructed using the funds received, is a 380m section between the Lake Boga Yacht Club and East Lake Rd.

As a sporting club along this section of the lake, your input into the detailed design is essential. Council's Community Planning Officer and I would welcome the opportunity to meet with you to discuss the proposal (concept plans enclosed) and hear any concerns you have and suggestions for the proposed path. Your view on the timing of construction is also essential to ensure minimal disruption.

It is envisaged the next phase of the project will be finalising the detailed designs based on the input provided by you and other residents and providing you with copies of these plans, to make sure your concerns are addressed, before a works program is finalised.

45 Splatt Street SWAN HILL VIC 3585
PO Box 488 SWAN HILL VIC 3585
DX30166 Swan Hill
Telephone: (03) 5036 2333 Fax: (03) 5036 2340
Email: council@swanhill.vic.gov.au
ABN 97435620016

Consultation will take place from Monday 30 September – Friday 11 October. If you would like the opportunity to meet, please contact Felicity O'Rourke on 5036 2447 to make an appointment – we are of course happy to come to you.

Yours Sincerely,



Heather Green
Director Development & Planning

Yacht Club Members

CONCERNS	**RESPONSE**
Safety • Cyclists and motorbikes riding at a fast pace • Trip hazards • Seascouts & youth camp on the grassed area • Rigging of boats – swinging booms are very dangerous • Pulling boats out of the shed – OH&S issue	1. Signage will be installed promoting the path as a pedestrian path, NOT a shared path Please note that from the 15 October 2019 the following took effect: • Children under 13 years old (ie. 12 years and under) will now be able to cycle on footpaths. • A person 13 years and older can accompany a child under 13 years (ie. 12 years and under) cycling on a footpath. • Adults with a young child in a child seat attached to their bicycle, or with a child pedalling on a bike attachment at the back of an adult bicycle, can cycle on the footpath When cycling on footpaths, a bicycle rider must give way to pedestrians, s low down when approaching pedestrians and ring bells or call out to let pedestrians know a bicycle rider is nearby. When a footpath bicycle rider comes to a road, they must dismount and walk across to the other side, unless a sign or bike lantern indicates otherwise. 2. Path will be installed and comply to Disability Discrimination Act (DDA)standards: The DDA covers all aspects of premises and facilities, including pedestrian facilities. Thus, in order to meet the requirements of the DDA, pedestrian facilities are required to achieve safe, equitable and dignified access for all. The definition of premises in the DDA extends to the whole of the built environment and includes: • Existing, new and proposed buildings; • public transport systems (including public transport vehicles, buildings and associated infrastructure for use by the public as a part of the public transport service); and • external built elements of the landscape including car parking, pedestrian paths, recreational and sporting facilities including sports venues, public gardens and parks. Road Authorities are required to provide 'as far as possible' safe, equitable and dignified access to all people, including those who have a disability 3. Pedestrians currently walk through the area therefore properties are already exposed. 4. Path will provide accessibility for those in wheelchairs, mobile scooters, parents with prams
Location of path – front of yacht Club • Duplication, already a path around the back, waste of $$ • Concrete will damage boats as they get rigged in that area • Ruining pristine lawn	• Council will mow, edge and maintain the footpath.. • Maintenance schedule for Lake Boga: The works at Lake Boga are carried out on Tuesdays. This includes mowing and edging of pathways. There is also whipper snipping carried out where and when required. During times when the grass is actively growing irrigated areas are generally cut weekly. During the less active times this reduces to a, "as required" basis. • LBYC are encouraged to maintain the area around the footpath as those do with their nature strips • All irrigation will be reinstated and moved if necessary.

Precedent at the power boat club, path goes around the back	Path would run through the boat ramp if it did not go around the back of the club
Events that are held throughout the year, including the big Easter Regatta.	• Further discussions to be held with Council's Event's Officer – OH&S during events, temp fencing, re-routing pedestrians, clear signage
Two Access Gates – either end of the building for emergency vehicles and trolleys with boats	• The access gates remain in place? No alteration to the location of these??

SWAN HILL RURAL CITY COUNCIL

Dear Felicity

On behalf of all members of the Lake Boga Yacht Club and Lake Boga residents as a whole, although we all agree that a walking track is a huge benefit for the community, we don't see the need to rip up the pristine lawn environment that currently exists in front of the club house.

We would like to present an alternative plan and fully explain our reasons for the changes!

In dot points.

1/As explained at the Thursday meeting OH&S is one of the biggest problems for not for profit sporting clubs and all other business in general for that matter! At the moment all traffic past the club house is pedestrian, put a concrete path in and all the illegal traffic that uses existing paths will be coming through at speed!

2/ We have two access gates at present and these are critical especially at the Easter regatta, where we need to provide access at either end of the building for emergency vehicles as part of our safety strategy. With the large number of boats present we need access for them to be trolleyed to the rigging area.

3/Our alternative plan provides much better measures to further separate cars [bikes, scooters etc] from the public and competitors, than what was presented at Thursdays meeting.

4/Mobility scooters certainly need concrete and by going around the back of the building will only loose sight of the lake for 150 meters, where all able body walkers will continue to walk across the grass as is currently the case. Continuing the path to the Highway allows people to link up with the tracks that travel around the town area.

5/ The plan presented before the meeting where the concrete attached to existing concrete was incorrect and during the discussion various routes were mentioned! We take exception to this form of consultation and request that the project be halted until a true planning consultation has proceeded and all aspects and needs of the community are met! As this will be a permanent fixture all user's needs have to be catered for.

6/The Sea scouts weren't represented at Thursdays meeting [maybe they weren't notified] but they have held Jamboree's for years where the city kids camp in front of the club house and experience what Lake Boga has to offer.

WE have attached a plan [Mud Map] outlining what we believe is a better solution for all path user's, but it is the catalyst to further maintain the integrity of our operational, health and safety policies procedure that the club has in place. Adopting this plan full fills everyone's aspirations!

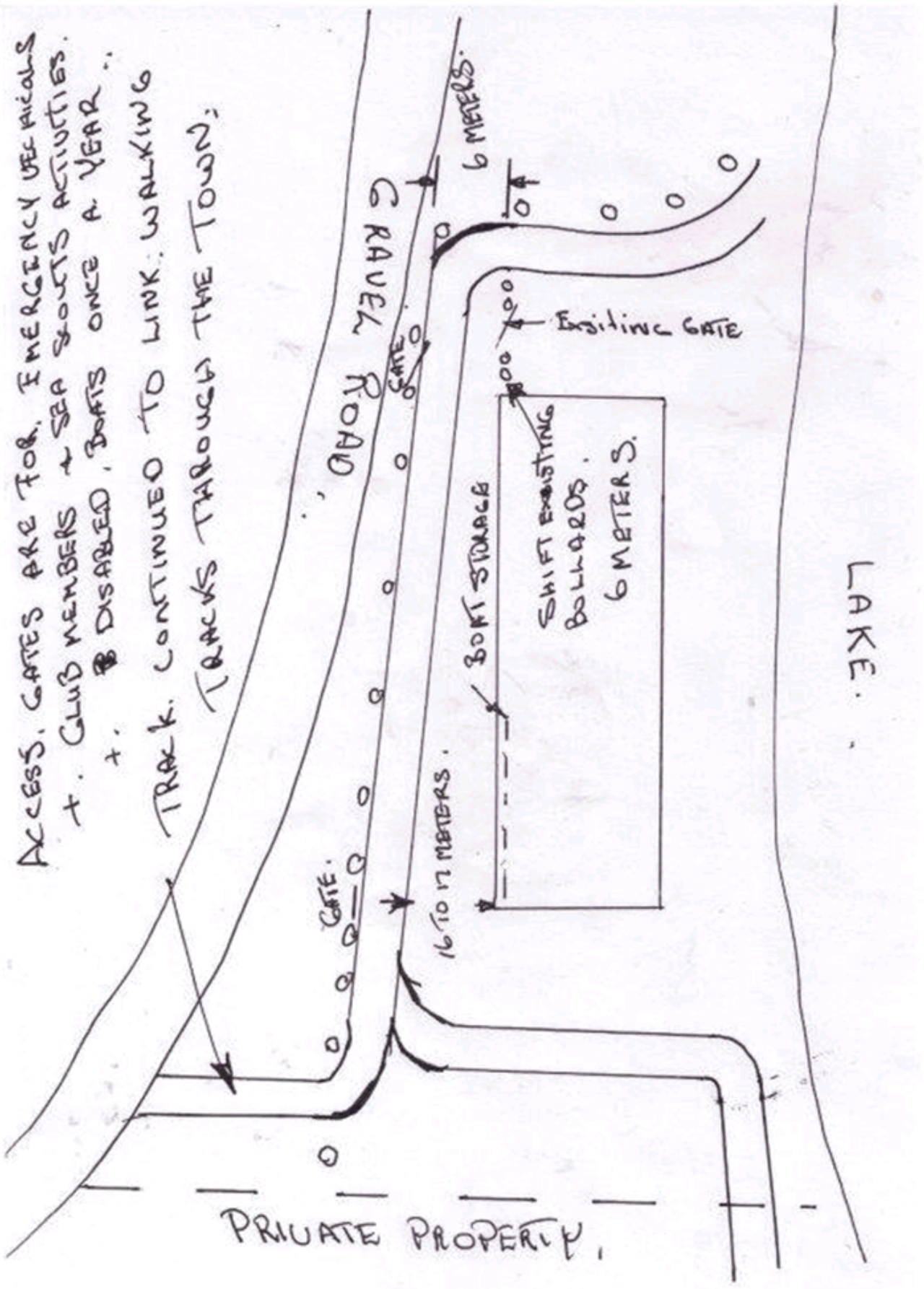
We are available at any time to come and further consult with all the relevant parties on this issue.

G Robinson

AS AND ON BEHALF OF

Ken Robinson

Commodore Lake Boga yacht Club


ACCESS. GATES ARE FOR. EMERGENCY VEHICALS
+. CLUB MEMBERS + SEA SCOUTS ACTIVITIES.
+. DISABLED. BOATS ONCE A YEAR.
TRACK. CONTINUED TO LINK. WALKING
TRACKS THROUGH THE TOWN.
GRAVEL ROAD
6 METERS.
Existing GATE
SHIFT EXISTING BOLLARDS.
6 METERS.
BOAT STORAGE
16 TO 17 METERS.
GATE.
LAKE.
PRIVATE PROPERTY.

Lake Boga Inc
6 Dec. 2019

Councillors
Swan Hill Rural City Council
45 Splatt St
Swan Hill 3584

Shared Pathway Lake Boga

Dear Councillors,

I am writing to you in regard to the proposed shared pathway at Lake Boga in relation to its alignment as it passes the Lake Boga Yacht Club (LBYC).

When the original concept plan for the shared pathway was completed consultation with the LBYC occurred and it was decided that the alignment of the pathway would be along the front apron of the building. This was to allay the concerns of the LBYC members regarding possible damage to their boats as they passed over a concrete pathway if it were to be constructed closer to the Lake. On the infrequent occasions when major yachting events are to be held Council are to provide signage etc. and pathway users were to be redirected along the rear of the building. This arrangement was placed in the plan and agreed to by Council, LBYC, Lake Boga Inc and the wider Lake Boga community.

The proposal to construct a shared pathway around the Lake is a strong community driven initiative as it is on the Lake foreshore and promotes tourism, economic development and leisure activities for the general community. The community do not want the pathway to be behind buildings, along highways or anywhere else other than on public land on the Lake foreshore.

To place the pathway permanently behind the LBYC building is not practical as it is in conflict with car parking, a road and provides potentially sharp blind turns. These clearly are public risk issues that users and the community do not wish to face.

I urge Councillors to endorse the current planned alignment along the front apron of the LBYC in accordance with the wishes of the broader Lake Boga community and Lake Boga Inc.

Regards

Steve Matthews
Chairman
Lake Boga Inc

B.19.141 ROBINVALE POPULATION DETERMINATION AND HOUSING STRATEGY ACTION PLANS

Responsible Officer: Director Development and Planning
File Number: S12-27-12 & S-12-27-13
Attachments:
1 Robinvale Population Determination Information sheet
2 Robinvale Housing Strategy Information sheet
3 Sample Letter

Declarations of Interest:
Heather Green - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report summarises the actions proposed to respond to the findings of the Robinvale Population Determination report and Robinvale Housing Strategy and seeks Council's endorsement for this Action Plan.

Discussion

Robinvale Population Determination Action Plan:

The Robinvale Population Determination report was published in July 2019 and presented to Council and the Robinvale Community on the 13 August 2019.

The report determined that the approximate population of Robinvale is in the order of 7,900 residents with a relatively consistent population range, a much larger figure than the Estimated Resident Population of 3,359 determined by the ABS.

Proposed Actions:

Advocacy

First Stage

The report is distributed to a range of people and organisations with a covering letter seeking their opinions and their input into providing better services for Robinvale, based on the much bigger population.

Suggested recipients:

- Federal members – Member for Mallee Anne Webster, relevant Ministers
- State members – Premier of Victoria, Daniel Andrews; Member for Mildura Ali Cupper, Member for Murray Plains Peter Walsh and relevant Government Ministers, Shadow Ministers and Members for Northern Victoria

- Mildura Rural City Council
- Balranald Shire Council
- Relevant local offices of Government Departments - Secretaries of Departments
- Education Department and local schools
- Emergency Services, state and local branches
- Robinvale District Health Services
- Murray Valley Aboriginal Co-op
- Robinvale Network House
- Robinvale Euston Business Association
- Robinvale Improvement Group

Second Stage

- Meet with stakeholders and community representatives to decide what areas need to be developed.
- Arrange a meeting with Ali Cupper and Anne Webster to discuss how to increase funding for the Robinvale area in light of the higher population.
- Request that The Robinvale Population Determination findings be mentioned on the floor of Parliament in a “90 second statement” to ensure Hansard has a record. A 90 second statement refers to the practice that any Member other than a Minister may be called by the Chair to make a statement on any topic of concern for no longer than 90 seconds.
- Write/meet with relevant Ministers and Shadow Ministers both State and Federal.
- Invite Premier of Victoria, Daniel Andrews, to visit Robinvale for a first hand understanding of the situation.
- Contact the ABS for comment.

Internal use of the information

- Adopt a new population for Robinvale and use it in all Council documents – A footnote can be used to indicate ABS numbers.
- Encourage all organisations and private businesses in Robinvale to use the new population estimation.
- Put up new sign for Robinvale with the new population estimation.

Robinvale Housing Strategy Action Plan:

The Robinvale Housing Strategy was completed in August 2019 and presented to Council and the Robinvale Community on the 13 August 2019.

The report highlighted the issues encountered in the Robinvale area as:

- Shortage of low-cost accommodation.
- Shortage of high-quality short-term accommodation suitable for professionals (other than motels).
- Shortage of temporary accommodation to suit more transient workforce populations.
- Styles of suitable accommodation to meet the needs of diverse groups.
- Accommodation for specific industry workforce.

Proposed Actions:

- Form a Steering Committee or integrate with the newly formed Robinvale Euston Accommodation Association Incorporated, if appropriate and acceptable to the Association.
- Employ a part time person on a short term contract to:
    - Identify land, underused accommodation and disused buildings currently available and shovel ready
    - Develop marketing materials highlighting the housing investment opportunities in Robinvale.
    - Investigate available grant funding opportunities
    -
- Develop a stimulus package for townships (municipality wide).
- Support the development of backpacker accommodation in Robinvale
- Directly develop the land on Ronald Street and build dwellings
- Liaise with Balranald Shire to identify joint initiatives

Consultation

The consultation process has been initiated and will be continued to refine the needs and aspiration of the community and stakeholders.

Financial Implications

The employment of a part time person to be funded from the Economic Development initiatives program. It is possible that a Federal Government program could be accessed to supplement or totally fund the position and Council officers will continue to work through these negotiations.

Social Implications

Working towards a solution for the accommodation crisis in Robinvale will be of enormous benefit for the community and will allow some current residents to have much improved living conditions.

Economic Implications

Lack of accommodation and housing has been identified as a major impediment for the Robinvale economy and prosperity. Council's actions are intended to kick-start private development and demonstrate the viability of investing in real estate in the Robinvale area.

Environmental Implications

Some identified properties may contain native vegetation.

Risk Management Implications

Council will take on the role of developer which can carry a financial risk.

Not taking action will be detrimental to Council's reputation.

Council Plan Strategy Addressed

Infrastructure - Infrastructure that appropriately services community needs.

Options

1. **That Council adopt and support the proposed action plans for Robinvale Population Determination and Robinvale Housing Strategy.**

2. **That Council modify and adopt the proposed action plans for Robinvale Population Determination and Robinvale Housing Strategy.**

3. **That Council not adopt the proposed action plans for Robinvale Population Determination and Robinvale Housing Strategy.**

Recommendation

That Council adopt and support the proposed action plans for Robinvale Population Determination and Robinvale Housing Strategy as outlined in this report.

Information sheet
Robinvale Population Determination

There has been speculation to suggest that Robinvale's true year-round population is notably higher that the official ABS Estimated Resident Population (ERP) of 3,359. Council commenced a study to identify the service population (including any seasonal variation) and quantify the true facilities, services and housing needs.

The ABS Census often undercounts certain groups within the population, which include Indigenous residents, seasonal agricultural workers, FIFO/DIDO workers and new migrants. This is particularly evident in remote locations where temporary, transient, or visitor populations are effectively part of the permanent resident base but due to a number of reasons are not included in the ERP.

Over the years several studies have acknowledged this gap between the 'reported' and 'real' population of Robinvale with evidence supporting this disparity through:

- Significantly higher draws on services than what would be expected from a population of 3,359;
- Higher than expected demand for housing; and
- Recognition that many actual permanent / semi-permanent residents avoid being counted in the Census.

The view is that many of the established groups who are permanent residents or on skilled worker visas and have long-standing communities in Robinvale are likely to comply with Census collection. However less established groups, who will avoid anything that is perceived to jeopardise their visa status, have become skilful at "going under the radar".

The study used bank transaction data from *Spendmapp* (considered the more reliable of the two methods) and water usage data to estimate the real population.

The bank data investigation tracked unique cardholders who completed transactions in the Robinvale area. It excluded cardholders who made fewer than five transactions a year (likely to be visitors passing through) and commuters (people not living in the Robinvale SA2 with drive time limit of 60 minutes).

Water usage data for a seven year period was obtained from Lower Murray Water, then applied to an individual's litres per day calculation, to estimate the population of Robinvale.

A mean figure of 7,900 residents was obtained from these results, with a suggested range of 7,000 to 8,800.

As part of the research a series of interviews were also conducted with local business and organisation representatives. Feedback from these sources indicated a population increase due to 'itinerant or temporary' workers, which given the variety of crops in the Robinvale area leads to a year-round labour force. These findings are further supported by monthly aggregated spending patterns that showed a relatively consistent population range over 12 months, peaking in March and dipping in November with only a small variation of around 900 from the low to the high point.

https://www.swanhill.vic.gov.au/about/overview/plans-and-strategies/robinvale-housing-strategy/

Information sheet
Robinvale Housing Strategy

The completion of the Population Determination Study in August 2019, provided an estimated population for the Robinvale SA2 of between 7,000 and 8,800 residents. This result demonstrated the significant accommodation shortage in the township.

The immediate effects identified were:

- 0% rental vacancies;
- Upward pressure on rental values;
- Limited housing availability for the general population

Research and consultation revealed complex circumstances and diverse needs that go beyond the accommodation of labour attracted to the town for employment such as:

- Lack of affordable housing and community housing – increased number of enquiries for financial assistance, crisis housing or inappropriate housing, etc
- People being priced out of rental accommodation
- Increased demand for Aboriginal housing exceeding current supply
- Lack of availability to accommodate itinerant workers, migrant families etc
- Slow delivery of new homes, land, residential development sites

Suggested implementation strategies from report include:

1. Address the accommodation crisis by working with the market to deliver adaptable contract labour accommodation within the town by:
   - Adapting out of season accommodation for itinerant workers for a range of purposes
   - Attracting investment through the private sector to underpin delivery of accommodation options
   - Continue to work with the planning system to determine appropriate on farm accommodation
   - Identifying models that can provide cheaper rental options to attract labourers

2. Use housing research to continue to advocate for additional land for all types of housing – lifestyle blocks in particular.

3. Develop an investment prospectus that:
   - Identifies all current and future residential lots on the market;
   - Engages the building sector with information to attract private interest, new trades and skills;
   - Identifies financing and project management programs that could support delivery of new housing products;
   - Clearly defines the role of Council in this process

4. Demonstrate change through affordable housing demonstration projects constructed in partnership with Council on co-located land within Robinvale.

5. Increasing the presence in Robinvale through:
    - Economic development initiatives that provide opportunities for the current and potential business community;
    - Community development initiatives that facilitate Township activation and integration;
    - Landscape and asset development to contribute to a more appealing public realm

https://www.swanhill.vic.gov.au/about/overview/plans-and-strategies/robinvale-housing-strategy/

REF: xx/2019
BOC/AY

SAMPLE LETTER

Dear

Council wishes to bring to your attention the results of a recent population study and housing strategy in Robinvale.

Recently Council commissioned a demographic consultant to investigate and report on the population of Robinvale and also completed a Robinvale Housing Strategy.

Findings revealed that census data does not truly reflect the actual number of people living in the Robinvale area and acknowledged the fact that this figure has been grossly under-reported. The report identified that there are between 7,000 - 8,800 people estimated to be living in Robinvale – more than double the 3,359 figure from the Australian Bureau of Statistics.

The Housing Strategy highlights the chronic shortage of accommodation in the Robinvale region, impairing economic development and forcing people to commute long distances to work in the Robinvale area.

Council is writing to encourage you to use findings from these studies to support funding submissions and advocate for better services for the people of Robinvale. We need to ensure that this community can receive the right level of government investment and the services it is entitled to.

Agriculture in the Robinvale region is a multi-billion dollar industry, producing one quarter of Australia's carrots, 70 per cent of Australia's almonds, 60 per cent of Australian table grapes, and an ever-growing crop of commercial avocados.

In light of this, Robinvale has a high proportion of semi-permanent residents and seasonal workers. These residents use local medical services, shop in local shops and need somewhere to live.

Council would like you to join our efforts to advocate for increased funding to meet the needs of the 'actual population' and address the lack of quality housing in the Robinvale area – for horticultural workers and for professionals coming to live and work in the area.

Your assistance in bringing this issue to the attention of your colleagues, partner agencies and funding bodies will ensure increased funding for the community of Robinvale.

Thank you for your cooperation on this matter. Should you require further information please contact Swan Hill Rural City Council Director Development and Planning, Heather Green on (03) 5036 2339.

Yours sincerely,

Cr Bill Moar
Mayor

B.19.142 SWAN HILL INCORPORATED ANNUAL MARKETING PLAN AND BUDGET FOR 2019/20

Responsible Officer: Director Development and Planning
File Number: S12-24-05
Attachments:
1 Marketing Plan, Incorporating Budget 2019/20 - Swan Hill Inc
2 Strategic Plan 2019-22 - Swan Hill Inc
3 Communication Plan 2019-20 - Swan Hill Inc

Declarations of Interest:
Heather Green - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report recommends Council adopt the Swan Hill Incorporated Annual Marketing Plan and Budget, Communication Plan for the 2019/20 year and the Strategic Plan for 2019-2022.

Discussion

As per the recently signed agreement between Swan Hill Incorporated (Swan Hill Inc.) and the Swan Hill Rural City Council (Council), in order for Swan Hill Inc. to receive the funds collected through the Special Rate for its programs, Council must first approve Swan Hill Inc's Annual Marketing Plan, Budget and the Communication Plan.

Strategic Plan

The four year Strategic Plan outlines a clear assessment of the existing conditions, a structure for Swan Hill Inc. to achieve its objectives, a swot analysis and four strategies that outline clear guidance for the members and Council (attachment 2).

The Strategic Plan is built around four strategies. These are,:

1. Visitation to the Region
2. Shopping in the Region
3. Advocacy
4. Business Support

Swan Hill Inc. has had success in focusing on these four pillars.

Marketing Plan

Highlights of the Marketing Plan include building on the success of the "tell em Swanny sent ya" campaign and the dedication of funds for digital marketing. In addition the plan includes the continuation of popular events such as Market Day

and the Swan Hill Region Food and Wine Festival. There will also be a continued focus on engaging and supporting Swan Hill businesses through a strong advocacy and business support program (attachment 1).

Budget

The 2019/20 Swan Hill Inc. annual budget is made up of the following:

- Income – Total income of $470,814. Special Rate income of $362,065 and income from various promotions/events.
- Expenses – Total expenses are $456,774. This includes Administration expense of $95,274 Business Support expense of $10,000, Marketing expense of $284,500, Promotion expense of $5,000 and Traders expense of $62,000.
- Net surplus - $14,040 (attachment 1)

Communication Plan

A new requirement of the agreement is the development of a Communication Plan. This plan outlines how Swan Hill Inc. will seek membership, keep membership informed and engaged in programs and priorities (attachment 3).

Consultation

Swan Hill Incorporated has consulted with their members in the development of all the documents

Financial Implications

There are no financial implications for Council as Swan Hill Inc. is funded through the Special Rate.

Social Implications

It is anticipated that the successful implementation of the various plans and Annual Budget will result in increased visitation to the region and improved business responses. The new requirement for a Communications Plan and its actions will result in better communications with members and payers of the rate.

Economic Implications

It is anticipated that the activities to be carried out under the Marketing Plan and Annual Budget will assist the local economy by increasing visitor numbers and in turn support additional employment, residents and business development.

Environmental Implications

Not applicable.

Risk Management Implications

Failure of Council to endorse these documents and the budget will result in Swan Hill Inc. being limited in its operations..

Council Plan Strategy Addressed

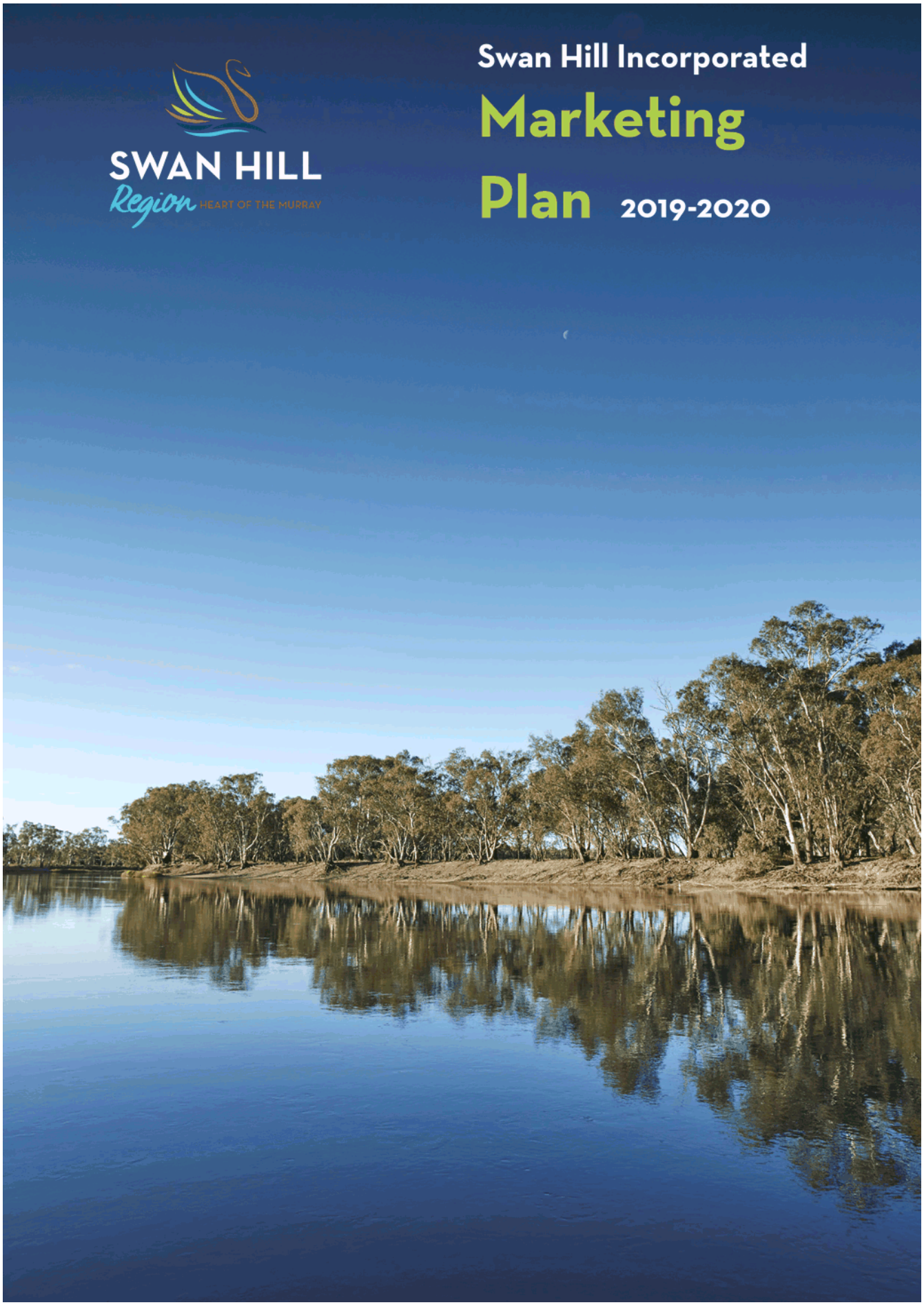
Economic growth - Encourage and attract new business to our region.

Options

Council can choose to approve the Annual Marketing Plan and Budget, Communications Plan and Strategic Plan or not. By not approving these three documents Swan Hill Inc. would be unable to deliver the outcomes sought by adopting the Special Rate.

Recommendation

That Council approves the Swan Hill Incorporated Annual Marketing Plan and Budget (2019/20), Communications Plan (2019/20) and the Strategic Plan for 2019/2022.


SWAN HILL
Region HEART OF THE MURRAY
Swan Hill Incorporated
Marketing
Plan 2019-2020

Swan Hill Incorporated 2019-2020 Budget

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Swan Hill Incorporated 2019-2020 Budget

INTRODUCTION

Swan Hill Incorporated has developed this annual marketing plan and budget to deliver a comprehensive set of priorities and actions for the organisation over the next 12 months. The function of the marketing plan is to deliver outcomes from the strategies documented in the strategic plan. It includes a tactical plan outlining the key initiatives, activities and timings.

KEY PARTNERS

Swan Hill Rural City Council

Swan Hill Incorporated will work directly and collaboratively with the Swan Hill Rural City Council to ensure the success of the plan.

Business Community

Swan Hill Incorporated will represent the best interests of its members by providing leadership to, and engaging with, the business community through strong communication.

Regional, State and Federal Tourism, Development and Government Organisations

Swan Hill Incorporated will work collaboratively with State and Federal Government and relevant industry organisations including the Murray Regional Tourism Board, Tourism Victoria, Regional Development Victoria, Destination New South Wales and Regional Development Australia. Each of these agencies will provide Swan Hill Incorporated with a range of opportunities not the least of which will be for additional funding for projects or events.

The Community

Swan Hill Incorporated will engage with the local community to promote the benefits of supporting local businesses and championing their own region.

ECONOMIC BENEFITS

The promotion of our Region is focused on bringing visitors to Swan Hill and the surrounding region. Results from Tourism Research Australia for the year 31 December 2018 showed that the Swan Hill Region experienced 381,000 domestic and international overnight visitors in that time.

Fact sheets produced by Tourism Victoria Research Unit in December 2018 show the average expenditure in the Murray region to be $170 per night.

The visitor economy results in many businesses, not directly related to tourism, benefiting significantly from the proceeds of visitors to the region.

Swan Hill Incorporated 2019-2020 Budget

ABOUT SWAN HILL INCORPORATED

Swan Hill Incorporated has operated under the Special Rate for the past 17 years and been very successful in the promotion of Swan Hill and the region.

Our Purpose:

To market and promote the Swan Hill Region.

Our Vision:

We will be the relevant organisation supporting business in the marketing and promotion of our region.

Our Strategies:

Visitation to the Region

Increase visitation by specifically marketing the Swan Hill region as a place to visit and enjoy.

Shopping in the Region

Specifically market the Swan Hill region as a place to shop and encourage the provision of quality service.
Promote and educate the importance of shopping locally.

Advocacy

Engage with and advocate on behalf of members.

Business Support

Provide support and direction to members.

OUR STRUCTURE

Swan hill Inc. has a Board of Directors and four sub-committees to cover:

- Marketing
- Traders
- Business Advocacy
- Business Support

In total we currently have 22 volunteers that make up our main board and the sub committees. Each of these people give their time voluntarily and a number of them have done so since Swan Hill Inc.'s inception.

Swan Hill Incorporated 2019-2020 Budget

Swan Hill Inc. Board Members

Murray Ray – Chairman
Greg Roberts – Vice Chairman – Murray Downs Golf & Country Club, Spoons Riverside & Swan Hill Club
Colin McAlpine – Work Locker
Claire Billing – Swan Hill Disposals
Paul Dillon – Mallee Rising
Stuart King – Swan Hill Hire & Nifty's Car Hire
Brian Richardson – Jane Eliza Motor Inn
Lea Johnson – Swan Hill Rural City Council

Marketing Committee

Janelle Earle – Chairlady - Pioneer Settlement
Greg Roberts – Vice Chairman – Murray Downs Golf & Country Club, Spoons Riverside & Swan Hill Club
Brian Richardson – Jane Eliza Motor Inn
Jessica Warburton – Pioneer Settlement
Ainsley O' Bryan – Swan Hill Big4 Riverside
Lauren Schmidt - Murray Downs Golf & Country Club, Spoons Riverside & Swan Hill Club
Teresa Lever - Swan Hill Rural City Council (Economic Development unit)
Neville Brady – Brady Consultancy

Traders Committee

Colin McAlpine – Chairman - Sew Graphics
Paul Dillon – Mallee Rising
Terry Jennings – Northern Shoe Store
Carolyn Willox – Ultimate Fashion
Colin Hayward – Stihl Shop Swan Hill
Paul McKee – Homes Hardware
Stephen Colombo – Colombo's Pasta Bar & Café
Rob Duffield – The Guardian

Business Support Committee

Claire Billing – Swan Hill Disposals
Paul Dillon – Mallee Rising
Stuart King – Swan Hill Hire & Nifty's Car Hire
Colin Hayward – Stihl Shop Swan Hill

Swan Hill Incorporated 2019-2020 Budget

All Swan Hill Inc. members are encouraged to attend the committee meetings monthly to be able to hear what is proposed and are welcome to put forward ideas for the expenditure of available funds.

HOW HAVE WE PROMOTED THE REGION SINCE 2014 – 2019

The Swan Hill Inc. Marketing Committee have annually developed and executed a marketing plan to promote the Swan Hill region through the following key activities:

- **Mainstream Marketing**
  Regional TV advertising together with Press advertising in Metro newspapers. Our current campaign is local influencers promoting Swan Hill.

- **Digital Marketing**
  - Targeted digital marketing on Facebook, Instagram and You Tube have formed the basis of our digital marketing campaigns.
  - New consumer website which forms part of the Murray River Tourism digital platform - Visit Swan Hill was launched in 2016

- **Partnered with Murray Regional Tourism Board**
  We partnered with the Murray Regional Tourism Board which allows us to access programs at a subsidised rate. We participated in a number of promotions like What's Up Down Under, Master Chef, consumer shows such as Masters Golf, Melbourne Show and Caravan & Camping.

- **Food and Wine Festival**
  We have successfully presented an annual Food and Wine weekend which attracts visitors from far and wide to our region. Visitor numbers through the gate has increased by 115% for the past 9 years in comparison to the previous 9 years.

- **Official Visitor Guide and Touring Guides**
  We have also promoted our region with the production of an Official Visitor guide which is distributed state wide in visitor information centres.

- **Partnered with Swan Hill Rural City Council**
  We partnered with SHRCC on the Discover More Project, The Good Day Show & Master Chef.

Swan Hill Incorporated 2019-2020 Budget

HOW HAVE WE PROMOTED SHOPPING IN OUR REGION?

The Swan Hill Inc. Traders Committee have every year developed and executed a marketing plan that has promoted shopping locally through the following key activities:

- **Mother's Day Promotion**
  This competition is run for 2 weeks from the beginning of May till Mother's Day. Locals are encouraged to shop locally and take part in the competition. 1 Lucky winner wins a $500 pamper hamper.

- **EOFY Campaign**
  A new campaign that started in 2017 to encourage shopping in a June which is a quieter time of the year for traders. The campaign begins mid-June with all businesses providing a loss leader product which is advertised on radio and appears every week in the Guardian from the beginning of the promotion. The campaign culminates on the last Friday of June with an outside broadcast.

- **Buy Local Campaign**
  In 2016 The Swan Hill Traders Committee in partnership with The Guardian ran a buy local campaign consisting of a 286 page booklet filled with discount coupons from local businesses in the region. Locals were encouraged to purchase the book for $20 with thousands of dollars' worth of in savings. The campaign culminated with a lucky winner winning a car and 8 follow-up prizes of 1000 Swan Hill Inc. dollars.

- **Buy Swan Hill / Local Loop Campaign**
  Swan Hill Inc. partnered with Ace Radio every year to run the local loop, which is now known as 'The Buy Swan Hill' campaign. Local businesses receive an allocated number of 30 second slots on the radio for the duration of the year. The message in every advert conveyed the importance of supporting shopping locally.

- **Market Day/Things with Strings Festival**
  A bi-annual event held in May & October. A portion of Campbell Street is closed off and is filled with stalls and entertainment for young and old, whilst the Traders bring their wares out onto the foot paths. Both events have consistently proven to be very popular amongst locals as well as visitors in town.

- **Christmas Decorations & Christmas Shopping Campaign**
  Every year Swan Hill Inc. ensures that the greater CBD area is adorned with colourful Christmas decorations to create a festive atmosphere in town.

From mid-November till Mid December our Christmas Shopping competition is held. By shopping locally ever customer received 1 entry for every purchase made. 3 lucky winners stand a chance to win 1 of 3 giant Christmas stockings filled with donations from local businesses and 8 winners stand a chance to win 1000 Swan Hill Dollars each.

SUPPORTING LOCAL EVENTS

- **Funded Community Projects**
  Swan Hill Inc. provides funding and marketing assistance to numerous community projects. Since 1 July 2015 we have provided support to the following festivals, events & projects totalling $84 000:

  Festival of Motorsports, Bowls Victoria, CBD Street Flags, Lake Boga Easter Regatta, Farmers Market, George Fairfax Festival, Heartbeat of the Murray Laser Light Show, Jazz Convention, Lake Boga Brochures, Nyah Harness Racing Sponsorship, Da Vinci Exhibition, Harmony Day, Country Week Tennis, Swan Hill Show, Swan Hill Show & Shine.

BUSINESS FORUMS

- **Advocacy - To engage with and advocate on behalf of our members.**
  - Bi-annual advocacy forums have been held to provide our members & stakeholders with a platform to engage with Swan Hill Inc. and to raise issues that the Swan Hill Inc. Board can advocate for on their behalf.
  - Swan Hill Inc. has conducted regular reviews annually with Councillors and the Council Executive team to provide updates on key achievements aligned with the annual Marketing Plan.
  - Monthly meetings are held with the CEO and senior staff of Council to raise issues and share information.

- **Business Support – Provide business support and direction to members and encourage the provision of quality service.**
  We have hosted 2 forums per year which included motivational /educational speakers and provided a platform for networking. Over the past 4 years the guest speakers have been: Max Walker, Chris Helder, Dave Staughton, Paul Lyons & Stan Grant

Swan Hill Incorporated 2019-2020 Budget

OUR KEY BRAND MESSAGE

"Swan Hill region – Heart of the Murray" will continue as the key theme, brand, as it provides the region with both a location identifier and a sense of "community and liveability".

Other key messages will be:

- Escape the city to an authentic country location with a variety of activities.
- The Murray River in Swan Hill is the natural part of the river, it allows for leisurely activities such as fishing and camping.
- The region is not commercialised – it has a good mix of boutique and regular shops. Something for the whole family.

Swan Hill's point of difference is its slower pace, natural surroundings and because of the low key water sport activities allowed on the river, the region has a sense of serenity.
Unique selling points:

- Authenticity
- Murray River
- History - Pioneer Settlement, Heartbeat of the Murray, Lake Boga Flying Boat Museum
- Golf – quality of experience
- Fishing - Cod
- Lake Boga
- Skiing
- Motor Sports
- Nyah Forest – Trails, Biking & Walking
- Bird Watching
- Events – Regional events

Swan Hill Incorporated 2019-2020 Budget

Situation Analysis – A Snapshot of Swan Hill

SWOT Analysis

Strengths

- Climate
- Murray river Location
- Family focus/Lifestyle
- Pioneer Settlement
- Heritage and History
- Café and Dining
- Strong agriculture industry sector
- Positive outlooks and viewed growth potential
- Strong redevelopment (CBD, Race track Chisholm Reserve & Pioneer Settlement
- Championship golf course
- Harness and Horse racing
- Food and Wine Festival
- Night Product
- Lake Boga Flying boat museum
- Fishing
- Water sports
- Natural assets (Nyah Forest)

Weaknesses

- Distance from Melbourne & other regional centres
- Lack of Developed product
- Skills shortage
- Ageing infrastructure (Buildings, river precinct, bridge, lack of natural gas)
- Our ability to service the visitor 7 days a week
- Lack of secondary industries.
- A La Carte Dining
- Retailer not open 7 days

Opportunities

- Industry development/emerging products
- Event development
- Development of river precinct
- Harness innovative business people, enthusiasm & can-do attitudes
- Strong redevelopment (CBD, Chisholm reserve & Pioneer Settlement
- Bird Watching
- Motor Sports
- Influences
- Asia Market

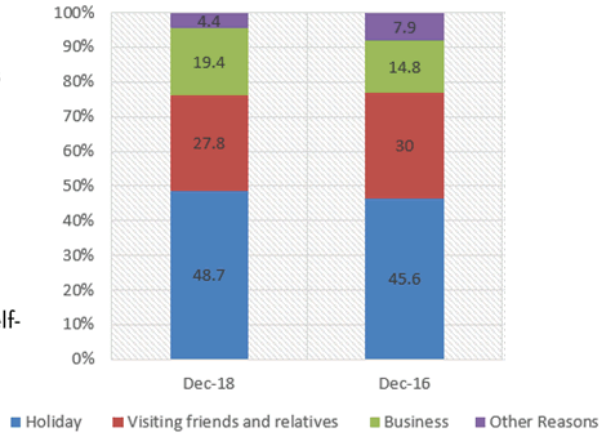
Threats

- Business disruption due to natural disaster
- Fragmentation – lack of industry support
- Uncontrollable external economic impacts
- Threat to retail from the development of global online presence
- Uncertainty due to potential floods & drought

Swan Hill Incorporated 2019-2020 Budget

Our Target Markets

Holiday/Leisure is the main purpose for visiting the region followed closely by 'visiting friends and relatives' which is also a significant market. There has been an increase of 4.6% in visitors coming to the region for business purposes.



In line with the Murray Regional Tourism – One Year Action Plan, we will be focusing on retaining and nurturing existing key markets

- 45-50+ years – mid-life households & older self-funded retirees
- 25-45 years – Families (Conventional and Traditional)
- All Ages – Visiting friends and relatives

Our Marketing efforts will be directed to the primary source markets of:

- Regional Victoria
- Melbourne
- Regional New South Wales
- South Australia

Swan Hill Incorporated 2019-2020 Budget

Strategy One - Visitation to the Region

Increase visitation by specifically marketing the Swan Hill region as a place to visit and enjoy.

Committee: Marketing

The Marketing Committee has outsourced the **digital** component of the marketing plan to PACE and the **targeted mainstream** component will be outsourced to Alchemy Media.

Initiative	Action	Timing/KPI	Annual Budget
Manage the Swan Hill region Brand	Ensure the brand is represented consistently in all communications including message, logo & visual elements	Ongoing	NIL
Establish a strong research base	Measure all activities through operator surveys to establish reliable data on campaigns such as Market Day & the Food & Wine Festival.	Ongoing	NIL
	Develop and implement a quarterly reporting system for the board and committees that includes visitation to the region, website hits & activity & campaign performance/research where applicable.	January 2020	$3,600
Develop targeted advertising designed to encourage operator buy in	Develop and implement a targeted Annual Marketing Plan that incorporates digital, print, advertising, promotion, events, strategies & projects.	September 2019	NIL
	Develop and print the 2020 Swan Hill Region Official Visitor Guide.	November 2019	$47,000
	Promote the Swan Hill Region to our identified target markets through a mix of media.	Ongoing	
Develop Strategic alliances with key tourism industry organisations	Work closely with Murray Regional Tourism & Visit Victoria to leverage marketing opportunities for the region	Ongoing	$20,000
Improve our digital presence	In partnership with MRT's digital platform project, implement a new website that provides the user with an interactive easy-to-use resource & enables operators to be represented	Ongoing	NIL

Swan Hill Incorporated 2019-2020 Budget

	Increase social media presence and advertisement	Ongoing	$11,200
Develop a strategy to assist in the dispersal of visitors to the smaller towns in the region	Including a 'touring out and touring on' section for the website and official visitor guide	Ongoing	NIL
	Support regional events and programs that encourage visitation to the region	Ongoing	
Encourage and support the development and linking of regional festivals and events	Organise and expand the Swan Hill Food & Wine Festival with a focus on encouraging dispersal of visitors throughout the region	Ongoing	$60,000
Develop 'Visiting friends and relatives' campaign	Develop & establish a system similar to the home town hero campaign.	Ongoing	NIL

Total Strategy 1: Visitation to the region **$141,800**

Swan Hill Incorporated 2019-2020 Budget

Strategy Two – Shopping in the region

Promote the Swan Hill region as a place to shop.

Committee: Traders

Initiative	Action	Timing	Annual Budget
▪ Promote and educate the importance of shopping locally	Participate in the Ace Radio 'Buy Swan Hill' Promotion.	Monthly	$2 000
▪ Develop a targeted annual calendar of promotions to strengthen trade within the Swan Hill Region.	• Conduct specific shopping promotions including Market Day, Christmas Stocking Promotion and other promotion(s) throughout the year.	October to June	$32,000
▪ Christmas Decorations	• Decorate the CBD with Christmas decorations	November to January	$7 000
• Youth Engagement Project	• Project to understand the buying habits of young people. • Develop insights to share with local businesses to develop skills and adapt their behaviour to attract young people to shop local. • Influence & educate the community about the importance of buying local versus spending their money outside of the region.	Throughout the year	$9 000
Total			**$50 000**

Swan Hill Incorporated 2019-2020 Budget

Strategy Three – Advocacy

Engage with and advocate on behalf of members

Committee: Board & Business Support Committee

Initiative	Action	Timing	Annual Budget
▪ Establish and maintain a leadership role by engaging with local businesses	• Continue to communicate regularly and effective with members and stakeholders using preferred methods of communication such as radio, social media, e-mails, telephone calls, visits, corporate website etc.	Ongoing	$6 000
	• Engage with government agencies and relevant organisations to advocate on behalf of members and the region.	As needed	Nil
	• Schedule two networking forums for the year providing members with the opportunity to attend, raise issues and network with other members.	October & May	$ 700
▪ Develop a strong and mutually supportive relationship with Council	• Conduct three (2) reviews annually with Councillors to provide updates on key achievements aligned with the Annual Marketing Plan.	October & May	Nil
	• Continue to hold monthly briefings with the Council CEO and senior staff to raise issues and share information.	Ongoing	Nil

Total Strategy 3: Advocacy **$ 6 700**

Swan Hill Incorporated 2019-2020 Budget

Strategy Four – Business Support

Provide business support and direction to members and encourage the provision of quality service.

