



# **2024 Local Government Community Satisfaction Survey**

## **Swan Hill Rural City Council**

Coordinated by the Department of  
Government Services on behalf of  
Victorian councils



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## Background and objectives

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**The Victorian Community Satisfaction Survey (CSS) creates a vital interface between the council and their community.**

**Held annually, the CSS asks the opinions of local people about the place they live, work and play and provides confidence for councils in their efforts and abilities.**

Now in its twenty-fifth year, this survey provides insight into the community's views on:

- councils' overall performance, with benchmarking against State-wide and council group results
- value for money in services and infrastructure
- community consultation and engagement
- decisions made in the interest of the community
- customer service, local infrastructure, facilities, services and
- overall council direction.

When coupled with previous data, the survey provides a reliable historical source of the community's views since 1998. A selection of results from the last ten years shows that councils in Victoria continue to provide services that meet the public's expectations.

### Serving Victoria for 25 years