Committee: Board & Business Support Committee

Initiative	Action	Timing	Annual Budget
▪ Provide members with opportunities to grow their business through educational and motivational events.	• Host Business Support Forum which includes motivational speakers / educational and networking events designed to appeal to members.	August	$6 300

Total Strategy 4: Business Support **$6 300**

Swan Hill Incorporated 2019-2020 Budget

Swan Hill Incorporated – Annual Budget 2019 - 2020

Income

Carried Forward from 2018	-
Bank Interest	600
Market Day	2,727
Membership SHI (Voluntary)	8,300
Official Visitor Guide	50,000
Special Rate Income	362,065
Swan Hill Region Food and Wine	50,000
Total INCOME	**470,814.04**

Expenses

Administration

Audit	3,100
Bank Fees	60
Incorporation Fees	120
Insurances	3100
Legal Fees	15,000
Membership Communication	2,000
Other Office Expenses	2,200
Payroll Expenses	55,970
Printer Lease	1,620
Postage	150
Printing	500
Reckon Financial Software	580
Staff Training	1,720
Stationary	250
Superannuation Payment	4,059
Telephone/Mobile	1,900
VTIC Membership	660
Wages	1,500
Workers Compensation	785
Total Administration	**95,274.42**

Swan Hill Incorporated 2019-2020 Budget

Business Support

Business Forums	7,000
Media Communication	2,000
Swan Hill Corporate Website	1,000
Total Business Support & Advocacy	**10,000**

Marketing

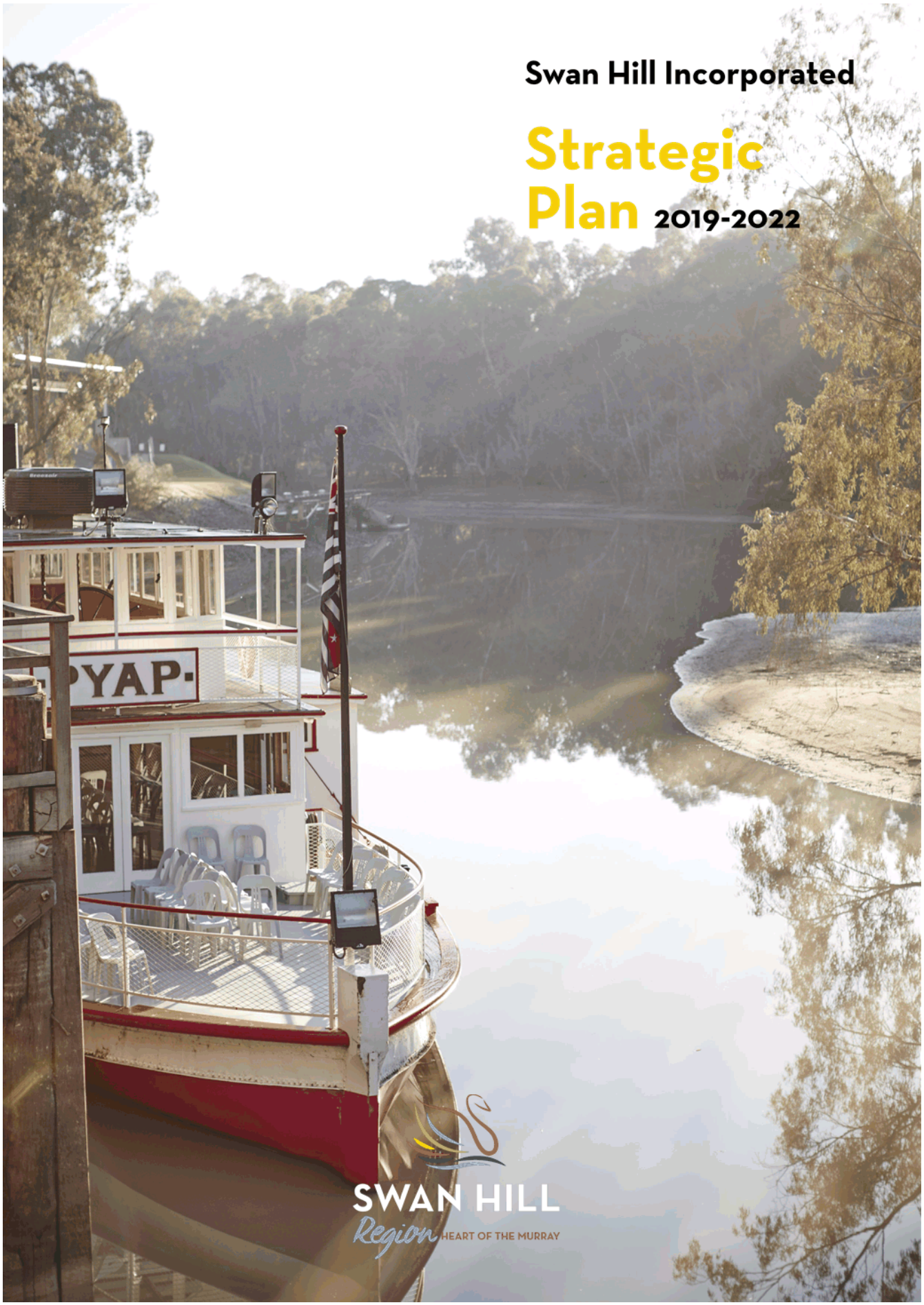
PACE	
3 - 5 Year Digital Strategy	2,870
Photography & Video	6,400
Search Engine Optimisation	1,200
Creative Development	4,180
Digital Content Creation	8,650
Digital Account Management	5,200
Travel, Meetings, Out of Pocket	3,600
Influencer & Spokesperson	8,000
Analytics, Reporting & Documentation	3,600
Digital Display & Remarketing	8,000
Paid Boosting Allowance	4,800
Digital Platform	7,000
Targeted Mainstream Campaign	76,000
Murray Regional Tourism Board	20,000
Photography	8,000
Official Visitor Guide	47,000
Official Visitor Guide Distribution	5,000
Opportunistic Promotions	15,000
SH Food & Wine Festival	50,000
Total Marketing	**284,500**

Promotions

Easter Regatta	500
Opportunistic Promotions	3500
Swan Hill Show	1,000
Total Promotions	**5,000**

Traders

Buy Swan Hill	2,000
Buy Local Campaign	21,000
Christmas Decorations	7,000
Christmas Promotion	12,000
Market Day	20,000
Total Traders	**62,000**
Total Expenses	**456,774**
Net Surplus	**14,040**


Swan Hill Incorporated
Strategic Plan 2019-2022
SWAN HILL
Region
HEART OF THE MURRAY



Our Purpose: To market and promote the Swan Hill Region.

Our Vision: To be the relevant organisation supporting business in the marketing and promotion of our region.

Background

Swan Hill Incorporated is responsible for developing a coordinated strategic plan and marketing strategy funded by a Special Marketing Rate which, after extensive consultation with the business community, will apply from 1 July 2019 for a period of seven years. Swan Hill Incorporated also has the ability to raise additional funds to support the achievement of these strategic directions.

During the recent renewal period of the Special Rate, Swan Hill Incorporated representatives made contact with many members. This process was enlightening and we were able to receive valuable feedback from our members in regards to our structure, objectives and how we communicate.

This has led to a renewed focus to ensure that we engage with and advocate on behalf of our members. Our new structure reflects this. We will clearly communicate regularly with our members about issues, projects and information that keeps them informed and assists them in running their business more effectively. We will also establish contact with our members via business visits and/or phone calls over the next twelve months to hear feedback and discuss Swan Hill Incorporated initiatives.

Organisational Structure

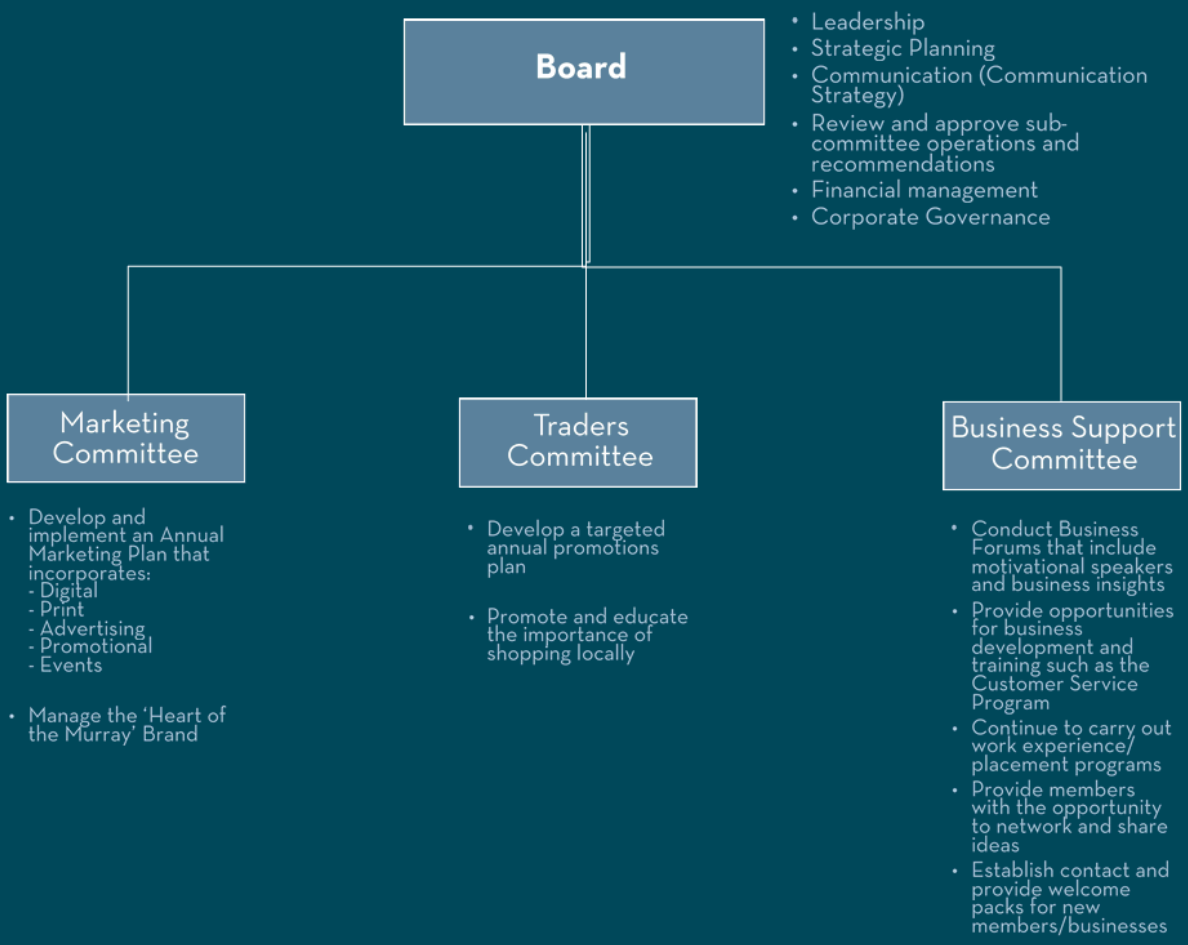
Since the declaration of the Special Rate back in 2002, Swan Hill Incorporated has matured and evolved. A structure has been developed that we believe will allow the organisation to the complete its assigned charter and provide value to its members. It will encourage involvement from members in a way that is more convenient to them and will provide our members with further support that includes regular forums, networking and knowledge sharing to help grow our business community.

The structure will consist of the following:

- Traders Committee
- Marketing Committee
- Business Support Committee

The organisational structure will enable members with specific expertise and skills to be approached to assist with specific projects that they can have input into. We believe this is more aligned to supporting our members in an open and engaging way and has a strong focus towards the purpose of Swan Hill Inc, to market and promote the Swan Hill region.

Organisational Structure & Roles



Key Partners

Swan Hill Rural City Council

Swan Hill Incorporated will work directly and collaboratively with the Swan Hill Rural City Council to ensure the success of the plan.

Business Community

Swan Hill Incorporated will represent the best interests of its members by providing leadership to, and engaging with, the business community through strong communication.

Regional, State and Federal Tourism, Development and Government Organisations

Swan Hill Incorporated will work collaboratively with State and Federal Government and relevant industry organisations including the Murray Regional Tourism Board, Tourism Victoria, Regional Development Victoria, Destination New South Wales and Regional Development Australia. Each of these agencies will provide Swan Hill Incorporated with a range of opportunities not the least of which will be for additional funding for projects or events.

The Community

Swan Hill Incorporated will engage with the local community to promote the benefits of supporting local businesses and championing their own region.

Situation Analysis - A Snapshot of the Swan Hill Region

Employment

The total employment estimate for Swan Hill is approximately 9,126 jobs[1]. Agriculture, forestry & fishing continue to be our highest employers with almost 20% of the regions workforce working in these fields.

Although Tourism is incorporated into the balance of 'other', it is important to recognise that the Tourism industry generates around 594 employment opportunities in the Swan Hill region. This equates to 6.5% of jobs[1] in our municipality.

Employment by Industry in the Swan Hill Region[1]



Visitation to our Region

The Swan Hill Region received 375,000 domestic overnight visitors. A total of 1.1 million nights where spent in the region - up by 18.7% on YE Dec 17.

Visitors to Swan Hill spent $178 million in the region which equates to an average of $155 per night. 'Eating out, dine at a restaurant or café' was listed as one of the most popular activities undertaken by visitors to the region.[2]

Total Nights Spent in the Swan Hill Region[2]



[1] *REMPLAN – Economic Modelling and Analysis Software 2016 updated in March 2019*
[2] *Travel to the Murray Region year ended December 2018- Murray Regional Tourism*

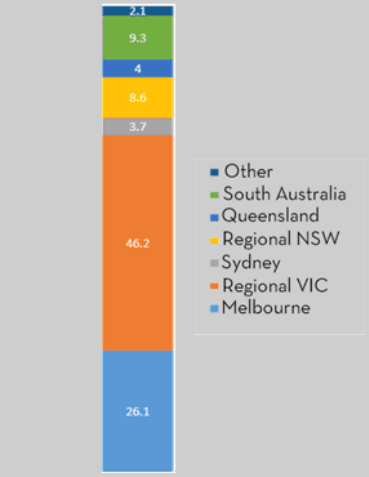
Source of visitation

The priority domestic source markets are Melbourne, Regional Victoria, Regional New South Wales and South Australia[3]. For the year ended to December 2018 this was represented as shown in the chart below.

Target Markets

Most visitors to the region do so for holiday/leisure purposes representing 48.7% of all visitors. Visiting Friends and Relatives are the next biggest market at 27.8% then the Business market which represents 19.4%[3].
65 years and over represent the most visitors to our region (30.7%)[3], this demographic has taken over from older visitors between 55-64 years at (18.0%)[3]. Years 15-24 to second place for visitation to the area at 18.1%.

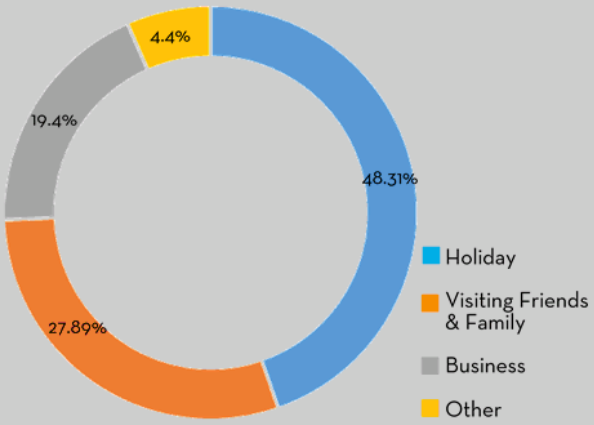
Domestic Overnight Travel to Swan Hill - Origin[3]



Year Ending December 2018

Visitation by Type[3]

Year ended December 2018



SWOT Analysis:

A recent workshop with the Swan Hill Incorporated Board identified the following key strengths, weaknesses,

STRENGTHS

- Climate
- Murray river Location
- Family focus/Lifestyle
- Pioneer Settlement
- Heritage and History
- Café and Dining
- Strong agriculture industry sector
- Positive outlooks and viewed growth potential
- Strong redevelopment (CBD, Race track Chisholm Reserve & Pioneer Settlement)
- Championship golf course
- Harness and Horse racing
- Food and Wine Festival
- Night Product
- Lake Boga Flying boat museum
- Fishing
- Water sports

WEAKNESSES

- Distance from Melbourne & other regional centres
- Lack of Developed product
- Skills shortage
- Ageing infrastructure (Buildings, river precinct, bridge, lack of natural gas)
- Our ability to service the visitor 7 days a week
- Lack of secondary industries.
- A La Carte Dining

OPPORTUNITIES

- Industry development/emerging products
- Event development
- Development of river precinct
- Harness innovative business people, enthusiasm & can-do attitudes
- Strong redevelopment (CBD, Chisholm reserve & Pioneer Settlement
- Bird Watching
- Motor Sports
- Influences

THREATS

- Business disruption due to natural disaster
- Fragmentation - lack of industry support
- Uncontrollable external economic impacts
- Threat to retail from the development of global online presence

[3] *Travel to the Murray Region year ended December 2018- Murray Region Tourism*

Strategy One - Visitation to the Region

Increase visitation by specifically marketing the Swan Hill region as a place to visit and enjoy.

Key Initiatives

- Implement a Marketing Committee with a minimum of two members with Marketing qualifications and/or experience.
- Manage the Swan Hill Region Brand.
- Establish a strong research base for all activities.
- Develop a targeted Annual Marketing Plan.
- Develop strategic alliances with key tourism industry organisations.
- Improve our digital presence.
- Develop a strategy to assist in the dispersal of visitors to the smaller towns in the region.
- Develop targeted advertising campaigns designed to encourage operator buy in.
- Encourage and support the development and linking of regional festivals and events.

Priority Actions

- Develop and implement a targeted Annual Marketing Plan that incorporates digital, print, advertising, promotional and events strategies and projects.
- Conduct a review of the Swan Hill Region brand to ensure it is relevant to the visitor and to our members.
- Develop and implement a monthly reporting system for the Board and Committees that includes visitation to the region, website hits and activity, downloads of the app and campaign performance/research where applicable.
- Develop and implement a monthly report for members that provides data on visitation to the region including length of stay and visitor nights.
- Implement a new website that provides the user with an interactive, easy-to-use resource and enables operators to be represented.

Key Performance Indicators

1. Implementation of Marketing Plan
2. Management of website and digital assets
3. Monitoring of visitor numbers to the region
4. Reporting on campaign evaluations

Strategy Two – Shopping in the Region

Promote the Swan Hill region as a place to shop.

Key Initiatives

- Recruit additional Retailers and Traders to the committee.
- Promote and educate the importance of shopping locally.
- Develop a targeted annual calendar of promotions.
- Establish a strong research base for all activities.
- Support and participate in the 'Strengthening Swan Hill Region's Retail Industry' project.

Priority Actions

- Develop a targeted annual calendar of promotions that provides traders with the opportunity to leverage off key seasons, holidays and events.
- Create an educational and promotional campaign targeting locals which highlights the economic benefits of shopping locally supported by statistical data.
- Develop and implement a 'Made in the Swan Hill Region' campaign that identifies products that are produced in our region.
- Appoint 1-2 members to a steering committee of Swan Hill Rural City Council's 'Strengthening Swan Hill Region's Retail Industry' project .

Key Performance Indicators

1. Implementation of the annual calendar of promotions
2. Reporting on research collected for all promotional activities
3. Participation in the 'Strengthening Swan Hill Region's Retail Industry' project

Strategy Three – Advocacy & Communication
Engage with and advocate on behalf of members.

Key Initiatives

- Develop a Communications Plan to outlining how to communicate with the business community and the members.
- Establish and maintain a leadership role by engaging with local businesses.
- Develop a strong and mutually supportive relationship with Council.
- Engage with government agencies and relevant organisations to advocate on behalf of members and the region.
- Provide opportunities for members to raise issues, interact with other members and Swan Hill Inc via two business forums each year.

Priority Actions

- Develop and implement a Communication Plan that ensures regular, effective communication with members and stakeholders.
- Implement a Business Visits program to ensure we engage with members regularly on a one on one basis.
- Conduct three reviews annually with Councillors to provide updates on key achievements aligned with the Annual Marketing Plan.
- Continue to hold monthly briefings with Council CEO and senior staff to raise issues and share information.
- Establish a monthly column in The Guardian newspaper to communicate to the local community on our achievements and initiatives.
- Schedule two business forums for the year providing members with the opportunity to attend, raise issues and network with other members.

Key Performance Indicators

1. Strong relationship with Council
2. Implementation of Communications Plan
3. Two Business Forums held each year
4. Communication with members and key partners via monthly email and The Guardian
5. Implementation of the Business Visits Program

Strategy Four – Business Support
Provide support and direction to members and encourage the provision of quality service.

Key Initiatives

- Implement a Business Advocacy Support Committee.
- Recruit specialists from industrial, professional, trade, agriculture and manufacturing trades.
- Advocate to Council on behalf of committee and members.
- Identify and target 5 main issues/topics for the betterment of our region to be advocated to Council.
- Provide members with opportunities to grow their business through educational and motivational events.
- Promote careers in local industries to youth in the region.

Priority Actions

- Develop an annual Business Forum schedule including motivational speakers and education events designed to appeal to members.
- Develop an annual Networking Events schedule which provides members with the opportunity to network with other members, Swan Hill Inc and other key community members in a relaxed and comfortable environment.
- One member of committee to attend monthly meetings with Council.
- Conduct the annual Accounting Work Experience Program.

Key Performance Indicators

1. Conduct educational and motivational events for members
2. Provide members with the opportunity to network with other members
3. Ensure the annual Accounting Work Experience program continues
4. Provide assistance package to new businesses

SWAN HILL
Region HEART OF THE MURRAY

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Swan Hill Incorporated – Communications Plan

The Swan Hill Incorporated Board will adopt the following Communications Plan in order to communicate with the local business community and the members of Swan Hill Incorporated.
Communicating to the businesses that pay the Special Rate or occupiers of a property who pay the Special Rate that they have the opportunity to become members of Swan Hill Incorporated the Board will ask the Swan Hill Rural City Council to:

- Communicate this opportunity when sending out the rates notices;
- Communicate this opportunity in the Council's Business Newsletter.
  The Swan Hill Incorporated Board will communicate with its members, the business community and the local community through the following channels:

- Swan Hill Incorporated Website
- Visitswanhill website
- Swan Hill Incorporated Data Base
- Email Newsletters
- Local Papers
- Local Radio
- Social Media

Audience	Message	Type of Communication	Frequency	Timing	Responsibility
Rate Payers	How to become a member of Swan Hill Inc	• Email/Letter • Business Newsletter	6 monthly Monthly	At timing of Rate Notices.	SHRCC & Swan Hill Inc
Members	Notice of AGM	• Email • Website • Papers • Radio	Annually	September	Swan Hill Inc
Members	What has Swan Hill Inc been up to	• Newsletter • Email • Website • Radio • Social Media	Monthly	Last Friday of Month	Swan Hill Inc
Members	Advocacy to council and Business Support	• Newsletter • Email • Website • Social Media • Organised forums/events	Monthly 6 monthly	Last Friday of Month	Swan Hill Inc
Rate Payers / Members	How to Contact Swan Hill Inc.	• Email • Board Members • Marketing Coordinator	Monthly	January to December	Rate Payers / Members
Members	How to Have your Say	• Retail Meeting • Business Advocacy Meeting	Monthly Twice Annually	January to December	Members

B.19.143 DOMESTIC ANIMAL MANAGEMENT PLAN – 2019 REVIEW

Responsible Officer: Director Development and Planning
File Number: S24-24-01
Attachments: 1 Domestic Animal Management Plan 2019 Review

Declarations of Interest:
Heather Green - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The Domestic Animal Management Plan 2017-2021 was developed in accordance with section 68A of the Domestic Animal Management Act 1994. Council is required under the Act to annually review its Domestic Animal Management Plan (DAMP).

Discussion

The Domestic Animal Management Plan 2017-2021 was adopted in December 2017 and this is the second annual review of the current plan. The plan states that under Section 68A (3) of the Domestic Animals Act, every Council must:

a) Review its domestic animal management plan annually and, if appropriate, amend the plan.
b) Provide the Department of Jobs, Precincts and Regions Secretary with a copy of the plan and any amendments to the plan.
c) Publish an evaluation of its implementation of the plan in its annual report.

The Domestic Animal Management Review 2019 (attached) details the actions that have started, the actions that have been completed and the actions that will occur in 2020.

Achievements within the second year of the plan include:

- The cat trapping program has been implemented in Manangatang and Robinvale from March 2019. As of November, the program has resulted in 69 cats caught in traps and re-homed, as well as 45 wild cats removed from the environment. An Audit was completed on the number of cat traps, 30 in total. Cat trap bank has been established with purchase of 15 additional traps. These traps will be distributed between the pounds in Swan Hill and Robinvale.

- In 2019, Council's Authorised Officers investigated 2 animal hoarding complaints about excess cats living with their owners. The first property was located in a residential area of Robinvale where the owner was living with 20 cats and kittens. Officers worked with the owner and were able to rescue and re-home the cats over a period of a month.

- The second case was located in Nyah where 24 cats were living with the owner in a caravan in poor conditions. The owner was unwilling to work with officers and was creating a nuisance to neighbouring properties and public spaces. Officers sought a warrant through the Magistrates Court to gain entry with the Police to remove the cats. 24 cats were seized and taken directly to the Swan Hill Vets for assessment. Seventeen of the cats were assessed as being very unwell and required immediate euthanasia. Seven cats were deemed able to be re-homed once they had completed their mandatory 8 days in the pound.

- The upgrade of the Robinvale Pound Facility has been completed – including the following improvements -the cat room being refurbished to be fully sealed with a reverse cycle air conditioning system, new cat cages and increased bench space. All works are in accordance with the Code of Practice for the Animal Pounds and Shelters.

- The Swan Hill pound cat room also had an upgrade, with the cat cages replaced to enable easier and more effective cleaning.

- Implemented and promoted changes in relation to the micro-breeders and Pet Exchange Register in line with the *Domestic Animals Amendment (Puppy Farm and Pet Shops) Act 2017* which aims to eliminate puppy farming in Victoria.

As a result of the review no changes to the DAMP are required or recommended. A copy of this report and the review will be sent to the relevant State Government department and reported in Councils Annual Report.

Consultation

Consultation, as required will be undertaken in the remaining steps of the plan.

Financial Implications

Not applicable.

Social Implications

The intention of the Domestic Animal Management Plan is to provide community safety in relation to responsible pet ownership.

Economic Implications

Not applicable.

Environmental Implications

Not applicable.

Risk Management Implications

Not applicable.

Council Plan Strategy Addressed

Environment - Sound policies and practices that protect and enhance our environment.

Options

Council can choose to adopt or amend the recommendation.

Recommendations

That Council:

1. **Note the Domestic Animal Management Plan Review 2019 and the work carried out over the second year of the plan to ensure the management of animals.**

2. **Make no amendments to the Domestic Animal Management Plan 2017-2021.**

3. **Provide a copy of the review of the Domestic Animal Management Plan to the Secretary of the Department of Jobs, Precincts and Regions.**

Swan Hill Rural City Council

Domestic Animal Management Plan Review 2019

Objective 3.1: Develop a training policy that clearly identifies minimum training requirements

Activity	When	Evaluation	Comments	Next Step
3.1.1 - Identify minimum training requirements by consultation with management and staff.	Current and Ongoing	To be incorporated into officers' performance review and recorded on the Departmental Training Report.	**2019 Training Completed** • Animal Behaviour Training Course • Safe Handling of Firearms • First Aid and CPR Training Refresher • Canine Anatomy and Identification Training • Animal Behaviour Training • Dealing with Conflict in the Workplace • Child Safe training • Culture at Work Training • Emotional Intelligence Training	Professional development of Authorised Officers will continue in 2020. The proposed 2020 training will include: • Implementation of Microchip device • Certificate IV Local Government Animal Control • Safe Handling of Firearms
3.1.2 - Identify additional training opportunities by consultation with management and staff including issues related to domestic violence.	Current and Ongoing	To be incorporated into officers' performance review and recorded on the Departmental Training Report.	Council were investigating a partnership with White Ribbon Workplace program, however the White Ribbon Foundation went into receivership. All staff have undertaken the online Child Safe training that outlines mandatory reporting requirements if an officer sees or suspects an issue.	Public Health and Regulatory Services will work with Council's Family Youth & Children's Services on training opportunities with Orange Door Mallee- Family violence unit.

Objective 3.2: Be aware of current trends and changes in animal management legislation and best practice.

Activity	When	Evaluation	Comments	Next Step
3.2.1 - Officers to attend a relevant conference conducted by peak bodies per annum.	Annually	Attendance at conference and feedback to Regulatory Services Unit.	Pet Exchange Information Training and Feral Cat Online seminar completed in 2019. Greyhound Racing Victoria Meeting attended October 2019.	Investigate relevant conferences for Regulatory Services Officers to attend in 2020.
3.2.2 - Officers to utilise social media and websites to ensure they are up to date with current information.	Monthly	Demonstrated improved knowledge of current trends and changes in legislation reflected in practice.	Website information reviewed and updated. Promoting useful websites and resources internally to staff via staff meetings. Swan Hill, Robinvale and Manangatang Facebook Lost and Found Pets Posts about animals in pound and potentially match up lost pets with pound register.	Authorised officers to continue reviewing online information annually and/or as needed.

Objective 3.3: Conduct review of internal processes.

Activity	When	Evaluation	Comments	Next Step
3.3.1 Review internal policies and procedures relating to investigation, compliance and enforcement processes to accommodate legal and other changes and ensure consistent application by Authorised Officers.	Annually	Procedures and other related documents are updated and approved, officers are trained and competent.	Dog Attack Response And Investigation Procedure reviewed November 2019.	Collate Animal Management Policies and procedures into a Team Manual in 2020.

3.3.2 - Officers to utilise social media and websites to ensure they are up to date with current information.	Annually	Demonstrated improved knowledge of current trends and changes in legislation are reflected and updated in procedures.	Website information reviewed and updated October/November 2019. Promoting useful websites and resources internally to staff via staff meetings.	Authorised officers to continue reviewing online information annually and/or as needed.

Objective 4.1: To increase animal registration numbers

Activity	When	Evaluation	Comments	Next Step
4.1.1 - Ensure all seized and impounded animals are registered to their owner prior to release.	Prior to every release	Review annual increase in registration numbers. Review number of dogs and cats being seized & impounded that are not registered to their owner.	All animals that are released from Council's pound facility must be microchipped and registered before they are to be re-homed as per the Domestic Animals Act 1994. The 2018/19 seen 2421 Dogs and 464 Cats registered. Authorised Officers are also ensuring that all animals that they see during complaint investigations are registered. This has resulted in 83 of Unregistered Animal Notifications issued and followed up in 2019.	Promoting the benefits of registration to community. Develop a sysaid category for Unregistered Animal Notifications for a streamline process to record unregistered animal notification statistics.
4.1.2 - Continue to provide at least one annual free micro-chipping day.	Annually	Undertake a cost benefit analysis to ascertain if the income generated is reflective of the cost output.	In 2019, 41 people registered for the free microchipping program in Swan Hill (32) and Robinvale (9) this year with 41 microchips completed at a cost of $1845. The program will increase animal registrations in 2020 by 41 animals, with a potential increase of between $1312 - $5,412, depending on whether the animals are desexed and/or pension status.	Free microchipping and registration will be offered in Robinvale and Swan Hill in 2020 at the same time to try and increase participant numbers.

Objective 5.1: To reduce the number of animals at large in particular cats/wildcats

Activity	When	Evaluation	Comments	Next Step
5.1.1 Purchase additional traps	June 2019	Review number of current cat taps and number of cat trap requests. Purchase additional cat traps to meet demand.	Audit completed on number of cat traps, 30 in total. Cat trap bank established with purchase of 15 additional traps. These traps will be distributed between Swan Hill and Robinvale pounds. Cat trapping program has been implemented in Manangatang and Robinvale from March 2019. The program has seen 69 cats caught in traps and re-homed, as well as 45 wild cats removed from the environment.	Continue to provide cat traps to community members in an effort to reduce wildcat population. Promote the cat trap information and how to request a cat trap in 2020 via social media.
5.1.2 Investigate (and initiate if feasible) cat desexing funding	August 2018	Applications for funding submitted if available.	Participated in the National Feral Cat Control Survey. No funding is currently available to desex cats. Will continue to investigate and participate in National and State-wide programs to control wildcats.	Continue to investigate feasible options to reduce wildcat population.
5.1.3 Explore new partnerships with local veterinarians and community groups to address cat nuisance issues and other animal welfare matters in the region.	Ongoing	Establish community networks and collaboration with local veterinary practices, pet businesses, community groups and neighbouring Councils.	Council has a strong working relationship with the local veterinary clinics to ensure the welfare of all animals is of the highest priority. Responsible Pet Ownership brochures were unable to be sourced from the supplier and sent with 2019 renewals due to high printing and postage costs. Officers instead provided hard copies at community locations including council offices, veterinary clinics, local pet shops, and the library. Partnered with the Million Paws Walk to provide Responsible Pet Ownership information. In 2019 Council's Authorised Officers investigated 2 animal hoarding complaints about excess cat	Continue to promote Responsible Pet Ownership brochures and programs through our partners (vets and pet shops) and community groups. Provide links to Responsible Pet Ownership materials on the council website. Provide links to Responsible Pet Ownership materials through community pet facebook groups.

			populations living with their owners. The first property was located in a residential area of Robinvale where the owner was living with 20 cats and kittens. Council worked with the owner and were able to rescue and rehome the cats over a period of a month. The second was located in Nyah where 24 cats were living with the owner in a caravan in rancid conditions. The owner was unwilling to work with Council and was creating a nuisance to neighbouring properties and public spaces. Council sought a warrant through the Magistrates Court to gain entry with the Police to remove the cats. 24 cats were seized and taken directly to the Swan Hill Vets for assessment. 17 cats assessed as very unwell and required immediate euthanasia. 7 cats were deemed okay to be re-homed once they have completed their mandatory 8 days in the pound.	

Objective 5.2: Educate community about animal nuisances

Activity	**When**	**Evaluation**	**Comments**	**Next Step**
5.2.1. Review and update educational material regarding Dog and Cat nuisance issues on Council's website.	Ongoing	Material to be reviewed and updated annually.	Material reviewed and updated at customer service centres and online. 4 x media releases were issued regarding the off leash areas trial and promoting microchipping and pet register. 4 x facebook posts were issued regarding the microchipping and pet register. 1 x instagram post about the microchipping program.	Continue to promote and provide educational material by a range of media sources including traditional print media and online and/or social media.

5.2.2 –Update links on website to provide information about wildcats including: • destruction of native fauna • spread of disease through domestic cat population • injuries to domestic cats from fighting • excrement and spraying • home invasions by wildcats Unwanted pregnancies/ overpopulation	Annually	Information available on website.	Information on wildcats added to Councils website. Website includes how to 'Request a Cat Trap' form. 'Request a Cat Trap' form has been very successful in allowing community members to request a cat trap online at any time. Officers deliver the cat traps and service them as soon as they become available.	Review information annually to ensure currency.

Objective 6.1: To reduce the number of dog attacks across the municipality

Activity	**When**	**Evaluation**	**Comments**	**Next Step**
6.1.1 - Undertake routine patrols across the municipality with a focus on dogs at large.	Ongoing	Record to be kept of location of patrols in Sysaid when investigating complaints.	Authorised Officers have increased patrols in the river front area in Swan Hill and Robinvale. Particular areas of focus in 2019 were the Robinvale CBD, Swan Hill and Robinvale riverside, the off leash areas, and local recreation parks. **2019 Fines Issued:** 11 dogs at Large daytime 1 dogs at Large during night time 2 non-serious dog attacks 8 allowing dog to rush	Authorised Officers will continue to patrol popular walking locations and promote the message of responsible pet ownership.

6.1.2- Publicise key dog attack prevention messages.	Ongoing	Backyard containment material produced. Checklist developed and available on website, through mail outs and Customer Service Centres.	Website and printed information reviewed and updated. Information on responsible pet ownership. Information also provided at customer service centres.	Website and printed information reviewed and updated annually and/or as required.
6.1.3 - Awareness campaign for both property/stock owner and animal owner re: potential destruction of dog found in paddock with stock.	Ongoing	Record number of media releases.	4 x media releases were issued regarding the off leash areas trial and promoting microchipping and registration. Letter drop was completed to all stock owners to alert the dangers of wandering dogs in livestock. Officers providing face to face awareness information provided to stock owners and animal owners when complaints of roaming dogs or dog attacks have occurred.	Continue to provide written and verbal awareness campaign as required.

Objective 6.2: To minimise the incidents of dog attacks in the community

Activity	When	Evaluation	Comments	Next Step
6.2.1 - Media release (newspaper, Facebook), Website.	Ongoing	Record number of media releases.	In 2019, 4 media releases were distributed and Councils website was regularly updated. Media releases related to registration, microchipping and off leash areas and pet register.	Continue to provide updates on Council's website and through media releases.

Objective 7.1: To obtain a high of compliance from the owners of dangerous, dangerous or menacing or restricted breed dogs

Activity	When	Evaluation	Comments	Next Step
7.1.1 - Undertake inspections of all dangerous, menacing and restricted breed dogs with zero tolerance for non-compliance as detailed in the Domestic Animals Regulations 2005.	Annually	All properties audited and owners compliant with requirements.	Properties are audited every year in line with Domestic Animals Regulations 2005 by Authorised Officers. Dogs are registered on the Victorian Dangerous Dog Register. The dogs and properties are also flagged on council's internal systems. Currently Council has 3 'Dangerous Dogs' and 4 'Menacing Dogs' declared through the Domestic Animal Act.	Review VDDR and Councils internal systems annually to ensure information recorded is up to date. Undertake audit of all properties with declared animals annually.
7.1.2 - Continue community messaging with regard to dangerous, menacing and restricted breed dogs. Includes scheduled and ad-hoc topics across the year via social media, media releases, website.	Ongoing	Record number of media releases.	Awareness campaign completed by officers with verbal and written information provided to all people with a declared menacing or dangerous dog.	Continue education with the owners of declared menacing and dangerous dogs within the LGA.

Objective 7.2: Increase officer awareness of location of declared dangerous or menacing dogs to promote safety when attending premises

Activity	When	Evaluation	Comments	Next Step
7.2.1 - All locations where declared dangerous dogs are kept will be identified on Council's Exponaire mapping system.	Ongoing	Council's Exponaire mapping system to be updated to record the properties where declared dangerous dogs are kept.	Council Regulatory Services team is working alongside the GIS Officer to integrate this change into the rollout of the new mapping system. The information was unable to be integrated in 2019 as the system was changed to Spectrum Spacial Analysis (SSA). The GIS team are continuing to roll out the changes and will work with Regulatory Services on achieving this action.	Finalise data integration into Spectrum Spacal Analysis.

Objective 8.1: To continue encouraging de-sexing of animals within the municipality

Activity	When	Evaluation	Comments	Next Step
8.1.1 - Discount registration fees for cats and dogs that are both de-sexed and micro-chipped.	Annually	Number of new animals registered in this category yearly.	Discount registration fees are currently being offered to all pet owners that have their animals desexed and microchipped. **2017/18:** 70 new animal registrations received from 1 October 2017 – 31 March 2018. **2018/19:** 56 new animal registrations received from 1 October 2018 – 31 March 2019. **2019/20:** 50 new animal registrations received between 1 October 2019 – 20 November 2019. This number will be updated in 2020 report.	Continue to offer annual discounted registration program from 1 October – 31 March.
8.1.2- Media campaigns promoting the benefits of de-sexing.	Annually	Record number of media releases.	Responsible Pet Ownership brochures distributed at veterinary clinics, council websites, social media and public locations. Vets include this information in their puppy school classes as well.	Continue promoting the Responsible Pet Ownership information in local media and social media.
8.1.3 - Seek funding opportunities at a regional level to support reducing the costs of desexing programs.	Annually	Identification of opportunities for a regional desexing program with neighbouring Councils and seek funding opportunities with State Government bodies.	No funding is currently available for desexing program. Will continue to investigate and participate in National and Statewide programs. Investigations conducted in 2019 found that the programs currently available are not viable to the local veterinary clinics or Council.	Continue to investigate feasible desexing programs.

Objective 8.2: Continuance of Section 84Y agreement/s with approved animal rescue organisations

Activity	When	Evaluation	Comments	Next Step
8.2.1 - Maintain current 84Y agreements.	Annually	Agreement renewed.	Council currently have 52 current Section 84y agreements as of November 2019.	Continue to monitor agreements and create foster partnerships with rescue groups.
8.2.2 - Investigate and instigate additional 84Y agreements.	Annually	Suitable agreements implemented.	Of the 52 agreements, 9 agreements are with new rescue groups that have not previously had a Section 84y agreement with Council previously.	2020 upgrade to Councils pound register will provide better reporting capabilities and auditing in regards to monitoring 84Y agreements.

Objective 9.1: Identify unregistered domestic animal business owners and operators

Activity	When	Evaluation	Comments	Next Step
9.1.1 - Follow up possible DAB's identified during property inspections and complaint/notifications from public.	Annually	Identified DAB's registered with Council	A review was undertaken to determine if any new businesses were operating. No additional businesses have been identified. Council currently has 4 Domestic Animal Businesses (DAB) registered.	Ongoing monitoring of Domestic Animal Businesses, including potential unregistered businesses, annually.
9.1.2 - Check media sources / social media for advertisements.	Annually	Data entered to sysaid & reviewed quarterly.	Regular checks in place. No unregistered domestic animal businesses identified yet.	In 2020 Review and update the Health Management Plan for Swan Hill and Robinvale animal pounds 2017.
9.2.3 – Ensure Council pound processes reflect best practice standards	Annually	Review current pound policy and procedures.	Current policies and procedures reviewed and updated, including; • Dog Attack Response & Investigation • Domestic Animal Collection & Surrender	Robinvale Pound Facility will have surveillance cameras installed in 2020.

			• Euthanasia and Disposal • Pound & Ranger Vehicle cleaning Surveillance cameras were installed at the Swan Hill Pound Facility in 2019. Robinvale Pound Cat Room has been refurbished to include a dedicated cat room with a reverse cycle air conditioning system, new cat cages and increased bench space in line with the Code of Practice. The Swan Hill Pound Cat Room also had an upgrade, with the cat cages replaced to enable easier and more effective cleaning.	

Objective 10.1: To conduct an annual review of Emergency Animal Management Plan (EAMP)

Activity	When	Evaluation	Comments	Next Step
10.1.1 – Review Animal Management functions in the Municipal Emergency Management Plan to ensure current and up to date.	Annually for life of plan	Reviewed animal management section submitted to Municipal Emergency Management Planning Committee.	Reviewed Animal Management section of the MEMP. All information is up to date.	Continue to annually review and refine processes.

B.19.144 TWO LOT SUBDIVISION (HOUSE EXCISION) IN THE FARMING ZONE - 102 SATELBERG ROAD ROBINVALE

Responsible Officer: Director Development and Planning
File Number: 2019/107
Attachments: 1 Proposed Plan

Declarations of Interest:
Heather Green - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report seeks a Council resolution to refuse a planning permit application. The planning application is for a 2 Lot Subdivision (House Excision) in the Farming Zone located at 102 Satelberg Road, Robinvale.

The application has been referred to Council as it is recommended to be refused.

Discussion

Location and existing conditions

The subject site (as shown on Figure 1) is located at 102 Satelberg Road, Robinvale. The site is approximately 9.2 kilometres to the south east of the Robinvale Central Business District.

The subject site is comprised of one lot with an area of approximately 11.038 hectares. The lot currently contains a dwelling, outbuildings and active horticulture production (Table Grapes).

Proposal

The applicant proposes a two lot subdivision (house excision) creating a small lot of 0.7480 hectares for the existing dwelling and outbuilding and the residual lot being 10.29 hectares containing the agricultural activities and two outbuildings.

The subdivision is proposed to enable the owners to retire within the existing dwelling and the larger allotment to be sold to a prospective purchaser in the vicinity but not abutting the subject land.

The land is located within the Farming Zone and affected by the Design and Development Overlay (DDO) and Airport Environs Overlay (AEO), as shown in figure 2.



Figure 1. Aerial image of the subject site and surrounds.

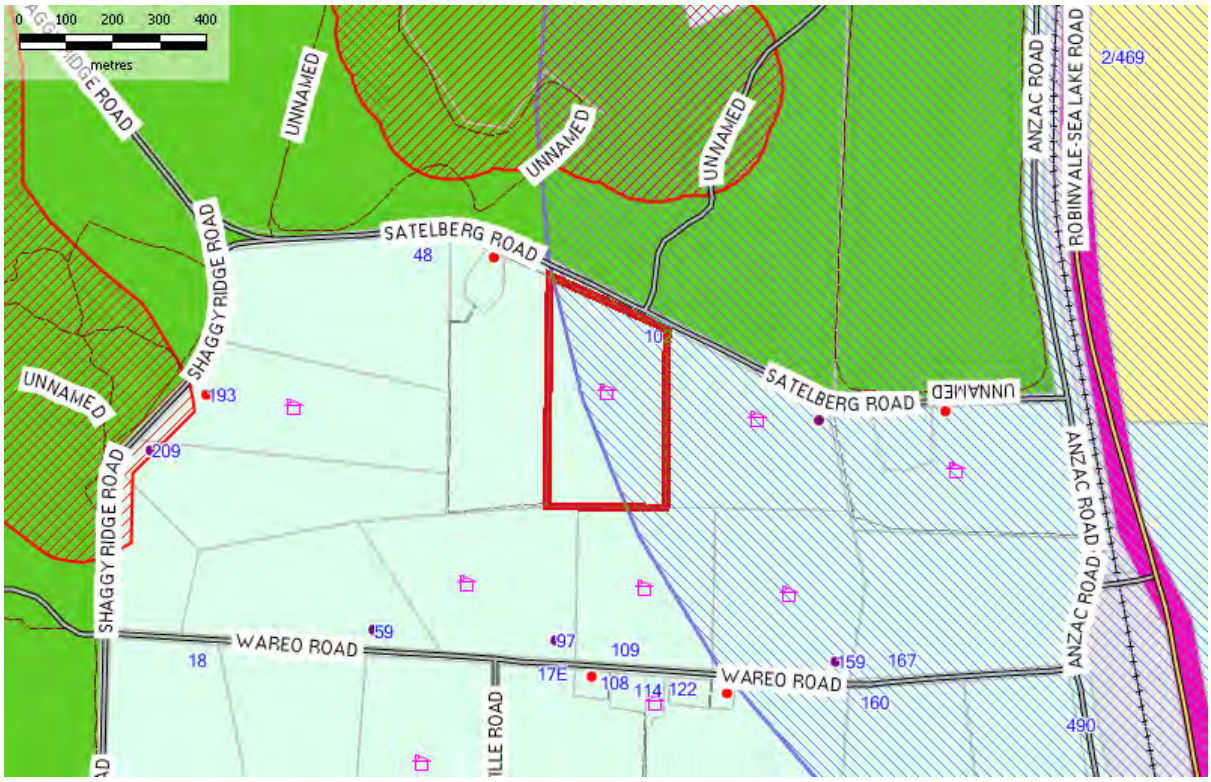


Figure 2. Zoning of the subject site and surrounds.

Assessment against the Planning Scheme

Background

Upon assessment of the proposal Council officers contacted the applicant to advise that based on the information provided, the application did not provide sufficient justification to support the proposal. The proposal also did not comply with the purpose of the zone, State and local policy, particularly the justification in regard to Council's Natural Resource Management policy at Clause 21.06-1 of the planning scheme.

The applicant provided further information to support the application.

Upon receipt and further assessment of the additional information provided by the applicant, it was concluded that the application still failed to support Council's Natural Resource Management policy, the Farming Zone and State policy as outlined in this report.

Policy Direction

- Planning Policy Framework

1. Clause 14.01-1S Protection of agricultural land

Objective: 'To protect the State's agricultural base by preserving productive farmland'

Relevant Strategies:

- Avoid permanent removal of productive agricultural land from the state's agricultural base without consideration of the economic importance of the land for the agricultural production and processing sectors.
- Protect productive farmland that is of strategic significance in the local or regional context.
- Protect productive agricultural land from unplanned loss due to permanent changes in land use.
- Prevent inappropriately dispersed urban activities in rural areas.
- Protect strategically important agricultural and primary production land from incompatible uses.

It is also a requirement when considering a proposal to use, subdivide or develop agricultural land, to consider the:

- Desirability and impacts of removing the land from primary production, given its agricultural productivity.
- Impacts on the continuation of primary production on adjacent land, with particular regard to land values and the viability of infrastructure for such production.
- Compatibility between the proposed or likely development and the existing use of the surrounding land.

Refer to the following decision by the Victorian Civil and Administrative Tribunal (VCAT). The statement made by Bill Sibonis, Member in *Douglas v Campaspe SC* VCAT 421 (11 April 2014)

> "*The result of the subdivision will be to create a rural living outcome within an area of the municipality that is designated under the Planning Scheme for farming. The policy frameworks highlight the importance of protecting and maintaining the State's agricultural base, and sound caution in relation to the creation of residential activities within farming areas that are not associated with agriculture."*

This proposal does not protect productive agricultural land as the proposal will remove a required dwelling on irrigated agricultural land that is vital for the sustainable future of the land.

Currently the option exists for another farmer within the area to purchase the lot and use the dwelling to support an existing agricultural operation.

2. Clause 14.01-2S Sustainable agricultural land use

Objective: "To encourage sustainable agricultural land use".

Relevant strategies:

- Ensure agricultural and productive rural land use activities are managed to maintain the long-term sustainable use and management of existing natural resources.

- Facilitate ongoing productivity and investment in high value agriculture.

The applicant proposes that 'the existing dwelling and surrounding area is already removed from agricultural production and this application simply seeks to formalise this separation between the rural residential use and the agricultural functions.

Assessment against the policy

Why is the proposal non compliant?
There is a direct relationship between the dwelling and the rural activities and agricultural production on the land. The dwelling is required to support the use of the land for horticulture.

This proposal does not encourage sustainable agricultural land use as the proposal will remove the dwelling on irrigated agricultural land that is vital for the sustainable future of the land.

3. Clause 14.01-2R Agricultural Productivity

Objective: "To support long-term agricultural productivity"

- The proposal to subdivide the subject land to create a smaller lot for an existing dwelling, not being used for agricultural purposes, and reducing the productive agricultural land is not consistent with the above objective.

- The creation of a lifestyle lot within the Farming Zone has the potential to create an incompatible land use conflict between rural and residential uses.

Refer to the following decision by the Victorian Civil and Administrative Tribunal (VCAT). The statement made by Christina Fong, Member in *Ross & Worth Land Surveyors v Baw Baw SC* [2013] VCAT 885

> *"it will be detrimental to the operation of those farming operations if the creation of this house lot generates opposition to the legitimate farming operations of surrounding lots, and which may change in practice or in the types of farming."*

4. Clause 16.02-1 Rural Residential Development

Objective: "To identify land suitable for rural living and rural residential development"

Relevant Strategy:

- Manage development in rural areas to protect agriculture and avoid inappropriate rural residential development.

Refer to the following decision by the Victorian Civil and Administrative Tribunal (VCAT). The statement made by Meagan Carew, Member in *Parker v Wangaratta Rural CC* [2016] VCAT 59.

> *"State planning policy Clauses 14 and 16 seek to discourage development that removes land from agricultural use, discourages small lots in rural areas used for rural lifestyle purposes and directs rural residential and rural living to areas zones for these purposes."*

- Local Planning Policy Framework

The following Local Planning Policies are applicable to this proposal.

1. Clause 21.06-1 Rural areas

Overview:

The agricultural sector is a significant source of economic activity in the municipality. Subdivision and rural housing in rural areas that is not associated with dedicated rural and agricultural activities can potentially undermine the viability of the rural sector through land use conflict, loss of productive agricultural land, use of infrastructure and water that could be used for agricultural production, and land values exceeding agricultural value.

Key issues:

- Recognising the importance of the agricultural sector to the local economy.
- Recognising the potential for subdivision and rural dwellings to undermine agriculture.

Objective 1:

To ensure that any subdivision of land is for the rural or agricultural use and development of land, rather than for rural lifestyle lots and developments.

Strategy 1.1	Discourage any proposed excision of land to create a separate lot for an existing house in irrigated horticultural areas.
Strategy 1.3	Require any proposed dwelling excision of land to occur via the realignment of existing titles.
Strategy 1.4	Discourage any proposed excision of land if the existing dwelling is to be excised is required to maintain the ongoing agricultural production and rural use of the land.

As can be identified from the abovementioned objective and strategies, the proposal meets none of these requirements by creating separate lifestyle lot for an existing dwelling that is required for the ongoing agricultural production and rural use of the land. Approval of this application would undermine the agricultural significance of the area.

Objective 3:

To avoid land use conflicts between agricultural and non agricultural land uses.

Strategy 3.1 Ensure there is an appropriate separation between agricultural and non agricultural land uses by using landscape buffers, orientation and siting of buildings.
Strategy 3.2 Ensure that use and development in the municipality is not prejudicial to agricultural industries or the productive capacity of the land.
Strategy 3.3 Discourage use and development of land that is incompatible with the use of land for agriculture.

The productive capacity of the land will be decreased without the use of the dwelling for onsite productivity and onsite farm security. The proposed dwelling lot will be surrounded by an agricultural use which is incompatible with a residential use.

Refer to the following decision by the Victorian Civil and Administrative Tribunal (VCAT).The statement made by Bill Sibonis, Member in *Dean v Mitchell SC VCAT 1376* (5 November 2012) is pertinent to this application;

> *"the ownership of Lot 1 for rural living purposes by persons not associated with the agricultural activity will create the potential for conflict between the residential use and the farming use which presently does not exist."*

Assessment against the policy

Is the proposal compliant?
The application does not comply with the 30 metre separation from adjoining farming land, and will also create separate titles therefore not satisfying strategy 1.3.

The residual balance of the lot will be less than the required 20 hectares therefore not complying with the scheme.

It should be noted the application does comply with the maximum 2ha lot size for the existing dwellings.

Why is the proposal non compliant?
The objective and strategies, clearly discourage proposals such as this. The proposal does not meet majority of these requirements by creating separate lifestyle lot for existing dwelling that is required for the ongoing agricultural production and

rural use of the land. Approval of this application would undermine the agricultural significance of the area.

The proposed dwelling lot will be surrounded by an agricultural use which is incompatible with a residential use and whilst this may not be an issue for the current owners, future prospective purchasers are likely to expect a peaceful rural living experience. Whereas the reality is that the dwelling is located within a highly intensified irrigated agricultural area with many activities such as spraying and noise from dehydrators occurring regularly significantly disrupting this lifestyle.

2. 21.06-2 Agriculture and Horticulture

Overview:

Agriculture is an important industry in the municipality and its protection and enhancement is linked to the environmental and economic well being of the community.

Agricultural production is the cornerstone of the municipality's and the Murray Mallee's regional economy. Swan Hill region has one of the most productive and diverse agricultural sectors in Australia. The total annual value of agricultural production in the municipality is estimated to be within the millions. Considerable opportunities have been identified for expansion and growth of the horticultural industry.

The significant development potential of the municipality's rural sector needs to be underpinned by sustainable development and management of the natural resource base especially in those areas which can be supplied with irrigated water, and where higher value products can be grown.

Land capability and land suitability are important determinants for agricultural sustainability in the municipality.

The use of land for horticultural production involves practices that can have off site effects such as spraying, scare guns and the use of machinery at night. It is essential that land use conflicts between agricultural uses and other land uses are avoided and that the productive and economic agricultural resource of the municipality is protected, particularly in the irrigated horticultural areas.

Key issues:

- The continued growth of the horticulture industry.
- Protection of horticultural land for agriculture.

Assessment against the policy

Why is the proposal non compliant?

The proposed application lacks any valid supporting evidence to suggest it facilitates any of the issues raised above. As mentioned frequently within the applicant's report, the purpose of the application is to create a rural lifestyle lot to allow the owner to retire on the land, which is not supported in the zone, State or local policy of the Planning Scheme.

- *Zoning Provisions*

Farming Zone

The proposed development is located within the Farming Zone. In addition to implementing the Municipal Planning Strategy (MPS) and the Planning Policy Framework (PPF), the purpose of the zone as relevant to the proposal is to:

- provide for the use of land for agriculture;
- encourage the retention of productive agricultural land;
- ensure that non-agricultural uses, including dwellings, do not adversely affect the land for agriculture;
- encourage use and development of land based on comprehensive and sustainable land management practices and infrastructure provision.

The proposed two lot subdivision does not meet the purpose of the Farming Zone and the justification provided in the report to validate creating a rural living allotment in highly significant agricultural area did not adequately support the proposed subdivision (house excision) and contravenes the requirements of the Swan Hill Planning Scheme.

Refer to the following decision by the Victorian Civil and Administrative Tribunal (VCAT).
Mt Edgar Pastoral Holdings Pty Ltd v Murrindindi SC VCAT 1200 (30 September 2014)

> *"House lot excisions refer to the subdivision of an existing dwelling from a larger rural lot. Subdivisions of this nature can be detrimental to the efficient operation of farming land if the subdivision does not relate to and is not required for the farming activity on the land. It is essential that any subdivision of an existing dwelling protects productive rural land and does not create a de facto 'rural living' subdivision".*

Approving this application will permanently change the use of the dwelling from supporting and facilitating agriculture to creating a 'rural living' lot.

- *Overlays*

The subject site is covered by the Airport Environs Overlay and Design and Development Overlay.

Airport Environs Overlay
The purpose of this overlay is to identify areas which are or will be subject to high levels of aircraft noise and to assist in shielding people from the impact of aircraft noise, by requiring appropriate noise attenuation measures in new dwellings and other noise sensitive buildings.

Design and Development Overlay- Schedule 1
The purpose of this overlay is to identify areas which are affected by specific requirements to the design and built form of new development.

Design Objectives relevant to this proposal are:

- to ensure any use and development of the land which could prejudice the safety and efficiency of airfields is prevented;
- to ensure and new use or development in the vicinity of airfields is planned to ensure that visual amenity is consistent with the status of the airfield.

This development does not impact on any of the requirements of these overlays.

Consultation

Notice of the application was provided to surrounding property owners and occupiers and a sign was displayed on site. No objections were received.

Financial Implications

As the proposed development is of private nature on private land, no financial implications to Council are foreseen.

Social Implications

There are no known negative social implications of the proposed subdivision.

Economic Implications

Agriculture is an important part of the municipality's economy, and permanent removal of agricultural land for residential purposes would therefore have a negative economic impact. A negative economic impact would also be seen through the possible future uses surrounding the proposed lifestyle lot that may arise.

Environmental Implications

A possible environmental impact is off site effects of the surrounding agricultural activities, such as spraying, scare guns and the use of machinery at night on the residential use of the excised dwelling.

Risk Management Implications

There are no known risks associated with this proposal.

Council Plan Strategy Addressed

Economic growth - Provide land use planning that is responsive and which proactively encourages appropriate development.

Options

1. **Council issue a notice of Refusal to Grant a Planning Permit for the two lot subdivision (house excision) of CA:5 SEC:E Parish of BUMBANG, 102 Satelberg Road, Robinvale based on the following grounds:**

   a. Proposal is not consistent with the State and local planning policies, in particular:
      - Clause 14.01-1S Protection of agricultural land
      - Clause 14.01-2S Sustainable agricultural land use
      - Clause 14.01-2R Agricultural productivity – Loddon Mallee North, and
      - Clause 21.06-1 Rural areas
      - Clause 21.06-2 Agriculture & Horticulture

   b. Not consistent with the purpose of the Farming Zone, in particular:
      - To implement the Municipal Planning Strategy and the Planning Policy Framework
      - To provide for the use of land for agriculture
      - To encourage the retention of productive agricultural land, and
      - To ensure that non-agricultural uses, including dwellings, do not adversely affect the use of land for agriculture

2. **Council grant a permit for the two lot subdivision (house excision) of land located at CA:5 SEC:E Parish of BUMBANG, 102 Satelberg Road, Robinvale, subject to the following conditions.**

   1. Prior to certification of the subdivision approved by this permit, three copies of amended plans to the satisfaction of the Responsible Authority must be submitted to and approved by the Responsible Authority. When approved, the plans will be endorsed and will then form part of this permit. The plans must be generally in accordance with the plans submitted with the application, 10 September 2019, but modified to show:

a) A whole site plan with dimensions drawn to scale. Including existing and proposed access ways.

2. The owner of the land must enter into agreements with the relevant authorities for the provision of water supply, drainage, sewerage facilities, electricity, gas and telecommunication services to each lot shown on the endorsed plan in accordance with the authority's requirements and relevant legislation at the time.

3. All existing and proposed easements and sites for existing or required utility services and roads on the land must be set aside in the plan of subdivision submitted for certification in favour of the relevant authority for which the easement or site is to be created.

4. The plan of subdivision submitted for certification under the *Subdivision Act 1988* must be referred to the relevant authority in accordance with Section 8 of that Act.

5. Prior to certification of the Plan of Subdivision, the *owner/s* of the *lot/s* must enter into an agreement with the Responsible Authority in accordance with Section 173 of the *Planning and Environment Act 1987*. The agreement must provide for:

   a) No further subdivision to create smaller lots for existing dwellings will be permitted
   b) The owner of proposed lot 1 acknowledges that the dwelling is located within an agricultural area and may be detrimentally affected by agricultural practices on adjoining and nearby land.

   Prior to a Statement of Compliance being issued:

   c) Application must be made to the Registrar of Titles to register the Section 173 Agreement on the title to the land, under Section 181 of the same Act.
   d) The owner/s must be pay all costs (including Council's costs) associated with the preparation, execution, registration and (if later sought), cancellation of the Section 173 Agreement.

Engineering

6. Prior to Statement of Compliance being issued, all new vehicular crossings for proposed Lot 2, shall be constructed in accordance with the endorsed plan(s) to the satisfaction of the Responsible Authority, and must:

   a) Be constructed at right angles to the road, and any redundant crossing shall be removed and replaced with concrete
   b) Be setback a minimum of 1 metre from any, power or telecommunications pole.

7. The existing vehicle crossings must be upgraded, if required in accordance with the Infrastructure Design Manual (IDM) standards, to the satisfaction of the Responsible Authority.

8. That storm water runoff from all buildings, tanks and paved areas must be dissipated as normal un-concentrated overland flow clear of all buildings and property boundaries, to the satisfaction of the Responsible Authority.

Lower Murray Water

9. The plan of subdivision submitted for certification under the Subdivision Act 1988 must be referred to Lower Murray Water pursuant to Section 8 of that Act.

10. The requirements of Lower Murray Water must be met, in regard to the provision of water supply and drainage services to the land, including payment of all associated costs prior to the Corporation agreeing to the issue of a Statement of Compliance

11. The holder of this permit or authorised agent must meet Lower Murray Water's requirements regarding easements in favour of the Lower Murray Urban and Rural Water Corporation prior to the submission of any plan of subdivision for Certification.

12. The applicant or owner must lodge a Rural Subdivision Application and complete any requirements necessary to amend the Victorian Water Register and conditions listed by Lower Murray Water related to irrigation and drainage pursuant to Section 11 of the Water Act 1989.

Expiry

13. This permit will expire if one of the following circumstances applies:

    a) The plan of subdivision is not certified within two (2) years of the date of this permit.

    b) The plan of subdivision is not registered at Land Registry within five (5) years of the certification of the subdivision.

    In accordance with *Section 69* of the *Planning and Environment Act, 1987*, the Responsible Authority may extend the periods referred to if a request is made in writing.

Recommendations

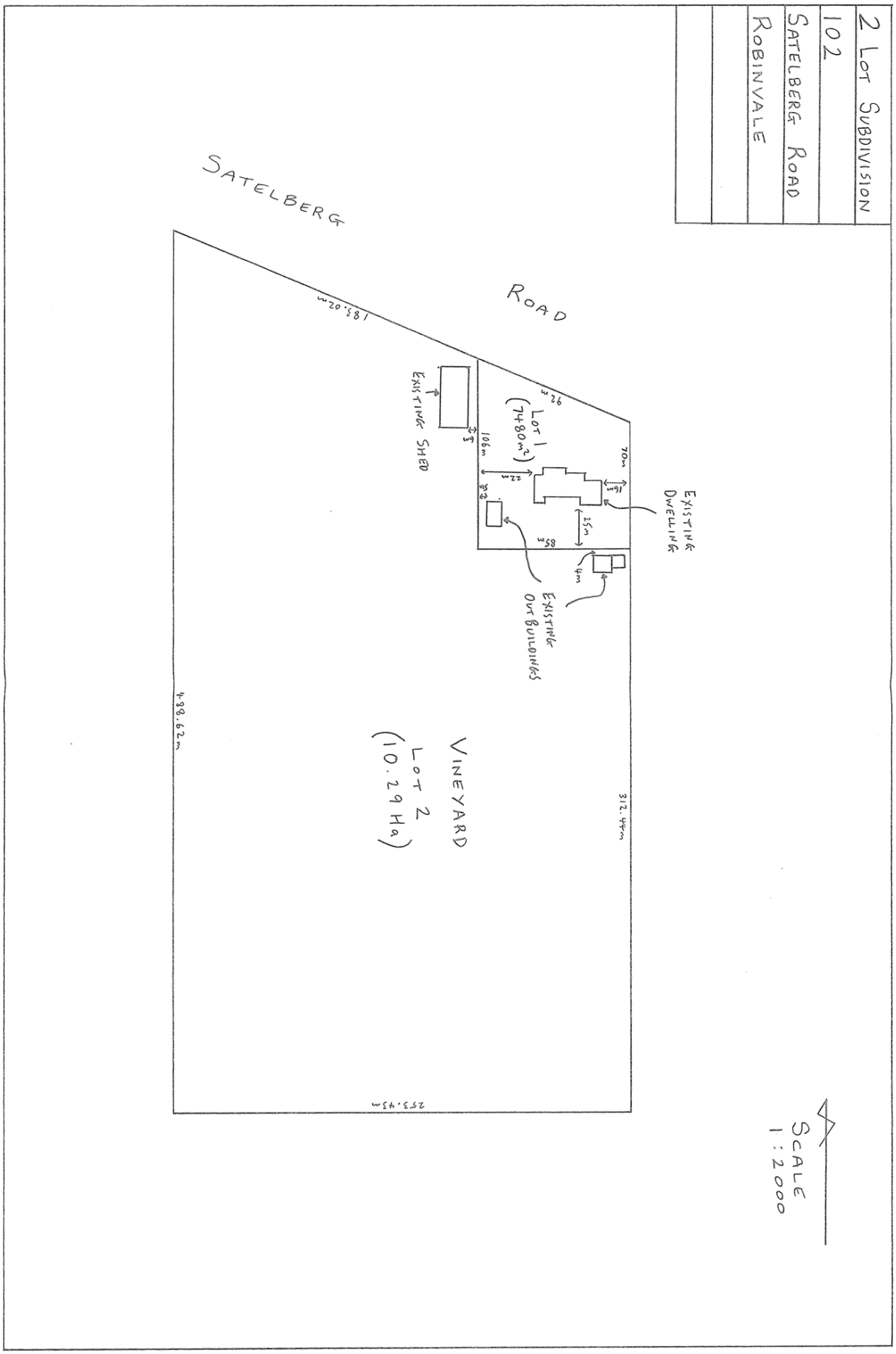
That Council issue a notice of Refusal to Grant a Planning Permit for the re-subdivision (dwelling excision) CA:5 SEC:E Parish of BUMBANG, 102 Satelberg Road, Robinvale, based on the following grounds of refusal:

1 The proposal is not consistent with the State and local planning policies, in particular:

- **Clause 14.01-1S Protection of agricultural land**
- **Clause 14.01-2S Sustainable agricultural land use**
- **Clause 14.01-2R Agricultural productivity – Loddon Mallee North**
- **Clause 21.06-1 Rural areas, and**
- **Clause 21.06-2 Agriculture & Horticulture**

2 The Proposal is not consistent with the purpose of the Farming Zone, in particular:

- **To implement the Municipal Planning Strategy and the Planning Policy Framework**
- **To provide for the use of land for agriculture**
- **To encourage the retention of productive agricultural land, and**
- **To ensure that non-agricultural uses, including dwellings, do not adversely affect the use of land for agriculture**


2 LOT SUBDIVISION
102
SATELBERG ROAD
ROBINVALE
SATELBERG
ROAD
185.02m
26
EXISTING SHED
3
LOT 1
(7480m²)
106m
70m
3
22m
EXISTING DWELLING
8.2
25m
85
4m
EXISTING OUT BUILDINGS
488.62m
VINEYARD
LOT 2
(10.29 Ha)
312.44m
253.43m
SCALE
1:2000

B.19.145 TWO LOT SUBDIVISION (HOUSE EXCISION) IN THE FARMING ZONE - 490 ANZAC ROAD ROBINVALE

Responsible Officer: Director Development and Planning
File Number: 2019/106
Attachments: 1 Proposed Plan

Declarations of Interest:
Heather Green - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report seeks a Council resolution to refuse a planning application. The application is for a 2 Lot Subdivision (House Excision) in the Farming Zone located at 490 Anzac Road, Robinvale.

The application has been referred to Council as it is recommended to be refused.

Discussion

Location and existing conditions

The subject site (as shown on Figure 1) is located at 490 Anzac Road, Robinvale. The site is approximately 8.3 kilometres to the south of the Robinvale Central Business District.

The subject site is approximately 10.22 hectares. The lot currently contains a dwelling, sheds and active horticulture production, currently planted with 1.2 hectares of avocados, 2.2 hectares crimson seedless grapes, 0.80 hectares long crimson grapes, 1.82 hectares thompson seedless grapes and a remaining 1.82 hectares vacant, ready to plant.

Proposal

The applicant proposes a two lot subdivision (house excision) creating a small lot of 0.8190 hectares for the existing dwelling and outbuildings and the residual lot being 9.401 hectares containing the agricultural activities.

The subdivision is proposed to enable the owners to retire within the existing dwelling and the larger allotment to be sold to a prospective purchaser in the vicinity but not abutting the subject land.

The land is located within the Farming Zone and affected by the Design and Development Overlay (DDO) and Airport Environs Overlay (AEO), as shown in figure 2.



Figure 1. Aerial image of the subject site and surrounds.

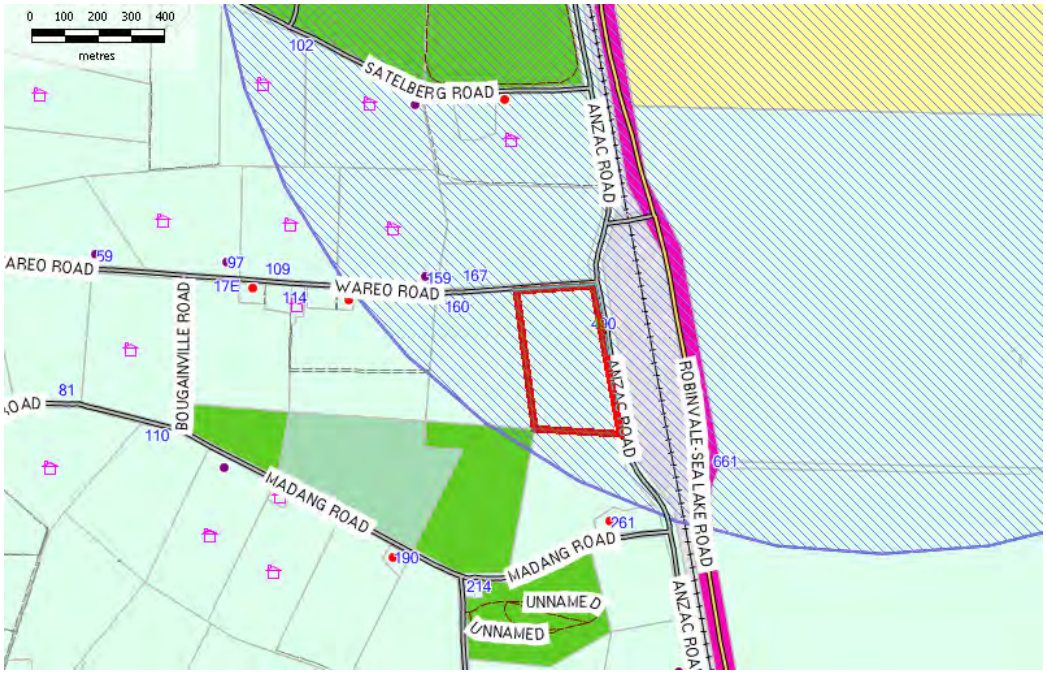


Figure 2. Zoning of the subject site and surrounds.

Assessment against the Planning Scheme

Background

Upon assessment of the proposal Council officers contacted the applicant to advise that based on the information provided, the application did not provide sufficient justification to support the proposal. The proposal also did not comply with the purpose of the zone, State and local policy, particularly the justification in regard to Council's Natural Resource Management policy at Clause 21.06-1 of the planning scheme.

The applicant provided further information to support the application.

Upon receipt and further assessment of the additional information provided by the applicant, it was concluded that the application still failed to support Council's Natural Resource Management policy, the Farming Zone and State policy as outlined in this report.

Policy Direction

- Planning Policy Framework

1. Clause 14.01-1S Protection of agricultural land

Objective: 'To protect the State's agricultural base by preserving productive farmland'

Relevant Strategies:

- Avoid permanent removal of productive agricultural land from the state's agricultural base without consideration of the economic importance of the land for the agricultural production and processing sectors.
- Protect productive farmland that is of strategic significance in the local or regional context.
- Protect productive agricultural land from unplanned loss due to permanent changes in land use.
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- Protect strategically important agricultural and primary production land from incompatible uses.

It is also a requirement when considering a proposal to use, subdivide or develop agricultural land, to consider the:

- Desirability and impacts of removing the land from primary production, given its agricultural productivity.

- Impacts on the continuation of primary production on adjacent land, with particular regard to land values and the viability of infrastructure for such production.
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This proposal does not protect productive agricultural land as the proposal will remove a required dwelling on irrigated agricultural land that is vital for the sustainable future of the land.

Currently the option exists for another farmer within the area to purchase the lot and use the dwelling to support an existing agricultural operation.

2. Clause 14.01-2S Sustainable agricultural land use

Objective: "To encourage sustainable agricultural land use".

Relevant strategies:

- Ensure agricultural and productive rural land use activities are managed to maintain the long-term sustainable use and management of existing natural resources.

- Facilitate ongoing productivity and investment in high value agriculture.

The applicant proposes that the existing dwelling and surrounding area is already removed from agricultural production and this application simply seeks to formalise this separation between the rural residential use and the agricultural functions.

Assessment against the policy

Why is the proposal non compliant?
There is a direct relationship between the dwelling and the rural activities and agricultural production on the land. The dwelling is required to support the use of the land for horticulture.

This proposal does not encourage sustainable agricultural land use as the proposal will remove the dwelling on irrigated agricultural land that is vital for the sustainable future of the land.

3. Clause 14.01-2R Agricultural Productivity

Objective: "To support long-term agricultural productivity"

- The proposal to subdivide the subject land to create a smaller lot for an existing dwelling, not being used for agricultural purposes, and reducing the productive agricultural land is not consistent with the above objective.

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Refer to the following decision by the Victorian Civil and Administrative Tribunal (VCAT). The statement made by Christina Fong, Member in *Ross & Worth Land Surveyors v Baw Baw SC* [2013] VCAT 885

> *"it will be detrimental to the operation of those farming operations if the creation of this house lot generates opposition to the legitimate farming operations of surrounding lots, and which may change in practice or in the types of farming."*

4. Clause 16.02-1 Rural Residential Development

Objective: "To identify land suitable for rural living and rural residential development"

Relevant Strategy:

- Manage development in rural areas to protect agriculture and avoid inappropriate rural residential development.

Refer to the following decision by the Victorian Civil and Administrative Tribunal (VCAT). The statement made by Meagan Carew, Member in *Parker v Wangaratta Rural CC* [2016] VCAT 59.

> *"State planning policy Clauses 14 and 16 seek to discourage development that removes land from agricultural use, discourages small lots in rural areas used for rural lifestyle purposes and directs rural residential and rural living to areas zones for these purposes."*

- Local Planning Policy Framework

The following Local Planning Policies are applicable to this proposal.

1. Clause 21.06-1 Rural areas

Overview:

The agricultural sector is a significant source of economic activity in the municipality. Subdivision and rural housing in rural areas that is not associated with dedicated rural and agricultural activities can potentially undermine the viability of the rural sector through land use conflict, loss of productive agricultural land, use of infrastructure and water that could be used for agricultural production, and land values exceeding agricultural value.

Key issues:

- Recognising the importance of the agricultural sector to the local economy.
- Recognising the potential for subdivision and rural dwellings to undermine agriculture.

Objective 1:

To ensure that any subdivision of land is for the rural or agricultural use and development of land, rather than for rural lifestyle lots and developments.

Strategy 1.1	Discourage any proposed excision of land to create a separate lot for an existing house in irrigated horticultural areas.
Strategy 1.3	Require any proposed dwelling excision of land to occur via the realignment of existing titles.
Strategy 1.4	Discourage any proposed excision of land if the existing dwelling is to be excised is required to maintain the ongoing agricultural production and rural use of the land.

As can be identified from the abovementioned objective and strategies, the proposal meets none of these requirements by creating separate lifestyle lot for an existing dwelling that is required for the ongoing agricultural production and rural use of the land. Approval of this application would undermine the agricultural significance of the area.

Objective 3:

To avoid land use conflicts between agricultural and non agricultural land uses.

Strategy 3.1	Ensure there is an appropriate separation between agricultural and non agricultural land uses by using landscape buffers, orientation and siting of buildings.
Strategy 3.2	Ensure that use and development in the municipality is not prejudicial to agricultural industries or the productive capacity of the land.
Strategy 3.3	Discourage use and development of land that is incompatible with the use of land for agriculture.

The productive capacity of the land will be decreased without the use of the dwelling for onsite productivity and onsite farm security. The proposed dwelling lot will be surrounded by an agricultural use which is incompatible with a residential use.

Refer to the following decision by the Victorian Civil and Administrative Tribunal (VCAT).The statement made by Bill Sibonis, Member in *Dean v Mitchell SC VCAT 1376* (5 November 2012) is pertinent to this application;

> *"the ownership of Lot 1 for rural living purposes by persons not associated with the agricultural activity will create the potential for conflict between the residential use and the farming use which presently does not exist."*

Assessment against the policy

Is the proposal compliant?
The application does not comply with the 30 metre separation from adjoining farming land, and will also create separate titles therefore not satisfying strategy 1.3.

The residual balance of the lot will be less than the required 20 hectares therefore not complying with the scheme.

It should be noted the application does comply with the maximum 2ha lot size for the existing dwelling.

Why is the proposal non compliant?
The objective and strategies, clearly discourage proposals such as this. The proposal does not meet majority of these requirements by creating separate lifestyle lot for existing dwelling that is required for the ongoing agricultural production and rural use of the land. Approval of this application would undermine the agricultural significance of the area.

The proposed dwelling lot will be surrounded by an agricultural use which is incompatible with a residential use and whilst this may not be an issue for the current owners, future prospective purchasers are likely to expect a peaceful rural living experience. Whereas the reality is that the dwelling is located within a highly intensified irrigated agricultural area with many activities such as spraying and noise from dehydrators occurring regularly significantly disrupting this lifestyle.

2. 21.06-2 Agriculture and Horticulture

Overview:

Agriculture is an important industry in the municipality and its protection and enhancement is linked to the environmental and economic well being of the community.

Agricultural production is the cornerstone of the municipality's and the Murray Mallee's regional economy. Swan Hill region has one of the most productive and diverse agricultural sectors in Australia. The total annual value of agricultural

production in the municipality is estimated to be within the millions. Considerable opportunities have been identified for expansion and growth of the horticultural industry.

The significant development potential of the municipality's rural sector needs to be underpinned by sustainable development and management of the natural resource base especially in those areas which can be supplied with irrigated water, and where higher value products can be grown.

Land capability and land suitability are important determinants for agricultural sustainability in the municipality.

The use of land for horticultural production involves practices that can have off site effects such as spraying, scare guns and the use of machinery at night. It is essential that land use conflicts between agricultural uses and other land uses are avoided and that the productive and economic agricultural resource of the municipality is protected, particularly in the irrigated horticultural areas.

Key issues:

- The continued growth of the horticulture industry.

- Protection of horticultural land for agriculture.

Assessment against the policy

Why is the proposal non compliant?
The proposed application lacks any valid supporting evidence to suggest it facilitates any of the issues raised above. As mentioned frequently within the applicant's report, the purpose of the application is to create a rural lifestyle lot to allow the owner to retire on the land, which is not supported in the zone, State or local policy of the Planning Scheme.

- *Zoning Provisions*

Farming Zone

The proposed development is located within the Farming Zone. In addition to implementing the Municipal Planning Strategy (MPS) and the Planning Policy Framework (PPF), the purpose of the zone as relevant to the proposal is to:

- provide for the use of land for agriculture;
- encourage the retention of productive agricultural land;
- ensure that non-agricultural uses, including dwellings, do not adversely affect the land for agriculture;

- encourage use and development of land based on comprehensive and sustainable land management practices and infrastructure provision.

The proposed two lot subdivision does not meet the purpose of the Farming Zone and the justification provided in the report to validate creating a rural living allotment in highly significant agricultural area did not adequately support the proposed subdivision (house excision) and contravenes the requirements of the Swan Hill Planning Scheme.

Refer to the following decision by the Victorian Civil and Administrative Tribunal (VCAT).
Mt Edgar Pastoral Holdings Pty Ltd v Murrindindi SC VCAT 1200 (30 September 2014)

> *"House lot excisions refer to the subdivision of an existing dwelling from a larger rural lot. Subdivisions of this nature can be detrimental to the efficient operation of farming land if the subdivision does not relate to and is not required for the farming activity on the land. It is essential that any subdivision of an existing dwelling protects productive rural land and does not create a de facto 'rural living' subdivision".*

Approving this application will permanently change the use of the dwelling from supporting and facilitating agriculture to creating a 'rural living' lot.

- *Overlays*

The subject site is covered by the Airport Environs Overlay and Design and Development Overlay.

Airport Environs Overlay
The purpose of this overlay is to identify areas which are or will be subject to high levels of aircraft noise and to assist in shielding people from the impact of aircraft noise, by requiring appropriate noise attenuation measures in new dwellings and other noise sensitive buildings.

Design and Development Overlay- Schedule 1
The purpose of this overlay is to identify areas which are affected by specific requirements to the design and built form of new development.

Design Objectives relevant to this proposal are:

- to ensure any use and development of the land which could prejudice the safety and efficiency of airfields is prevented;
- to ensure and new use or development in the vicinity of airfields is planned to ensure that visual amenity is consistent with the status of the airfield.

This development does not impact on any of the requirements of these overlays.

Consultation

Notice of the application was provided to surrounding property owners and occupiers and a sign was displayed on site. No objections were received.

Financial Implications

As the proposed development is of private nature on private land, no financial implications to Council are foreseen.

Social Implications

There are no known negative social implications of the proposed subdivision.

Economic Implications

Agriculture is an important part of the municipality's economy, and permanent removal of agricultural land for residential purposes would therefore have a negative economic impact. A negative economic impact would also be seen through the possible future uses surrounding the proposed lifestyle lot that may arise.

Environmental Implications

A possible environmental impact is off site effects of the surrounding agricultural activities, such as spraying, scare guns and the use of machinery at night on the residential use of the excised dwelling.

Risk Management Implications

There are no known risks associated with this proposal.

Council Plan Strategy Addressed

Economic growth - Provide land use planning that is responsive and which proactively encourages appropriate development.

Options

1. **Council issue a notice of Refusal to Grant a Planning Permit for the two lot subdivision (house excision) of CA:20 SEC:E Parish of BUMBANG, 490 Anzac Road , Robinvale based on the following grounds:**

    a. Proposal is not consistent with the State and local planning policies, in particular:
        - Clause 14.01-1S Protection of agricultural land

- Clause 14.01-2S Sustainable agricultural land use
- Clause 14.01-2R Agricultural productivity – Loddon Mallee North, and
- Clause 21.06-1 Rural areas
- Clause 21.06-2 Agriculture & Horticulture

b. Not consistent with the purpose of the Farming Zone, in particular:
- To implement the Municipal Planning Strategy and the Planning Policy Framework
- To provide for the use of land for agriculture
- To encourage the retention of productive agricultural land, and
- To ensure that non-agricultural uses, including dwellings, do not adversely affect the use of land for agriculture

2. **Council grant a permit for the two lot subdivision (house excision) of CA: 20 SEC:E Parish of BUMBANG, 490 Anzac Road, Robinvale, subject to the following conditions.**

1. Prior to certification of the subdivision approved by this permit, three copies of amended plans to the satisfaction of the Responsible Authority must be submitted to and approved by the Responsible Authority. When approved, the plans will be endorsed and will then form part of this permit. The plans must be generally in accordance with the plans submitted with the application, 10 September 2019, but modified to show:

   a) A whole site plan with dimensions drawn to scale. Including existing and proposed access ways.

2. The owner of the land must enter into agreements with the relevant authorities for the provision of water supply, drainage, sewerage facilities, electricity, gas and telecommunication services to each lot shown on the endorsed plan in accordance with the authority's requirements and relevant legislation at the time.

3. All existing and proposed easements and sites for existing or required utility services and roads on the land must be set aside in the plan of subdivision submitted for certification in favour of the relevant authority for which the easement or site is to be created.

4. The plan of subdivision submitted for certification under the *Subdivision Act 1988* must be referred to the relevant authority in accordance with Section 8 of that Act.

5. Prior to certification of the Plan of Subdivision, the *owner/s* of the *lot/s* must enter into an agreement with the Responsible Authority in accordance with Section 173 of the *Planning and Environment Act 1987*. The agreement must provide for:

a) No further subdivision to create smaller lots for existing dwellings will be permitted
b) The owner of proposed lot 1 acknowledges that the dwelling is located within an agricultural area and may be detrimentally affected by agricultural practices on adjoining and nearby land.

Prior to a Statement of Compliance being issued:

c) Application must be made to the Registrar of Titles to register the Section 173 Agreement on the title to the land, under Section 181 of the same Act.
d) The owner/s must be pay all costs (including Council's costs) associated with the preparation, execution, registration and (if later sought), cancellation of the Section 173 Agreement.

Engineering

6. Prior to Statement of Compliance being issued, all new vehicular crossings for proposed Lot 2, shall be constructed in accordance with the endorsed plan(s) to the satisfaction of the Responsible Authority, and must:

   a) Be constructed at right angles to the road, and any redundant crossing shall be removed and replaced with concrete
   b) Be setback a minimum of 1 metre from any, power or telecommunications pole.

7. The existing vehicle crossings must be upgraded, if required in accordance with the Infrastructure Design Manual (IDM) standards, to the satisfaction of the Responsible Authority.

8. That storm water runoff from all buildings, tanks and paved areas must be dissipated as normal un-concentrated overland flow clear of all buildings and property boundaries, to the satisfaction of the Responsible Authority.

Lower Murray Water

9. The plan of subdivision submitted for certification under the Subdivision Act 1988 must be referred to Lower Murray Water pursuant to Section 8 of that Act.

10. The requirements of Lower Murray Water must be met, in regard to the provision of water supply and drainage services to the land, including payment of all associated costs prior to the Corporation agreeing to the issue of a Statement of Compliance

11. The holder of this permit or authorised agent must meet Lower Murray Water's requirements regarding easements in favour of the Lower Murray Urban and Rural Water Corporation prior to the submission of any plan of subdivision for Certification.

12. The applicant or owner must lodge a Rural Subdivision Application and complete any requirements necessary to amend the Victorian Water Register and conditions listed by Lower Murray Water related to irrigation and drainage pursuant to Section 11 of the Water Act 1989.

Expiry

13. This permit will expire if one of the following circumstances applies:

    a) The plan of subdivision is not certified within two (2) years of the date of this permit.

    b) The plan of subdivision is not registered at Land Registry within five (5) years of the certification of the subdivision.

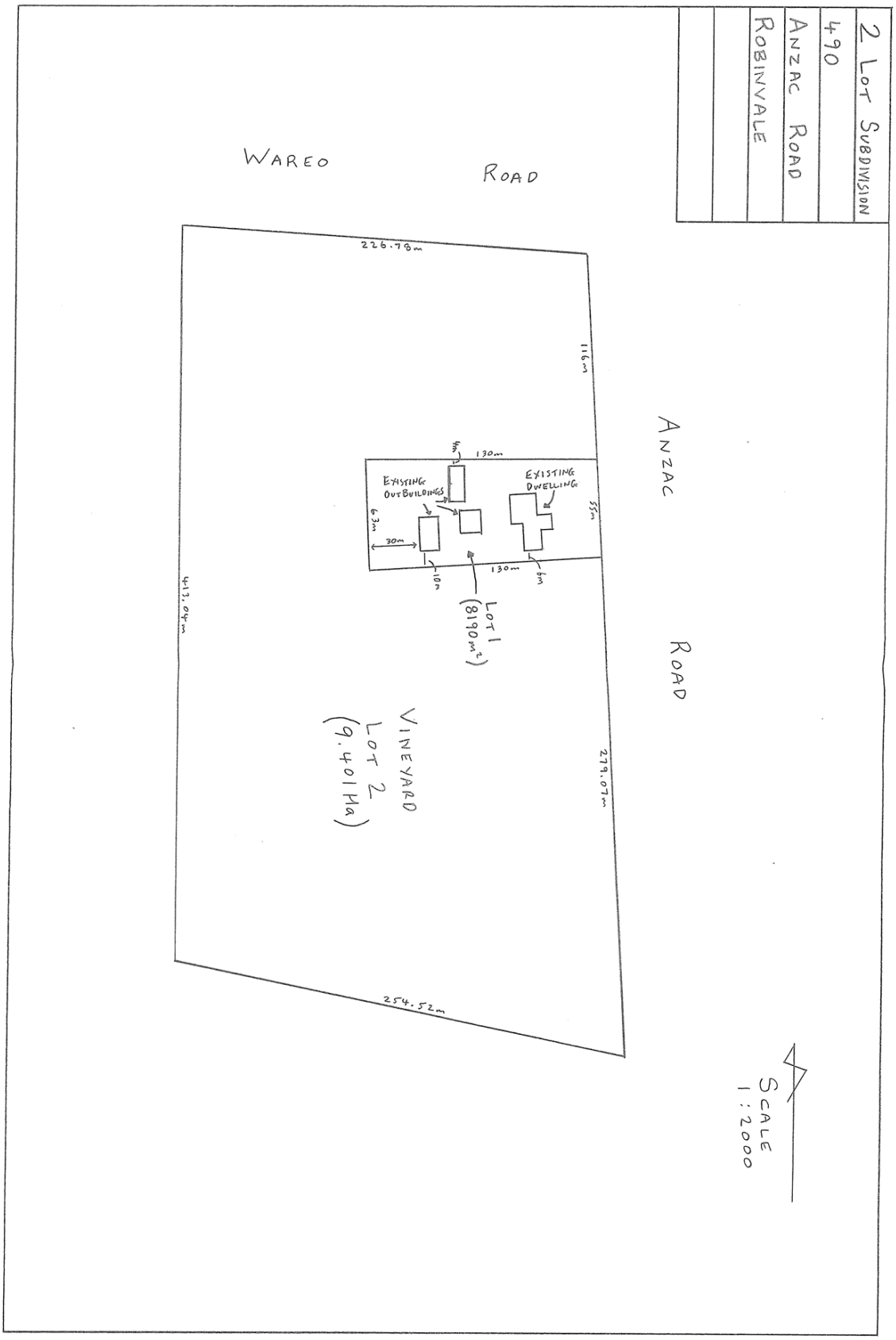
    In accordance with *Section 69* of the *Planning and Environment Act, 1987*, the Responsible Authority may extend the periods referred to if a request is made in writing.

Recommendations

That Council issue notice of Refusal to Grant a Planning Permit for the two lot subdivision (house excision) CA:20 SEC:E Parish of BUMBANG, 490 Anzac Road, Robinvale, based on the following grounds of refusal:

1 The proposal is not consistent with the State and local planning policies, in particular:
- **Clause 14.01-1S Protection of agricultural land**
- **Clause 14.01-2S Sustainable agricultural land use**
- **Clause 14.01-2R Agricultural productivity – Loddon Mallee North**
- **Clause 21.06-1 Rural areas, and**
- **Clause 21.06-2 Agriculture & Horticulture**

2 The Proposal is not consistent with the purpose of the Farming Zone, in particular:
- **To implement the Municipal Planning Strategy and the Planning Policy Framework**
- **To provide for the use of land for agriculture**
- **To encourage the retention of productive agricultural land, and**
- **To ensure that non-agricultural uses, including dwellings, do not adversely affect the use of land for agriculture**


2 LOT SUBDIVISION
490
ANZAC ROAD
ROBINVALE
WAREO ROAD
226.78m
116m
130m
4m
EXISTING OUTBUILDINGS
EXISTING DWELLING
55m
63m
30m
10m
130m
6m
LOT 1
(8190m²)
413.94m
VINEYARD
LOT 2
(9.401 Ha)
279.07m
254.52m
ANZAC ROAD
SCALE
1:2000

B.19.146 REQUESTS FOR EVENT FUNDING

Responsible Officer: Director Development and Planning
File Number: 3679/19/S01-15-02
Attachments: Nil

Declarations of Interest:
Heather Green - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report seeks a Council resolution on several requests for event funding outside of Council's Event Support Fund period. Currently, there is $5,000 in cash sponsorship remaining.

Discussion

Requests were received from the Swan Hill Basketball Junior Invitational Basketball Tournament, The Fanny Lumsden's Country Halls Tour Boundary Bend, GamEd Murray Mallee and the Robinvale Lawn Tennis Club Tournament 2020.

Except for the Robinvale Lawn Tennis Club Tournament 2020, these events have been run and retrospective funding is sought from Council.

Swan Hill Junior Invitational Basketball Tournament - Request $5,000 Cash

The Swan Hill Junior Invitational Basketball Tournament hosted by the Swan Hill Basketball Association is an annual event and attracts approximately 2500-3250 attendees to the town and local venues. In 2017, 101 teams entered, including nine Swan Hill teams. The competing teams, their families and referees travel from all over Victoria and Southern NSW. The event is run by volunteers raising money through donations and sponsorship.

Council received a request in September 2019 from the president of the Swan Hill Basketball Association for sponsorship. Due to key people being away during the Event Support Fund period, the Association did not realise the Event Support Fund was available.

An Event Support Fund Application was completed by the Association with a request for it to be presented to Council for consideration as a retrospective request.

The association's budget shows that the event enables funds to be raised to reduce the costs of running the competitions for Swan Hill basketballers through the year. The profits go towards new equipment, basketballs and uniforms and coaching aids for the local basketball teams. They also need to pay for coaching accreditation for squad coaches (now a mandatory requirement) and referee courses. The Association also subsidises playing fees to encourage more participation.

The intended use of the funding is to offset the costs of hiring of venues to stage the event. The event is a major fundraiser for the association.

This event is important in Swan Hill's event calendar and brings numerous economic benefits to the region, in particular to the hospitality and retail industries. The event has been growing every year and currently attracts over 2500 people to the region. The timing of the event in late October is also advantageous as it brings people to the region outside of the traditional peak periods.

It is recommended that Council support the Swan Hill Junior Invitational Basketball Tournament requests for funding of $4,500. This is due the event's ability to contribute significantly to the economic and social wellbeing of the municipality, to allow the event to grow and to give the Association financial stability.

The Fanny Lumsden's Country Halls Tour Boundary Bend - Request $4,400 cash

The event was brought to Boundary Bend in partnership with the Country Halls Tour and encourages community involvement. The aim of the tour is to bring live music to small communities, keeping the halls activated and support the future of small and farming communities. Fanny advised she doesn't profit and donates her time to playing.

Held at Memorial Park on Sunday, 3 November 2019 this event attracted around 140 people. The event has also received sponsorship from other organisations.

This request was received prior to the event taking place and they requested cash sponsorship to help cover the $4,400 (GST inclusive) artist costs (entertainment, travel, insurance and marketing). Any profit made will go back into the Boundary Bend Progress Association and the community. The event has since been run but the organisers were unwilling to provide Council with details of the financial status of the event.

It is recommended that no funds be allocated retrospectively. The organisers will be encouraged to seek funding at the appropriate time in future years.

GamEd Murray Mallee - Request $2,408 in kind

GamEd events run by Luggarrah Pty Ltd are held to link secondary school students, teachers, career advisors, Indigenous community members and local organisations to Game Development and Visual Effects Studios for expanding their career choices.

Held on the 16 October at the Swan Hill Town Hall, this request was made prior to the event taking place and has a number of sponsors. They are requesting Council to waive the cost of the Town Hall hire ($2,408) and assistance with accommodation for six industry speakers (amount not provided).

It is recommended that no funds be allocated retrospectively. The organisers will be encouraged to seek funding at the appropriate time in future years.

Robinvale Lawn Tennis Club Tournament 2020 - Request $500 cash

This event is yet to be run and is seeking funding out of this Financial Year's Event Support Fund.

Robinvale Lawn Tennis Club Inc. (RLTC) will host the RLTC Annual Easter Junior & Senior Tennis Tournament on Saturday 11 and Sunday 12 of April 2020. The event attracts over 200 people, both local and visitors.

The organisers are requesting cash sponsorship of $500 (GOLD Sponsor). As a GOLD sponsor, Council will receive exposure and branding through local media and promotions before, during and after the event, business logo or name displayed in clubhouse, on flyers, entry forms, website, social media; promotion on the radio, local media, PA system and an opportunity to display banner/signage at event/merchandise.

Economic benefit and distribution of profits, funds raised from this two day event are retained by the club for green keeping, professional tennis coaching, as well as ongoing maintenance and improvements.

It is recommended that Council supports the Robinvale Lawn Tennis Club Tournament requests for sponsorship. This is due to the event's ability to contribute significantly to the economic and social wellbeing of Robinvale.

Consultation

Not applicable.

Financial Implications

Due to the cancellation of the Jamboree Drag Racing Event, there is $5,000 of cash event sponsorship remaining in the Event Support Fund.

These funding requests total $9,900 in cash sponsorship and $2,408 in kind sponsorship.

Social Implications

Events increase visitation to Swan Hill and promote the region.

Economic Implications

Events inject significant economic benefit into Swan Hill through accommodation, shopping, increased tourism to attractions and exposure. In particular the Swan Hill Junior Basketball Tournament attracts over 3,000 people to the region and the

Robinvale Tennis competition approximately 500, increasing the economic benefit to the municipality.

Environmental Implications

Not applicable.

Risk Management Implications

Not applicable.

Council Plan Strategy Addressed

Community enrichment - Provide services and support initiatives that create a Healthy and Safe Community.

Options
That Council:

1. Provides a $5,000 grant to the Swan Hill Basketball Association for its Swan Hill Junior Invitational Basketball Tournament.
2. Provides event funding of $4,500 to the Swan Hill Junior Invitational Basketball Tournament and $500 to the Robinvale Lawn Tennis Tournament.
3. Provides cash sponsorship of $500 to the Robinvale Lawn Tennis Club Tournament.
4. Provides cash sponsorship of $4,400 to the Fanny Lumsden's Country Halls Tour Boundary Bend.
5. Provides in kind sponsorship of $2,408 to GamEd Murray Mallee.
6. Provides cash sponsorship of a lesser or greater amount to events of Council's choosing.
7. Does not provide any funding to any of the events requesting sponsorship.

Recommendations

That Council:

1. **Provides a $4,500 grant to the Swan Hill Junior Invitational Basketball Tournament**
2. **Provides a $500 grant to the Robinvale Lawn Tennis Club Tournament.**
3. **Advises the applicants for the Fanny Lumsden's Country Halls Tour Boundary Bend and the GamEd Murray Mallee that their requests for funding have not been successful.**

B.19.147 SOCCER DEVELOPMENT PROJECT

Responsible Officer: Director Development and Planning
File Number: S17-02-01
Attachments:
1 Layout of Stage 2 Soccer Pitches
2 Layout of Stage 2 Soccer Lighting
3 Multi Use Building Concept Option One
4 Multi Use Building Concept Option Two
5 Building Concept Site Plan

Declarations of Interest:
Heather Green - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report is to determine the future development of a new Soccer facility at Ken Harrison Reserve in Swan Hill.

Discussion

Background

The Swan Hill Soccer League is in need of new amenities to enable Soccer activities to grow in the Swan Hill region.

The current facility, located near the north western boundary of the existing soccer pitches, is failing, with large structural cracks appearing in the brickwork. The change rooms are insufficient to meet the needs of all players, in particular female participants. The size of the administration and social space is inadequate for the Club's needs.

The Soccer League has had aspirations to construct new clubrooms for many years.

Below is an aerial photo of the Ken Harrison Sporting Complex site plan.



A successful grant application resulted in lights being installed on the soccer pitches in 2016.

Council finalised a ten year Recreation Reserves Master Plan study in 2018 that identified key recommendations for nine Recreation Reserves; including Ken Harrison Reserve. The Master Plan was endorsed by Council in May 2018.

The following was identified as a Key Project for Ken Harrison Reserve.
"Extend the tennis pavilion to provide for soccer. Consider unisex, female friendly and accessibility at all facilities. Consider joint use and upgrade of current amenities during the development Eg. Kitchen upgrade."

The Tennis Croquet Club and Soccer League signed off on the recommendations in the Ken Harrison Master Plan in March 2019.

The Tennis Croquet Club is open to developing their clubrooms into a shared multi use facility to include Soccer, which would also provide an opportunity for improved amenities for tennis and croquet participants.

During the Master Planning process, the decision to extend the tennis pavilion to provide for soccer was recommended after the following considerations:

- To identify shared usage opportunities between clubs, community facilities and school facilities.
- Opportunity to develop a larger social space that can be used by wider community for functions and events which would also provide an income stream for user groups to assist in maintaining the building.

- Ongoing maintenance and running costs will be shared among user groups.
- Development of one central sporting/community sports centre at Ken Harrison Reserve for current user groups and future sporting and community groups.
- 'Strategic Alignment' forms part of the funding criteria in the World Game, Female Friendly and Community Sports Infrastructure Fund Programs.
- Consolidation of Council assets.
- Ability to upgrade the existing tennis croquet clubrooms building which is tiring and does not contain participant changerooms.

Later in the year, the President of the Swan Hill Soccer League approached Council Officers and conveyed that they would prefer a stand-alone building separate to tennis. As a result of this request Council officers have meet with the Soccer Club and undertaken additional project scoping to ascertain the pros and cons for a stand alone soccer facility.

Progress to date

Council officers have completed the following work in regards to the two options being presented in this report.

- The development of the layout of stage two soccer pitches plan (**Attachment 1**) and stage two concept lighting plan (**Attachment 2**).
- Costing to remove existing soccer clubroom.

- Development of preliminary building concept plans (**Attachment 3 and Attachment 4)** and a building concept site plan (**Attachment 5)**

An Independent electrical contractor provided a summary of the power investigation. A summary of findings is below:

- The whole site will require a power upgrade regardless of any development (combined or stand alone venue for Soccer).
- The cost for a power upgrade is expected to cost $129,500
- An additional $32,200 has been estimated to allow for power supply for stage two lighting over the soccer pitches.
- The cost to put the power underground on the south side of the tennis clubrooms is expected to cost an additional $65,000. Powercor has indicated that this could be reduced by $20,000 due to reduced required for underground lines.

A summary of cost for each option is tabled below

	Stand Alone Soccer	**Multi Purpose Shared Facility (Soccer, Tennis, Croquet)**
Site Power Upgrade	$129,000	$129,000
Provision Stage 2 Soccer Lighting	$32,200	$32,200
Power Underground along south of tennis building		$65,000
	$161,200	**$226,200**

**Prices are for power upgrades only and do not include electrical wiring etc to any new or refurbished buildings (will form part of building construction costs).*

Regional Hub for Soccer

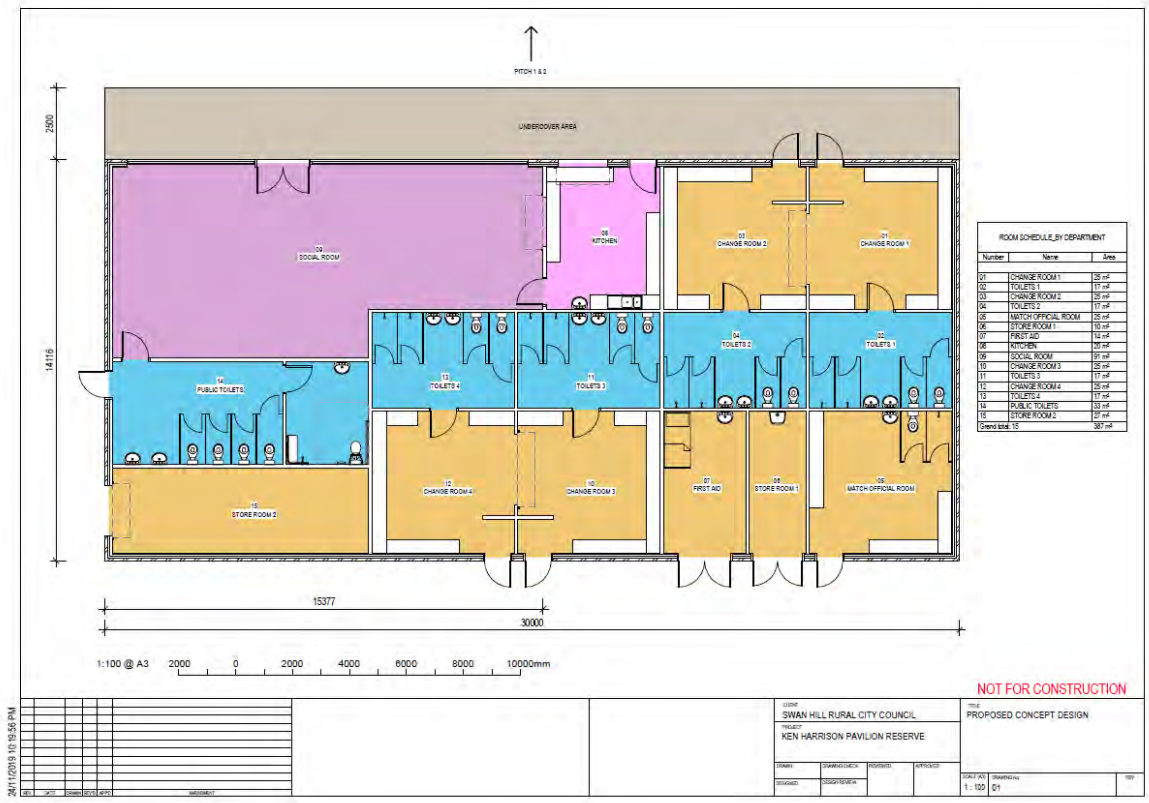
Swan Hill is geographically well place to develop the city as a regional hub for soccer and tennis in the southern Mallee region. This notion is supported by Football Victoria. The Soccer League participates in the Bendigo Amateur Soccer League and attracts participants from CALD groups with a reach of approximately 75km radius.

Football Victoria Football Facilities Building Development Guide

The guide recommends the following facilities:

- First Aid room
- Match officials room x 2
- Change rooms x 4
- Amenities rooms x 4
- Storage x 3
- Kiosk and storage
- Social/community space
- Kitchen
- Cleaners room
- Public toilet
- Office

Football Victoria have indicated that the facility plan provided (below) can be amended/ reconfigured .Eg rooms can be reduced in size or shaped differently, some elements removed such as public toilets.



Facility Site Development Options

1. The Ken Harrison Master Plan recommends the development of a multi use building incorporating soccer, tennis and croquet.

2. The Soccer League would prefer a stand-alone building.

The following site plan options have been reviewed, with pros and cons identified:

Option 1 - Multi-Use Regional Hub for Soccer, Tennis and Croquet



Note - The footprint of the building highlighted in red is an indication of the potential building construction area.

Pros	**Cons**
• This plan allows for two full soccer pitches and a training/junior pitch. • Ability to advocate for higher level of grant funds and promote Swan Hill as the home of soccer and tennis in the southern mallee with an overarching long term plan to invest in facilities for Soccer (Eg. stage two lighting). • Will be used all year round (Summer and Winter seasons) • Shared maintenance and running costs between multiple users. • Opportunity to upgrade existing amenities for tennis and croquet also. The existing tennis croquet facility is likely to require a higher degree of maintenance as it continues to age and an upgrade in the next 5-10 years is likely to be needed • Opportunity for Council to consolidate assets. There are already three large buildings at this Reserve that are used by singular clubs and the buildings are ageing (Cricket Clubrooms, Italian Social Club and Tennis Clubrooms). • Long term investment into one building. It is likely that Council will need to assist upgrade/redevelop the Tennis/Croquet building in the long term regardless. • Stage two lighting layout design has been completed for this option. • Stage two pitch layout design has been completed for this option	• The footprint of the building on the soccer side is likely to face the end of a pitch not the centre of a pitch. • The powerline along the South side of the Tennis Clubrooms building would need to be relocated underground.

Option 2 - Stand Alone Building for Soccer (West side of Soccer pitches - vicinity of existing Soccer building)



Note - The footprint of the building highlighted in red is an indication of the potential building construction area.

Pros	**Cons**
• Soccer League will have its own building. • A Clubroom located to the side of the soccer playing field will provide users with better connection between their clubrooms and playing area. • A new facility will enable the League to grow in the region • Ability for the facility to be used for large events – eg Country week tennis • The facility can be shared with Little Athletics	• Will generally be used for 6 months of the year and lay idle for the remaining 6 months. • One club responsible for all running and maintenance costs all year round. • A stage two pitch and lighting plan was developed which allows for two full pitches plus junior/training pitches. The junior pitches/training pitches would be lost under this proposal. • SRV may find it more difficult to justify a project that is not supported strategically (not in the Master Plan) and that does not align with their design and planning principles, that is to encourage multi use facilities. • Reduced ability to obtain full amount of grant funds, therefore a smaller building or modular building may be the most viable option. • Participation rates have traditionally been unpredictable (up and down) over the years. Therefore, the long term ability to maintain a large stand alone building may prove difficult.

It has been the long held practice of Council and the philosophy of Sport and Recreation Victoria to support multi-use facilities. Whilst the Master Plan recommendation reflects this policy Council officers are recommending a stand alone facility.

This recommendation is based on:

1. The inability to provide Soccer a usable facility if combined with the Tennis Club rooms.
2. The poor location of the Tennis rooms in respect to vicinity of the Soccer grounds leading to poor visibility for spectators.

Future funding

Council has committed the following funds: -

- $219,000 in 2019/20 Soccer Facility
- $450,000 in 2021/22 to construct new facilities for tennis and soccer.

Please note $20,000 has been committed to the consultation, design and governance development phase of the project

Therefore, there is $650,000 for leveraging funds.

There are a number of potential funding opportunities to develop facilities for the Soccer League.

- Sport and Recreation Victoria (SRV) – Local Sports Infrastructure -Strategic Facilities, Up to $800,000 per LGA, 1:1, Closes 14 February 2020.
- Sport and Recreation Victoria – Local Sports Infrastructure - Community Facilities, Up to $250,000 (up to 2 applications), 2:1, Closes 14 February 2020.
- World Game Fund (anticipated to open in the next 2-3 weeks), details of fund unknown.
- Building Better Regions Fund

The Grants Opportunity December 2019 report will recommend to Council that the Ken Harrison Recreation Reserve Soccer Hub Facility submit an application to the Building Better Regions Fund – Infrastructure Stream (as part of a sport and recreation facility package)

To progress the project a site location must be decided, a building plan endorsed and quantity surveyor estimate obtained. Completing the project scope to meet the grant closing date is ambitious.

Building Costs

Building costs cannot be confirmed until a building site and plan is confirmed. However, it is anticipated that both options (multi use or stand alone) will cost in the vicinity of $1M or more.

If a stand-alone building is constructed for Soccer, it is likely that the Tennis/Croquet building will need an upgrade or renovation (kitchen, toilets) in the next ten years or so.

Consultation

SRV attended the site on 17 October 2019. SRV will support either option (stand alone or multi use) depending on what Council decides is the best solution locally. They are supportive of female friendly facilities

Football Federation Victoria has been consulted throughout the progression of this project.

Officers met with the Swan Hill Soccer Association Committee members on Thursday, 21 November to outline the pros and cons of both development options. The Associations preference is for a stand alone building.

The Swan Hill Lawn Tennis Croquet Club has not been consulted in regards to the new proposal from the Soccer Club.

Financial Implications

This redevelopment will provide user groups the opportunity to host events, fundraising activities and functions thus improving opportunities to draw additional income.

The Soccer Association has $60,000 matching funds to contribute to the project.

It is unlikely that the Swan Hill Lawn Tennis Croquet Club will have funds to contribute to the project.

The financial implication for Council if we proceed with:

Option 1

- Council will be responsible for a larger asset on this site.

Option 2A

- The Tennis Croquet Club building is likely to need an upgrade/renovation in the next 10 plus years (kitchen, toilet amenities) which may require a Council financial contribution.

Social Implications

The development of one large multi use sports centre at Ken Harrison Reserve will provide opportunities for a number of Clubs to interact and make them more sustainable.

A new facility for Soccer activities will enable the Club to host social events and fundraising activities. Also, attract additional regional events.

Economic Implications

An improved and expanded facility will enable all Clubs to attract and host additional sporting events which will provide economic flow on effects throughout the region (Eg. overnight stays).

Environmental Implications

Environmental sustainability and Universal Design principles will be considered as part of the development (as required in SRV guidelines). Eg. Equitable Use/Access for all.

Risk Management Implications

The failure to consider flexible, innovative, multi use and female friendly facilities will jeopardise the funding submission.

Council Plan Strategy Addressed

Community enrichment - Provide services and support initiatives that create a Healthy and Safe Community.

Options

1. That Council support the development of establishing Ken Harrison Sporting Complex as a regional hub for soccer and tennis in the southern Mallee region; through the construction of a new multi-use Sports Centre accommodating Soccer, Tennis and Croquet.

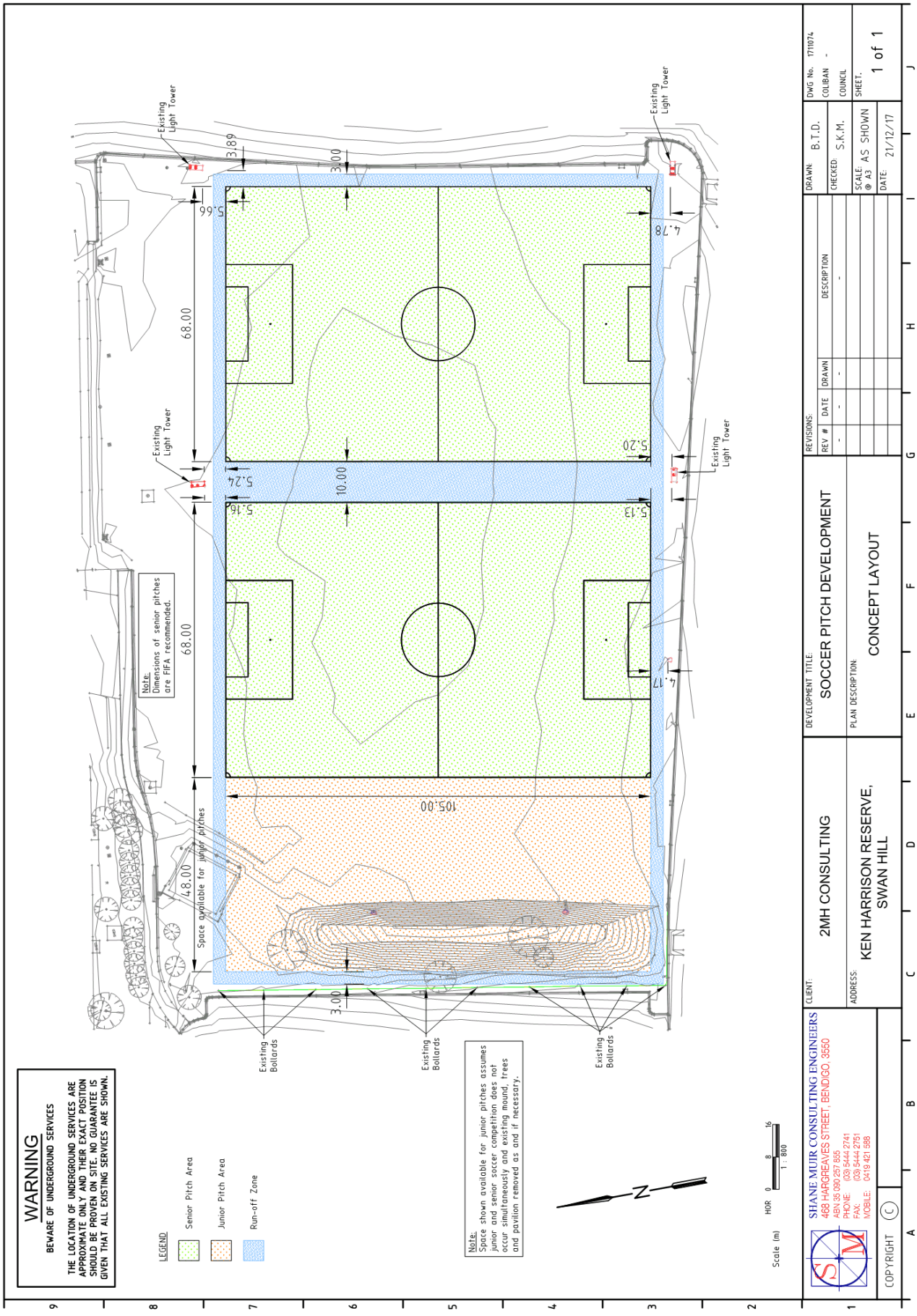
2. That council pursue funding to construct a stand alone building for Soccer activities at Ken Harrison Reserve that enable the Club to conduct regional events and activities.

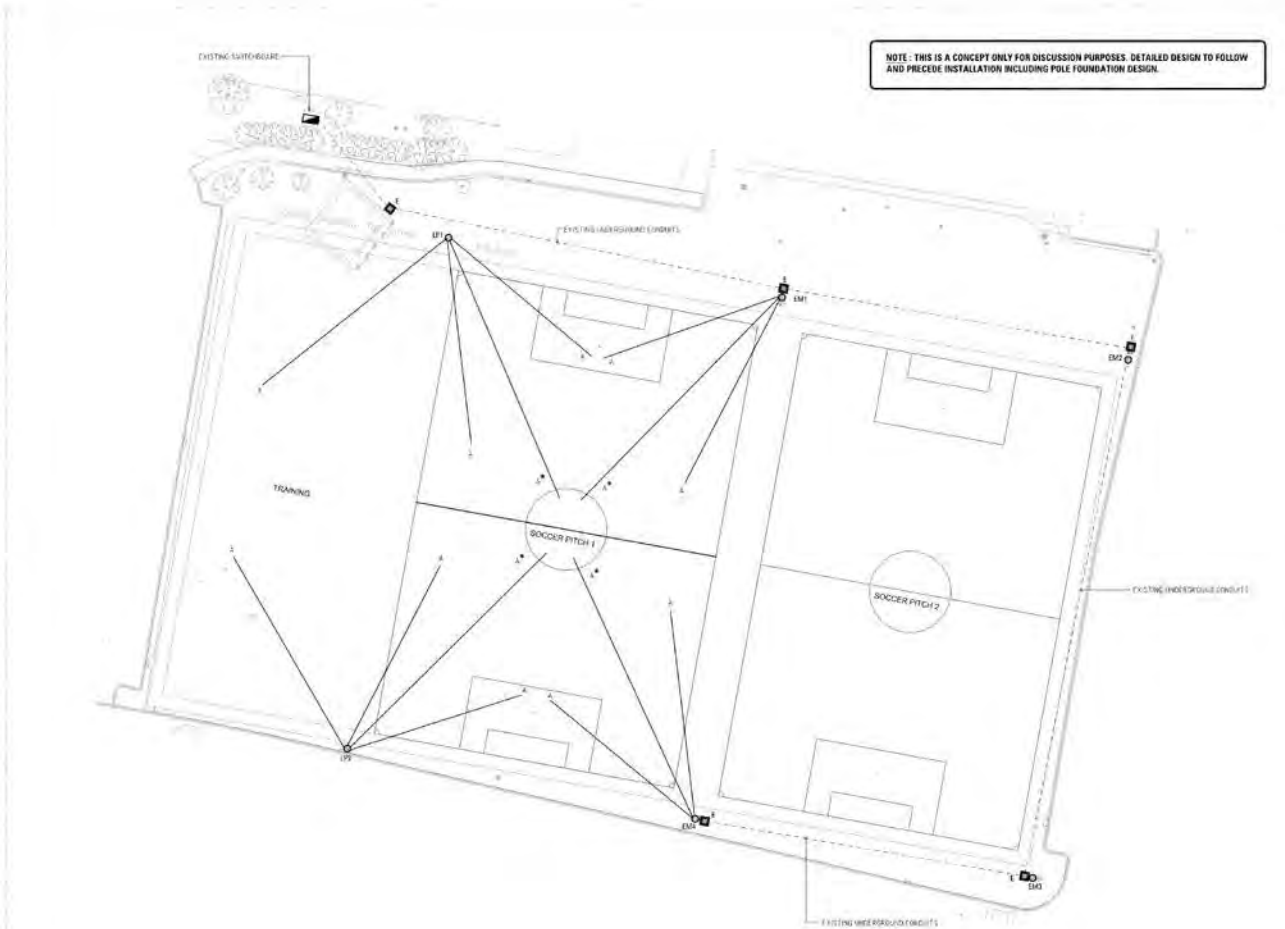
3. That council amend the Ken Harrison Recreation Reserve Master Plan Key Priority “Extend the tennis pavilion to provide for Soccer, Consider unisex female friendly and accessibility facilities and Consider joint use and upgrade of current amenities during the development Eg kitchen” to “Develop a standalone facility to provide for Soccer activities”.

Recommendations

That Council:

1. **Pursue funding to construct a stand-alone building for Soccer activities at Ken Harrison Reserve that will enable the Club to conduct regional events and activities.**
2. **Amend the Ken Harrison Recreation Reserve Master Plan Key Priority "Extend the tennis pavilion to provide for Soccer, Consider unisex female friendly and accessibility facilities and Consider joint use and upgrade of current amenities during the development Eg kitchen" to "Develop a standalone facility to provide for Soccer activities".**


WARNING
BEWARE OF UNDERGROUND SERVICES
THE LOCATION OF UNDERGROUND SERVICES ARE APPROXIMATE ONLY AND THEIR EXACT POSITION SHOULD BE PROVEN ON SITE. NO GUARANTEE IS GIVEN THAT ALL EXISTING SERVICES ARE SHOWN.
LEGEND
Senior Pitch Area
Junior Pitch Area
Run-off Zone
Note: Space shown available for junior pitches assumes junior and senior soccer competition does not occur simultaneously and existing mound, trees and pavilion removed as and if necessary.
Note: Dimensions of senior pitches are FIFA recommended.
Space available for junior pitches
Existing Light Tower
Existing Bollards
105.00
68.00
48.00
10.00
3.00
5.66
5.24
5.16
5.13
5.20
4.78
4.17
SHANE MUIR CONSULTING ENGINEERS
468 HARGREAVES STREET, BENDIGO, 3550
ABN 36 590 257 935
PHONE: (03) 5442 2741
FAX: (03) 5444 2751
MOBILE: 0419 421 588
COPYRIGHT ©
CLIENT: 2MH CONSULTING
ADDRESS: KEN HARRISON RESERVE, SWAN HILL
DEVELOPMENT TITLE: SOCCER PITCH DEVELOPMENT
PLAN DESCRIPTION: CONCEPT LAYOUT
REVISIONS:
REV # DATE DRAWN DESCRIPTION
DRAWN B.T.D.
CHECKED S.K.M.
SCALE @ A3 AS SHOWN
DATE: 21/12/17
DWG No. 1711074
COLIBAN -
COUNCIL
SHEET: 1 of 1
Scale (m) HOR 0 8 16 1 : 800



NOTE : THIS IS A CONCEPT ONLY FOR DISCUSSION PURPOSES. DETAILED DESIGN TO FOLLOW AND PRECEDE INSTALLATION INCLUDING POLE FOUNDATION DESIGN.

LIGHTING LEGEND	
SYMBOL	DESCRIPTION
	NEW 2kW METAL HALIDE WIDE FLOOD LIGHT WITH FLAT GLASS NARROW BEAM ASYMMETRICAL DISTRIBUTION LUMINAIRE : SITECO A3 HIGH NARROW BEAM LAMP : SYLVANIA 2000 STAGE COLOUR TEMPERATURE : 4,000°K GEAR TRAY : TRAY MOUNT, 4.5A FUSED (5°) INDICATES TILTED AT 5°
EM (X)	EXISTING 2kW LIGHTING POLE TO REMAIN (X) = INDICATES EXISTING LIGHTING POLE MAST NUMBER
LP (X)	NEW 25m RAPPEC NCSSD3 LIGHTING POLE WITH 5m RADIAL CROSS ARM WITH BASE PLATE MOUNTED POLE TYPE : "RIGAL EPD" X = INDICATES NEW POLE MAST NUMBER
	EXISTING UNDERGROUND ELECTRICAL CONDUIT
	EXISTING ELECTRICAL PIT
	EXISTING MAIN SWITCHBOARD



IMAGE 1 : SITECO A3

KEN HARRISON RESERVE SOCCER PITCH - LIGHTING PLAN

SCALE 1:500

01	CONCEPT ISSUE	01.03.19	DW	WPH
ISS	REVISION	DATE	DRAWN	APPROVED

WEBB AUSTRALIA

CONSULTING ELECTRICAL ENGINEERS ESTABLISHED 1947 TOWNSVILLE QUEENSLAND

WEBB AUSTRALIA GROUP PTY LTD ACN 010 529 505
LEVEL 5, 320 ADELAIDE STREET BRISBANE QLD 4000 AUSTRALIA
TELEPHONE 07 3831 3500 FACSIMILE 07 3832 2199 EMAIL webb@webbaustralia.com.au

CLIENT

SWAN HILL

2MHConsulting

PROJECT
KEN HARRISON RESERVE
SWAN HILL

DRAWING
ELECTRICAL SERVICES
LIGHTING PLAN

DATE	SCALE	DRAWN	CHK	APPR
01.03.19	1:500 (A1)	JD	WH	WPH

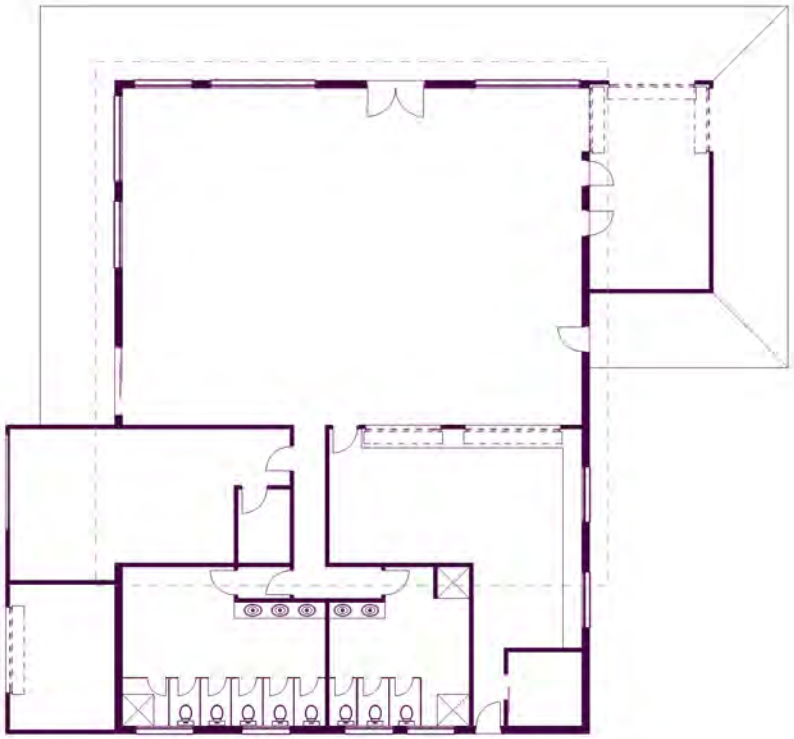
PROJECT	DRAWING NO	REVISION	NO OF ISS
N634A	ES-01	01	-

STAGE
CONCEPT

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communityvibe





Existing Floor Plan 1:100

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Rural City Council

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BUILDING DESIGNERS

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Swan Hill Rural City Council
Project Name
Reserve Pavilion Redevelopment
Ken Harrison Reserve Yana Street ,
Swan Hill 3585

SWAN HILL SOCCER LEAGUE

Swan Hill
LAWN TENNIS &
CROQUET CLUB

Drawing Title:
Existing Floor Plan

	Date: 13/07/2018
Scale: as noted	Drawn By: K.J.N.
Status: SK - 01	Checked By: K.J.N.
Project No: 18-2775	Drawing No: A01



Swan Hill LAWN TENNIS & CROQUET CLUB

SWAN HILL SOCCER LEAGUE

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Swan Hill Rural City Council
Project Name
Reserve Pavilion Redevelopment
Ken Harrison Reserve Yana Street,
Swan Hill **3585**

Drawing Title:
Proposed Floor Plan

Scale: as noted	Date: 13/07/2018
Status: SK - 01	Drawn By: K.J.N
Project No:	Checked By: K.J.N
18-2775	Drawing No: **A02**

communityvibe
South Elevation 1:100
North Elevation 1:100
East Elevation 1:100
West Elevation 1:100
SWAN HILL SOCCER LEAGUE
Swan Hill LAWN TENNIS & CROQUET CLUB
SWAN HILL Rural City Council
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Ken Harrison Reserve Yana Street,
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Proposed Elevations
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Scale: as noted
Drawn By: K.J.N
Status: SK - 01
Checked By: K.J.N
Project No:
18-2775
Drawing No:
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Project Name
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Swan Hill 3585
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LEAGUE
Swan Hill
LAWN TENNIS &
CROQUET CLUB
Drawing Title:
Perspectives
Date: 13/07/2018
Scale: as noted
Drawn By: K.J.N
Status: SK - 01
Checked By: K.J.N
Project No:
18-2775
Drawing No:
A04


community vibe
AREA:
Existing Building area: 189.92 m²
Proposed Building area: 495.53 m²
Total Building area: 685.45 m²
Verandah Area: 56.78 m²
Changeroom 23.36 m²
76.18 m²
Changeroom 23.75 m²
Changeroom 23.63 m²
Storage 4.2 x 3.2
Office/Meeting 23.65 m²
First Aid 17.41 m²
Storage
Changeroom 23.78 m²
Social Room 118.79 m²
Verandah
Existing Social Room 153.78 m²
Accessible WC
Kitchen 42.04 m²
Canteen 15.14 m²
Cool Store
Dry Store
Canteen
Bar
Alternate Floor Plan 1:100
SWAN HILL SOCCER LEAGUE
Swan Hill LAWN TENNIS & CROQUET CLUB
SWAN HILL Rural City Council
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Project Name
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Ken Harrison Reserve Yana Street,
Swan Hill 3585
Drawing Title:
Alternate Floor Plan
Date: 13/07/2018
Drawn By: K.J.N
Checked By: K.J.N
Scale: as noted
Status: SK - 01
Project No: 18-2775
Drawing No: A05

communityvibe
South Elevation Alternate 1:100
North Elevation Alternate 1:100
West Elevation Alternate 1:100
East Elevation Alternate 1:100
SWAN HILL SOCCER LEAGUE
Swan Hill LAWN TENNIS & CROQUET CLUB
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Date: 13/07/2018
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Drawn By: K.J.N
Status: SK - 01
Checked By: K.J.N
Project No:
18-2775
Drawing No:
A06

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Swan Hill 3585
SWAN HILL SOCCER LEAGUE
Swan Hill
LAWN TENNIS &
CROQUET CLUB
Drawing Title:
Perspective
Date: 13/07/2018
Drawn By: K.J.N
Checked By: K.J.N
Drawing No:
A07
Scale: as noted
Status: SK - 01
Project No:
18-2775

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Swan Hill 3585
Drawing Title:
Site Plan
Date: 13/07/2018
Scale: as noted
Drawn By: K.J.N.
Status: SK - 01
Checked By: K.J.N.
Project No:
18-2775
Drawing No:
A08



communityvibe

community
North Second Alternate 1:100
South Second Alternate 1:100
summer sun
winter sun
East Second Alternate 1:100
summer sun
winter sun
West Second Alternate 1:100
SWAN HILL SOCCER LEAGUE
Swan Hill
LAWN TENNIS &
CROQUET CLUB
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Project Name
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Ken Harrison Reserve Yana Street,
Swan Hill 3585
Drawing Title:
Second Alternate Elevations
Date: 21/07/2018
Scale: as noted
Drawn By: K.J.N
Status: SK - 02
Checked By: K.J.N
Project No:
18-2775
Drawing No:
A07

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Ken Harrison Reserve Yana Street,
Swan Hill 3585
Drawing Title:
Perspective
Date: 21/07/2018
Drawn By: K.J.N.
Checked By: K.J.N
Drawing No.:
A08
Scale: as noted
Status: SK - 02
Project No:
18-2775
SWAN HILL SOCCER LEAGUE
Swan Hill
LAWN TENNIS &
CROQUET CLUB

communityvibe
Ken Harrison Reserve
Existing Soccer Facilities
Proposed Development
Swan Hill Croquet Club
Yana St
SWAN HILL SOCCER LEAGUE
Swan Hill LAWN TENNIS & CROQUET CLUB
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Swan Hill 3585
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Site Plan
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Status: SK - 02
Project No:
18-2775
Date: 21/07/2018
Drawn By: K.J.N.
Checked By: K.J.N
Drawing No:
A09


Ken Harrison Reserve
EXISTING PAVILION
TENNIS COURTS
EXISTING CARPARK
SOCCER PITCH
TO ATHLETICS OVAL
KEN HARRISON RESERVE
PROPOSED NEW PAVILION
ASR RESEARCH
NEW PAVILION OPTION 3
SITE LAYOUT OPTION 4
17004
SK_04
D
OCT 2017
1:500 (A3)
HT
PRELIMINARY

B.19.148 AQUATICS NEEDS ANALYSIS 2019/29

Responsible Officer: Director Development and Planning
File Number: C-787-18-17
Attachments: 1 Aquatics Needs Analysis 2019/29

Declarations of Interest:
Heather Green - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report seeks Council's approval to release the Aquatics Needs Analysis 2019/29 for public comment.

Discussion

Council was successful in obtaining funding from Sport and Recreation Victoria to complete an Aquatics Needs Analysis, with SGL Consultants engaged to complete the project.

The analysis provides future direction for the development and maintenance of the municipalities' five aquatic facilities (Swan Hill Leisure Centre, Swan Hill Outdoor Pool, Robinvale Leisure Centre, Manangatang Swimming Pool and Nyah Swimming Pool) over the next ten years and beyond. It also examined the potential options of a Water Park facility in Swan Hill.

As per the funding milestone, the project is due for final acquittal by 30 December 2019.

Aquatics Needs Analysis

High priority recommendations

- Close and demolish the existing Swan Hill Outdoor Pool and construct a new outdoor pool at the Swan Hill Leisure Centre.
- Construct a public water play park at the southern entrance of Riverside Park, adjacent the Big 4 Riverside Caravan Park.
- Upgrade plant / equipment and filtration systems.
- Provide leisure play activities at each aquatic centre.
- Synchronise all aquatic and leisure facilities' contracts.

Refer to the table below for the list of high recommendations

Aquatics Needs Analysis High Recommendations

Action	Priority	Cost
Swan Hill Outdoor Swimming Pool		
Demolish the Swan Hill Outdoor Pool.	High	$120,000
Swan Hill Leisure Centre		
Construct a 25m outdoor swimming pool.	High	$1.8m +/- $0.5m
Compliant storage of the chemicals be reviewed and separation of interactive chemicals ensured.	High	$24,000
Install separate filtration and water treatment plant and equipment for the Toddlers' pool.	High	$18,000
Robinvale Leisure Centre		
Tiles on the vertical and horizontal hob and upper wall surfaces be repaired or replaced as they had numerous defects, including delaminated and lifting tiles, as well as cracked, broken and missing tiles.	High	$30,000
Compliant storage of the chemicals be reviewed and separation of interactive chemicals ensured.	High	$24,000
Install separate filtration and water treatment plant and equipment for the Toddlers' pool.	High	$18,000
Upgrade filters to meet compliant filter filtration rate.	High	$36,000
Nyah Swimming Pool		
Undertake rectification work on the concourse slabs which had numerous cracks to ensure foot hazards are not permitted to grow and become dangerous to users.	High	$42,000
Compliant storage of the chemicals be reviewed and separation of interactive chemicals ensured.	High	$18,000
Install separate filtration and water treatment plant and equipment for the Toddlers' pool.	High	$18,000
Upgrade filters to meet compliant filter filtration rate.	High	$36,000
Upgrade plant and equipment to ensure required turnover periods and rates are met.	High	$30,000
Manangatang Swimming Pool		
Compliant storage of the chemicals be reviewed and separation of interactive chemicals ensured.	High	$18,000
Install separate filtration and water treatment plant and equipment for the Toddlers' pool.	High	$18,000
Upgrade filters to meet compliant filter filtration rate.	High	$36,000
Upgrade plant and equipment ensure required turnover periods and rates are met.	High	$30,000

Action	Priority	Cost
Safety and accessibility		
Adequate safety equipment at each aquatic centre.	High	$6,000 per site
Permanent signage to ensure customers are aware of the depth of each swimming pool.	High	$6,000 per site
RLSSA be commissioned to provide an annual Safety Assessment of each Council swimming facility.	High	$12,000 per annum

Solar heating for the Robinvale Pool will be included into the above key recommendations, including indicative costs.

Consultation

A steering committee consisting of members from Council, Belgravia Leisure Centre and Nyah / Manangatang outdoor pools have overseen the development of this project to date.

SGL Consulting consulted with Council Officers and conducted key stakeholder interviews. An online survey was also used to obtain community feedback on aquatic facilities. A total of 311 people completed the survey.

This report recommends the Aquatic Needs Analysis undergoes an extensive community engagement process prior to finalising any recommendations.

Financial Implications

Council currently invests more than $1.33M annually for the provisions of aquatic and leisure facilities and services throughout the municipality.

The implementation of 'high' recommendations in this report is expected to cost $2.5M in capital development and reduce Council's annual contribution towards these centres by approximately $100,000 plus per annum. These saving are a direct result from amalgamating the Swan Hill Outdoor Pool with the Swan Hill Leisure Centre.

Please note this figure does not include low and medium rated recommendations. For example, construct a warm water program pool $720,000 (medium), construct a water side $250,000 to $1.2M (low).

Social Implications

Aquatic facilities are key pieces of infrastructure and a meeting place that provides significant health and social well being benefits to the community.

Swimming provides opportunities to improve fitness and opportunities for community to connect with others in either through social and competitive events and activities.

Economic Implications

Aquatic facilities provide job opportunities which contribute to the local economy.

Environmental Implications

Renewal of aquatic facilities that are inclusive of energy efficient initiatives will result in less carbon footprint in the future.

Risk Management Implications

Insufficient plant and equipment is a risk with filtration rates being insufficient to meet pool operation standards.

Storage of chemicals needs to be reviewed at Nyah Pool to ensure separation of various interactive chemicals and to meet OHS standards.

Location of the Swan Hill new bridge.

Council Plan Strategy Addressed

Community enrichment - Provide services and support initiatives that create a Healthy and Safe Community.

Options

1) That Council approve the Aquatics Needs Analysis 2019/29 for the purpose of seeking public input on the priorities to deliver its key recommendations
2) Council request further information on the Aquatics Needs Analysis 2019/29.
3) Council not approve the release of the Aquatics Needs Analysis 2019/29

Recommendation

That Council undertake a community engagement process in relation to the Aquatics Needs Analysis 2019/29.

Aquatics Needs Analysis 2019/29



Prepared by SGL Consulting Group in association with GNFP

sgl

www.sglgroup.net

SWAN HILL
Rural City Council

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ACKNOWLEDGEMENT

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EXECUTIVE SUMMARY

The Swan Hill Region Aquatics Needs Analysis outlines how to best provide aquatic facilities in the Swan Hill municipality for the next 10 years.

The Swan Hill region's five aquatic and leisure facilities are essential community assets – supporting the region's liveability, health and wellbeing factors. To ensure these vital public assets are maintained and developed in line with the needs and desires of the community and financial sustainability, Council has developed this 10-year Aquatic Needs Analysis.

Annually, Council invests more than $1.33m for the provision of aquatic and leisure facilities and services, supporting approximately 79,200 patrons per year. To create an environment that encourages increased participation in physical activity, as well as reducing reliance on Council's financial resources, this analysis has identified a series of key (high priority) recommendations and actions.

An investment of $2.5m in capital development will enable Council to not only align future demands with the appropriate aquatic facilities and services, but support a reduction in its annual contribution towards these centres by approximately $100,000 plus.

The report recommends retaining the existing level of aquatic and leisure services and consolidating aquatic infrastructure in Swan Hill by decommissioning the outdoor pool in its current location and constructing a new 25m x 25m outdoor pool at the Swan Hill Leisure Centre. This 'regional' aquatic, leisure, health and wellness centre in Swan Hill is complemented by a 'district level' aquatic and leisure facility in Robinvale and 'community' aquatic facilities in Nyah and Manangatang.

Four options for providing an outdoor swimming pool in Swan Hill were investigated. Options included constructing an outdoor pool at Swan Hill Leisure Centre and refurbishing or replacing the outdoor pool in its current location. A risk of the current site is that if a new bridge is constructed to the southern side of the existing bridge, it is likely that the outdoor pool will need to be demolished.

All swimming pools have a finite life. The engineering assessment of the Swan Hill outdoor pool indicates that the physical infrastructure and plant and equipment will need significant repairs in the short to medium term and likely replacement in the medium to long term. In addition, annual attendance of approximately 20,000 indicates that it does not have a high level of use.

Council can retain all or part of the existing outdoor swimming facilities with the likely impact that maintenance costs will continue at their current level and increase, and attendances and revenues will decline as some elements, like the 50m pool, are decommissioned. The net impact is increasing annual costs to Council.

While the cost to refurbish the Swan Hill Outdoor Pool in its current location is at least $462,000 compared to over $2 million to construct a new one at the Swan Hill Leisure Centre, the annual operating costs to Council will be approximately $100,000 less under the construct new outdoor pool option. Hence, over the longer term (10 plus years), the option to develop an outdoor pool at the Swan Hill Leisure Centre is expected to be the lowest cost option for Council.

An extensive community and stakeholder consultation process while developing this plan indicated that recreational swimming with family, learn to swim and lap swimming are the three major reasons people currently visit aquatic centres throughout the municipality.

The following recommendations were identified as part of this consultation process:

Swan Hill Outdoor Pool

Close and demolish the existing Swan Hill Outdoor Pool and the site remediated to enable future redevelopment or reuse.

Swan Hill Leisure Centre

Aquatic elements to be developed include:

- New outdoor swimming pool located adjacent to the indoor swimming pool to create an indoor/outdoor aquatic space with easy access to change rooms and toilets: Recommendation is for a 25m x 25m pool
- Additional Indoor warm water program pool located adjacent to the existing indoor swimming pools - recommended 15m x 10m pool
- All year waterslide and water play.

Robinvale Leisure Centre

Upgrade existing facility to meet health and regulatory standards including:

- Repair or replace tiles on the vertical and horizontal hob and upper wall surfaces.
- Review chemical storage to ensure separation of interactive chemicals.
- Install separate filtration and water treatment plant and equipment for the Toddlers' pool.
- Upgrade filters to meet compliant filter filtration rate.

Nyah Swimming Pool

Upgrade existing facility to meet health and regulatory standards including:

- Rectify cracks on the concourse.
- Install separate filtration and water treatment plant and equipment for the toddlers' pool.
- Investigate and undertake work to eliminate the loss of water from the 33m pool.
- Install solar panels and solar blankets, with rollers, to increase the pool water temperature.

Manangatang Swimming Pool

Upgrade existing facility to meet health and regulatory standards including:

- Investigate cracking of the pool floor slab and undertake restoration work.
- Investigate and undertake work to eliminate the loss of water from the 25m pool.
- Install separate filtration and water treatment plant and equipment

Management

- Synchronise all aquatic centre contracts to have the same expiry date.
- Market test current management models.

Other

- Provide leisure play activity equipment at each aquatic centre.
- Provide adequate safety equipment at each aquatic centre.
- Provide adequate shade.
- Commission Royal Life Saving Society Australia to(RLSSA)provide an annual safety assessment of each Council swimming facility.

Water park

- Construct a water play park at the southern entrance of Riverside Park, adjacent to the Big 4 Riverside Caravan Park (approximately 200m^2)
- Management and maintenance of the water park to be negotiated as part of the Big 4 Riverside Caravan Park contract.

High priority and cost estimates

High priority recommendations, actions and costs based on industry experience are summarised below. A full list of recommendations is included in Chapter 7.

Action	Priority	Cost
Swan Hill Outdoor Pool		
Demolish the Swan Hill Outdoor Pool.	High	$120,000
Swan Hill Leisure Centre		
Construct a 25m outdoor swimming pool.	High	$1.8m +/- $0.5m
Compliant storage of the chemicals be reviewed and separation of interactive chemicals ensured.	High	$24,000
Install separate filtration and water treatment plant and equipment for the toddlers' pool.	High	$18,000
Robinvale Leisure Centre		
Tiles on the vertical and horizontal hob and upper wall surfaces be repaired or replaced as they had numerous defects, including delaminated and lifting tiles, as well as cracked, broken and missing tiles.	High	$30,000
Compliant storage of the chemicals be reviewed and separation of interactive chemicals ensured.	High	$24,000
Install separate filtration and water treatment plant and equipment for the toddlers' pool.	High	$18,000
Upgrade filters to meet compliant filter filtration rate.	High	$36,000
Nyah Swimming Pool		
Undertake rectification work on the concourse slabs which had numerous cracks to ensure foot hazards are not permitted to grow and become dangerous to users.	High	$42,000
Compliant storage of the chemicals be reviewed and separation of interactive chemicals ensured.	High	$18,000
Install separate filtration and water treatment plant and equipment for the toddlers' pool.	High	$18,000
Upgrade filters to meet compliant filter filtration rate.	High	$36,000
Upgrade plant and equipment to ensure required turnover periods and rates are met.	High	$30,000
Manangatang Swimming Pool		
Compliant storage of the chemicals be reviewed and separation of interactive chemicals ensured.	High	$18,000

Action	Priority	Cost
Install separate filtration and water treatment plant and equipment for the Toddlers' pool.	High	$18,000
Upgrade filters to meet compliant filter filtration rate.	High	$36,000
Upgrade plant and equipment ensure required turnover periods and rates are met.	High	$30,000
Safety and accessibility		
Adequate safety equipment at each aquatic centre.	High	$6,000 per site
Permanent signage to ensure customers are aware of the depth of each swimming pool.	High	$6,000 per site
RLSSA be commissioned to provide an annual safety assessment of each Council swimming facility.	High	$12,000 per annum



1 INTRODUCTION

1.1 Background

Swan Hill Rural City Council is located in North West Victoria, 330kms north of Melbourne, on the Murray River. The city of Swan Hill is the regional service centre of a significant catchment of over 40,000 people. This catchment stretches along the Murray Valley into the Mallee in Victoria and the Western Riverina in New South Wales.

With a population of approximately 10,951 residents, Swan Hill is the largest urban area in Swan Hill Rural City and is viewed as an important service centre for outlying communities such as Lake Boga, Nyah, Nyah West, Woorinen South, Piangil, Wood Wood and Boundary Bend. The township of Robinvale, located on the Murray River 135 kilometres north of Swan Hill, has an estimated population of 8,000 residents bringing the total population of the municipality over 21,000.

Residents of the Swan Hill region have a long tradition of participation in recreation and sport, with water based activities and aquatic fitness a popular past time. This is supported by a warm Mediterranean climate and high sunlight hours, with average summer temperatures around 28 degrees. Today, the municipality's five swimming recreational aquatic centres are seen as essential community assets – supporting the region's liveability and health and wellbeing factors.

To ensure these vital community assets are maintained and developed in line with the needs and wants of the community, Council has developed a 10 year Aquatics Needs Analysis. This document informs Council on the planning, provision, development, maintenance and management for the five aquatic services and provides recommendation and strategic direction to address the immediate and longer term needs of these facilities.

1.2 Aims and objectives

The Aquatics Needs Analysis will provide a vision for the development of new aquatics facilities and refurbishment of existing facilities within the Council for the period 2019-2029.

Specifically, the Aquatics Needs Analysis will consider the future provision of Council's five public swimming pools as well as water play and other aquatic recreation facilities. This includes examining current trends, challenges, opportunities as well as the changing community expectation with leisure and aquatic recreational infrastructure.

This plan provides Council with information to support service delivery, asset management strategies and future capital works program for:

- Swan Hill Leisure Centre
- Swan Hill Outdoor Pool
- Robinvale Leisure Centre
- Manangatang Swimming Pool
- Nyah Swimming Pool



2 BACKGROUND INFORMATION

2.1 Population analysis

Quick snapshot

- The Swan Hill region population is relatively stable with current residential population approximately 21,000 people (REMPLAN 2019).
- The Swan Hill region attracts around 650,000 tourists each year, and is forecast to attract up to 700,000 tourists by 2022.

Key characteristics

- The demographic age spread (refer to Table 2.1) across the region shows a strong level of population between 0 and 14, which then falls away between 15 and 24 before increasing again between 25 and 74 years of age. The trend over the past 20 years has been towards an ageing population.
- Children aged 0 to 14 years made up 19.1% of the population and people aged 65 years and over made up 18.9% of the population. Both these age cohorts have a high proportion of the population than for Victoria and Australia.
- Overall Swan Hill has a higher median age (40 years) than Victoria and Australia (37 and 38 years respectively).
- Swan Hill SEIFA Index of Disadvantage measures the relative level of socio-economic disadvantage based on a range of Census characteristics. In 2016, Swan Hill had a SEIFA index score of 947, below regional Victoria's score of 977 and Victorian state level of 1010.00.

Table 2.1: Age Profile of Swan Hill

Age	2006 Census	2011 Census	2016 Census
0-4 years	1,353	1,426	1,326
5-14 years	3,082	2,799	2,611
15-19 years	1,507	1,407	1,275
20-24 years	1,124	1,249	1,190
25-34 years	2,411	2,370	2,520
35-44 years	2,813	2,497	2,303
45-54 years	2,855	2,800	2,704
55-64 years	2,285	2,485	2,769
65-74 years	1,641	1,764	2,044
75-84 years	1,176	1,175	1,281
85 Years +	392	478	563
Total	**20,631**	**20,449**	**20,584**

2.2 Existing swimming attendances

Available attendance data from the swimming pool operators shows total swimming attendance at the five pools of approximately 79,200.

Facility	Aquatic Attendance(2)
Swan Hill Leisure Centre	39,100
Swan Hill Outdoor Pool	19,500
Robinvale Leisure Centre	8,200
Nyah Swimming Pool	6,200
Manangatang Swimming Pool(1)	6,200
Total	**79,200**

(1) No attendance data provided and is assumed to be similar to Nyah
(2) Attendances have been rounded off to nearest 100

2.3 Trends impacting on leisure facilities

As illustrated below, community expectations and requirements for recreation leisure activities are changing. Currently the breakdown for aquatic and leisure facilities users are:

- Recreational, leisure and adventure – 60%-70%
- Fitness and training – 20%-25%
- Education – 10%-15%
- Therapy – 10%-15%

Key trends which impact on redevelopment of leisure centres are:

1 **A gradual ageing of the population.** As life expectancy increases, birth rates stay low and the "baby boomers" of the 1950s and 1960s grow older, there is a new demand for programmed hotter water areas as well as pools suitable for therapy and older adult exercises. It also means it is essential to have a range of pools with different water depths and temperatures.

2 **Flexibility in the times when people recreate.** As demands on people's time increases and work practices change, people enjoy recreation at different times, over a broad spread of hours and at facilities that offer a lot of activities under the one roof. Indoor pools and health and fitness facilities are particularly attractive and more accessible with longer opening hours.

3 **Increased variety in recreation and leisure options.** People's leisure and recreation options are changing towards newer and more varied activities offered over a greater range of timeframes compared to previous decades, where there was limited variety in activities and scheduling. This has supported the trend to more multi-use facilities to attract a broader range of users as well as multiple water areas to meet different needs at the one centre. A key outcome is to increase the number of revenue streams.

4 **Constraints to recreation and leisure participation.** Lack of time, lack of close by facilities, family and work constraints, health problems and cost of service or use of facilities are the main constraints to many people's recreation and leisure participation. The development of targeted markets of users, programs and services at aquatic and health and fitness centres has assisted in reducing some of these participation constraints.

5 **Creating a destination.** Industry research indicates most people use aquatic centres that are close to home, and will travel between 10 and 20 minutes. This usually sees a primary catchment zone of up to five kilometre radius of a centre. Fitness centres tend to have a more localised catchment ie closer to home, work or education. Conversely sports halls tend to have a larger catchment. The exception is in those circumstances where centres are "destinations" and attract users from a broader region or area, or where there is a lack of quality facilities close by.

6 **Changing employment structures, trading and work hours.** These trends often makes participation in traditional sports difficult and therefore people are looking for facilities that are open longer hours and have a lot of activity options at the one site.

7 **Different people want different activities**. The broadening cultural and age of the population sees the need for facilities to offer potential users a much more varied range of programs and services than previously offered. Year round indoor facilities provide greater diversity of activities through different seasons.

8 **Provision of high standards and quality of facilities and services**. People are looking for high standard, high quality facilities and services to meet their recreation and leisure needs. This has also seen the trend for indoor facilities becoming very popular as they allow activity in safe and secure spaces in all weather and environmental conditions. Low quality, low cost facilities will not attract the maximum user market.

9 **Recognition of strong links between physical activity and health.** Preventative healthcare and active lifestyles are very important, with aquatic and health and fitness activities becoming a large part of people's activity choices. Provision of getaway areas, hot pools, good landscaping and fixtures, as well as day spa, massage and beauty therapy can all be linked to successful aquatic facilities.

10 **Desire for activities to be affordable**. The development of multi-purpose aquatic leisure centres has enabled the high operating cost activity of aquatics to be cross-subsidised by more profitable activity areas such as health and fitness, sports halls, food and beverage and entertainment areas. This has enabled many facilities to keep general entry fees low to encourage use while seeking users who want special services to contribute at a greater level to the cost of such activities.

11 **Universal access**. It is now commonly expected that public aquatic and leisure facilities are fully accessible. Changes in government legislation in regard to disability access now require modern facilities to have ramp access into pools, hoists and accessible toilets and change facilities. There is also the growing demand for programs and activities to be offered to people of all different abilities, physical condition and skill levels.

2.4 Implications

Based on the current Swan Hill region population, and visitation levels to aquatic centres (79,000), the annual aquatic and leisure centre visits per head of population is 3.8 visits. These calculations do not take into account visitors to the Swan Hill region, which are approximately 650,000 per year.

These statistics reveal that while existing aquatic facilities cater for most of the major markets, there is capacity to grow visitation with improved facilities including:

- Access to heated water to increase operational periods.
- Aquatic play opportunities.
- Aquatic therapy and rehabilitation facilities.

With an increasing ageing population, there will be greater demand for access to warm water pools to support hydrotherapy and rehabilitation programs and services.

With minimal and decreasing population rates and ageing infrastructure, it is expected there will be ongoing pressures on Council resources to maintain these vital community assets.



3 COMMUNITY FEEDBACK

This plan was developed through intensive reviews of relevant reports, strategies and plans and was underpinned by consultation with the Swan Hill region community.

A web questionnaire was completed by 311 respondents. The sample included far more females than males (76% and 24%, respectively) and was over represented in the 26 to 45 year age cohort, and substantially under-represented in the over 65 age group.

Key findings included:

- 86% of respondents had visited a swimming pool in the past 12 months.
- The three main reasons customers chose to use a particular swimming pool was proximity to home (22%), price (11%) and quality of facilities and availability of water space (10%).
- Recreational swimming with family at 30% was the most popular reason residents attend one of the five aquatic centres in the Swan Hill region, followed by learning to swim at 18% and lap swimming 17%.
- Opening hours and the length of the seasons for the Nyah and Manangatang pools recorded the lowest scores for satisfaction, with many respondents indicating a preference for extended times of use.

Feedback was sought on developments and actions to improve the overall provision of aquatic provision in Swan Hill and at individual pools, and found:

- Highest priority development to improve aquatic facilities in the Swan Hill Rural City Council area were:
  - ✓ 50m indoor heated pool
  - ✓ Free waterpark/splash pad
  - ✓ Affordable entry prices
  - ✓ Combine outdoor and indoor pools into one location
  - ✓ Longer opening times and season (outdoor pool)
  - ✓ Hydrotherapy pool
- In priority order, potential developments at Swan Hill Leisure Centre were:
  - ✓ Expansion of health and fitness area
  - ✓ Fitness room
  - ✓ Swimming club rooms
  - ✓ Playground
  - ✓ Additional high-ball court
  - ✓ Storage
  - ✓ Crèche
  - ✓ Change rooms – more showers, non-slip flooring, more change tables
  - ✓ Water quality and temperature improved
  - ✓ More lap swimming lanes and better availability during the day
- In priority order, potential developments at Robinvale Leisure Centre were:
  - ✓ Expansion of health and fitness area
  - ✓ Fitness room
  - ✓ Additional high-ball court
  - ✓ Playground
  - ✓ Swimming club rooms

- ✓ Storage
- ✓ Crèche
- ✓ Increase hours available for swimming especially before work
- ✓ Longer season
- ✓ Heating of the pool

- In priority order, potential developments at Swan Hill Outdoor Pool were:
  - ✓ Upgrade the change rooms and toilets
  - ✓ Repair tiling around the pool and clean the pool
  - ✓ Replace diving blocks
  - ✓ More shade and seating. Landscape the grounds
  - ✓ Healthier food options at the kiosk
  - ✓ Extend opening hours and the season
  - ✓ Remove baby pool and replace with splash pad/waterpark
  - ✓ Relocate – Swan Hill Leisure Centre or Showgrounds
- In priority order, potential developments at Manangatang Swimming Pool were:
  - ✓ Upgrade the change rooms and toilets
  - ✓ Repair pool leaks
  - ✓ Landscape grounds
  - ✓ Shade in the carpark
  - ✓ Improvements to the equipment storage
  - ✓ Level ground around pool
  - ✓ Upgrade the change rooms and toilets
- In priority order, potential developments at Nyah Swimming Pool were:
  - ✓ Upgrade to a solar heated pool
  - ✓ More shaded areas
  - ✓ New diving blocks





4 EXISTING FACILITIES

4.1 Swan Hill Outdoor Pool

Swan Hill Outdoor Public Pool was constructed in the 1960s. The pool has been developed in stages and now includes:

- 50 metre pool
- 25 metre pool, with wheelchair access ramp
- Toddlers' pool with shade sails
- Dive pool – one and three metre diving boards
- Water slide
- Kiosk
- Change rooms, showers and toilets
- Shade sails

The centre is managed by a contractor. Council undertakes all pre-season and in-season maintenance excluding general operational upkeep, grounds maintenance and cleaning.

4.1.1 Operational issues

Attendances for the last three seasons are shown in Table 4.1. Key points to note are:

- Total attendances fluctuate from year to year around 20,000.
- Swimming lessons only occur during January.
- The peak swimming times are December, January, and February.
- Carnivals are predominantly held in February and March, and January is characterised by a high proportion of casual entries.

Table 4.1: Attendance by category

Swan Hill Outdoor Pool Historical Attendances															
Year	Adult	Child	Concession	Season Tickets	Family	Spectator.	Schools	Triathlon	Swim Lessons	Swim Club	Carnivals	Other	Waterslide	Total
2015/16	3372	5914		1329	225	143	7123		336	47	2876	812		22167
2016/17	3420	5574		1416	262	300	5789	379	342	180	3249		4584	20911
2017/18	3580	5548	505	1102	317	214	6426				1794			19486

An analysis of the financial performance in the three years to 2016/17 (refer to Table 4.2) found:

- Declining financial performance from a deficit of $40,573 in 2015 to a deficit of $56,181 in 2017.
- Increased Council subsidy of $149,000 (2015) to $190,415 (2017)

- Declining revenue from groups/school entry - $21,006 (2016) to $8,984 (2017)
- An operating subsidy of $12.89 per admission in 2017/18.

Table 4.2: Swan Hill Outdoor Pool Financial Performance over 2015 - 2017

	2017	2016	2015
Income			
Kiosk sales	$27,197	$42,774	$36,360
Aquatic	$57,421	$55,238	$51,107
Subsidy	$190,415	$184,849	$149,000
Miscellaneous	$2,539	$7,291	$379
Total	**$277,572**	**$290,152**	**$236,846**
Expenditure			
Cost of goods sold	$16,773	$16,018	$19,063
Personnel	$133,786	$117,491	$106,972
Maintenance	$97,370	$99,636	$95,861
Administration	$2,065	$1,936	$1,582
Operations	$82,473	$79,451	$53,592
Miscellaneous	$1,286	$499	$349
Total	**$333,753**	**$315,031**	**$277,419**
Profit/Loss	**-$56,181**	**-$24,879**	**-$40,573**

4.1.2 Engineering assessment

The engineering report of Swan Hill Outdoor Pool noted that:

- It is operated under very excessive filtration rates, indicating that the filters provided are totally inadequate for the required turnover rates.
- Separate filtration and water treatment plant and equipment is required for the toddlers' pool.
- The hobs were tiled with numerous defects, the gutter grating was in poor condition with gaps and missing cross-bars and the concourses were cracked in numerous locations.
- The concourse slabs had numerous cracks (shrinkage and structural).
- A continuous loss of very large volumes of water from the 50m pool is likely to be indicative of serious cracking and probable pipe failure. This is supported through increased water usage at the facility over the past four years, with the cost going from $20,000 per year to $45,000/$60,000 per year.
- Storage of the chemicals and separation of interactive chemicals is not compliant.
- Swan Hill Outdoor Pool is in poor condition. Leaks from the pool have been repaired, however leakage has created voids under the pool which are a potential problem in future years.
- Signage was better than at the other outdoor centres, but was still inadequate in terms of compliance with regulations.

4.1.3 Summary

- Swan Hill Outdoor Pool was constructed in the 1960s and has had a number of additions and upgrades.

- Council provided an operating subsidy of $190,415 and is responsible for capital works and refurbishment. Given attendances of about 19,500, this equates to a subsidy per attendance of more than $10 in 2018/19.
- The pool has had declining financial performance over the past three years.
- It does not meet health and regulatory standards, is in poor condition with leaks and unknown structural integrity and is an old and outdated facility. Loss of water through the shell of the pool necessitates almost constant top up of the pool during the operational period to maintain water level. It is indicative of serious cracking and probable pipe failure/s.
- The life of a swimming pool varies and is usually 50 plus years. The life of plant and equipment is in the order of 10 to 20 years and is relatively easy to upgrade and replace. Buildings tend to have a long life (50 plus years) and if maintained appropriately can be cost-effectively refurbished. Pool tanks and piping is a more complex situation, partly because the assets are in ground. Factors that contribute to a reduced life are concrete cancer and soil movement resulting in cracking of the tank and pipes. In addition, in practice it is often difficult to identify the cause of any leaks, which may result in long term underground soil erosion.
- The pool is likely to be close to the end of its effective life, when it is not cost effective to repair.



4.2 Swan Hill Leisure Centre

Swan Hill Leisure Centre was built in 2002. The centre comprises:

- 25 metre by six-lane indoor heated pool
- Toddler splash pool
- Gymnasium
- Crèche
- High ball court
- Kiosk
- Change rooms, showers and toilets

The swimming pool is wheelchair accessible via a ramp, whereas accessible change rooms do not meet current standards, nor users' needs or expectations.

It is managed by an external contractor.

4.2.1 Operational issues

Attendances for the last three seasons are shown in Table 4.3 and 4.4. Key points to note are:

- Pool space is an issue, which limits growth of the swim school. Current arrangements also impact health club members' satisfaction.
  - ✓ There is inadequate pool space in late afternoons as the learn to swim program is programmed for five lanes from 3.30pm to 5.50pm, and swim squads use three lanes from 5.30pm to 7.30pm.
  - ✓ Lap swimming is generally restricted to mornings (from 6am), afternoons (until 3.30pm) and weekends.
  - ✓ In the past three years the centre employed a swimming coach who has driven growth in squad numbers, and greater integration with the swim lesson program.
- Total attendances have declined slightly from 81,420 to 74,641. Whilst memberships and member visits have both declined, casual attendances have increased. The swim school, squad swimming and multi-passes have also declined.

Table 4.3: Aquatic attendance by category

Swan Hill Leisure Centre Aquatic Attendances													
Year	Adult	Child	Concession	Infants	Family	Casual Aquatic Total	Aqua Aerobic	Squad	Multi Pass Lessons	Schools	Swim Lessons	Total
2015/16	2,975	3,392	2,194	637	1,480	10,678	5,220	459	1,639	5,113	11,563	34,672
2016/17	2,911	3,860	2,158	549	1,280	10,758	5,402	248	1,644	4,378	12,191	34,621
2017/18	2,155	2,830	1,839	491	1,018	8,333	4,974	309	1,383	4,102	11,696	30,797

Table 4.4: Attendance

Swan Hill Leisure Centre Total Attendances				
Year	Membership	Member Visits	Swim School Students – Peak	Total
2015/16	617	27,738	500 – 550	81,420
2016/17	594	27,540	501	81,429
2017/18	N/A	26,720	N/A	74,641

An analysis of the financial performance in the three years to 2016/17 (refer to Table 4.5) found:

- The overall result across the three years was declining financial performance from a surplus of $24,513 in 2015 to a deficit of $51,918. This is effectively a decline in performance of $76,431 over the three year period.
- Increase in management fee: $53,079 (2015) - $103,000 (2017)
- The health club is a main driver for usage at the centre, and also for the pool.

Table 4.5: Swan Hill Leisure Centre Financial Performance over 2015 - 2017

	2017	2016	2015
Income			
Kiosk sales	$39,985	$40,040	$45,494
Dry programs	$59,608	$60,648	$59,872
Aquatic	$276,660	$241,330	$248,265
Fitness	$273,826	$266,041	$285,541
Subsidy	$452,637	$438,726	$450,000
Miscellaneous	-$841	-$28	$23
Total	**$1,101,875**	**$1,046,757**	**$1,089,195**
Expenditure			
Cost of goods sold	$24,812	$22,491	$26,711
Personnel	$683,351	$649,246	$656,762
Maintenance	$223,461	$221,373	$230,810
Administration	$36,452	$37,828	$33,125
Operations	$158,288	$145,408	$105,584
Miscellaneous	$27,429	$22,725	$11,690
Total	**$1,153,793**	**$1,099,071**	**$1,064,682**
Profit/Loss	**-$51,918**	**-$52,314**	**$24,513**

4.2.2 Engineering assessment

An assessment of the aquatic facilities was undertaken in August 2018 by Geoff Ninnes Fong and Partners (GNFP). Inspections of the centres took place while the main pools were essentially significantly filled with dirty water. In those circumstances, it was not possible to closely inspect the pool walls and floors to ascertain the presence of defects or significant cracking of the shells, or to ascertain the accurate condition of the finishes. The following observations need to be understood in the context of the existing conditions during inspection.

The pool structures and finishes were in good condition and well maintained and the signage

appeared adequate. Unfortunately only limited indoor inspections and photography could be undertaken due to the centre's busy activity and the limited time available.

Compliant storage of the chemicals needs to be reviewed and the separation of various interactive chemicals needs to be ensured.

4.2.3 Summary

- Swan Hill Leisure Centre was built in 2002 and includes an indoor heated pool and fitness studio.
- Over the last three years total attendances have declined slightly, although aquatic attendances have increased slightly. The health club is a main driver for usage at the centre, and also for the pool.
- Pool space is an issue which limits growth of the swim school, especially in late afternoons.
- Financial performance over the past three years has declined by $76,431 over the three year period.
- The pool structures and finishes were in good condition and well maintained and the signage appeared adequate.
- Compliant storage of the chemicals needs to be reviewed and the separation of various interactive chemicals needs to be ensured.



4.3 Robinvale Leisure Centre

The original Robinvale swimming pool was upgraded as part of the Robinvale Leisure Centre construction in 2005. The swimming pool remains a seasonal, outdoor facility. Facilities include:

- 33 metre pool
- 8.35 metre learners pool
- 7.87 metre radius toddler outdoor pool
- Gymnasium
- High ball court

- Kiosk
- Change rooms, showers and toilets

Significant works were done on the pool shell with new water circulation plant and treatment systems installed. The centre is managed by an external contractor.



4.3.1 Operational issues

Attendances for the past there years and attendances in each month in 2017/18 are shown in Table 4.6. Key points to note are:

- Total attendances have increased over the last seven years from 17,719 to 26,224.
- Pool attendances are mainly between November and February and drop off in March. Over the three years, pool attendances represented 35% of total attendances.

Table 4.6: Attendance by Category

	Dry Programming						Aquatics					
Year	Stadium Casual	Stadium Group	Gym Casual	Gym	Gym MVAC.	Fitness Classes	Adult Swim	Child Swim	Seasons ticket	Swim Lessons	School Swim	Total
2015/16	821	5551	557	2589	940	0	1128	2401	767	194	2494	**17,442**
2016/17	1462	10078	1410	1884	134	0	2119	2687	938	240	2080	**23,032**
2017/18	N/A	10919	3103	3936	137	N/A	2259	2599	1394	344	1533	**26,224**

Year	Dry Programs Total	Aquatic Programs Total	Overall Total
2015/16	10,458	6,984	**17,442**
2016/17	14,968	8,064	**23,032**
2017/18	18,095	8,129	**26,224**

An analysis of the financial performance in the three years to 2016/17 found:

- The overall result across the three years saw an improved financial performance from a deficit of $52,416 in 2015 to a surplus of $27,672 in 2017.
- It should be noted that the Council subsidy increase, combined with growth in the management fee have a substantial effect upon the financial performance of the Robinvale Leisure Centre.
- Income improved by $140,017 over the three year period, of which $124,000 was an increase in the Council subsidy. Similarly the increase in operating costs by $40,704 is accounted for by the increase in the management fee of $43,287 over the three year period.

4.3.2 Engineering assessment

- Total filtration rate is 62% greater than the allowable filtration rates for the filters at those centres and is, hence, unacceptable.
- A single filtration and water treatment system for all pools is unacceptable.
- Compliant storage of the chemicals needs to be reviewed and the separation of various interactive chemicals needs to be ensured.
- The tiles on the vertical and horizontal hob and upper wall surfaces exhibited numerous defects, including delaminated and lifting tiles, as well as cracked, broken and missing tiles. The painted areas of the walls and floor were difficult to see or review in terms of condition. The concourses were in reasonable condition with not too many shrinkage or structural cracks.
- Safety signs were minimal in terms of regulatory requirements and were in ageing and generally poor condition.

4.3.3 Summary

- The original Robinvale swimming pool was upgraded as part of the Robinvale Leisure Centre construction in 2005. The swimming pool is a seasonal, outdoor facility.
- Total attendances have increased over the last seven years from 17,719 to 26,659.
- In 2017 pool attendances represented 32% of total attendances.
- Over the past three years, financial performance improved from a deficit of $52,416 in 2015 to a surplus of $27,672 in 2017.
- Income improved by $140,017 over the three year period, of which $124,000 was an increase in the Council subsidy.
- Filtration rate is greater than allowable and is hence unacceptable. A single filtration and water treatment system for all pools is unacceptable.
- Compliant storage of the chemicals needs to be reviewed and the separation of various interactive chemicals needs to be ensured.
- The tiles on the vertical and horizontal hob and upper wall surfaces exhibited numerous

defects.

- Safety signs were minimal in terms of regulatory requirements and were in ageing and generally poor condition.

4.4 Nyah Public Swimming Pool

The Nyah Public Swimming Pool comprises:

- 33 metre, unheated pool
- Toddlers' unheated pool
- Kiosk
- Change rooms, showers and toilets

The main pool is not covered; however there is a shade structure across the toddler pool. A new entrance, change rooms and kiosk were constructed in estimated 2007 and upgraded water circulation plant and treatment systems installed.

4.4.1 Operational Issues

- The pool operates under an occupancy lease between Council and Nyah District Swimming Pool Committee. The Committee of Management (COM) employs staff and is responsible for the general upkeep and maintenance of the facility.
- COM has difficulty finding adequate qualified staff to operate the pools each year. It tends to employ a university student, which presents a problem at the beginning and end of each season.
- COM also has difficulties attracting adequate volunteers to be members of the committee.
- Up until last year the pool was heated by waste oil. Community concern over the burning of fossil fuels meant that this practice was discontinued for this season, and the pool was operated as a "cold" pool, without any heating.
- This year had reduced membership due to pool temperature. The previous year membership was around 70, while this year it only reached membership of 37.
- Opening hours were also curtailed so that pool opening hours were restricted to afternoon hours, removing the opportunity for morning swimming which had previously been popular.

4.4.2 Engineering assessment

- The pool operates with turnover periods and rates well outside acceptable healthy values. Combined with the non-separation of pools, is considered totally outside healthy pool operational performance.
- Total filtration rates are 109% greater than the allowable filtration rates for the filters at those centres and are hence unacceptable, indicating that the filters are totally inadequate for the required turnover rates.
- Compliant storage of the chemicals needs to be reviewed and the separation of various interactive chemicals needs to be ensured.
- Concourse slabs exhibited numerous cracks which need to be rectified.
- Pool signage was minimal and needs to be upgraded for compliance with regulatory requirements.

4.4.3 Summary

- The Nyah Public Swimming Pool comprises a 33 metre pool and toddlers pool, both are unheated.
- The pool operates under an occupancy lease between Council and Nyah District Swimming Pool Committee.
- Committee of Management has difficulty finding adequate qualified staff to operate the pools each year and has difficulties attracting adequate volunteers to be a member of the committee.
- Previously the pool was heated by waste oil, which has been discontinued, hence it is now a cold water pool. The impact has been reduced operating hours and reduced use.
- The pool operates with turnover periods and rates well outside acceptable healthy values. Total filtration rates are greater than the allowable filtration rates.
- Compliant storage of the chemicals needs to be reviewed and the separation of various interactive chemicals needs to be ensured.
- Concourse slabs exhibited numerous cracks which need to be rectified.
- Pool signage was minimal and needs to be upgraded for compliance with regulatory requirements.

4.5 Manangatang Public Swimming Pool

The Manangatang Public Swimming Pool includes:

- 25 metre solar heated pool
- Toddlers' solar heated pool
- Kiosk
- Change rooms, showers and toilets
- Covered grandstand on an embankment

The amenities and change room building was constructed in about 2005. Water circulation plant and treatment systems were estimated to have been installed in 2007.



4.5.1 Operational issues

- The facility operates under a licence, under the Crown Land (Reserves) Act, between Council and Manangatang Swimming Pool Committee. The committee employs staff and is responsible for the general upkeep and maintenance of the facility.
- The pool is a critical piece of community infrastructure and is well supported by the community, schools and other sporting groups in the town. Patronage of the pool has been increasing with more weekly usage of the pool occurring.
- The pool was constructed on reactive soil, which has resulted in cracks to the pool and some water leakage (amount not specified).

4.5.2 Engineering assessment

- The pool operates with turnover periods and rates well outside acceptable healthy values. Combined with the non-separation of pools, it is considered totally outside healthy pool operational performance.
- Total filtration rates are 58% greater than the allowable filtration rates for the filters at those centres and are hence unacceptable, indicating that the filters are totally inadequate for the required turnover rates.
- Compliant storage of the chemicals needs to be reviewed and the separation of various interactive chemicals needs to be ensured.
- Some cracking of the lap pool floor slab appeared to be present adjacent to some of the visible floor slab expansion joints.
- The concourse slabs are in poor condition with numerous cracks in the slabs at many locations around the pools. These cracks need rectification to ensure foot hazards are not permitted to grow and become dangerous to users.
- Pool signage was minimal and needs to be upgraded for compliance with regulatory requirements.

4.5.3 Summary

- Manangatang Public Swimming Pool includes a 25 metre pool and toddlers' pool, both are solar heated.
- The facility operates under a licence, under the Crown Land (Reserves) Act, between Council and Manangatang Swimming Pool Committee The pool operates with turnover periods and rates well outside acceptable healthy values. Total filtration rates are greater than the allowable filtration rates.
- Compliant storage of the chemicals needs to be reviewed and the separation of various interactive chemicals needs to be ensured.
- Concourse slabs are in poor condition with numerous cracks at many locations which need to be rectified.
- Pool signage was minimal and needs to be upgraded for compliance with regulatory requirements.



5 ENGINEERING ASSESSMENT

A summary of the engineering assessment is included in Table 5.1, it found:

- The only centre that includes pool separation is the Swan Hill Outdoor Pool, which separates pools of different use, depth and bather load.
- Manangatang and Nyah pools operate with turnover periods and rates well outside acceptable healthy values. This feature, combined with the non-separation of pools, is considered totally outside healthy pool operational performance.
- Robinvale, Manangatang, Nyah and the Swan Hill Outdoor Pool all operate under very excessive filtration rates, indicating that the filters provided are totally inadequate for the required turnover rates.
- Swan Hill Leisure Centre was structurally sound and signage was adequate. However, the other pools showed signs of having structural defects and the signage was generally inadequate.
- Swan Hill Outdoor Pool has continuous loss of very large volumes of water from the 50 pool, very likely indicative of serious cracking and probable pipe failures.



Table 5.1: Summary of Engineering Assessment

Aquatic Centre	Filtration System	Structure	Chemical Storage	Signage
Swan Hill Outdoor Pool	Adequate	Pool hob tiles had numerous defects, gutter grating was in poor condition and the concourses were cracked in numerous locations. The octagonal children's pool shell had numerous structural cracks and defects, Concourse slabs had numerous cracks. Continuous loss of very large volumes of water indicative of serious cracking and probable pipe failures	Needs to be reviewed to ensure compliance	Needs upgrading
Swan Hill Leisure Centre	One system for all pools – inadequate	OK	Needs to be reviewed to ensure compliance	OK
Robinvale Leisure Centre	One system for all pools – inadequate Filtration rates unacceptable	Tile delaminating and lifting	Needs to be reviewed to ensure compliance	Need upgrading
Nyah Public Swimming Pool	One system for all pools – inadequate Turnover periods and rates unacceptable Filtration rates unacceptable	Concourse slabs had numerous cracks	Needs to be reviewed to ensure compliance	Needs upgrading
Manangatang Public Swimming Pool	One system for all pools – inadequate Turnover periods and rates unacceptable Filtration rates unacceptable	Some cracking of the lap pool floor slab Concourse slabs were in poor condition	Needs to be reviewed to ensure compliance	Needs upgrading



6 STRATEGIC OPTIONS

6.1 Aquatic facility provision

6.1.1 Level of provision

Ideally, all residents of Swan Hill Rural City Council will have year-round access to facilities that cater for the six major markets, and that have a range of facility and water temperature requirements:

Market	Assessment
Lap swimming	Tend to swim early in the morning or after work, supplemented by some who swim during their lunch time. Require lane space (at least 25 metre pool size), with speed indicators for each lane (i.e. slow, medium, fast). Tend to swim on a regular basis, and often more than once per week. Water temperature is preferably between 26^{0}C and 28^{0}C. Most lap swimmers prefer to swim year round.
Swim coaching/squads	Usually children and young people up to about 16 years, supplemented by adult squads, mainly masters swim squads and triathlon swim squads. Main squad training times are early morning (from 5.30am) and early evening (5.30pm – 7.30pm). Require reserved lane space, for between three and 10 times per week. Water temperature is preferably between 26^{0}C and 28^{0}C. As with lap swimmers, squads swim year round.
Learn to swim lessons	Lessons are offered to all ages, from caregivers and babies to adult lessons. Most lessons are conducted after school (4pm to 6pm) and on Saturday and Sunday. Adult lessons tend to be offered later in the evening and caregiver and babies classes are usually on weekday morning between 9am and noon. Most classes are offered once a week, often for a 10 week term or block. Water temperature is preferably between 29^{0}C and 31^{0}C. The number of people in swim lessons declines in winter, although many children participate in lessons year round.
Recreational aquatic play	All humans play and socially interact. In an aquatic environment, play is often defined by the age of participants (i.e. pre-schoolers, junior primary school age, senior primary school age, young teenagers, young people and adults). Play equipment is larger and more adventurous the older the participant. Play experiences are enhanced by either moving water (e.g. water cannons and rapid rivers) or moving the participant (e.g. water slides and climbing structures). Most recreational play is conducted after school/work time (e.g. weekday evenings and weekends). It can also involve relaxation (e.g. sunbathing, and 'hanging about') and supervising young children. Water temperature is preferably between 28^{0}C and 31^{0}C.

Market	Assessment
Aquatic fitness programs	In addition to lap swimming, aquatic fitness programs include aqua aerobics (group exercise to music in water), water walking (using a floatation vest), and other similar gentle exercise activities. These activities tend to attract older adults, particularly women. Classes are held at times to suit the participants (e.g. older women on weekday mornings). Water temperature is preferably between 28°C and 31°C.
Therapeutic and rehabilitation programs	Tend to be supervised by a physiotherapist. In some instances an individual will perform prescribed exercises for warm water exercise without supervision. The main requirement is warm water (approximately 34°C) of about 1.5m in depth.

Given the geography and population distribution of Swan Hill Rural Council, it is not practical to provide all residents with facilities suitable to meet the needs of each market, within a reasonable travel time (say up to 30 minutes drive).

It may therefore be more appropriate to consider each aquatic facility as an independent unit catering for the local community. Robinvale, Nyah and Manangatang are clearly local community facilities. Swan Hill Leisure Centre and Swan Hill Outdoor Pool are also local community facilities, but with a larger/regional catchment.

At the regional or Council level, facilities ideally will be available all year round, to cater for all six markets. Essentially this requires a swimming pool or pools that are at least 25 metres in length, of adequate depth for teaching young children, and sufficient temperature for lap, recreational and teaching swimming. Whilst therapeutic programs can be conducted in a multipurpose main pool, ideally it will be a separate facility with an independent water heating system. Although most swimming clubs prefer to operate (train and compete) in a 50 metre pool, a 25 metre pool is adequate for these activities.

At the local community level the minimum aquatic facilities available should cater for recreational, teaching and lap swimming. The size of the catchment population will determine the number and size of pools, length of season and water temperatures.

In summary, the current provision of aquatic facilities adequately meets community swimming and aquatic demands, subject to the recommended action detailed below.

6.1.2 Key erformance indicators

Key performance indicators (KPIs) reflect the priorities and philosophy of Council and expectations of the community. A series of KPIs appropriate for aquatic provision in Swan Hill Rural City are:

- A community level swimming facility within 30 minutes drive of 90% of residents.
- At least one aquatic facility within the Council area to service the six main market segments.
- Aquatic facilities that are fit for purpose and meet OHS and regulatory and health guidelines and standards as measured by an annual RLSS safety audit.
- Aquatic facilities that are operated in accordance with the RLSS Guidelines for Safe Pool Operation as measured by an annual RLSS safety audit.
- Increase Council's operational subsidy and costs to each aquatic facility in line with

CPI.

- Increase annual attendances at the five aquatic facilities in line with population growth in the respective local catchments.
- Increase customer satisfaction at Council's aquatic facilities as measured by an annual customer satisfaction survey.

In addition to these broad Council-wide KPIs, specific facility KPIs should be established for each aquatic facility and included in a management contract or agreement.

6.2 Swan Hill Outdoor Pool

Factors to be considered in determining the preferred location of the Swan Hill Outdoor Pool include:

Visitations	Which option/s provide for the highest capacity annual visitations
Operating costs	Which option/s present the lowest operating costs over the 10-year review period
Potential funding	Which option/s present the best partnership funding support potential
Capital cost to Council	Which option/s present the lower capital costs to Council but also offer new participation opportunities.
Social and economic impacts	Which option/s presents the highest economic and social impacts
Community access	Which option/s presents the best community access location eg where people live

The advantages and disadvantages of each of options are:

Advantages	Disadvantages
Refurbish existing facility (REFURBISH) ▪ Repairs are likely to be at a lower cost than a new facility ▪ Retain 50m pool ▪ Retain water slide ▪ Located in a high profile and well used tourist area	▪ Likely to be a short term solution given the age of the facility ▪ Ongoing capital repairs and maintenance will be required ▪ Existing facility is outdated ▪ Will continue to be a significant cost to Council ▪ Site is fully used by the aquatic facilities and no room for expansion ▪ Relatively low attendances at a high cost to Council
Decommission 50m pool (PART RETAIN) ▪ Retains 25m and diving pools ▪ Retains amenities ▪ Potential to establish a water play park on 50m pool area ▪ Retains water slide ▪ Does not require construction of a replacement outdoor pool ▪ Annual maintenance costs to be less that capital cost of new replacement facilities ▪ Located in a high profile and well used tourist area	▪ Likely to be a short term solution given the age of the facility ▪ Ongoing capital repairs and maintenance will be required ▪ Existing facility is outdated ▪ Will continue to be a significant operating cost to Council ▪ Relatively low attendances at a high cost to Council ▪ Possibility that new bridge will require demolition of the facility in the short to

Advantages	Disadvantages
	medium term.
Redevelop an outdoor pool in its current location (REDEVELOP) ▪ A long term solution ▪ Retain 50m pool ▪ Retain water slide ▪ Located in a high profile and well used tourist area ▪ Create a modern outdoor pool ▪ Design can make better use of the site ▪ Potential for small increase in attendance ▪ Low ongoing capital repairs and maintenance costs ▪ Likely to have lower operating subsidy than the refurbish option ▪ Potential to include an outdoor water splash park	▪ Capital development cost likely to be higher than the refurbish option ▪ Will continue to be a significant cost to Council ▪ Likely to continue relatively low attendances at a high cost to Council
Develop a new outdoor pool (25m or 50m) at the leisure centre (RELOCATE) ▪ A long term solution ▪ Retain 50m pool or construct a 25m pool which reflects demand for an outdoor pool ▪ Capital development cost likely to be lower than the refurbish and redevelop option ▪ Adds water space to indoor swimming pool ▪ Create a modern integrated indoor/outdoor pool complex ▪ Opportunity to co-locate other services eg leisure centre, health and wellbeing ▪ Potential for small increase in attendance in outdoor pool ▪ Low ongoing capital repairs and maintenance costs ▪ Likely to have lower operating subsidy than the refurbish or redevelop option due to reduced staging costs ▪ Potential to include an outdoor water splash park ▪ Close to centre of town and provide linkage to residential growth area (west of the town) ▪ Close proximity to sporting precinct ▪ Close proximity to education precinct ▪ Adequate room for expansion ▪ Opportunity to increase outdoor pool seasonal opening hours ▪ Multi-use facilities support external funding opportunities	▪ May not include a water slide ▪ Not located in a high profile and well used tourist area ▪ May not include a 50m pool

A cost benefit analysis of the options can only be completed when the detailed costs to remediate the existing facility is known. The capital cost to:

- Refurbish the outdoor swimming pool includes items such as rectification work to tiling, gutters, concourse slabs, storage of the chemicals, filtration and water treatment plant and equipment and eliminate leaks from main 50m pool.
- Part retain includes all costs above, excluding eliminating the leaks.
- Redevelop includes the estimated cost of a new outdoor swimming complex.
- Relocate includes demolition of the existing outdoor complex and construction of an outdoor pool at the Swan Hill Leisure Centre.

Table 6.1 summarises the capital and operational costs associated with each option. Key points to note are:

- The capital cost of each option includes works at both the existing Swan Hill Outdoor Pool and the Swan Hill Leisure Centre. The lowest combined cost option is $75,000 - $125,000 for the part retain option, with all the capital costs occurring at the outdoor pool. The highest cost is $7.5m to $10m+ to completely redevelop the outdoor complex.
- The annual operating costs for both the Swan Hill Outdoor Pool and Swan Hill Leisure Centre combined are similar for each option, varying from $552,000 for the relocate option, to $642,500 for the refurbish and redevelop options.

Table 6.1: Indicative cost analysis

Indicative Capital Costs	Option 1 Refurnish outdoor pool only	Option 2 Part Retain outdoor pool (remove 50m pool)	Option 3 Redevelop outdoor pool (new 50m pool)	Option 4 Combined Outdoor / indoor pool @ Leisure Centre (new 25m pool)
Total Development Cost	$462,000	$125,000(1)	$10,000,000m(1)	$2,420,000m(1)
Indicative Operating Costs Per annum	**Option 1 Refurnish outdoor pool only**	**Option 2 Part Retain outdoor pool (remove 50m pool)**	**Option 3 Redevelop outdoor pool (new 50m pool)**	**Option 4 Combined Outdoor / indoor pool @ Leisure Centre (new 25m pool)**
Outdoor Pool	$190,500	$140,500	$190,500	
Leisure Centre	$452,000	$452,000	$452,000	$552,000
Total Operating Costs	**$642,500**	**$592,500**	**$642,500**	**$552,000**

(1) Costing estimate based on upper limit

It should be noted that, although the Refurbish option involves a one-off capital cost, it is likely that maintenance costs will continue to increase. Given the age of the complex and its relatively pool physical condition, it is likely that upgrade works will not completely remedy any problems. Hence, it is probable that further major rectification works will be required. The timing of these works is difficult to project, and may occur at any time.

Over a 10 year period the capital and operating costs for the refurbish, part retain and relocate options are similar. It is highly likely that within the next five to 10 years the existing Swan Hill Outdoor Pool will have reached the end of its effective life and a major

redevelopment will be needed. Consequently, over the longer term (10 plus years), the relocate option is expected to be the lowest cost option for Council.

All swimming pools have a finite life. The pool tank and buildings have a much longer life than the plant and equipment used to filter, treat and heat the pool water. The engineering assessment indicates that both the physical infrastructure and plant and equipment will need significant repairs in the short to medium term and likely replacement in the medium to long term. In addition, annual attendance of approximately 20,000 indicates that it does not have a high level of use.

Council can retain all or part of the existing outdoor swimming facilities with the likely impact that maintenance costs will continue at their current level or increase, and attendances and revenues will decline as some elements, eg 50m pool, are decommissioned. The net impact is increasing annual costs to Council. It should also be noted that the décor and appearance of the existing facility is dated, and the new bridge over the river may impact on the site.

The configuration of water spaces at the Swan Hill Leisure Centre is restricting use and hence revenue generation. Additional water space is required, which may be a mix of indoor, outdoor and heated water. Thus, it seems prudent to plan to relocate the outdoor swimming facilities to the leisure centre at some time in the future. In the short term, maintain the existing outdoor facilities in a safe and hygienic manner.

Pool size

The existing outdoor pool is 50m long. The main reason that 50m pools are constructed is for competitions. Although competitions up to world championships are held in 25m pools, there is a general perception that 50m pools are needed for regional and local swim meets.

From a revenue perspective, the number of events that can only be conducted in a 50m pool is very small. School and local swimming club meets can be, and are held, in 25m pools. Regional swimming competitions may prefer a 50m pool, and country championships may mandate a 50m pool. The number of meets and revenue generated by constructing a 50m pool is relatively small, and does not compensate for the increased capital and operational costs compared with a 25m pool. The most cost effective solution, which also meets existing and projected demand, is to construct a 25m pool.

The major consideration should not be the length of a pool, rather the water area (length by width), depth and water temperature. These factors determine the amount and type of use of swimming pools. Deep water tends to exclude users such as non-swimmers, while separate pools allow water to be heated to different temperatures to accommodate a range of uses. Flexibility in terms of water depth and temperature increases the operational viability of aquatic venues.

Generally, a 50m pool has a greater capital development cost. Comparing operating costs will primarily depend upon the volume of water, as it impacts utility and pool chemical costs. If a 25m and 50m pool has the same volume of water, they will both have similar utility, pool chemical, cleaning and lifeguarding costs. However, it is likely that a 50m pool will have a larger volume of water and hence higher operating costs, but not increased lifeguarding costs.

Assessment	
Visitations	There is no evidence that the number of people using the outdoor pool will vary substantially whether it is located at its current site or at the leisure entre. However, a new or redeveloped outdoor pool either at its current location or at the leisure centre will have an increase in use compared with the existing outdoor pool.
Operating costs	A new outdoor 25m by 25m pool will have significantly reduced operating costs than the existing 50m pool. If located at the Leisure Centre, it will also have lower overhead/management costs.
Potential funding	A new outdoor pool at the Leisure Centre may have a greater probability of generating a State or Federal government subsidy
Capital cost to Council	In the long term the capital cost to Council to construct an outdoor 25m pool at the leisure centre is much lower than redeveloping or replacing the existing outdoor pool complex. The current state of the water slide also needs to be further examined over this period.
Social and economic impacts	Relocating an outdoor pool at the leisure centre provides significant economic impacts with equal highest number of construction and ongoing operational jobs and largest local purchases of materials, services and products. Relocating the outdoor pool provides an opportunity to commercially develop the existing site in accordance to Council's riverfront masterplan.
Community access	Creating a new regional recreation and aquatic leisure centre that supports local sporting, health and educational precincts and is in line with Swan Hill's new residential growth area. Location provides scope for future expansion.

It is recommended that Council:

- Adopts in principle the option to close and demolish the existing outdoor pool and constrict an outdoor pool at the Swan Hill Leisure Centre.
- Construct 25m by 25m outdoor pool at the leisure centre.
- Undertake a detailed technical assessment, feasibility and business case to determine accurate costs, detailed works required and concept plans

6.3 Swan Hill Leisure Centre

The major development issues that have to be addressed at Swan Hill Leisure Centre relate to the amount of water space available, some additional dry spaces and an upgrade to the filtration system. In addition, the potential to establish an aquatic destination by constructing aquatic play features may be appropriate if an outdoor pool is constructed.

It is recommended that Council:

- Review chemical storage to ensure separation of interactive chemicals.
- Install separate filtration and water treatment plant and equipment for the Toddlers' pool.
- Indoor water space be increased by constructing a warm water program pool, for

example 15m by 10m suitable for swimming lessons, water exercise and water therapy.

- Construct a water slide to complement the indoor/outdoor swimming pools, which can be used year round.
- Construct water play elements in line with the relocation of the outdoor pool.
- Make appropriate changes to the building to ensure it is fully accessible and has adequate change rooms and toilets for customers using the outdoor pool.
- Construct a multipurpose activity space, suitable for group fitness classes and other physical activities.
- Expand the gymnasium.
- Install an ultra-violet secondary system to remove most of the chloramines generated during chemical water treatment and protect exposed metallic framework.

6.4 Robinvale Leisure Centre

The swimming pool at Robinvale Leisure Centre appears to be meeting community expectations and demand. A number of improvements are required to ensure the facility satisfies the health and regulatory standards.

It is recommended that Council:

- Repair or replace tiles on the vertical and horizontal hob and upper wall surfaces.
- Review chemical storage to ensure separation of interactive chemicals.
- Install separate filtration and water treatment plant and equipment for the toddlers' pool.
- Upgrade filters to meet compliant filter filtration rate.

6.5 Nyah Swimming Pool

The swimming pool at Nyah appears to be meeting community expectations and demand. A number of improvements are required to improve the amenity of the facility and ensure the facility satisfies the health and regulatory standards.

It is recommended that Council:

- Undertake rectification work on cracks on the concourse.
- Review chemical storage to ensure separation of interactive chemicals.
- Install separate filtration and water treatment plant and equipment for the toddlers' pool.
- Upgrade filters to meet compliant filter filtration rate.
- Upgrade plant and equipment to ensure required turnover periods and rates are met
- Investigate and undertake appropriate rectification works to eliminate the loss of water from the 33m pool.
- Install solar panels and solar blankets, with rollers, to increase the pool water temperature.

6.6 Manangatang Swimming Pool

The swimming pool at Manangatang appears to be meeting community expectations and demand. A number of improvements are required to improve the amenity and ensure the facility satisfies the health and regulatory standards.

It is recommended that Council:

- Investigate cracking of the lap pool floor slab and undertake restoration work.
- Investigate and undertake appropriate rectification work to eliminate the loss of water from the 25m pool.
- Undertake rectification work on the concourse slabs.
- Review chemical storage to ensure separation of interactive chemicals.
- Install separate filtration and water treatment plant and equipment for the toddlers' pool.
- Upgrade filters to meet compliant filter filtration rate.
- Upgrade plant and equipment to ensure required turnover periods and rates are met
- Install separate filtration and water treatment plant and equipment for the toddlers' pool.
- Upgrade filters to meet compliant filter filtration rate.

6.7 Aquatic play

6.7.1 Water play park

A number of options were considered for the location of a splash park in Swan Hill including Riverside Park within the Swan Hill Outdoor Pool precinct, and the Swan Hill Leisure Centre.

Site requirements include:

- Adequate size site
- Accessibility
- Minimise operating costs
- Support existing Council plans and strategies
- Economic and social benefits
- Co-location with complementary activities and facilities

In comparing site options, some aspects will be neutral, such as capital development cost, operating costs and supervision costs. At all sites, staff responsible for managing the water quality at the existing pools can also be responsible for the water park's water quality. At both locations separate water filtration and treatment equipment will need to be installed to meet relevant regulations.

Advantages of the Riverside Park site include:

- Adds exciting components to existing "adventure/active playground" facilities
- Links in with existing public space and tourism products
- Central location - walking distance to CBD
- Natural shade and green space environment
- High quality existing infrastructure eg paths, seats, shelter, toilets, barbeque, lighting, parking

Accessing Riverside Park BIG 4 provides additional benefits including:

- Possible access to existing filtration systems – reduce capital costs / maintaining water quality
- Reduce vandalism and inappropriate behaviour
- Maintenance and management of the water park could be included into Council's contract with the Riverside Caravan Park
- Provides opportunity to increase visitation numbers and secondary spend



It is recommended that Council:

- Construct a major 200m² water play park at the southern entrance of Riverside Park, adjacent to the caravan park, subject to the maintenance and management of the water park being included in the BIG 4 Riverside Caravan Park management contract.
- Enable free public use of the water park.

6.7.2 General play

One of the main aquatic centre markets is recreational aquatic play. Consequently, adequate equipment should be provided to cater for the needs of customers of all ages.

Installing a permanent aquatic play feature is costly to purchase and install, and depending upon the type of facility may have high operating costs. Consequently, small play equipment and larger play equipment which can be shared between aquatic centres may be a cost effective solution.

It is recommended that Council:

- Provide small play equipment at each aquatic centre such as mats, tyre inner tubes, floating volleyball nets and basketball hoops and balls.
- Purchase a collection of inflatable play features of varying size and rotated around the five aquatic centres.

6.8 Safety and accessibility

The Royal Life Saving Society Australia (RLSSA) Guidelines for Safe Pool Operation provide a series of detailed recommendations to ensure swimming pools are safe, accessible and fit for purpose. It is imperative that the recommendations in these guidelines are followed.

It is recommended that Council:

- Provide adequate safety equipment at each aquatic centre.
- Provide adequate shade over all outdoor toddlers' and teaching pools, and on outdoor spectator areas, particularly over popular sites such as grass embankments.
- Engage an independent, qualified party to assess accessibility into and around each aquatic centre, and any deficiencies rectified as soon as possible.
- Commission RLSSA to provide an annual safety assessment of each Council swimming facility.

6.9 Design briefs

Design briefs for a series of developments recommended are summarised:

Swan Hill Outdoor Pool

All buildings, pools and other infrastructure to be demolished and the site remediated to enable future redevelopment or reuse.

Swan Hill Leisure Centre

Aquatic elements to be developed include:

- Outdoor swimming pool located adjacent to the indoor swimming pool to create an indoor/outdoor aquatic space with easy access to change rooms and toilets. Outdoor swimming pool features:
  - ✓ 25m x 25m pool
  - ✓ Depth from 0.9m – 1.8m
  - ✓ Ramp entry
  - ✓ Heated using combination of solar and mechanical heating
  - ✓ Independent heating and water treatment system
  - ✓ Shade structure, including natural shade
  - ✓ Picnic tables and chairs
  - ✓ Hard and soft landscaped areas for spectators and swimmers
- Indoor warm water program pool located adjacent to the existing indoor swimming pools:
  - ✓ 15m x 10m depth ranging from 0.6m to 0.9m
  - ✓ Independent heating and water treatment system
  - ✓ Fixed spectator seating allowing supervision of users by caregivers
- All year waterslide with entry from indoors and a plunge pool/chute indoors near shallow end of the swimming facilities. Preferably a multi-tube slide will be constructed to cater for all ages and 'thrill' levels.
- Indoor/outdoor splash pad 30m x 30m with at least 10 water spray features to be located in an aquatic leisure zone and complementing the water slide.
- Additional amenities to cater for increased use of the aquatic facilities likely to be in the order of 100m^2 including open shower block, and individual and family unisex change cubicles.

- Upgrade water treatment systems to ensure compliance with appropriate regulations.

Dry elements to be developed include:

- Multipurpose activity space to meet demand at least 200m².
- Expand existing gym by an additional to meet demand, for example 100m².
- Building modifications to ensure compliance with DDA and building regulations.

Water park

The water play area design is to include:

- 200m² zero depth pad with at least 20 aquatic play features including sprays, tipping bucket and slides.
- Water treatment infrastructure to meet relevant regulations.

6.10 Management models

6.10.1 Management options

Six primary management models exist, although each model can have multiple variations. In practice, management models fit into three categories:

- In house management by local government
- External management by a non local government organisation
- Shared management whereby a formal agreement will establish the basic operating responsibilities of parties to the agreement. Once the agreement has been negotiated, the facility will be managed either in house or by an external management organisation.

When deciding on the most appropriate management model, it must be recognised that no one management model will suit all facilities and situations. Consequently, a unique solution must be designed to meet the specific needs of Council, the facility and its community.

6.10.2 Factors to consider

In deciding the most appropriate management model, a suite of factors should be considered.

Factor	Issues to consider
Asset management Determine the importance of maintaining these facilities in a safe, working condition.	Council has invested substantial funds into the development and operation of recreation facilities. Asset management involves at least three elements, which are not necessarily mutually exclusive: ▪ Day to day (ie minor) maintenance and repairs ▪ Cyclical and major maintenance and repairs ▪ Structural maintenance and repairs
Presentation of the facility Determine the importance of the presentation and appearance of	The quality and standard of maintenance and cleaning of a recreation facility will have a significant impact on its presentation. Consumers

Factor	Issues to consider
facilities.	have increasing expectations regarding the level of presentation and the quality of maintenance.
Finance Determine the importance of the cost to operate a facility and level of certainty to meet budget projections.	The cost of operating recreation facilities varies substantially. When full cost accounting for a recreation facility is used it will include: ▪ Overhead costs (eg IT, management supervision, payroll, book keeping and accounting functions). ▪ Depreciation and/or loan servicing costs. ▪ Operating costs (eg income and expenditures related directly to the facility). ▪ Capital development, capital upgrades and major restorative maintenance works. In addition, the certainty of operating within a predetermined budget may be important.
Financial contribution Determine the importance of a known or guaranteed income stream to support the operation and/or development of a facility.	Long term financial sustainability of recreation facilities can be enhanced through financial contributions to use of the facility and for capital development and upgrades. Wherever possible some form of guaranteed income stream should be generated.
Control Determine the importance of retaining control over operational and/or policy matters impacting upon the facility.	The level of control that Council wishes to retain over various facets of a recreation facility's operation, from staff selection to pricing to programming priorities, has a direct influence on the management model selected. Council can retain some rights such as pricing, use by community clubs and maintenance, but may not require direct control over other aspects such as staffing and programming. A significant issue relating to the level of control is the level of involvement in the day to day operation of the recreation facility by Councillors. In other words the level of delegated authority that elected members will give to officers to implement policies.
Cost of changing management model Determine the importance, and cost of short term staffing expenses against the benefits of changing the management model.	The cost to change a management model is usually a significant factor when management changes from direct management to external management.
Responding to market demands Determine the importance of staff responding rapidly to changing markets demands.	Council has high levels of governance and probity. Consequently, strict protocols and procedures must be observed. Conversely, staff working in a dynamic industry, such as recreation facility management, should not be unduly constrained when responding to an evolving market place. For example, promotional strategies and program pricing may need to be

Factor	Issues to consider
	implemented on short notice.
Longevity of management Determine the importance of stability and longevity of management and relationships	A consistent approach to management is usually in the best interests of all stakeholders. It allows for relationships between owner, operator and consumers to be developed. Conversely frequent changes in management structures can have a negative influence on the operational viability.
Performance indicators Determine the importance of meeting KPIs	Recreation facilities are developed to meet the needs and wants of the community and market. Managers of recreation facilities are also required to deliver specific outcomes, based on the policy and priorities of Council.
Core purpose Determine the importance of the facility as a public – merit – private good or service	Recreation facilities tend to be developed as community infrastructure as a public service. Examples exist of local government owned recreation facilities that are specifically developed as commercial facilities. Where a recreation facility sits on the public – merit – private good/service continuum will have a significant impact on the management model adopted.
Management capability Determine the importance of providing industry knowledge, support and guidance to operational staff	Managing a recreation facility requires specific skills at all levels. At the facility level skills can be obtained through staff selection. At the senior organisational levels (eg Council executive staff), another set of recreation facility management skills are required. Management capability is a reflection of the skills of staff at all levels, and especially at the higher levels who are required to provide support and guidance to operational staff.
Risk management Determine the importance of managing risk through the management model	Risk management is the joint responsibility of the owner, operator and user of a recreation facility. From a Council perspective, a key issue to be addressed is its level of risk, which is directly related to the management model adopted. It is also apparent that risk will not be eliminated whilst retaining ownership of a recreation facility.

6.10.3 **Assessment**

In simple terms, there are good and bad examples of in house managed recreation facilities and good and bad examples of externally managed recreation facilities. The relative importance of each factor discussed above has to be made before choosing a management model. Key points to note are that:

- Both in house and external management of recreation facilities will achieve policy outcomes desired by Council if the management model is correctly structured.
- There is no evidence that in house or external management models have different cost structures when all direct and indirect costs are included. However, commercial operators have greater emphasis on maximising revenues, and minimising

expenditures.

- The relative importance of a small number of criteria will suggest whether in house or external management is most appropriate.
- The quality, skill and experience of the on-site manager, and the degree of autonomy given to the manager will be the greatest determinant of financial success.

In house management is best suited to situations where:

- Council wishes to exert a high level of control over the day to day operation of the facility, including elected members making operational decisions on an ad hoc basis.
- Council wants to ensure that the facility is maintained to a high standard and has the capacity to provide adequate funds for all categories of asset management including cyclical and structural maintenance.
- Council wants to directly manage its potential risk exposure.

In house management is not best suited to situations where:

- Council does not have senior and/or executive staff with skills and experience in managing, operating and/or maintaining the type of recreation facility under consideration.

External management is best suited to situations where:

- Council wishes to minimise the cost of operating the recreation facility.
- Council wants to attract capital investment in the facility or plant and equipment.
- Council wants a fixed budget to operate a recreation facility.
- The recreation facility competes in a dynamic market, requiring rapid response to changing market conditions.

Two management models have been adopted by Council:

1 External contract management by Belgravia Leisure at Swan Hill Leisure Centre, Swan Hill Outdoor Pool and Robinvale Leisure Centre. Under this model, two contracts were negotiated with similar terms and conditions, expiring in 2021 or 2022, depending upon the period in which the initial contract is extended. Under the contract, Council pays an operating subsidy and the contractor manages and maintains the facilities on a day to day basis. The management contract provides the parameters under which the facilities are operated.

2 Community based committees of management at Nyah and Manangatang swimming pools. Separate occupancy leases were negotiated with local community management groups. Under the leases, Council and the community management group have specific roles and responsibilities including maintenance, programming and financial.

Both Manangatang and Nyah pool committees have indicated difficulty in finding adequate trained staff to operate the pools. Combining management of all five pools will allow movement of staff between pools. This analysis can be applied to both in house or external management. Currently, an informal system exists whereby Belgravia Leisure assists by providing qualified staff for Nyah and Manangatang pools on a short term and emergency basis when needed.

The pool committees at both Nyah and Manangatang support the continuation of the existing governance structure. They both believe that local community management results in greater community involvement and a sense of ownership by the local communities. The

role of Manangatang and Nyah pool committees may have to be changed to allow collective management of all pools.

No compelling rationale has been identified for changing the management model at any of the facilities. To ensure current management models are the best fit for the Swan Hill region community, they should be market tested. This will allow all potential operators to submit offers to manage the aquatic centres either individually or collectively as a group. In addition, the term and expiry date each contract should be coordinated so they can be advertised as individual or group contracts.

It is recommended that Council:

- Synchronise all aquatic centre contracts to have the same expiry date.
- Market test current management models when existing contracts have been synchronised.

6.11 Cost and benefits

An assessment of the cost and benefits and the per-visit subsidy paid by Council for its aquatic centres has been estimated. The total cost of delivering each aquatic facility includes direct and indirect costs incurred by Council, plus the estimated operating loss for the aquatic components at Swan Hill and Robinvale leisure centres.

6.11.1 Benefits of aquatic facilities

A significant number of studies have researched and identified benefits derived from provision of aquatic and recreation centres. Conclusions and implications from two studies are summarised:

Community Benefits of Victorian Aquatic and Recreation Centres (ARC) (2014) study found:

- Centre users participate in a variety of moderate and vigorous physical activity that exceeds the normal physical activity patterns of most Australians. This makes an important contribution to participants' health.
- Most centre users may be among the truly dedicated physical activity participants so there would be value for ARCs to attract a wider range of users, especially from disadvantage sectors of the community.
- The ARC goals / vision express a desire to address the social and community development activities in their operations, but there may be economic impediments and limited resources to pursue these goals. ARCs need to review these goals and their operations to determine how they can make the social aspects of their operations a larger part of their main activities.
- ARCs contribute to local social capital, but it tends to not be particularly strong. ARC management may need to review how they interact with their customers to facilitate the development of community connections.
- ARCs are important economic entities in their local communities. They provide:
  - ✓ Facilities, programs and services for their local residents
  - ✓ Employment for local residents
  - ✓ Employment for local contractors
- ARC activities are important contributors to the local community. Users value their visit to the centre at almost $48 per visit, the centres provide an average $38 million of benefits, and $7.60 of value for every dollar of expenditure. The value of their

operations needs to be better recognised by the wider community and political decision makers.

- Overall, the research has identified that ARCs are making important community and economic contributions to their local communities.

A professional paper titled 'Personal benefits for Australian public aquatic and recreation centre customers', prepared by Dr Gary Howat offered a number of implications for aquatic and recreation centre operators based on participants' likely benefits and physical activity levels:

- Aquatic and recreation centre operators should more overtly promote the health and fitness benefits of activities at their centres.
- Centre operators should provide participants with positive experiences that enhance their ability to achieve desired benefits tailored by activity and age groupings.
- Factors having the greatest impact on specific activity groups (fitness classes, gym/health club, and lap swimming) include health and fitness, self-esteem and skill, and enjoyment benefits.
- Aquatic education participants were influenced most by enjoyment, followed by self-esteem and skill, and then health andfitness benefits.
- Only a half (52%) of the respondents rated the importance of social benefits as 'high' or 'very high', especially fitness class and aquatic education respondents.
- Achieving social benefits was a significant predictor of overall benefits for 40% of fitness class respondents and about 70% of aquatic education respondents.
- Achieving health and fitness benefits was also an important driver of physical activity levels.
- Higher levels of physical activity were more likely when respondents felt their motivation to exercise was mainly due to their own choice because they enjoyed the activity (intrinsic motivation), and /or they valued the benefits of the activity (identified regulation).
- Older age groups (50 years and over) placed a high priority on achieving health and fitness benefits as well as managing pain and illness as constraints to physical activity.
- The highest priority for the under 50 years groups was achieving health and fitness benefits followed by feelings of personal accomplishment including improved skill levels and self esteem. This was especially the case for aquatic education and gym/health club respondents.
- The ability to achieve success in competition was linked to higher levels of physical activity, especially for the under 50 years groups.
- Physical activity levels for the under 50 years groups were constrained by fear and lack of confidence (e.g. fear of participation in physical activity, lack of knowledge and lack of self confidence).
- Time was the most influential constraint to physical activity for the 30-49 years group.

6.11.2 Cost of aquatic centres

Total Council expenditure on aquatic facilities at Swan Hill and Robinvale leisure centres are estimated based on the actual aquatic revenue, plus a percentage of the operating costs calculated as a proportion of aquatic attendances compared with total attendances, for both facilities (SHLC = 41%, RLC = 31%). At Swan Hill, Nyah and Manangatang outdoor pools, total Council costs are based on Council's operating subsidy plus direct expenditures by Council.

Facility	Aquatic Attendance	Council Expenditure [1]	Attendance per $ subsidy
Swan Hill Leisure Centre	39,100	$350,705	$11.39
Swan Hill Outdoor Pool	19,500	$240,806	$12.35
Robinvale Leisure Centre	8,200	$140,933	$17.19
Nyah Swimming Pool	6,200	$47,665	$7.69
Manangatang Swimming Pool[1]	6,200	$63,568	$10.25

(1) Includes estimated operating loss of the aquatic centre and direct Council expenditures





7 RECOMMENDATIONS

Based on the research and information collected and analysed in the preceding chapters a series of recommendations are presented, with actions, priorities and indicative, high level costs based on industry experience.

7.1 Action plan

Recommendations relating to water treatment and filtration are needed to comply with the Victorian Pool Operators Handbook, the Pool Water Treatment Advisory Groups publications or other regulatory authority publications.

Action	Priority	Cost [1]
Swan Hill Outdoor Pool		
Demolish the Swan Hill Outdoor Pool	High	$120,000
if the facility is retained:		
Undertake rectification work to tiling on the hobs and gutter grating on all the pools.	High	$60,000
Undertake rectification work on the concourse slabs, which have numerous cracks (shrinkage and structural) to ensure foot hazards are not permitted to grow and become dangerous to users.	Medium	$60,000
Investigate and undertake appropriate rectification works to eliminate the continuous loss of very large volumes of water from the 50m pool, which is likely indicative of serious cracking and probable pipe failure.	High	$240,000+
Review compliant storage of the chemicals and separate interactive chemicals.	High	$24,000
Install separate filtration and water treatment plant and equipment for the toddlers' pool.	High	$18,000
Upgrade filters to meet compliant filter filtration rate.	High	$60,000
Swan Hill Leisure Centre		
Review compliant storage of the chemicals and separate interactive chemicals.	High	$24,000
Install separate filtration and water treatment plant and equipment for the toddlers' pool	High	$18,000

Action	Priority	Cost [1]
Increase indoor water space by constructing a warm water program pool, for example 15m x 10m suitable for swimming lessons and water exercise.	Medium	$720,000
Construct a 25m x 10 lane (25m) outdoor swimming pool.	High	$1.8m +/- $0.5m
Construct a water slide to complement the indoor/outdoor swimming pools, which can be used year round.	Low	$1.2m +/- $0.25m
Make appropriate changes to the building to ensure it is fully accessible and has adequate change rooms and toilets for customers using the outdoor pool.	Medium	$180,000
Construct a multipurpose activity space, suitable for group fitness classes and other physical activities.	Low	$300,000
Expand the gymnasium footprint	High	$300,000
Install an ultra-violet secondary system to ensure removal of most of the chloramines generated during chemical water treatment and protection of any metallic framework where exposed.	Low	$120,000
Robinvale Leisure Centre		
Repair or replace tiles on the vertical and horizontal hob and upper wall surfaces as they had numerous defects, including delaminated and lifting tiles, as well as cracked, broken and missing tiles.	High	$30,000
Review compliant storage of the chemicals and separate interactive chemicals.	High	$24,000
Install separate filtration and water treatment plant and equipment for the toddlers' pool.	High	$18,000
Upgrade filters to meet compliant filter filtration rate.	High	$36,000
Nyah Swimming Pool		
Undertake rectification work on the concourse slabs, which have numerous cracks to ensure foot hazards are not permitted to grow and become dangerous to users.	High	$42,000
Review compliant storage of the chemicals and separate interactive chemicals.	High	$18,000
Install separate filtration and water treatment plant and equipment for the toddlers' pool.	High	$18,000
Upgrade filters to meet compliant filter filtration rate.	High	$36,000
Upgrade plant and equipment to ensure required turnover periods and rates are met.	High	$30,000
Investigate and undertake appropriate rectification works to eliminate the loss of water from the main pool.	Medium	$120,000

Action	Priority	Cost [1]
Install solar panels and solar blankets, with rollers, to increase the pool water temperature.	Medium	$60,000
Manangatang Swimming Pool		
Investigate cracking of the 25m pool floor slab adjacent to some of the visible floor slab expansion joints and undertake restoration work.	Medium	$120,000
Investigate and undertake appropriate rectification works to eliminate the loss of water from the main pool.	Medium	included above
Undertake rectification work on the concourse slabs which were in poor condition with numerous cracks to ensure foot hazards are not permitted to grow and become dangerous to users.	Medium	$36,000
Review compliant storage of the chemicals and separate interactive chemicals.	High	$18,000
Install separate filtration and water treatment plant and equipment for the toddlers' pool.	High	$18,000
Upgrade filters to meet compliant filter filtration rate.	High	$36,000
Upgrade plant and equipment ensure required turnover periods and rates are met.	High	$30,000
Aquatic Play		
Make small play equipment available for customers at each aquatic centre such as mats, tyre inner tubes, floating volleyball nets and basketball hoops and balls.	Medium	$6,000
Purchase a collection of inflatable play features of varying size and rotate them around the five aquatic centres.	Low	$30,000
Construct a major water play park adjacent to, or with the property boundary of the BIG 4 Riverside Caravan Park, subject to the caravan park agreeing to maintain and supervise the water play park. [Note: Passive surveillance only is required. As it is a zero depth facility a lifeguard is not required.]	Low	$1.2m +/- $250K
Management		
Continue existing management and governance arrangements for the pools with minor amendments including a requirement that the contractor at the Swan Hill and Robinvale leisure centres provide qualified lifeguards to the Nyah and Manangatang pools for short term emergency periods.	Medium	Nil
Have Council staff continue to support the pool committees at Nyah and Manangatang to ensure their ongoing sustainability.	Ongoing	No extra cost
Extend the term of existing contracts for each aquatic centre to have a common expiry date.	Low	Nil

Action	Priority	Cost [1]
At the expiry of the existing contracts, advertise all five aquatic centres as individual or a group management contracts.	Low	No cost and potential saving
Investigate the cost, benefits and risks of preparing in-house bids to manage some or all its aquatic centres.	Low	In house staff time and cost
Safety and accessibility		
Provide adequate safety equipment at each aquatic centre.	High	$6,000 per site
Install permanent and portable signage to ensure customers are aware of the depth of each swimming pool.	High	$6,000 per site
Provide adequate shade over all outdoor toddlers' and teaching pools, and outdoor spectator areas, particularly over popular sites such as grass embankments. [Note: Shade structures and trees exist at Nyah, Manangatang, Robinvale and Swan Hill outdoor pools to protect customers. It may be appropriate to increase the amount of shaded area and ensure they are appropriately maintained and replaced at the end of their effective life.]	Low	$12,000 per annum
Engage an independent, qualified party to assess accessibility into and around each aquatic centre, and rectify any deficiencies prior to the swimming season.	Medium	$12,000
Commission RLSSA to provide an annual safety assessment of each Council swimming facility.	High	$12,000 per annum

(1) Costs are high level estimates based on a range of sources including Rider Levett Bucknall – Riders Digest 2019, cost estimates provided for similar projects, general industry cost trends and including a 20% contingency amount.

7.2 Maintenance plan

A costed maintenance plan has been extracted from the recommended actions above. In addition to the works detailed below, routine ongoing maintenance tasks will continue as currently occurs, and funded from recurrent expenditures.

Action	Priority	Cost [1]
Swan Hill Outdoor Pool (if the facility is retained)		
Undertake rectification work to tiling on the hobs and gutter grating on all the pools.	High	$60,000
Undertake rectification work on the concourse slabs, which have numerous cracks (shrinkage and	Medium	$60,000

Action	Priority	Cost [1]
structural) to ensure foot hazards are not permitted to grow and become dangerous to users.		
Investigate and undertake appropriate rectification works to eliminate the continuous loss of very large volumes of water from the 50m pool, which is likely indicative of serious cracking and probable pipe failure.	High	$240,000+
Review compliant storage of the chemicals and separate interactive chemicals.	High	$24,000
Install separate filtration and water treatment plant and equipment for the toddlers' pool.	High	$18,000
Upgrade filters to meet compliant filter filtration rate.	High	$60,000
Swan Hill Leisure Centre		
Review compliant storage of the chemicals and separate interactive chemicals.	High	$24,000
Install separate filtration and water treatment plant and equipment for the toddlers' pool	High	$18,000
Make appropriate changes to the building to ensure it is fully accessible and has adequate change rooms and toilets for customers using the outdoor pool.	Medium	$180,000
Robinvale Leisure Centre		
Repair or replace tiles on the vertical and horizontal hob and upper wall surfaces as they had numerous defects, including delaminated and lifting tiles, as well as cracked, broken and missing tiles.	High	$30,000
Review compliant storage of the chemicals and separate interactive chemicals.	High	$24,000
Install separate filtration and water treatment plant and equipment for the toddlers' pool.	High	$18,000
Upgrade filters to meet compliant filter filtration rate.	High	$36,000
Nyah Swimming Pool		
Undertake rectification work on the concourse slabs, which have numerous cracks to ensure foot hazards are not permitted to grow and become dangerous to users.	High	$42,000
Review compliant storage of the chemicals and separate interactive chemicals.	High	$18,000
Install separate filtration and water treatment plant and equipment for the toddlers' pool.	High	$18,000
Upgrade filters to meet compliant filter filtration rate.	High	$36,000
Upgrade plant and equipment to ensure required turnover periods and rates are met.	High	$30,000

Action	Priority	Cost [1]
Investigate and undertake appropriate rectification works to eliminate the loss of water from the main pool.	Medium	$120,000
Manangatang Swimming Pool		
Investigate cracking of the lap pool floor slab adjacent to some of the visible floor slab expansion joints and undertake restoration work.	Medium	$120,000
Investigate and undertake appropriate rectification works to eliminate the loss of water from the main pool.	Medium	included above
Undertake rectification work on the concourse slabs, which were in poor condition with numerous cracks to ensure foot hazards are not permitted to grow and become dangerous to users.	Medium	$36,000
Review compliant storage of the chemicals and separate interactive chemicals .	High	$18,000
Install separate filtration and water treatment plant and equipment for the toddlers' pool.	High	$18,000
Upgrade filters to meet compliant filter filtration rate.	High	$36,000
Upgrade plant and equipment to ensure required turnover periods and rates are met.	High	$30,000

APPENDIX A: BACKGROUND INFORMATION

Population analysis

This population analysis has been extracted from the Swan Hill Region Economic Development Strategy 2017-2022, and the Swan Hill Rural City Council Plan 2017-2021. The Strategy and Plan documents provide key population and demographic data for the council area including:

- The Swan Hill region has an estimated residential population of 21,000 people. The total population of the region has remained relatively stable over the past decade.
- Swan Hill region attracts around 650,000 tourists each year, and is forecast to attract up to 700,000 tourists by 2022
- The region has a low unemployment rate at 4.2%, with 7,927 employment positions within the region.
- The Swan Hill community is made up of 51 per cent male and 49 per cent female. With a median age of 38 years.
- Swan Hill SEIFA Index of Disadvantage measures the relative level of socio-economic disadvantage based on a range of Census characteristics. In 2016, Swan Hill had a SEIFA index score of 947, below Regional Victoria's score of 977 and Victorian State level of 1010.00.
- Weekly household income in Swan Hill Rural Council area is $1094, which is below regional Victoria ($1124), and state of Victoria ($1416).
- 45% of the population is over 45 as of 2016, which is a substantial increase from 21% of the population over 45 in 2006.

Table A.1 provides a summary of data relating to ethnicity and heritage over the last two census periods:

- The Indigenous population is approximately 4% of the total population.
- The number of residents born in Australia has declined whereas the number of people born overseas has increased.
- The number of residents living in a household which only English is spoken has decreased, and the number of households in which other languages are spoken has increased.

Table A.2 summarises the age profile of Swan Hill Rural City:

- The demographic age spread across the region shows a strong level of population between 0 – 14, which then falls away between 15 – 24 before increasing again between 25 – 74 years of age. The trend over the past 20 years has been towards an ageing population
- Children aged 0 - 14 years made up 19.1% of the population and people aged 65 years and over made up 18.9% of the population. Both these age cohorts have a high proportion of the population than for Victoria and Australia.
- Overall Swan Hill has a higher median age (40 years) than Victoria and Australia (37 and 38 years respectively.

- The age profile suggests that demand will continue for facilities and programs for children and young people, combined with growing demand for services to meet an ageing population. Overall demand for aquatic facilities and programs is likely to increase in proportion to population growth.

Table A.1: Ethnicity and heritage profile of Swan Hill Rural City

	2006 Census	2011 Census	2016 Census
Total population	20,631	20,449	20,584
Aboriginal	751	825	775
Born Australia	17,329	16,749	15,364
Born overseas	1,895	2,403	2,394
English only households	17,688	17,006	15,707
Other language households	1,859	2,402	2,373

Table A.2: Age profile of Swan Hill Rural City

Age	2006 Census	2011 Census	2016 Census
0-4 years	1,353	1,426	1,326
5-14 years	3,082	2,799	2,611
15-19 years	1,507	1,407	1,275
20-24 years	1,124	1,249	1,190
25-34 years	2,411	2,370	2,520
35-44 years	2,813	2,497	2,303
45-54 years	2,855	2,800	2,704
55-64 years	2,285	2,485	2,769
65-74 years	1,641	1,764	2,044
75-84 years	1,176	1,175	1,281
85 Years +	392	478	563
Total	**20,631**	**20,449**	**20,584**

The employment data (refer to Table A.3) suggests that despite an increase in the population over the age of 15 from 2006 to 2016 (446 people), there has been a declining level of full time employment in the same period from 5,950 to 5,256. Growth in part time employment shows an increase of 143 over the same period.

The impact is likely a reduced capacity to pay for community leisure activities over time, and is accounted for in the increasing ageing population within the Swan Hill Region.

Table A.3: Employment profile of Swan Hill Rural City

	2006 Census	2011 Census	2016 Census
Persons aged 15 years and over	16,200	16,221	16,646
Employed, worked full-time	5,950	5,713	5,256
Employed, worked part-time	2,562	2,596	2,705
Employed, away from work	668	641	610
Unemployed, looking for work	444	461	462
Total labour force	**9,627**	**9,408**	**9,032**

Participation in swimming

The Australian Bureau of Statistics produced two statistical reports relating to participation in sport. Participation in Sport and Physical Recreation, Australia, 2011-12 addresses participation at least once in the previous 12 months by people living in Victoria, aged over 15 years and Children's Participation in Sport and Leisure Time Activities, 2003 to 2012 addresses national participation at least once outside of school hours, in the previous 12 months by people aged 5 to 14 years.

Projected participation in swimming and diving

In relation to swimming the reports have found:

Age (years)	15–17	18–24	25–34	35–44	45–54	55–64	65 +
Swimming/Diving	12.2%	8.5%	7.0%	10.1%	5.8%	9.1%	4.6%

(1) Total participation rate for the population in swimming/diving

Annual participation	1–12 times	13–26 times	27–52 times	53–104 times	105+ times
Swimming/Diving	29.3%	23.3%	24.5%	14.4%	8.5%

Type of participation	Organised only	Non-organised only	Both organised and non-organised
Swimming/Diving	10.4%	87.3%	2.3%

Children's participation	2012 (1)
5 – 8 Years	24.5%
9 – 11 Year	18.1%
11 – 14 Years	8.0%

(1) Total does not add to 100% as each percentage relates to the participation rate to each age cohort.

This data indicates the popularity of swimming for young children, and for non organised participation. It is also likely that a high proportion of young children participate in swimming lessons.

Using the swimming participation rates and the age profile of Swan Hill Rural City Council area, an estimate of the total number of swims per annum can be made:

Minimum: 48,875
Maximum: 87,607

This estimate includes swimming at all places, including the home, beaches and all categories of aquatic facilities (eg indoor and outdoor swimming pools). It is not known what proportion of swimming is undertaken a venues other than traditional swimming pools.

The 2013 CERM PI Operational Management Benchmarks for Australian Public Sport, Leisure and Aquatic Centres found that the average number of visits per annum by people living within a 5km catchment was 5.5. This finding was based on a survey of 90 indoor and outdoor pools throughout Australia. Based on the population of Swan Hill of 20,584 the projected annual attendance will be approximately 113,223.

Existing swimming attendances

Available attendance data from the swimming pool operators shows total attendance at the five pools of approximately 79,200.

Pool	Total attendance[2]
Swan Hill Leisure Centre	39,100
Swan Hill Outdoor Pool	19,500
Robinvale Leisure Centre	8,200
Nyah Swimming Pool	6,200
Manangatang Swimming Pool[1]	6,200
Total	**79,200**

(3) No attendance data provided and is assumed to be similar to Nyah
(4) Attendances have been rounded off to nearest 100

Implications

Existing attendances in Swan Hill Rural City Council area is in line with demand estimates based on ABS participation rates and 2016 census data. Whilst it is below the projections based on CERM data, this can be explained by the limited access to all year swimming and the limited choice available to residents.

The key point to note is that based on this information, it is unlikely that substantial unmet demand for swimming facilities exist in Swan Hill Regional City area. Given the condition of the Swan Hill Outdoor Pool and the limited aquatic components within Swan Hill Leisure Centre, additional water space is needed to meet existing demand if the outdoor pool is closed.

Document review

Swan Hill Recreation Reserves Master Plan

In 2017, Council engaged ASR Research to complete the Swan Hill Major Recreation Reserves Master Plan. The focus of this study was to develop a ten year plan for the future provision of sporting facilities within the municipality's reserves. As part of this study, the following items were raised:

- Potential relocation of the Swan Hill Outdoor Pool to the Swan Hill Showgrounds Reserve (alongside the Leisure Centre)
- Expansion of the Swan Hill Leisure Centre to include a group fitness room, amenities for the swimming club, externally accessible public toilets, additional storage and an indoor program pool.

While the study identified the Showgrounds Reserve as a potentially suitable site for a new outdoor pool (should it need to be relocated), it fell short of completing a cost benefit analysis and assessment of the existing facility to be able to provide a definitive recommendation on whether the pool should actually be relocated or not.

Active Play Precinct Plan

In 2016, Council engaged Jeavons Landscape Architects (JLA) to develop an Active Play Precinct Plan for Swan Hill Riverside Park. As part of the design work JLA investigated having a water play area within the park. Through this plan, Council is keen to undertake further analysis, to determine the most efficient and effective water play design, including running and maintenance costs, management and location within Swan Hill.

Riverfront Master Plan

The Swan Hill Riverfront Masterplan October 2013 outlines a vision for the future renewal of the riverfront precinct in Swan Hill. It identifies underlying characteristics and design parameters that are important to the identity of the site and guides future use and development to enhance social, environmental, cultural and economic values.

Key components of the master plan relevant to aquatic facilities include:

- Retention of an outdoor swimming pool in the riverfront precinct to provide a safe way for people to swim, while in close proximity to the river
- A water play area (adjacent the adventure playground) in Riverside Park. Water provides a safe way for children and families to interact with the water. Water play would incorporate elements such as soft fall areas, bubblers, dumpers, spreaders and shallow play areas arranged around a 'beach zone'. Sculptural elements would also be included and would interpret the role of water within the park and in Swan Hill.
- A large scale adventure playground and water play within Riverside Park. This facility would be a key attractor for locals and visitors to the riverfront, activate the riverfront, assist with the viability of additional nearby commercial development and strengthen the role and function of the park as a 'family friendly' space.
- Relocation of the outdoor pool within Riverside Park was considered an undesirable option due to the size requirement for the facility and that it may reduce the area of public open space within Riverside Park.
- Co-location with the existing indoor pool at the recreation reserve was considered the most suitable location for the relocation of the swimming pool. A detailed study is required to determine its feasibility and if there is another more suitable location for the outdoor swimming pool within the riverfront.
- The adventure playground and water play areas within Riverside Park involves consolidating the existing playground into a large adventure playground and water play space. The water play elements may include soft fall areas, bubblers, dumpers, spreaders and shallow play areas arranged around a 'beach zone' (refer to Plan 2.1)



Plan A.1: Potential adventure playground and water play area

Council officer feedback

Interviews were held with Council staff who have direct or indirect responsibility for the management and operation of the five aquatic centres in Swan Hill Rural City Council area.

- Responsibility for the Nyah, Manangatang and Swan Hill outdoor pools is within the Infrastructure Directorate, whereas the Robinvale and Swan Hill leisure centres are within the Development and Planning Directorate.
- Both Nyah and Manangatang pools are managed by a local incorporated committee under a lease/licence from Council. Nyah's pool is on Council land and Manangatang pool is on a Crown Reserve.
- Both Nyah and Manangatang committees have difficulties finding adequate qualified staff to operate the pools each year. They tend to employ university students, which presents a problem at the beginning and end of each season when they are at university. They also have difficulties attracting adequate volunteers to be a member of the committee.
- The two pools have had works to upgrade plant and equipment about six years ago. While the Nyah pool seems to be structurally sound, the Manangatang pool was constructed on reactive soil, resulting in cracks and leakage from the pool.
- Swan Hill Outdoor Pool is in poorer condition than the other two pools. Leaks from the pool have been repaired, however leakage has created voids under the pool which are a potential problem in future years.
- Swan Hill Leisure Centre, Robinvale Leisure Centre and Swan Hill Outdoor Pool are all managed under contract to Belgravia Leisure.
- A master plan for Riverside Park has recommended a water play park be established at the park. Council has not determined whether it should be located at the leisure centre or in a public space.

Stakeholder feedback

Stakeholder feedback was sought from a targeted list of stakeholders (refer to Table A.4) provided by council, specifically including:

Table A.4: Targeted stakeholder feedback list

Name	Organisation
Cr Lea Johnson	Swan Hill Leisure Centre Committee of Management
Cr Bill Moar	Swan Hill Leisure Centre Committee of Management
Tim Free	Swan Hill Leisure Centre Committee of Management
Peta Lindsay	Swan Hill College
Andrew Satori	Swan Hill College
Reg Packer	Swan Hill Show Society Office
President Junior Kelly	Swan Hill Boxing Club
Vice President Daniel Uebergang	Swan Hill Boxing Club
President Anthony Blohm	Swan Hill Football Netball Club
Alan Hatcher	Swan Hill Cricket Club
Tony Di Palma	Swan Hill Futsal
	Swan Hill Fire Brigade
Peta	Robinvale Leisure Centre Manager

Name	Organisation
Jesse Sherwood	Sport and Recreation Victoria
Paul Goudie	Sport and Recreation Victoria
Pat Ahern	Council
Cheryl Rogers	Nyah Pool Committee
Natalie Plant	Manangatang Pool Committee

Stakeholders were contacted by telephone and provided a brief background to the project and an opportunity to respond to three general and open-ended questions. Stakeholders were also given the opportunity to provide further comments about the project outside of these three questions. The stakeholders contacted had in some cases already provided feedback through the e-survey, or declined to respond to all questions. The questions and the responses are provided below:

Question 1: Do you have any general comments about the provision of swimming facilities in the Swan Hill Rural City Council area?

- It is important to maintain the regional pools. The local communities don't want to drive too far to visit other swimming centres, so it's important that the regional pools be maintained to a level that is similar to the main swimming centres at Swan Hill.
- Swan Hill Leisure Centre and outdoor pool used by Swan Hill College. It contributed funds to the leisure centre, and so we have a vested interest in maintaining its use.
- The boxing club doesn't use the swimming pool.
- The indoor facility at Swan Hill is great for the football and netball club, due to proximity.
- The cricket club doesn't use the swimming pool.
- Great that the strategy is being undertaken. SRV has a focus on universal design, about accessibility to all ages and genders, and many of the rural pools do not have as much access to all at this stage due to legacy design and build.

Question 2: Do you have any specific comments about the swimming pools at Swan Hill Leisure Centre, Nyah, Manangatang and Robinvale?

- Robinvale has a solar heating system that has never been used, and could be updated and maintained, which would open the opportunity to have the season extended. This would open the centre up to more use. We need a wet deck.
- The role of aquatic facilities have been as community gathering places, and should go beyond the traditional lap swimming set up of the existing pools, incorporating other activities/splash pads/etc.
- Rural pools have an important role within the community, and there is a need to create enhanced energy efficiency, and updated to new standards of facility. It would be ideal to upgrade the look and feel of the centre.

Question 3: The current outdoor swimming pool in Swan Hill is nearing the end of its useful life – should it be replaced? If so where is the best location – current site, adjacent to the Leisure Centre, on the river foreshore or any other site?

- Outdoor pool should be replaced, and moved to be adjacent to the indoor leisure centre
- If it's [the outdoor pool] going to be replaced, it should be converted to a waterplay park/splash pad etc.

- There are advantages and disadvantages for moving the pool to the leisure centre, such as the impact on the triathlon competition, which is currently well located alongside the river.
- Moving the outdoor pool to the leisure centre precinct would have advantages from a facility perspective, and also alignment with existing stakeholders and community groups.
- Prefer the outdoor pool to be replaced near/adjacent to the leisure centre, as this would provide better access for the school. The riverside area would be better to be redeveloped for other uses if the pool could be moved.
- We [the Show Society] do not like the idea of the pool moving to showgrounds precinct, as it would take up usable space. There has been a lot of encroachment on showgrounds space over the years, which has limited our ability to develop other activations. If a pool was put into the space it would take a large amount of space. The riverside precinct is very good, and if the pool is to be replaced it should be in the same place to accommodate the needs of people along the riverside, including the caravan park.
- The proposal to move the outdoor pool to the leisure centre precinct would greatly increase synergies with the club perspective, both for the netball and football club.
- The future of outdoor pool needs to be addressed. Perhaps part of the showgrounds and leisure centre. There has been a lot of money spent in the riverside precinct, and so there might be some sunk cost issues to consider.
- The riverside precinct might benefit from a splash pad instead of a pool.
- The new bridge over the river might impact on existing site of outdoor swimming pool.

Summary

The chapter summarises information derived from relevant reports and documents and stakeholder interviews:

- The Swan Hill region has an estimated residential population of 21,000 people. The total population of the region has remained relatively stable over the past decade. The region attracts around 650,000 tourists each year, and is forecast to attract up to 700,000 tourists by 2022
- The age profile suggests that demand will continue for facilities and programs for children and young people, combined with growing demand for services to meet an ageing population. Overall demand for aquatic facilities and programs is likely to increase in proportion to population growth.
- The employment data suggests that despite an increase in the population over the age of 15 from 2006 to 2016 (446 people), there has been a declining level of full time employment.
- Existing attendances in Swan Hill Rural City Council area is in line with demand estimates based on ABS participation rates and 2016 census data, and below the projections based on CERM data. Based on this information, it is unlikely that substantial unmet demand for swimming facilities exist in Swan Hill Rural City area. If the Swan Hill Outdoor Pool is closed, additional water space will be needed to meet existing demand.
- Potential to expand the Swan Hill Leisure Centre to include a group fitness room, amenities for the swimming club, externally accessible public toilets, additional storage and an indoor program pool.
- The Swan Hill Riverfront Masterplan October 2013 outlined a vision for the future renewal of the riverfront precinct in Swan Hill, with recommendations including co-location of the outdoor pool with the existing indoor pool at the recreation reserve was

the most suitable location for the relocation of the swimming pool.

- Both Nyah and Manangatang committees have difficulties finding adequate qualified staff to operate the pools each year. They tend to employ university students, which presents a problem at the beginning and end of each season. They also have difficulties attracting adequate volunteers to be a member of the committee.
- Swan Hill Outdoor Pool is in poor condition. Leaks from the pool have been repaired, however leakage has created voids under the pool which are a potential problem in future years.
- The masterplan for Riverside Park has recommended a water play park be established there. Council has not determined whether it should be located at the leisure centre or in a public space.
- Most key stakeholders were in favour of relocating and upgrading the Swan Hill Outdoor Pool to an area contingent with the recreation centre. The Show Society has identified the impact that relocation of the outdoor pool would have on its already declining usable space in the showgrounds precinct.

APPENDIX B: ENGINEERING ASSESSMENT

Filtration separation

Four of the five centres use only one system to carry out filtration and water treatment for all the pools in the centre. This is an unacceptable feature and does not comply with the Victorian Pool Operators Handbook, the Pool Water Treatment Advisory Groups publications or any other regulatory authority publications. Different pool uses, bather loads and age ranges require the use of separate systems.

The only centre that includes pool separation is the Swan Hill Outdoor Pool, which separates pools of different use, depth and bather load.

Turnover periods and rates

Table B.1 summarises the actual and required turnover by period and rate at each of the five pools. The required design turnover periods for the various types of pools and bather loads have been determined in accordance with the Pool Water Treatment Advisory Group (PWTAG) Code of Practice for Swimming Pool Water, updated to reflect the current requirements of Managing Health and Safety in Swimming Pools (HSG179), 4 April 2017 - V4.

The actual turnover periods and rates shown for the non-separated pools are the overall figures, and clearly differ widely from the individual pool requirements.

Two centres, namely Manangatang and Nyah, operate with turnover periods and rates well outside acceptable healthy values. This feature, combined with the non-separation of pools, is considered totally outside healthy pool operational performance.

Table B.1: Swimming pool centres - pool turnover periods and rates

Aquatic Centre	Pool	Actual Turnover		Required Turnover	
		Period (hrs)	Rate (m3/hr)	Period (hrs)	Rate (m3/hr)
Robinvale Leisure Centre	Lap pool	)		3.0	190
	Learners' pool	) 2.46	270	1.0	80
	Toddlers' pool	)		0.5	30
Manangatang Public Pool Centre	Lap pool	) 9.74	54	3.0	167
	Toddlers' pool	)	(TBC)	0.5	52
Nyah Public Swimming Pool	Lap pool	) 5.56	135	3.0	242
	Toddlers' pool	)		0.5	48
Swan Hill Leisure Centre	Lap pool	)		2.0	194
	Lap pool ramp	) 1.39	290		
	Toddlers' pool	)		0.75	21
Swan Hill Outdoor Pool Centre	Lap pool	4.58	360	3.5	471
	Intermediate pool	)		2.5	138
	Dive pool	)TBD		4.0	150
	Toddlers pool	)		0.75	80

Aquatic Centre	Pool	Actual Turnover		Required Turnover	
		Period (hrs)	Rate (m3/hr)	Period (hrs)	Rate (m3/hr)
	Waterslide pool	0.96	27	1.0	26

Filtration rates

Filtration rates

- Robinvale, Manangatang and Nyah pools' total filtration rates are respectively 62%, 58% and 109% greater than the allowable filtration rates for the filters at those centres and are hence unacceptable.
- Swan Hill Leisure Centre's total filtration rate is 6% less than the allowable filtration rate for the filters at that centre and is acceptable as an average rate.
- It should also be noted that the average filtration rate is not necessarily the rate for each pool, given the non-compliant use of single systems for all the pools in these centres.
- Swan Hill Outdoor Pool's filtration rates are acceptable for the diving, intermediate, toddlers' and waterslide pools, and 25% excessive for the 50m lap pool. The 50m pool filtration rate may be acceptable in any case in its rural location, given its low general bather loading rates.

Separation of FWT systems for separate pools

Page 23 in the Victorian Pool Pperators Handbook includes the recommendation of separate filtration and water treatment systems for children's pools.

- Robinvale, Manangatang and Nyah pools and the Swan Hill Leisure Centre all use a single filtration and water treatment system for all pools and are hence unacceptable.
- Swan Hill Outdoor Pool uses separate filtration and water treatment systems for pools of different use and bather load and hence is generally acceptable. A separate system should however be provided for the octagonal toddlers pool.

Robinvale, Manangatang and Nyah pools and the Swan Hill Outdoor Pool all operate under very excessive filtration rates, indicating that the filters provided are totally inadequate for the required turnover rates.

Pool water treatment

This review is of the centres in general and notes the typical applications and the requirements observed.

All the centres used sodium hypochlorite as the primary disinfectant and either carbon dioxide or hydrochloric acid for pH control, with calcium hypochlorite as backup disinfectant. Cyanuric acid appeared to be used in all of the outdoor centres.

The plant used for chemical treatment was generally of adequate type and capacity, varying between the centres. The water quality could not be assessed either theoretically or objectively due to the non-operational status of the pool centres at the inspection time.

The use of an ultra-violet secondary system at the Swan Hill Leisure Centre would ensure removal of most of the chloramines generated during chemical water treatment and protection of any metallic framework where exposed.

Compliant storage of the chemicals needs to be reviewed and the separation of various interactive chemicals needs to be ensured.

Structural and finishes

The inspections of the centres took place while the main pools were essentially filled with dirty water. In those circumstances, it was not possible to closely inspect the pool walls and floors to ascertain the presence of defects or significant cracking of the shells, or to ascertain the accurate condition of the finishes. The following observations need to be understood in the context of the existing conditions during inspection.

Robinvale Leisure Centre

This centre comprised a 33m lap pool, a learners' pools and a semi-circular toddlers' pool. The reinforced concrete pools have tiled hobs around the pools, with (as best as we could see) tiled walls down to a certain level then painted remaining walls and floors.

The tiles on the vertical and horizontal hob and upper wall surfaces exhibited numerous defects, including delaminated and lifting tiles, as well as cracked, broken and missing tiles. The painted areas of the walls and floor were difficult to see or review in terms of condition. The concourses were in reasonable condition with not too many shrinkage or structural cracks.

Safety signs were minimal in terms of regulatory requirements and were in ageing and generally poor condition.

Manangatang Public Swimming Pool

This centre included a 25m lap pool and a semi-circular children's pool. The main lap pool was enclosed by what appears to be a fibreglass shell, covering all the hobs and vertical faces of the pool above water level for the full perimeter. A similar shell enclosed the cross walk to the children's pool adjacent to the lap pool. We were not advised why these enclosures were installed, but the apparent assumption was to make safe concrete walls with cracking problems and possibly failing tiled areas. Clearly no adequate capacity was available to check the presence or otherwise of any significant structural or shrinkage cracking of the pool shells.

Some cracking of the lap pool floor slab appeared to be present adjacent to some of the visible floor slab expansion joints.

The concourse slabs were in poor condition with numerous cracks in the slabs at many locations around the pools. These cracks need rectification to ensure foot hazards are not permitted to grow and become dangerous to users.

Pool safety signs were minimal and not sufficient in terms of the regulatory requirements.

Nyah Public Swimming Pool

The centre included a 33m lap pool and a partially semi-circular children's pool. The main lap pool's hobs and upper walls were encased in fibreglass shells as was observed at the Manangatang pool, with the same associated difficulty in observation of the pool structure and its condition.

The concourse slabs also exhibited numerous cracks which would need to be rectified.

Pool signage was minimal and needs to be upgraded for compliance with regulatory requirements.

Swan Hill Outdoor Pool

This centre, the largest in the shire, included a 50m lap pool, an octagonal children's pool, an intermediate 25m pool and a dive pool. It also included a large three-dimensional waterslide and a small waterslide exit pool.

The 50m pool had a tiled end hob and grated wet deck gutters, as did the remaining pools except the octagonal children's pool. In general the hobs were tiled with numerous defects, the gutter grating was in poor condition with gaps and missing cross-bars and the concourses were cracked in numerous locations. No major structural cracks were observed (again, with the visibility limitations noted earlier) in the structural pool shells of the rectangular pools. The octagonal children's pool shell exhibited numerous structural cracks and defects, particularly around the perimeter of the pool. The concourse slabs again exhibited numerous cracks, both shrinkage and structural, and need rectification work to prevent development of user hazards.

Signage at this centre was better than at the other outdoor centres, but was still inadequate in terms of compliance with regulations.

A significant item of which GNFP was advised regarding this centre was the continuous loss of very large volumes of water from the 50m pool, very likely indicative of serious cracking and probable pipe failure/s.

Swan Hill Leisure Centre

This leisure centre is the only indoor centre included in this review and includes a 25m lap pool with ramp access and a small toddlers' pool adjacent to the lap pool.

The pool structures and finishes were in good condition and well maintained and the signage appeared adequate. Unfortunately only limited indoor inspections and photography could be undertaken due to the centre's busy activity and the limited time available.

Summary

The engineering assessment has found:

- The only centre that includes pool separation is the Swan Hill Outdoor Pool, which separates pools of different use, depth and bather load.
- Manangatang and Nyah pools operate with turnover periods and rates well outside acceptable healthy values. This feature, combined with the non-separation of pools, is considered totally outside healthy pool operational performance.
- Robinvale, Manangatang, Nyah and Swan Hill outdoor pools all operate under very excessive filtration rates, indicating that the filters provided are totally inadequate for the required turnover rates.
- Swan Hill Leisure Centre was structurally sound and signage was adequate. However, the other pools showed signs of having structural defects and the signage was generally inadequate.

APPENDIX C: E-SURVEY

Sample composition

311 people completed the questionnaire. The demographic profile of respondents is summarised below. The sample included far more females than males (76% and 24%, respectively) and was over represented in the 26 – 45 year age cohort, and substantially under-represented in the over 65 age group.

Characteristic	%	Female	Male	Other
Age				
Aged 25 years and under	10%	6%	3%	0%
26 - 35	25%	21%	4%	0%
36 - 45	27%	22%	4%	0%
46 - 55	20%	13%	7%	0%
56 - 65	13%	8%	4%	0%
66 + years	6%	5%	1%	0%
	100%	**76%**	**24%**	**0%**

Use of swimming pools

86% of the respondents had visited a swimming pool in the last 12 months. The most popular pools being Swan Hill Leisure Centre and Swan Hill Outdoor Pool

Swimming Pool	Yes	No
Swan Hill Leisure Centre	56%	44%
Swan Hill Outdoor Pool	57%	43%
Robinvale Leisure Centre	9%	91%
Manangatang Public Swimming Pool	20%	80%
Nyah Public Swimming Pool	33%	67%
Swan Hill Specialist School Pool	13%	87%
Mallee Physio Pool	13%	87%
Other	30%	70%

The common "Other" pools visited were Bendigo, Echuca, Mildura, Kerang and Melbourne

Respondents were asked which swimming pool had they visited the most during the last 12 months. 27% had visited Swan Hill Leisure Centre the most.

Swimming Pool	%
Swan Hill Leisure Centre	27%
Nyah Public Swimming Pool	20%
Swan Hill Outdoor Pool	20%
Manangatang Public Swimming Pool	18%
Robinvale Leisure Centre	6%

Swimming Pool	%
Swan Hill Specialist School Pool	4%
Mallee Physio Pool	3%
Other (nominated above)	2%

The respondents were asked what the three main reasons they chose to use that particular swimming pool were - proximity to home (22%), price (11%), quality of facilities and availability of water space (10%) were the top three reasons.

Reason	%
Close to home	22%
Price	11%
Quality of facilities	10%
Availability of water space	10%
Programs offered	7%
Close to work or education	6%
Good car parking	6%
Quality of instructors	6%
Other	6%
Leisure aquatic facilities	5%
Variety of aquatic features	4%
My club trains here	4%
Availability of gymnasium	2%
Availability of sports hall	1%
Availability of crèche	0%

"Other" reasons were 50m pool, heated pool and waterslide and diving boards

Satisfaction rating

Respondents were asked to rate certain features at the pool they had visited in the last 12 months on a scale of 1 to 5 (5 = very satisfied and 1=very dissatisfied, 0 = Don't know).

Swan Hill Leisure Centre

Respondents had an overwhelming positive rating for the Swan Hill Leisure Centre with most features recording scores in the high threesthrees which indicated a high satisfaction level. However, lower results we recorded for water temperature and the overall condition of the facility which was rated at 3.51 and 3.56 respectively.

Feature	Rating
Indoor sports hall	3.85
Health and fitness facilities	3.83
Aquatic programs available	3.82
Quality of the pool water	3.70
Condition of the toilets and change rooms	3.67
Depth of the pool	3.63
Opening hours	3.61

Feature	Rating
Condition of the pool surrounds	3.61
Overall condition of the facility	3.56
Food and drinks available	3.53
Crèche	3.52
Temperature of the water	3.51

Swan Hill Outdoor Pool

Respondents had a positive rating for the Swan Hill Outdoor Pool with most features recording scores in the threesthrees which indicated satisfaction. However, lower levels of satisfaction were recorded for aquatic programs available (2.97), overall condition of the facility (2.95), shade (2.91), and condition of the toilets and change rooms (2.65).

Feature	Rating
Depth of the pool	4.09
Quality of the pool water	3.62
Food and drinks available	3.34
Opening hours	3.20
Condition of the pool surrounds	3.15
Temperature of the water	3.13
Water slide	3.08
Aquatic programs available	2.97
Overall condition of the facility	2.95
Shade	2.91
Condition of the toilets and change rooms	2.65

Robinvale Leisure Centre

Respondents had a positive rating for the Robinvale Leisure Centre with most features recording scores in the threesthrees which indicated satisfaction. However, lower levels of satisfaction were recorded for aquatic programs available (2.55).

Feature	Rating
Depth of the pool	4.09
Condition of the toilets and change rooms	3.73
Overall condition of the facility	3.55
Quality of the pool water	3.55
Temperature of the water	3.45
Condition of the pool surrounds	3.36
Food and drinks available	3.30
Indoor sports hall	3.18
Shade	2.91
Opening hours	2.82
Health and fitness facilities	2.82
Aquatic programs available	2.55

Manangatang Public Swimming Pool

Respondents had a positive rating for the Manangatang Public Swimming Pool with most features recording scores in the high threesthrees which indicated high levels of satisfaction. There was also the highest score across the five pools for aquatic programs available with a score of 4.38.

Feature	Rating
Aquatic programs available	4.38
Depth of the pool	4.32
Temperature of the water	4.09
Quality of the pool water	3.97
Food and drinks available	3.84
Shade	3.64
Opening hours	3.41
Condition of the pool surrounds	3.39
Overall condition of the facility	3.36
Condition of the toilets and change rooms	3.21

Nyah Public Swimming Pool

Respondents had a positive rating for the Nyah Public Swimming Pool with most features recording scores in the high threesthrees which indicated high levels of satisfaction. There was the highest score across the five pools for quality of the pool water with a score of 4.04. The rating for the opening hours (2.86) and temperature of the pool (2.97) had lower levels of satisfaction.

Feature	Rating
Depth of the pool	4.15
Quality of the pool water	4.04
Condition of the pool surrounds	3.94
Condition of the toilets and change rooms	3.78
Food and drinks available	3.74
Shade	3.73
Overall condition of the facility	3.67
Aquatic programs available	3.04
Temperature of the water	2.97
Opening hours	2.86

Activities

The respondents were asked what activities they participate in whilst at the pool. 22% were swimming with family recreationally with lap swimming (14%) and swimming with friends (13%) in the top three activities.

Activity	%
Recreational swimming with family	22%
Lap swimming	14%
Recreational swimming with friends	13%

Activity	%
Learn to swim lessons (as a parent/caregiver)	9%
Supervise child using water play equipment	8%
Aqua fitness activity	8%
Use water slide	7%
Competition swimming	5%
Used health and fitness facilities	4%
Spectator	3%
Hydrotherapy or rehabilitation	2%
Other	2%
Learn to swim lessons (as a participant)	1%
Use spa pool	1%
Used indoor sports hall	1%
Used crèche	0%

"Other" activities included: diving, swimming lessons / squads and birthday party

Respondents were asked activity did they participate the most when they went to the pool. Recreational swimming with family (30%), learn to swim lessons (as a parent/caregiver) (18%) and lap swimming (17%) were top activities.

Activity	%
Recreational swimming with family	30%
Learn to swim lessons (as a parent/caregiver)	18%
Lap swimming	17%
Aqua fitness activity	8%
Recreational swimming with friends	6%
Competition swimming	4%
Other	3%
Used health and fitness facilities	3%
Use water slide	3%
Spectator	2%
Hydrotherapy or rehabilitation	2%
Learn to swim lessons (as a participant)	1%
Used indoor sports hall	1%
Supervise child using water play equipment	1%
Used crèche	0%

Other activities respondents participated in while at the pool included barbecue, club training, gymnasium, our club squad training, sauna, school sports, swim teacher, swimming club swimming lessons for local school, teaching and coaching, water aerobics.

Future aquatic facilities

Respondents were asked for their opinion on the future location of the Swan Hill Outdoor Pool. They were asked to rate the options in ranking order with 1 indicating their highest priority ranking. Each priority ranking was calculated by adding all the score, with the lowest score being the highest priority in the following ranking tables.

Option	Ranking
Construct a new outdoor pool precinct at the Swan Hill Leisure Centre (at Showgrounds Reserve)	1
Leave at the outdoor pool precinct on Monash Drive (opposite Riverside Park)	2

Respondents were asked for their opinion on the future location of a water play park in Swan Hill. They were asked to rate the options in ranking order with 1 indicating their highest priority ranking.

Option	Ranking
Swan Hill Riverside Park	1
Swan Hill Leisure Centre	2
Swan Hill Outdoor Pool	3

Respondents were asked to rate the highest priority actions for the pool they visited with 1 indicating their highest priority ranking.

Swan Hill Leisure Centre

Feature	Ranking
Expansion of health and fitness area	1
Fitness room	2
Swimming club rooms	3
Playground	4
Additional high-ball court	5
Storage	6
Crèche	7

"Other" priority actions highlighted were:
- Change rooms – more showers, non-slip flooring, more change tables
- Water quality and temperature improved
- More lap swimming lanes and better availability during the day

Robinvale Leisure Centre

Feature	Ranking
Expansion of health and fitness area	1
Fitness room	2
Additional high-ball court	3
Playground	4
Swimming club rooms	5
Storage	6
Crèche	7

"Other" priority actions highlighted:
- Increase hours available for swimming especially before work
- Season is longer
- Heating of the pool

If respondents had visited other pools, they were asked to make comments on what they believe is the highest priority actions to upgrade and improve that pool.

Swan Hill Outdoor Pool

The most popular priorities are:

- Upgrade the change rooms and toilets
- Repair tiling around the pool and clean the pool
- Replace diving blocks
- More shade and seating. Landscape the grounds
- Healthier food options at the kiosk
- Extend opening hours and the season
- Remove baby pool and replace with splash pad/waterpark
- Relocate to Swan Hill Leisure Centre or Showgrounds

Manangatang Public Swimming Pool

The most popular priorities are:

- Upgrade the change rooms and toilets
- Repair pool leaks
- Landscape grounds
- Shade in the carpark
- Improvements to the equipment storage
- Level ground around pool

Nyah Public Swimming Pool

The most popular priorities are:

- Upgrade to a solar heated pool
- More shaded areas
- New diving blocks

Overall highest priorities

Respondents were then asked to list their highest priority development to improve aquatic facilities in the Swan Hill Rural City Council area.

The most popular priorities are:

- 50m indoor heated pool
- Free waterpark/splash pad
- Affordable entry prices
- Combine outdoor and indoor pools into one location
- Longer opening times and season (outdoor pool)
- Hydrotherapy pool

Satisfaction pool operation

Respondents were asked how satisfied they were with certain aspects at the pool they had visited in the last 12 months. They were required to rate these aspects on a scale of 1 to 5 where 1 = very unsatisfied, 5 = very satisfied and 0 = don't know.

Swan Hill Leisure Centre

Respondents were positively inclined with satisfaction scoring in the mid threes for different aspects of the Swan Hill Leisure Centre.

Aspect	Satisfaction
Management	3.55
Opening hours	3.52
Entry prices	3.24

Swan Hill Outdoor Pool

Respondents were positively inclined with satisfaction scoring in the mid threes for different aspects of the Swan Hill Outdoor Pool.

Aspect	Satisfaction
Entry prices	3.61
Management	3.43
Date pool opens for summer	3.40
Date pool closes for winter	3.37
Opening hours	3.29

Robinvale Leisure Centre

Respondents were positively inclined with satisfaction scoring in the threes for different aspects of the Robinvale Leisure Centre. Although the lowest level of satisfaction related to opening times, and the opening and closing months of operations.

Aspect	Satisfaction
Entry prices	3.60
Management	3.55
Opening hours	3.10
Date pool opens for summer	3.10
Date pool closes for winter	3.00

Nyah Public Swimming Pool

Respondents were positively inclined with satisfaction scoring in the high threes for management and entry prices for the Nyah Public Swimming Pool. Although the lowest level of satisfaction related to opening times, and the opening and closing months of operations.

Aspect	Satisfaction
Management	3.98
Entry prices	3.98
Date pool opens for summer	3.24

Aspect	Satisfaction
Opening hours	3.18
Date pool closes for winter	3.12

Manangatang Public Swimming Pool

Respondents were positively inclined with satisfaction scoring in the high fours for management and entry prices for the Manangatang Public Swimming Pool. Although the lowest level of satisfaction related to opening times (3.53). Overall the Manangatang Pool recorded the highest level of satisfaction amongst the five centres.

Aspect	Satisfaction
Management	4.78
Entry prices	4.78
Date pool closes for winter	4.19
Date pool opens for summer	4.09
Opening hours	3.53

Closing comments

Respondents were asked to make any final comments with regards to aquatic facilities in Swan Hill Rural City Council area. The general comments were:

- Swan Hill Leisure Centre and Swan Hill Outdoor Pool require extensive investment to modernise and repair
- 50m pool in Swan Hill would attract tourists and competitions increasing spend in the area
- Water park/splash pad needed
- Outdoor swim season to be extended and longer opening hours
- Move Swan Hill Outdoor Pool to the Swan Hill Leisure Centre site so they are in one place
- Keep Manangatang and Nyah open – great asset for the local community

Summary

This chapter summarises the results of two e-surveys conducted for Swan Hill residents and schools in Swan Hill.

- 311 people completed the questionnaire. The sample included far more females than males (76% and 24%, respectively) and was over represented in the 26 – 45 year age cohort, and substantially under-represented in the over 65 age group.
- 86% of the respondents had visited a swimming pool in the last 12 months.
- The three main reasons patrons chose to use a particular swimming pool was; proximity to home (22%), with price (11%), quality of facilities and availability of water space (10%).
- The top three activities patrons participate in whilst at the pool were; 22% swimming with family recreationally, (14%) lap swimming and (13%) and swimming with friends.
- Opening hours, and the length of the seasons for the Nyah and Manangatang pools recorded the lowest scores for satisfaction, with many respondents indicating a preference for extended times of use.

APPENDIX D: OPERATIONAL AUDIT

Swan Hill Outdoor Public Pool

Facilities

Swan Hill Outdoor Pool was constructed in the 1960s. This pool was later revamped to create a separate dive pool and intermediate pool. A 50m pool was also installed at the north of the complex. Facilities now include:

- 50 metre pool
- 25 metre pool, with wheelchair access ramp
- Toddlers' pool with shade sails
- Dive pool – one and three-metre diving boards
- Water slide
- Kiosk
- Change rooms, showers and toilets

The centre is managed by Belgravia Leisure. Council undertakes all pre-season and in-season maintenance excluding general operational upkeep, grounds maintenance and cleaning.

Operational issues

The centre is managed by Belgravia Leisure. Council undertakes all pre-season and in-season maintenance excluding general operational upkeep, grounds maintenance and cleaning.

Management of the Swan Hill Outdoor Pool has identified key factors that affect performance:

- Swan Hill Outdoor Pool is open from November to March inclusive. During the swimming season the facility is open:

Monday, Wednesday and Friday	6:00am – 8:00am
Monday – Friday	1:00pm – 7:00pm
Saturday – Sunday	11.00am – 7.00pm

- Water use has increased substantially over the past four years, from around $25,000 a year to upwards of $45,000 - $60,000. There is a loss of water through the shell of the pool which necessitates almost constant top up of the pool during the operational period to maintain water level.
- The Swan Hill Leisure Centre Swimming Squad Program uses the outdoor pool during the summer months, although the reporting of the income is included in the leisure centre financial statements.
- At the commencement of the new management contract, swim pool prices were assessed to be too low compared to other swimming pools around the state. They were increased by 5% in 2015/16, and have had further increases of 3% each year since.
- There is a focus on family usage, and trying to entrench usage by families during the operating months.
- The pool is seasonal which does limit the ability to grow usage.

Attendances for the last three seasons are shown in Table D.1 and D.2. Key points to note are:

- Total attendances fluctuate from year to year around 20,000
- Swimming lessons only occurring during January
- The peak swimming times are December, January, and February
- School swimming groups and carnivals are well supported during February and March

Table D.1: Attendance by category

Swan Hill Outdoor Pool Historical Attendances														
Year	Adult	Child	Concession	Season Tickets	Family	Spectator.	Schools	Triathlon	Swim Lessons	Swim Club	Carnivals	Other	Waterslide	Total
2015/16	3372	5914		1329	225	143	7123		336	47	28766	812		22167
2016/17	3420	5574		1416	262	300	5789	379	342	180	3249		4584	20911
2017/18	3580	5548	505	1102	317	214	6426				1794			19486

Table D.2: Attendance by month in 2017/18

Month	Adult	Conc.	Child	Family	Infant	Spec.	School	Carnival	Member Visit	Total
November	345	94	597	25	31	29	325		112	1558
December	837	161	1341	86	58	40	2767		210	5500
January	1588	188	2268	168	146	96		54	432	4940
February	525	30	652	19	37	20	2254	920	230	4687
March	285	32	396	19	22	29	1080	820	118	2801
Total	3580	505	5254	317	294	214	6426	1794	1102	19486

Financial performance

An analysis of the financial performance in the three years to 2016/17 found:

- The overall result across the three years saw declining financial performance from a deficit of $40,573 in 2015 to a deficit of $56,181 in 2017.
- Increased Council subsidy $149,000 (2015) - $190,415 (2017)
- Overall total Income growth from $236,846 in 2015 to $277,572 in 2017
- Increase in management fee: $30,962 (2015) - $52,530 (2017)
- Declining sales to the kiosk: $42,709(2016) - $26,112 (2017)
- Declining revenue from groups/school entry - $21,006 (2016) to $8,984 (2017)
- Growth in squad fees: $2505 (2016) - $6500 (2017)
- Increasing personnel costs
  - ✓ Management wages: $10,390 (2015) - $23,831 (2017)
  - ✓ Lifeguards: $48,993 (2015) – 58,013 (2017)

Swan Hill Leisure Centre

Facilities

The Swan Hill Leisure Centre was built in 2002. The centre comprises:

- 25m x six-lane indoor heated pool,
- Toddler splash pool.
- Gymnasium,
- Crèche,
- High ball court
- Kiosk
- Change rooms, showers and toilets

The swimming pool is wheelchair accessible via a ramp, whereas accessible change rooms do not meet current standards, nor users' needs or expectations.

Operational issues

The centre is managed by Belgravia Leisure.

Management of the Swan Hill Leisure Centre has identified key factors that affect performance:

- Belgravia Leisure has managed the leisure centre since it opened in 2002. The centre has had no structural changes since it opened.
- Swan Hill Leisure Centre is open all year, and opening hours are:

Monday to Thursday	6:00am - 9:00pm
Friday	6:00am - 7:00pm
Saturday	8:00am - 5:00pm
Sunday	10:00am - 5:00pm

- There is inadequate pool space in late afternoons as the learn to swim program is programmed for five lanes from 3.30pm – 5.50pm, and swim squads use three lanes from 5.30pm to 7.30pm.
- Lap swimming is generally restricted to mornings (from 6am), afternoons (until 3.30pm) and weekends.
- The Swan Hill Leisure Centre Swimming Squad Program uses the outdoor pool during the summer months, although the reporting of the income is included in the leisure centre financial reports.
- At the commencement of the new management contract swim pool prices and were assessed to be too low compared to other swimming pools around the state, and were increased by 8% in 2015/16, and have had further increases of 3% each year since.
- The health club is a main driver for usage at the centre, and also for the pool.
- Space is at a premium in the swimming pool, and the lesson program shares space with the health club members during each day.
  - ✓ Four lanes are used for lessons during peak times Monday – Friday afternoons
  - ✓ Three lanes are used for lessons during Saturday mornings
- Pool space is an issue which limits growth of the swim school. Current arrangements also impact health club members' satisfaction.
- In the past three years the centre employed a swimming coach who has driven growth in squad numbers, and greater integration with the swim lesson program. This has been a positive driver for the centre usage.

- Health club membership is predominantly middle aged and female, which drives the performance of the centre. Membership around the 600 mark could be increased to 1000 members over five years if there was more usable space in the swimming pool, group fitness, and in the main stadium.
- Greatest need is for a group fitness room, since these classes are currently conducted off site.
- Leisure centre members now have reciprocal rights to use all other Belgravia Leisure facilities, including the Swan Hill Outdoor Pool and the Robinvale Leisure Centre. This is not currently promoted, and most cross over is seen between members of the leisure centre and Swan Hill Outdoor Pool during the summer months.
- Swan Hill College has exclusive use of the sports hall during school hours. The main activity in the sports hall is futsal, which is programmed five nights per week for a seven week block.

Attendances for the last three seasons are shown in Table D.3 and D.4. Key points to note are:

- Total attendances have declined slightly, although aquatic attendances have increased slightly.
- Memberships and member visits have both declined.
- Aquatics attendances show mixed results with casual attendances increasing, however with declining usage of the swim school, squad swimming and multi-passes.

Table D.3: Attendance by category

Swan Hill Leisure Centre Aquatic Attendances													
Year	Adult	Child	Concession	Infants	Family	Casual Aquatic Total	Aqua Aerobic	Squad	Multi Pass Lessons	Schools	Swim Lessons	Total
2015/16	2,975	3,392	2,194	637	1,480	10,678	5,220	459	1,639	5,113	11,563	34,672
2016/17	2,911	3,860	2,158	549	1,280	10,758	5,402	248	1,644	4,378	12,191	34,621
2017/18	2,155	2,830	1,839	491	1,018	8,333	4,974	309	1,383	4,102	11,696	30,797

Table D.4: Attendance

Swan Hill Leisure Centre Total Attendances				
Year	Membership	Member Visits	Swim School Students – Peak	Total
2015/16	617	27,738	500 – 550	81,420
2016/17	594	27,540	501	81,429
2017/18	N/A	26,720	N/A	74,641

Financial performance

An analysis of the financial performance in the three years to 2016/17 found:

- The overall result across the three years was declining financial performance from a surplus of $24, 513 in 2015 to a deficit of $51,918. This is effectively a decline in

performance of $76,431 over the three year period.

- Increase in management fee: $53,079 (2015) - $103,000 (2017)
- Declining sales to the kiosk: $29,629(2015) - $23,760 (2017)
- Growth in swim school lessons revenue: $176,833 (2015) – $208,902 (2017)
- Growth in squad fees: $2505 (2016) - $6500 (2017)
- Growth in direct debit membership fees - $215,433 (2015) - $240,363 (2017)
- Increasing personnel costs
  - ✓ Duty manager: $116,691 (2015) - $137,425 (2017)
  - ✓ Lifeguards: $72,278 (2015) - $81,933 (2017)
- Increasing program expenses: $12,163 (2015) - $20,094 (2017)

Robinvale Leisure Centre

Facilities

The original Robinvale swimming pool was upgraded as part of the Robinvale Leisure Centre construction in 2005. The swimming pool remains a seasonal, outdoor facility. Facilities include:

- 33 metre pool
- 8.35m learners pool
- 7.87m radius toddler outdoor pool
- Gymnasium
- High ball court
- Kiosk
- Change rooms, showers and toilets

Significant works were done on the pool shell with new water circulation plant and treatment systems installed.

Operational issues

The centre is managed by Belgravia Leisure.

Management of the Robinvale Leisure Centre has identified key factors that affect performance:

- Robinvale pool is open from November to March inclusive. During the swimming season the facility is open:

Monday, Wednesday and Friday	6:30am – 8:30am
November – 3rd week of December and March	
Monday, Wednesday and Thursday	2:00pm – 9:00pm
Tuesday and Friday	10.00am – 9.00pm
Saturday – Sunday	12.00pm – 7.00pm
4th week of December – February	
Monday – Friday	11.00am – 9.00pm
Saturday – Sunday	11.00am – 7.00pm

- At the commencement of the new management contract swim pool prices were assessed to be too low compared to other swimming pools around the state, and were increased by 5% in 2015/16, and have had further increases of 3% each year since.

- There was an increased expectation regarding cleaning of the centre at the commencement of the last contract term with council, resulting in an increase in costs.
- Robinvale Leisure Centre members now have reciprocal rights to use all other Belgravia Leisure facilities, including the Swan Hill Outdoor Pool and the Swan Hill Leisure Centre. This is not currently promoted, and most cross over is seen between members of the two leisure centres during the summer months when pool space is a premium in Swan Hill.

Attendances for the last six years and attendances in each month in 2017/18 are shown in Table D.5. Key points to note are:

- Total attendances have increased over the last seven years from 17,719 to 26,659.
- Pool attendances are mainly between November and February and drop off in March. In 2017 pool attendances represented 32% of total attendances.
- The lesson program in January has low levels of attendance, and so there may be an opportunity to develop a specific school holiday program.
- Swimming attendance figures peaked in 2011/12 with 11,100 visits. Other years' attendances are between 7,000 and 9,600.
- The focus of this centre now is upon attendances for the stadium/fitness component of the centre rather than aquatics. This is reflected in the attendance figures over time, which have been declining.

Table D.5: Attendance by category

	Dry Programming						Aquatics					
Month	Stadium Casual	Stadium Group	Gym Casual	Gym	Gym MVAC.	Fitness Classes	Adult Swim	Child Swim	Seasons ticket	Swim Lessons	School Swim	Total
2011/12	234	4517	340	2250	657	49	1872	2329	1822	911	2738	**17,719**
2012/13	175	4353	524	1306	632	84	2241	2921	3129	638	2163	**18,166**
2013/14	672	6053	817	3668	838	0	1233	2128	552	808	2536	**19,305**
2014/15	753	7363	518	3299	1022	0	1193	2397	663	793	2330	**20,331**
2015/16	821	5551	557	2589	940	0	1128	2401	767	194	2494	**17,442**
2016/17	1462	10078	1410	1884	134	0	2119	2687	938	240	2080	**23,032**
2017/18	N/A	10919	3103	3936	137	N/A	2259	2599	1394	344	1533	**26,659**

	Dry Programs	Aquatic Programs	Overall
Year	Total	Total	Total
2015/16	10,458	6,984	**17,442**
2016/17	14,968	8,064	**23,032**
2017/18	18,095	8,129	**26,224**

Financial performance

An analysis of the financial performance in the three years to 2016/17 found:

- The overall result across the three years saw an improved financial performance from a

deficit of $52,416 in 2015 to a surplus of $27,672 in 2017.

- It should be noted that the Council subsidy increase to income, combined with growth in the management fee have a substantial effect upon the financial performance of the Robinvale Leisure Centre.
- Income improved by $140,017 over the three year period, of which $124,000 was an increase in the Council subsidy. Similarly the increase in operating costs by $40,704 is accounted for by the increase in the management fee of $43,287 over the three year period.
- Increasing kiosk sales: $21,389(2015) - $29,530 (2017)
- Increasing casual gym sales: $1,765 (2016) - $6,509 (2017)
- Increased Council subsidy: $199,000 (2015) - $323,000 (2017)
- Growth in swim school: $0(2015) - $2,783 (2017)
- Growth in lane/pool hire: $0 (2015) - $4,189 (2017)
- Growth in direct debit memberships: $3,976 (2015) - $8,861(2017)
- Increasing personnel costs:
  - ✓ Management wages: $56,151 (2015) - $68,872 (2017)
  - ✓ Cleaning wages: $3,355 (2015) – $6,128 (2017)
- Management fee: $59,713 (2015) - $103,000 (2017)

Nyah Public Swimming Pool

Facilities

The Nyah Public Swimming Pool has:

- 33 metre, heated pool
- Toddlers, heated pool
- Kiosk
- Change rooms, showers and toilets

The main pool is not covered; however there is a shade structure across the toddler pool. A new entrance, change rooms and kiosk were constructed in estimated 2007 and upgraded water circulation plant and treatment systems installed.

Opening hours

Nyah Outdoor Pool is open from November to March inclusive. During the swimming season the facility is open:

Monday to Sunday	3:00pm – 7:00pm
Lap swimming	
Monday, Wednesday and Friday	6:00am – 8:00am

Management

The facility operates under an Occupancy Lease between Council and Nyah District Swimming Pool Committee. The committee employs staff and is responsible for the general upkeep and maintenance of the facility.

Council undertakes all pre-season and in-season maintenance excluding general operational upkeep, grounds maintenance and cleaning.

Key terms of the Occupancy Lease are:

- The term was five years terminating on 30 June 2016, with a further term of four years. [Note: It is assumed the lease was renewed for the four year term expiring in June 2020]
- Rent of $1 per annum
- Pool committee responsible for:
  - ✓ Operation of the pool, including employment of staff
  - ✓ Routine repairs, maintenance and cleaning of the premises
  - ✓ Rates, taxes, charges, levies and outgoings
  - ✓ Public liability and WorkCover insurance
  - ✓ Payment of utilities, except water
  - ✓ Payment of chemicals
- Council responsible for :
  - ✓ Payment of a subsidy to the Committee, and payment of public liability and other insurance premiums
  - ✓ Building insurance and payment of any excess payable for claims
  - ✓ Payment of water
  - ✓ Ensure plant and equipment is in good working order prior to the swimming season

Programs and use

The Nyah Nyah West United Football Netball Club uses the facility in the early parts of the season. Other user groups include the Nyah and Tooleybuc schools and a small group of early morning swimmers called the 'Icebergs'.

Total attendances in 2017/18 were 6,161 comprising 3,764 children and 2,397 adults. The most popular month is January which has 40% of total visits.

Nyah pool is used by:

- Schools:
  - ✓ Tooleybuc
  - ✓ Nyah District
  - ✓ Woorinen PS
  - ✓ Beverford PS
  - ✓ St Mary's PS
  - ✓ Piangil PS
- Clubs:
  - ✓ United (Nyah/Nyah West) Football Club
  - ✓ Bendigo Pioneers
  - ✓ Nyah Two Bays Swimming Club
- Swimming programs:
  - ✓ The Vicswim program for three weeks during January
  - ✓ Swan Hill District Health Rural Outreach Program
  - ✓ Water aerobics
- Private users and group hirers:
  - ✓ Scouts
  - ✓ Venturers
  - ✓ Girl Guides
  - ✓ Private birthday parties

Comments from the Nyah Pool Committee were:

- Up until last year the pool was heated by waste oil (with an EPA exemption), which allowed the pool to be opened for two longer months (October and March). Waste oil

was collected from farmer volunteers, and after testing was burnt in a furnace to heat the pool.

- Community concern over the burning of fossil fuels meant that this practice was discontinued for this season, and the pool was operated as a "cold" pool, without any heating.
- This year made a profit, but had reduced membership due to pool temperature. The previous year membership was around 70, while this year it only reached membership of 37. This was due to temperature concerns.
- Opening hours were also curtailed so that pool opening hours were restricted to afternoon hours, removing the opportunity for morning swimming which had previously been popular.
- The pool is not opened on days when the air temperature does not reach 25 degrees, which results in a loss of up to a dozen operating days between November and February.
- This year the Nyah pool committee approached Council for a grant to install solar heating. It was indicated that there may be an opportunity to provide some scoping funds for this project.

Manangatang Public Swimming Pool

Facilities

The Manangatang Public Swimming Pool includes

- 25 metre, solar heated pool
- Toddlers' solar heated pool
- Kiosk
- Change rooms, showers and toilets
- Covered grandstand on an embankment

The amenities and change room building was constructed in about 2005. Water circulation plant and treatment systems were estimated to have been installed in 2007.

Opening hours

Manangatang Outdoor Pool is open from November to March inclusive. During the swimming season the facility is open:

November	
Monday – Sunday	3:00pm – 6:00pm
December/January/February	
Monday – Sunday	2:30pm – 7:00pm
March	
Monday – Sunday	3:00pm – 6:00pm
Lap Swimming (during school term)	
1 – 2 mornings a week	8.00am – 9.30am

Management

The facility operates under a Licence, under the Crown Land (Reserves) Act, between Council and Manangatang Swimming Pool Committee. The committee employs staff and is responsible for the general upkeep and maintenance of the facility.

Council undertakes all pre-season and in-season maintenance excluding general operational upkeep, grounds maintenance and cleaning.

Key terms of the Licence are:

- The term was nine years terminating on 30 June 2023.
- Rent of $1 per annum
- Pool committee responsible for:
  - ✓ Operation of the pool, including employment of staff
  - ✓ Routine repairs, maintenance and cleaning of the premises
  - ✓ Rates, taxes, charges, levies and outgoings
  - ✓ Public liability and WorkCover insurance
  - ✓ Payment of utilities, except water
  - ✓ Payment of chemicals
- Council responsible for :
  - ✓ Payment of a subsidy to the committee, and payment of public liability and other insurance premiums
  - ✓ Building insurance and payment of any excess payable for claims
  - ✓ Payment of water
  - ✓ Ensure plant and equipment is in good working order prior to the swimming season

Programs and use

Feedback from the Manangatang Pool Committee and Council officers was:

- Main users are the Manangatang, Chillingollah and Chinkapook communities and the Manangatang P12 College.
- Manangatang town population is approximately 350, and the goal of the pool has been to achieve maximum patronage and attendance from the community. Most people in the town utilise the pool during the summer months.
- The swimming pool offers a range of activities to engage the community including:
  - ✓ Baby swimming lessons
  - ✓ Water aerobics
  - ✓ Lap swimming
  - ✓ Squad training
  - ✓ Fun pool nights
- The Manangatang pool is a critical piece of community infrastructure and is well supported by the community, schools and other sporting groups in the town.
- Patronage of the pool has been increasing with more weekly usage of the pool occurring.
- The equipment room is not very functional due to location near the boys' toilet, and can be a slip hazard. They would like more storage and shading around the pool, particularly around the pool for parents
- Lifeguards are responsible for monitoring chemicals due to need to maintain pool plant and water quality. This poses some additional requirements around employment of lifeguards as they require extra skills and potentially qualifications.
- The pool is opened from November to March each year.
- After school time is the busiest time during school terms, and in hot weather it was popular between 6pm and 9pm. The last summer heat wave the pool opened in the mornings and then in the evenings, and was shut during the heat of the day. This was well received by the community and very popular.

- The pool was constructed on reactive soil, which has resulted in cracks to the pool and some water leakage (amount not specified)

Summary

This chapter reviews the operational performance of all five swimming facilities, based on information provided by Council and the operators of each facility. It has identified the following key issues:

- Swan Hill Outdoor Pool was constructed in the 1960s. This pool was later revamped to create a separate dive pool and intermediate pool. A 50m pool was also installed at the north of the complex.
  - ✓ There is a loss of water through the shell of the pool which necessitates almost constant top up of the pool during the operational period to maintain water level.
  - ✓ There has been declining financial performance for the outdoor pool over the past three years.
- The Swan Hill Leisure Centre was built in 2002. The swimming pool is wheelchair accessible via a ramp, whereas accessible change rooms do not meet current standards, nor users' needs or expectations.
  - ✓ The health club is a main driver for usage at the centre, and also for the pool.
  - ✓ Pool space is an issue which limits growth of the swim school. Current arrangements also impact health club members' satisfaction.
  - ✓ There has been declining financial performance over the past three years.
- The original Robinvale swimming pool was upgraded as part of the Robinvale Leisure Centre construction in 2005. The swimming pool remains a seasonal, outdoor facility.
  - ✓ Significant works were done on the pool shell with new water circulation plant and treatment systems installed.
  - ✓ Total attendances have increased over the last seven years.
  - ✓ Swimming attendance figures peaked in 2011/12 with 11,100 visits. Recent years attendances are between 7,000 and 9,600.
  - ✓ There has been improved financial performance over the past three years.
  - ✓ The Council subsidy increase, combined with growth in the management fee, have a substantial effect upon the financial performance of the Robinvale Leisure Centre.
- The Nyah Public Swimming Pool is not covered; however there is a shade structure across the toddler pool. A new entrance, change rooms and kiosk were constructed in estimated 2007 and upgraded water circulation plant and treatment systems installed.
  - ✓ Council undertakes all pre-season and in-season maintenance excluding general operational upkeep, grounds maintenance and cleaning.
  - ✓ Community concern over the burning of fossil fuels meant that this practice was discontinued for this season, and the pool was operated as a "cold" pool, without any heating.
  - ✓ This year made a profit, but had reduced membership due to pool temperature. The previous year membership was around 70, while this year it only reached membership of 37.
  - ✓ The pool is not opened on days when the air temperature does not reach 25 degrees, which results in a loss of up to a dozen operating days between November and February.
- The Manangatang Public Swimming Pool includes an amenities and change room building which was constructed in about 2005. Water circulation plant and treatment systems were estimated to have been installed in 2007.
  - ✓ Council undertakes all pre-season and in-season maintenance excluding general operational upkeep, grounds maintenance and cleaning.
  - ✓ The Manangatang pool is a critical piece of community infrastructure and is well

supported by the community, schools and other sporting groups in the town.

- ✓ Patronage of the pool has been increasing with more weekly usage of the pool occurring.

B.19.149 GRANT OPPORTUNITIES DECEMBER 2019

Responsible Officer: Chief Executive Officer
File Number: S17-02-01
Attachments: 1 Grants Table

Declarations of Interest:
John McLinden - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The declaration of drought has sparked a number of unscheduled grants as well as the normal rounds of funding available at this time of year and Council has received a number of invitations to apply for grant funding.

This report summarises the grants available from State and Federal funding.

Discussion

An overview of all available grants and their intended use is attached to this report

Consultation

These projects have been in the pipeline for some time, have been discussed with the community, and are in most cases included in relevant community plans or other documents. The projects have been assessed by the relevant departments for compliance and feasibility.

Financial Implications

Council's contributions, when indicated, have been budgeted as part of the normal budget process.

Social Implications

These projects will contribute to increase the region's liveability, upgrade public infrastructure, improve the visual appeal of the municipality and provide leisure activities to the community.

Economic Implications

The projects will employ local contractors and generate economic activities through increased visitation to the region.

Environmental Implications

Not applicable.

Risk Management Implications

Completing the projects within budget and on time.

Council Plan Strategy Addressed

Community enrichment - Provide services and support initiatives that create a Healthy and Safe Community.

Options

1. Approves these proposed grant applications en bloc
2. Only approves selected applications
3. Does not approve these applications

Recommendation

That Council authorises the Chief Executive Officer to lodge grant applications in accordance with the attached table.

Grants Table

PROJECT	COUNCIL FUNDS	OTHER SOURCES	TOTAL FUNDING	TOTAL COST	RDV	SRV	WG	BBRF	DROUGHT 1	DROUGHT 2	MDBEF	REGIONAL AIRPORT PROGRAM	VIC CARAVAN & CAMPING
Robinvale & Swan Hill Housing Development			$ -										
Swan Hill Aerodrome Upgrade	$ 1,100,000		$ 900,000	$ 2,000,000							$ 450,000	$ 450,000	
Vibrant Villages	$ 250,000		$ 500,000	$ 750,000	$ 500,000								
Resheeting Rural Roads			$ 400,000	$ 400,000					$ 200,000	$ 200,000			
Manangatang Pool Upgrades	$ -		$ 120,000	$ 120,000						$ 120,000			
Saleyards Cattle Loading Facility	$ -		$ 50,000	$ 50,000					$ 50,000				
Nyah West Skate Park	$ 44,000		$ 50,000	$ 94,000					$ 50,000				
Boundary Bend Memorial Park Makeover			$ 25,000	$ 25,000					$ 25,000				
Public Art & Acre 21 Land Art Festival / silo			$ 100,000	$ 100,000					$ 75,000	$ 25,000			
Lake Boga Southern Entrance Upgrade	$ -		$ 80,000	$ 80,000					$ 80,000				
Tourism Signage and Gateway Upgrades			$ 100,000	$ 100,000					$ 35,000	$ 65,000			
Manangatang Pre School entrance			$ 25,000	$ 25,000					$ 25,000				
Robinvale and Nyah Netball Courts Lighting	$ 10,000	$ 150,000	$ 470,000	$ 630,000		$ 320,000				$ 150,000			
Robinvale Netball Courts	$ 200,000		$ 440,000	$ 640,000						$ 440,000			
Nyah Netball Courts	$ 107,000	$ 120,000	$ 400,000	$ 627,000					$ 400,000				
Swan Hill Leisure Centre - Group fitness room	$ 250,000		$ 250,000	$ 500,000				$ 250,000					
Ken Harrison - Soccer facility	$ 650,000	$ 60,000	$ 710,000	$ 1,420,000				$ 710,000					
Lake Boga changerooms	$ 100,000		$ 100,000	$ 200,000				$ 100,000					
Woorinen Netball Courts		$ 150,000	$ 250,000	$ 400,000		$ 250,000							
Active Recreation Spaces / reserve entrance	$ 150,000		$ -	$ 150,000									
Path around Lake Boga	$ 30,000	$ 150,000	$ 180,000	$ 360,000				$ 180,000					
Lake Boga Equestrian Centre	$ 60,000		$ 60,000	$ 120,000				$ 60,000					
Gurnet Oval and Robinvale Cricket nets	$ 21,530	$ 15,820	$ 60,000	$ 97,350					$ 60,000				
SH Riverside CP - Water & Powerheads upgrade	$ 250,000		$ 155,000	$ 405,000									$ 155,000
Lake Boga CP - New Ablution Block	$ 5,000	$ 25,000	$ 175,377	$ 205,377									$ 175,377
Robinvale Riverside CP - Leisure Amenities		$ 3,000	$ 47,000	$ 50,000									$ 47,000
	$ 3,227,530		$ 5,647,377	$ 9,548,727	$ 500,000	$ 570,000	$ -	$ 1,300,000	$ 1,000,000	$ 1,000,000	$ 450,000	$ 450,000	$ 377,377

B.19.150 EXPENDITURE ON THE CONSTRUCTION AND MAINTENANCE OF THE SWAN HILL DRAG RACING STRIP

Responsible Officer: Chief Executive Officer
File Number: S15-06-10 & AST-BU-42021-05
Attachments:
1 Actual expenditure
2 Council's letter to Club requesting financials
3 Clubs response
4 Council's letter discussing the future of the Drag Strip
5 Clubs response letter 18 November 2019

Declarations of Interest:
John McLinden - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The racing surface of the Swan Hill Drag Racing Strip continues to develop problems causing unevenness to the surface. This roughness renders the strip unsuitable for racing and has required Council to invest additional funds into repairs and maintenance of the strip. This report sets out the background and history of the construction and maintenance of the Drag Strip and details the expenditure incurred by Council in construction and maintenance of the strip up until November 2019 including a short-term way forward with maintaining this Drag Racing Strip.

Background

Swan Hill and Mildura Rural City's jointly commissioned a feasibility study into North West Victorian motorsports and the report was delivered in May 2011. On the back of this feasibility study and a subsequent Business Case for the Drag Strip component, Council was provided with $2 million in funding from the State Government for the construction of a drag racing strip. Council contributed $450,000 of budgeted funds towards the strips construction. Approximately $220,000 of in-kind support was also provided by the Swan Hill Drag Racing Club either through direct labour from club members or through donations of work from supportive earthmoving contractors.

Construction work on the drag strip commenced in late 2013/14, but was primarily completed in 2014/15. Some expenditure against construction also appears on Council's 2015/16 ledger but these were primarily incidental costs needed to complete the project. The drag racing strip became operational in late 2016 and it became evident immediately after the inaugural race meeting that the track was uneven and in need of remedial action.

Council undertook extensive investigations into the condition of the track's surface and commissioned a report from an expert engineer to provide advice on the likely causes of the unevenness and the most appropriate actions to rectify the situation.

The rectification works involved grinding of the track and profiling and relaying of some small asphalt sections. The concrete grinding and asphalt works were completed in 2017. A number of improvements to drainage along the track aimed at achieving a stabilised moisture regime beneath the track were also completed. It was at this time that Council also undertook a number of other drainage projects within Chisholm reserve to assist not only the drainage of the drag strip, but also the Speedway and Motorcycle Club. Council has also upgraded the entrance to Chisholm reserve and all of these costs are summarised at the end of this report.

Racing returned to the drag strip in 2017/18, and a relatively successful drag racing season ensued.

It was discovered in early 2019 that the track had again become uneven in a localised location where the concrete drag strip abuts the asphalt section of the drag strip.

The concrete sections of the drag strip continue to exhibit minor slab curling and it has also been observed that there is significant thermal expansion and contraction of some of the concrete slabs. This curling and expansion and contraction have led to the failure of a limited number of the mastic joints between the concrete slabs and in particular the joint between the concrete portions of the track and the asphalt section. This has led to significant ingress of water underneath the track leading to the distortion of the track surface at the junction of the asphalt and concrete sections.

Recently Council has provided up to $170,000 to undertake further grinding of 20m of concrete and 23m asphalt surface and repair of mastic joints to enable the Motor Racing Jamboree to be held in Swan Hill in Nov 2019. Council's funding request report included proposal of undertaking a detailed sub-soil investigations and carryout remedial works in 2020 calendar year once the Jamboree is over.

Grinding and joints repair works were completed in mid-October at a cost $95,830. The works to repair and stabilise the track in 2019 included the regrinding of a small section of the concrete and asphalt track and significant works to repair the mastic joints.

In mid-October the drag racing strip was found to be in excellent racing condition and was being prepared by the Swan Hill Drag Racing Club for the Victorian Motor Racing Jamboree which was expected to be a large event attracting international entrants to be conducted in mid-November. In late October some testing on the track showed that the surface has continued to move. On receiving this news, the organisers of the Jamboree cancelled the event citing safety concerns due to the track conditions and low entries.

What is happening at the track?

At the time of completion of the works the track was reported by the club to be in excellent condition.

In the following two weeks, two surprising and rather alarming events have occurred at the drag strip.

An area of asphalt very close to the 1000 foot mark has sunk by 15 to 20mm. This area of asphalt is within the area that was recently ground, we are very confident that only three weeks ago, this surface was completely smooth and level.

The second event is also surprising and alarming.

At the 330 foot mark a slab of concrete has heaved up and cracked in the middle outside the recent grinding works.

Without investigating the subgrade it is not possible at this point to definitively explain the cause of these faults but, it is likely that they are caused by thermal expansion of the concrete coupled with movement in the subgrade caused by the moisture variation resulting in swelling and shrinking of the subgrade. With respect to the asphalt section it is almost certainly the drying out of the subgrade leading to shrinkage of the subgrade and settlement of the surface.

There is apparently footage of a car having difficulty traversing the 1000 foot mark at great speed and that this difficulty is apparently caused by the unevenness of the track which only three weeks earlier was in excellent condition.

How is Drag Racing governed and how does this affect the Swan Hill Track?

Historically there has been one association that has sanctioned drag racing tracks and events.

This association known as ANDRA provides sanctioning of events and tracks, provides rules for racing and also provides insurance for track operators. In recent years ANDRA has become privatised and is now operated as a corporation and is no longer an association of track operators. At the same time, others have now entered the market and are providing sanctioning and insurance for track operators, this includes AASA and the International Hotrod Association.

The Swan Hill Drag Racing Club had been using ANDRA as its sanctioning body and in order to have our track sanctioned ANDRA required evidence the track was safe to operate.

Way Forward with the Club?

In a meeting with between the Club President and Council’s CEO a number of options for the future of the track were explored. There is certainly some benefit in

keeping the track operating even if at a lower level to ensure that the Swan Hill Drag Racing Club can keep its membership engaged. I have a significant fear and this is shared by Gary Rovere that if the track is shut down, even temporarily that their volunteer base will drift away. Experience shows that once lost, it is extremely difficult to get those volunteers back. I explored with Gary the option of running 8th mile events and running events at lower speed categories.

Most of the roughness leading to the underperformance of the track occurs at the quarter mile location where drag racing vehicles are at their maximum speed. It may be possible to revert the track to a 1/8 mile track. Some tracks in Australia are 1/8 mile tracks. One of the points of difference of the Swan Hill track was that it was going to be quarter mile track which is desirable for the high-speed races. That said, it may be possible to revert the track to a 1/8 mile track and to hold events for lower class drag racing typical of many rural drag racing tracks in Australia and overseas.

Such a decision is not palatable to the Swan Hill Drag Racing Club as they obviously wish to make sure that their track performs at the highest possible standard attracting the fastest and most glamorous entry fields and performs at the highest speeds over a 1/4 mile. This of course is the gold standard which they seek, but unfortunately, we do not have a track that at this time can deliver or perform to that expectation.

It is being put to the Swan Hill Drag Racing Club that perhaps they should consider reverting to a lower standard until such time as the track is stabilised and then attempt to rebuild the reputation of the track and attract the higher class entrants. This will have the benefit of continuing to operate the track bringing some revenues to the club to allow them to maintain the track and operate their club and keep their members and volunteers engaged. This proposal has been put to the Swan Hill Drag Racing Club in correspondence from the Chief Executive Officer as a point of discussion. It is suggested that upon the conclusion of these discussions that a report be brought back to a Council Assembly and then to Council for decision on the future of the Swan Hill Drag Racing track.

The Club President was noncommittal on this but said that he would take it back to the club membership and consider what they should do. In a recent correspondence Swan Hill Drag Racing Club expressed their unwillingness to initiate any 1/8 mile race and requested that Council replace the surface ready for ¼ mile racing.

Where to from here?

The Swan Hill Drag Racing strip is proving to be unstable. It is suspected that the cause of this instability lies in the condition of the subgrade beneath the track. This has not been adequately investigated. The following course of action is suggested:

1. Undertake a geotechnical Investigation to determine the subgrade behaviours leading to movement in the track surface. This work can be managed within the approved budget of $170,000.
2. Prepare a repair plan based on the findings of the geotechnical investigation.

3. Close the track to racing until at least 31 December 2020 and monitor its movement and the moisture regime beneath the track.
4. Review the condition of the Drag Strip at the conclusion of the shut down period and consider the Drag Strips future at that time.
5. Explore the potential for alternative uses of the track in the interim period. Such uses could include organised “Burn Out” competitions and advanced driver training.
6. Investigate the potential for significant private investment into the drag strip to fund repairs or to rebuild the track.

Council Plan Strategy Addressed

Governance and leadership - Effective and efficient utilisation of resources.

Options

Council can choose to adopt or amend the recommendation.

Recommendation

That Council implement the recommended course of action (items 1-6) at the Swan Hill Drag Strip as detailed in this report.

Actual expenditure

Swan Hill Rural City Council

Summary of Expenditure On Drag Strip and Associated Works From 1 July 2013 to 13 November 2019

Work Order Description	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	Total	Note
Drag Strip Construction	202,370	2,112,457	226,133	0	0	0	0	**2,540,960**	1
Chisholm Reserve Drag Strip Precinct	0	0	0	25,000	440,912	37,240	95,870	**599,023**	2
Chisholm Reserve Drainage Project	0	0	0	67,126	147,447	52,035	0	**266,608**	3
Chisholm Reserve Upgrade	0	0	0	0	0	1,800	5,260	**7,060**	2 & 3
Chisholm Reserve Entrance Works	0	0	0	0	41,512	111,811	0	**153,323**	4
Total Expenditure Drag Strip & Associated Projects	**202,370**	**2,112,457**	**226,133**	**92,126**	**629,871**	**202,887**	**101,130**	**3,566,974**	
Expenditure Specifically For Drag Strip	**202,370**	**2,112,457**	**226,133**	**25,000**	**440,912**	**37,240**	**95,870**	**3,139,983**	

Note(s):-

1. $2Million of this expenditure was funded from the State Government's Grant, the remainder comes from Council's Rate Revenue
2. Expenditure for 2019/20 is As At 13/11/2019
3. The expenditure on the Drainage Project included works not directly associated with the Drag Strip
4. The expenditure on this Project relates to works that benefit the whole Reserve. $77,294 funded by State Government. Rest by Council.

SWAN HILL
Rural City Council

REF: 3090/19/S15-06-10 & AST-BU-42021-05
JM/SKL

5 September 2019

Mr Gary Rovere
President Swan Hill Drag Racing Club
jogary4@bigpond.com

Dear Gary

REPAIRS TO THE SWAN HILL DRAG STRIP

I write to advise that Council at its meeting of 30 August 2019 considered the financial implications of repairing the Swan Hill Drag Strip. I have enclosed a copy of the unconfirmed minutes of that meeting, for your consideration.

Council has approved expenditure of up to $170,000 to complete the urgent repairs necessary to allow for the 2019/20 drag racing season to proceed. These works are commencing immediately and are expected to be completed by the end of September. As part of its decision, Council has expressed concerns in relation to the financial viability and the future commercialisation of the Swan Hill Drag Racing Club and the Swan Hill Drag Racing Strip.

Council wishes to ensure that the future of the Swan Hill Drag Racing Strip is conducted on a commercial basis to ensure the ongoing financial viability of the strip and that the events conducted at that strip by your club are conducted in such a way as to ensure sufficient funds are put aside to meet the future maintenance needs of the strip.

Given the heavy financial investment into the Swan Hill Drag Racing Strip by the State Government, by Council and by your club and others, Council needs to be assured of the future financial viability of the activities at this strip. In accordance with point 5 of Councils motion I request that you prepare a financial report for Councils confidential consideration showing the current debt level of the Swan Hill Drag Racing Club. Council is aware that the number of your club members have donated or loaned generous sums to provide for the establishment of the drag racing strip and Council wishes to have an understanding of the level of indebtedness of the club.

Following the completion of repairs to the Drag Racing Strip I will be contacting you further to call a meeting where Council and the Swan Hill Drag Racing Club will be discussing the future maintenance of the drag strip.

45 Splatt Street SWAN HILL VIC 3585
PO Box 488 SWAN HILL VIC 3585
DX30166 Swan Hill
Telephone: (03) 5036 2333 Fax: (03) 5036 2340
Email: council@swanhill.vic.gov.au
ABN 97435620016

If in the meantime you require any further information please contact me on 5036 2348.

Yours sincerely

John McLinden
Chief Executive Officer

SWAN HILL
Rural City Council

MINUTES

SPECIAL MEETING OF COUNCIL

Friday, 30 August 2019

Held at Swan Hill Town Hall
Meeting Room 1 (Chambers)
Commenced at 4:00 PM

COUNCIL:
Cr A Young – Mayor

Cr LT McPhee
Cr J Benham
Cr C Jeffery
Cr L Johnson
Cr B Moar
Cr N McKay

UNCONFIRMED

45 Splatt Street SWAN HILL VIC 3585
PO Box 488 SWAN HILL VIC 3585
Telephone: 03 5036 2333 Fax: 03 5036 2340
Email: council@swanhill.vic.gov.au
Website: www.swanhill.vic.gov.au

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B.19.91 DRAG STRIP URGENT MAINTENANCE WORKS 4

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SECTION A – PROCEDURAL MATTERS

- **Open**

Mayor, Councillor Ann Young assumed the chair and declared the meeting open at 4pm.

- **Acknowledgement of Country**

Mayor, Councillor Ann Young read the Acknowledgement of Country.

- **Prayer**

Cr Lea Johnson read the prayer.

- **Apologies**

Cr Les McPhee

Recommendations

That the apologies be accepted.

- **Declarations of Conflict of Interest**

Nil

UNCONFIRMED

SECTION B – REPORTS

B.19.91 DRAG STRIP URGENT MAINTENANCE WORKS

Responsible Officer: Director Infrastructure
File Number: S15-06-10 & AST-BU-42021-05
Attachments: Nil

Declarations of Interest:
Svetla Petkova - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

This report seeks Council's endorsement to proceed with urgent repairs to the Drag Strip track to enable the Jamboree Race in November and private tests organised by the club.

Discussion

The Drag Strip was constructed over 3 years with official completion in October 2015. The total cost of the project was $2,541,052, of which $2M were grant money, $450,000 Council contribution and $219,800 in kind contribution by the Swan Hill Drag Racing Club (the Club).

The strip is constructed as a quarter Mile Drag Racing Track with a total width of 18.5m and a length of 1033m, of which 300 linear meters are concrete slab with 220mm thickness and 579 linear meters are asphalt. Additionally, there are 54 meters of 7/10 seal and 20 meters of sand trap.

In March of 2016 asphalt work and grinding of lipping at expansion joints was undertaken by Council, with additional grinding done by the Club in October 2016.

In 2017 Council undertook diamond grinding of the complete concrete surface, profiling and laying of new asphalt, sealing of joints and, where required, shoulders at a total cost of $436,500. Council also undertook significant works to improve the drainage around the Drag Strip.

Head to Head International Consulting undertook a review and a site inspection, taking into consideration climatic conditions at the site, the pavement design and surface data, and the construction specification and practices.

Their findings suggest issues with drainage due to the flat grade, the high plasticity of the clay material being prone to swelling and cracking during wet and dry conditions amongst others were areas where further work and investigation would be required.

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The section where the concrete meets the asphalt is the current area of concern. A 20m section within chainage between the 200-300m section of concrete pavement has in the past and now shown areas requiring further grinding. The asphalt section immediately following this section up to where the new asphalt meets the old one for around 23 linear meters will also require work due to heaving and depressions to enable racing in November.

Additionally, sealing of joints, where required, will need to be undertaken on the full length of the track to prevent water seeping under the pavement.

To enable racing during this calendar year and assess the long term works required, the following steps are proposed:

1. Diamond grinding of approximately 20 linear meters of concrete and asphalt work over the 23 linear meters immediately adjacent to this section of concrete. If approved, these works will be carried out by mid September 2019 at Council's cost.
2. Negotiate funding arrangements with the Racing Club in relation to future works.
3. In 2020 engage a consultant to undertake detailed sub-soil investigation, rebuild a portion of the track if required and prepare report with recommendation of future works.
4. Develop an ongoing maintenance program for the track.

The diamond grinding plant and equipment is only available for one week in September 2019 and not available until April 2020 after that. Given the short window of opportunity to engage a specialist contractor from Sydney an urgent decision is required from Council.
Officers have attempted to identify alternative contractors without success.

Consultation

During the past few years, Council officers met with representatives from the Club and attended to numerous defects. The timing of works will be negotiated with the Club and will depend on the condition of the track, the funding model negotiated, availability of suitably qualified contractors with specialised equipment and budget allocation.

Financial Implications

The cost of the immediate works consisting of diamond grinding, asphalt repairs and sealing of joints is estimated, including 15% contingency, at $162,223. If existing materials and Council labour is used, the shortfall may reduce to an estimated $124,513. It is proposed to use money from better than forecasted end of 2018/19 financial year to fund this work. Future works will be subject to negotiations and co-funding from the Club.

Social Implications

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If the works do not proceed the Jamboree Race in November will not be able to be held in Swan Hill.

Economic Implications

The Jamboree race brings visitors to town, which has a flow-on effect of revenue raised by local businesses for food, accommodation and entertainment.

Environmental Implications

Nil

Risk Management Implications

There is a risk that once the immediate works are done the Club may not agree to contribute to future works. Council would then have to reconsider the future of the facility.

Council Plan Strategy Addressed

Infrastructure - Infrastructure that appropriately services community needs.

Options

1. **Council approves the unbudgeted expenditure to enable racing in November 2019.**
2. **Council does not approve the expenditure as it is unbudgeted, and advises the club that the race in November 2019 will need to be cancelled.**

Recommendations

That Council:

1. **Council approves unbudgeted expenditure of up to $170,000 to complete the urgent repairs, funded from the better than forecast 2018/19 financial result.**
2. **Negotiates with the Swan Hill Drag Racing Club for funding of future and ongoing maintenance of the Drag Strip**
3. **Subject to the agreement of the Swan Hill Drag Racing Club to fund the works, engage a consultant to investigate the condition and prepare a plan of future works during 2020.**

UNCONFIRMED

115/19 Motion

MOVED Cr Benham

That Council:

1. **Council approves unbudgeted expenditure of up to $170,000 to complete the urgent repairs, funded from the better than forecast 2018/19 financial result.**
2. **Negotiates with the Swan Hill Drag Racing Club for funding of future and ongoing maintenance of the Drag Strip**
3. **Subject to the agreement of the Swan Hill Drag Racing Club to fund the works, engage a consultant to investigate the condition and prepare a plan of future works during 2020.**
4. **That Council seriously consider the viability of the Drag strip in its current condition and the hand-over of the drag strip to the Swan Hill Drag Racing Club after the 2019/20 racing season.**

SECONDED Cr Moar

Cr Johnson moved an amendment to the motion. That in addition to the 4 points above that the following point be added:

5. **That Council request an up to date report on the debt level of the club and a full financial report.**

SECONDED Cr McKay

The Amendment was put and CARRIED

116/19 Amendment

Cr McKay moved an amendment to the motion. That in addition to the 5 points above that the following point be added:

6. **That Council quantify the economic benefit of the upcoming Jamboree event and report this to Council.**

SECONDED Cr Jeffery

The Amendment was put and CARRIED
The Motion was put and CARRIED

Call for a division

For: Crs McKay, Benham, Johnson, Moar and Young

Against: Cr Jeffery

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There being no further business the Mayor, Councillor Ann Young closed the meeting at 4.40pm.

UNCONFIRMED

Date Rec'd:	- 7 OCT 2019	File #:	S11-20-02-V2
Workflow:		Doc #:	
Copies:	CEO	Security:	
BW / Col:			
Comments:			

John McLinden

Swan Hill Rural City Council

Dear John,

Attached is a basic financial report of the SHDRC for this year, we have not run any events since the Nostalgia racing event back in May 2019.

6 Months prior to this meeting the club had an income of just over $133,000.00, during this time the club has installed more new irrigation storage tanks in partnership with the Swan Hill Short Course Racing Club, this now gives both clubs a combined storage of 230,000 litres of water. The Drag club has also installed plumbing between the tanks and the run off dam built by SHRCC in the middle of the short course track, to be able or both clubs to pump that water collected in the dam back into storage and reused.

We have also fully wired and installed all electrical fittings & lights in the control tower, the tower has been plastered and painted, carpet laid and split system air conditioning fitted. Our timing system that we still have under a loan with SHRCC failed and we had no warranty or support from the American manufacturer and from this we had to purchase another full timing system and read out boards from a different manufacturer at a cost of just over $50,000.00, plus we ran power all the way along the race wall to almost the finish line to power up the new read out boards.

The club has purchased and installed a second hand shower block and replaced all the plumbing fixtures right through it at a cost of $6,000.00.

When the track is open we have the ability to attract a very good income stream and enables us to contribute to the infrastructure of the facility, if the timing system had not failed and had to be replaced we would have been in the position of build the first toilet block at no cost to the SHRCC.

We have, with the help of sponsors and our own hard work been able to purchase a tyre rotator machine to mount to the tractor to enable us to prepare the race surface to a higher level from a company in the USA at a cost of $26,000.00, the tractor we have at the facility is being purchased from a local dealer at zero % charge payment plan with the flexibility to extend or skip a monthly payment if we feel we need to.

The original timing system which we have a loan with the SHRCC has been getting the regular payments as per the agreement we signed up for since repayments recommenced after the track closure.

As a result of the latest repair work carried out on the race surface we have had to purchase more track resin and glue to resurface the track with rubber at a cost of $10,000.00. Each time the track has had to close for these repairs it has come at a very significant cost to the drag club in both income and our hard fought for savings, it is only the fact we have very dedicated volunteers that will not let this facility fail and disappoint our community by doing so.

Tower upgrades - $7,500.00

Tyre Rotator - $26,000.00

Shower block - $6,000.00

Power & Timing system - $52,500.00

Water storage tanks - $10,000.00

Maintenance, Fuel & water costs - $4,500.00

Kind regards,



Gary Rovere

President, Swan Hill Drag Racing Club Inc.

TO DATE 2019

OFFICIALS	CATERING	PRIZE Money	TROHIES	CLEANING GATE	SECURITY	KIDS ACTIVITIES	ONFC RUN & TOW MONEY	BAR EXP.

Expenditure & INCOME Swan Hill Drag Racing Club SEPTEMBER '

PAYEE	DATE	AMOUNT	ADVERTISING	AMBO & Fire	ANDRA	FUEL	TRACK	LOAN REPAYMENT	TOILET HIRE	TRACK PREP
VP RACING P/L	11-Sep	8119.05								8119.05
ELGAS	4-Sep	153.65					153.65			
ACADAMY GRAPHICS	3-Sep	330	330							
		8602.7	330				153.65			8119.05
INCOME										

Expenditure & INCOME Swan Hill Drag Racing Club July 2019

PAYEE	DATE	AMOUNT	ADVERTISING	AMBO & Fire	ANDRA	FUEL	MEMBER REIMBURSEMENT TRACK	LOAN REPAYMENT	TOILET HIRE	TRACK PREP
Swan Hill Guardian	2-Jul	440	440							
Adrian Tickell	2-Jul	393.95					393.95			
Veolia	2-Jul	213.15								
ANDRA	2-Jul	130			130					
ANDRA	2-Jul	2747.8			2747.8					
L.Miceli	2-Jul	550								
G.Rovere	2-Jul	174.59								
SHRCC	5-Jul	3410						3410		
Hepburn ag	31-Jul	1500						1500		
		9559.49	440		2877.8		393.95	4910		
INCOME										
Membership		25								
Interest		1.54								
		26.54								

OFFICIALS	CATERING	PRIZE Money	TROHIES	CLEANING GATE	SECURITY	KIDS ACTIVITIES	ONFC RUN & TOW MONEY	GAZEBO
				213.15				
					550			
	174.59							
	174.59			213.15	550			

Expenditure & INCOME Swan Hill Drag Racing Club AUGUST 20

PAYEE	DATE	AMOUNT	ADVERTISING	AMBO & Fire	ANDRA	FUEL	TRACK	LOAN REPAYMENT	TOILET HIRE	TRACK PREP
Central Drinks	7-Aug	1148								
Swan Hill Hire	7-Aug	2200							2200	
Power Direct	27-Aug	419.9					419.9			
GWM	27-Aug	976.25					976.25			
		4744.15					1396.15		2200	
INCOME										
INTEREST	30-Aug	0.96								
SHORT COURSE SHARE OF WATER	28-Sep	1600								
		1600.96								

OFFICIALS	CATERING	PRIZE Money	TROHIES	CLEANING GATE	SECURITY	KIDS ACTIVITIES	ONFC RUN & TOW MONEY	BAR EXP.
								1148
								1148

SWAN HILL
Rural City Council

REF: 3684/19/S15-06-10 & AST-BU-42021-05
JM/SKL

7 November 2019

Mr Gary Rovere
President Swan Hill Drag Racing Club
complete.services@bigpond.com

Dear Gary

CONDITION OF THE SWAN HILL DRAG RACING STRIP

I write to you regarding the future of the Swan Hill Drag Racing Strip and in doing so I do not propose to go through the history of the construction and performance of this strip as you and I are both fully aware of the problems that have plagued this strip leading to its underperformance since the day of its opening. My purpose in writing is to put to you formally some suggestions for the future operation of this strip.

I know that we all share deep frustration and disappointment at the underperformance of the Swan Hill Drag Racing Strip. Both the Swan Hill Drag Racing Club and the Swan Hill Rural City Council have invested significant financial resources and in-kind works to build, maintain and operate this strip over the last few years and still the strip fails to perform at an acceptable standard.

Council is yet to formally consider its position in relation to the future of the drag racing strip and it may be assisted in its deliberations by understanding your views on the matters that I put to you in this letter. To that end I ask you to consider my suggestions and respond in writing at your earliest possible convenience.

As the authority that constructed this drag racing strip Council is yet to fully understand the mechanisms at play that are leading to the instability of the racing surface. We strongly suspect that the instability is now being caused by an unstable subgrade, probably because of inadequate treatment of the soil prior to construction and an unstable moisture regime that is yet to be adequately dealt with.

I am proposing to Council that Council undertakes a geotechnical investigation of the track to fully understand these issues.

This investigation will take some time to complete, Council and the drag racing club will then need time to digest the findings and recommendations of this investigation. In the meantime, it is clear that the track surface is inadequate for racing at the highest

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standards over the quarter mile. I would ask the club consider whether it would be possible to reduce the dragracing strip to a 1/8 mile strip and I make this suggestion as the majority of the unevenness appears to be at the quarter mile point of the track.

I understand, as in all racing sports that there are various grades and classes and I further understand the Swan Hill Drag Racing Strip has seen as its point of difference its ability to run a 1/4 mile and to attract high speed top-class entrants. Clearly, at this point in time the track is unable to perform at a satisfactory standard to attract or to safely run these class of races but I would also asked the club to consider if it would be possible to continue to run the track attracting lower class entrants over the 8th mile and to do so in a safe manner.

My view is that if the track can be operated at a lower standard in a safe manner then whilst this may not be completely desirable to all club members. It will allow the club to continue to operate to keep its members and volunteers engaged and to generate some revenues till such time as the track is stabilised.

Once stabilised the track may then be able to rebuild its reputation and return to quarter mile racing attracting higher class entrants.

Another alternative may be to shut the track down for an indeterminate time and place the track into maintenance mode whereby council would conduct monthly visual inspections of the track and undertake maintenance works to seal any cracks or gaps to ensure that the track is protected from ingress of surface water.

I wish to stress that Council has not formally considered this position on this matter and has made no decisions or even considered any of the options contained within this letter I'll be happy to attend a meeting of the Swan Hill Drag Racing Club to discuss these matters more fully. Once your club has had sufficient time to consider its position in respect of the matters raised in this letter and once you have formally responded I will take this matter to Council for deliberation and decision. I look forward to an invitation to attend a meeting of the Swan Hill Drag Racing Club.

Yours sincerely

John McLinden
Chief Executive Officer

15th November 2019

John McLinden
Chief Executive Officer
Swan Hill Rural City Council

Dear John,
In reply to your letter on the condition of the Swan Hill drag racing strip,
Yes it is extremely disappointing & frustrating that this 12 year project from SHDRC and the SHRCC has failed, we have had many businesses from Swan Hill and surrounding areas that have donated monies, products and logistics to get us to the stage we are at now.
As you have said we do not want to go back through the build process and procedures, but it is very important that all current councillors and the community are aware that project management did not follow the build specifications and code and in many areas only 50% of specification was adhered to.
A longitudinal survey is the most important thing alongside any geotech investigations to guide any future pavement decisions for future expenditure from SHRCC and SHDRC.
In the interim it will be impossible to hold any drag racing events 1/8th or 1/4 mile as insurance providers are very reluctant to provide us with event insurance because of the well documented problems with the racing surface at the Swan Hill Dragway.
ANDRA have requested a level of flatness from the SHRCC on the 19th of June 2019 and again on the 7th of August with the apparent movement of the race track with noticeable sections developing bumps again.
In light of the above requests and in consideration of an ongoing insurance claim against ANDRA after a competitor was injured during an event in May 2019 at the Swan Hill Dragway, a report of flatness is required before any future event with ANDRA.

The cancellation of the Melbourne Jamboree @ Swan Hill Dragway has had a huge impact on the SHDRC, this event was to be the biggest and most prestigious event on our calendar with competitors coming from all over the country to race here, this event would have provided a massive flow on economic benefit to the whole community of Swan Hill and surrounds.

The Nitro Funny car event we held attracted almost $60,000 in spectator gate takings and around $25,000 in competitor entries, in the lead up to the Jamboree event the SHDRC has purchased a track conditioner (also known as a tyre rotator) to assist us in racing surface preparation at a cost of $26,000 excluding import costs from America, we have already bought and received $10,000 worth of track preparation chemicals, purchased diesel fuel to run tractors, by not running the Street Machine Drag Challenge day the club has lost $18,000.

This closure of the track has cost us all the above monies plus any foreseeable income and a sponsorship contract with another national parts importer and supplier of a cost to the club of $30,000, all other current sponsorships are under suspension until we are racing again, coupled with the recent expenditure by the SHRCC on the last grinding work n the race track we estimate a loss to the community in excess of a 1/4 of a million dollars.

In conclusion the SHDRC wishes for the racing surface to be replaced properly as per the original specifications and give the club the opportunity to provide an economic boost for our local economy, the business cases and studies put forward at the beginning of the track funding process suggested that a drag racing facility here in Swan Hill could provide a massive input into the local community and it is something we fully believe and have had feedback from many local businesses assures that it is. We are fully committed to working with the SHRCC to secure the best possible future for the Swan Hill Dragway and our own clubs

future for many years to come, to continue to build the facility and attract more events like Jamboree and National 400 Thunder to our home track which have indicated that Drag racing up to the highest level will resume at Swan Hill Dragway as soon as the racing surface is safe.

Kind regards,

Gary Rovere

President, Swan Hill Drag Racing Club Inc.

B.19.151 APPOINTMENT OF COUNCIL DELEGATES TO OUTSIDE ORGANISATIONS

Responsible Officer: Chief Executive Officer
File Number: S16-20-01
Attachments: 1 Council Representatives

Declarations of Interest:
John McLinden - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The purpose of the report is to consider the appointment of Councillors to outside organisations and community groups.

Discussion

Council makes appointments to various external organisations and community groups. This assists Council in working closely with its community and taking part in a wide range of activities associated with the development of the Municipality.

Consultation

Not applicable.

Financial Implications

Travel and accommodation costs will be incurred by Councillors and are reimbursed. These costs are budgeted for annually.

Social, Economic and Environmental Implications

Appointments to external organisations will assist Council in achieving its economic, social and environmental objectives.

Risk Management Implications

Nil.

Council Plan Strategy Addressed

Effective partnerships and relationships with key stakeholders and staff. - Effective partnerships and relationships with key stakeholders.

Options
Some of the appointments are mandatory (eg Audit Committee) and others are optional.

Recommendation

That Council appoint Councillors to external organisations as shown in Attachment 1 to this report.

COUNCIL DELEGATES

	Organisation	Councillor Representative	Councillor / Officer April 2019	Councillor / Officer December 2019
1	**Audit Committee**	2 Councillors as members	Cr Jeffery Cr Johnson	Cr Jeffery Cr Johnson
2	**Chief Executive Officer Performance Review Committee**	Mayor, Immediate Past Mayor and Councillor	Cr Young Cr McPhee Cr Johnson	Cr Moar Cr Young Cr Johnson
3	**Swan Hill Regional Livestock Exchange**	Councillor Officer	Cr Moar	Cr Moar
4	**Swan Hill Leisure Centre Committee of Management**	Councillor as Delegate Councillor as Sub-Delegate	Cr Johnson Cr Moar (sub delegate)	Cr Moar Cr Johnson (sub delegate)
5	**Swan Hill Regional Art Gallery Advisory Committee**	Councillor as member	Cr Young	Cr Young
6	**Loddon Mallee Waste and Resource Recovery Board**	Councillor as Director on Group Board	Cr Moar	Cr Moar
7	**Municipal Association of Victoria**	Councillor as Delegate Councillor as Sub-Delegate	Cr McPhee Cr Johnson (sub delegate)	Cr McPhee Cr Benham (sub delegate)
8	**Municipal Emergency Management Planning Committee**	Councillor as Chair	Cr McPhee Cr Jeffery (sub-delegate)	Cr McPhee Cr Jeffery (sub-delegate)
9	**Murray River Group of Councils**	Mayor and CEO	Mayor CEO	Mayor CEO
10	**North West Municipalities Association**	Mayor and CEO or Councillors	Cr McPhee	Cr McPhee
11	**Swan Hill Inc.**	Councillor/Officer as board member	Cr Johnson	Cr Johnson Cr Benham (sub-delegate)

	Organisation	Councillor Representative	Councillor / Officer April 2019	Councillor / Officer December 2019
12	**Lake Boga Land on Water Committee of Management**	Councillor as member	Cr McPhee	Cr McPhee
13	**Chisholm Reserve Inc Meeting**		Cr Young	Cr Young
14	**Agribusiness Advisory Committee**	Councillor as member	Cr Moar	Cr Young
15	**Event Support Fund**	Mayor	Mayor and Cr Jeffery	Mayor and Cr McKay
16	**Joint Bridge Committee between Murray River Council and Swan Hill Rural City Council**	Councillors	Cr McPhee and Cr Moar	Cr McPhee and Cr Moar
17	**Community Development Fund**	Councillors	Mayor and Cr Jeffery	Mayor and Cr Benham
18	**Indoor Sports Stadium Advocacy Committee**	Councillor as a Member		Cr Jeffery

	Committee	Councillor 2019	Councillor 2020
19	**Robinvale Aboriginal Elders Committee**	Cr Benham	Cr Benham
20	**Robinvale Euston Business Association**	Cr Benham	Cr Benham
21	**Lake Boga Inc**	Cr McPhee	Cr McPhee
22	**Manangatang Improvement Group**	Cr McKay	Cr McKay
23	**Nyah Action Group**	Cr McKay	Cr McKay
24	**Ultima Progress Association**	Cr McPhee	Cr McPhee
25	**Bigger Better Beverford Group**	Cr Johnson Cr Jeffery Cr Young Cr Moar	Cr Johnson Cr Jeffery Cr Young Cr Moar
26	**Woorinen Progress Association**	Cr Johnson Cr Jeffery Cr Young Cr Moar	Cr Johnson Cr Jeffery Cr Young Cr Moar
27	**Piangil Community Group**	Cr McKay	Cr McKay
28	**Boundary Bend Progress Association**	Cr McKay	Cr McKay
29	**Wemen Progress Association**	Cr Benham	Cr Benham
30	**Rail Freight Alliance**	Cr Young	Cr Young
31	**Central Murray Regional Transport Forum**	Mayor	Mayor
32	**Rural Councils Victoria**	Cr Johnson Cr McPhee (sub delegate)	Cr Jeffery Cr McPhee (sub delegate)
33	**Local Aboriginal Network Robinvale**	Cr Benham	Cr Benham
34	**Local Aboriginal Network Swan Hill**	Cr Johnson Cr McPhee (sub delegate)	Cr Johnson Cr McKay (sub delegate)
35	**Robinvale Improvement Group**	Cr Benham	Cr Benham
36	**Grampians Wimmera Mallee Water Advisory Committee**	Cr McKay	Cr McKay

SECTION C – DECISIONS WHICH NEED ACTION/RATIFICATION

C.19.21 SIGN & SEAL REPORT

Responsible Officer: Chief Executive Officer

Attachments: Nil.

Declarations of Interest:
John McLinden - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The following documents and agreements have been signed and sealed by the Councillors and the Chief Executive Officer on the respective dates. Those actions require the ratification of the Council.

Discussion

During the course of any month Council is required to sign and seal a range of documents arising from decisions made on a previous occasion(s). Examples include sale of land, entering into funding arrangements for Council programs etc.

As the decision to enter into these agreements has already been made, these documents are signed and sealed when received, with Council ratifying the signing and sealing at the next Council meeting.

The following documents were signed and sealed since the last Council meeting:

No.	Document Type	Document Description	Date signed/ sealed
958	Addendum to an existing Contract #14375801 Power Consumption Lake Boga Caravan Park Toilet Block	Between Swan Hill Rural City Council and J & S Stevens	12-11-2019
959	Deed of renewal of lease “Ultima Public Hall” – 15 Dillon Street Ultima.	Between Swan Hill Rural City Council and Ultima Lions Club Inc.	26-11-2019

Conclusion

Council authorise the signing and sealing of the above documents.

Recommendation

That Council notes the actions of signing and sealing the documents under delegation as scheduled.

C.19.22 COUNCILLOR ASSEMBLIES - RECORD OF ATTENDANCE AND AGENDA ITEMS

Responsible Officer: Chief Executive Officer
File Number: S15-05-06
Attachments: 1 Councillor Attendance

Declarations of Interest:
John McLinden - as the responsible officer, I declare that I have no disclosable interests in this matter.

Summary

The Local Government Act 1989 requires that the details of Councillor Assemblies be reported to Council meetings on a monthly basis.

Discussion

The State Government has amended the Local Government Act 1989 which requires Council to report on Councillor Assemblies.

Whilst Minutes do not have to be recorded, Agenda items and those in attendance must be, and a report presented to Council.

An assembly of Councillors is defined as a meeting that is planned or scheduled at which at least half of the Council and one Officer are in attendance, and where the matters being considered that are intended or likely to be the subject of a Council decision.

No formal decisions can be made at an assembly but rather direction can be given that is likely to lead to a formal decision of Council.

Details of the most recent assemblies of Council are attached.

Consultation

Not applicable.

Financial Implications

Not applicable.

Social Implications

Not applicable.

Economic Implications

Not applicable.

Environmental Implications

Not applicable.

Risk Management Implications

Not applicable.

Council Plan Strategy Addressed

Governance and leadership - Effective advocacy and strategic planning.

Options

Council must comply with the requirements of the Local Government Act 1989.

Recommendation

That Council note the contents of the report.

COUNCILLOR ASSEMBLIES ATTENDANCE AND AGENDA
26 November 2019 at 9am, Swan Hill Town Hall – Council Chambers

AGENDA ITEMS

- Two lot Subdivision (house excisions) in FZ Sat490 Anzac Road, Robinvale 102 Satelberg Road, Robinvale
- Drag Strip
- Our Place – Discussions
- On Farm Accommodation
- Environmental Water
- Swan Hill Inc - Strategic Plan, Communication Plan and Marketing Plan including budget
- Regional Agricultural Show Development Grants Program report
- The Municipal Early to Middle Years Plan Update
- Internal Offsets
- Possible Land Sale
- 2020 Council Election
- Local Government Act Review - Update
- Election period policy and procedure
- Citizenship on Australia Day Dress Code
- Asset Naming
- Grants Up-date

ADDITIONAL ITEMS DISCUSSED

- Nil

ATTENDANCE

Councillors

- Cr Ann Young
- Cr Les McPhee
- Cr Chris Jeffery
- Cr Lea Johnson
- Cr Jade Benham
- Cr Bill Moar
- Cr Nicole McKay

Apologies

- Nil

OFFICERS

- John McLinden, Chief Executive Officer
- Heather Green, Director Development and Planning
- Bruce Myers, Director Community & Cultural Services
- Rachael Blandthorn, Principal Planner
- Stefan Louw, Development Manager
- Fiona Gormann, Economic and Community Development Manager
- Meagan Monk, Community Recreation & Grants Officer
- Nathan Keighran, Liveability and Project Development Manager
- Muriel Scholz, Senior Economic Development Officer
- Sam Steel Senior Environment Officer
- Julie Wiggins Procurement and Properties Coordinator

- Dione Heppell, Project Manager
- Greg Hordacre, Acting Performing Arts & Venue Director
- Nazrul Islam, Engineering Manager
- Jan McEwan, Family Youth & Children's Services Manager

Other

- Richard Mintern and Hillary Johnson Commonwealth Environmental Water Office
- Rachael Williams, Robyn Burns and Cindy Hinterhozl

CONFLICT OF INTEREST

- Cr Bill Moar in item 6 - an indirect interest due to a close association
- Cr Lea Johnson in item 10 - a direct interest

COUNCILLOR ASSEMBLIES ATTENDANCE AND AGENDA
3 December 2019 at 1pm, Swan Hill Town Hall – Council Chambers

AGENDA ITEMS

- Aquatic Needs Analysis
- Mallee Regional Innovation Centre & the one basin project
- Victorian Murray Flood Plain Restoration Project
- 490 Anzac and 102 Satelberg – Robinvale
- Monash Drive Car Parking
- Aged Care Up-date
- Soccer Development Report
- Best Value Report
- Appointment of Councillors to outside organisations & Community groups

ADDITIONAL ITEMS DISCUSSED

- Vic Police – Housing in Robinvale
- Boo's Lease – Lake Boga

ATTENDANCE

Councillors

- Cr Les McPhee
- Cr Chris Jeffery
- Cr Lea Johnson
- Cr Jade Benham
- Cr Bill Moar
- Cr Nicole McKay

Apologies

- Cr Ann Young

OFFICERS

- John McLinden, Chief Executive Officer
- David Lenton, Director Corporate Service
- Heather Green, Director Development and Planning
- Bruce Myers, Director Community & Cultural Services
- Svetla Petkova, Director Infrastructure
- Helen Morris, Organisational Development Manager
- Nathan Keighran, Liveability and Project Development Coordinator
- Meagan Monk, Community Recreation & Grants Officer
- Candis Fraser & Dione Heppell, Project Managers

Other

- Roy Costa
- Rebecca Wells
- Thea Douglas
- Josh Wyte
- Nick Sheean

CONFLICT OF INTEREST

- Nil

SECTION D – NOTICES OF MOTION

SECTION E – URGENT ITEMS NOT INCLUDED IN AGENDA

SECTION F – TO CONSIDER & ORDER ON COUNCILLOR REPORTS

SECTION G – IN CAMERA ITEMS

Recommendation

That Council close the meeting to the public on the grounds that the following report(s) include industrial matters

B.19.152 IN CAMERA CONSIDERATION OF CONFIDENTIAL REPORT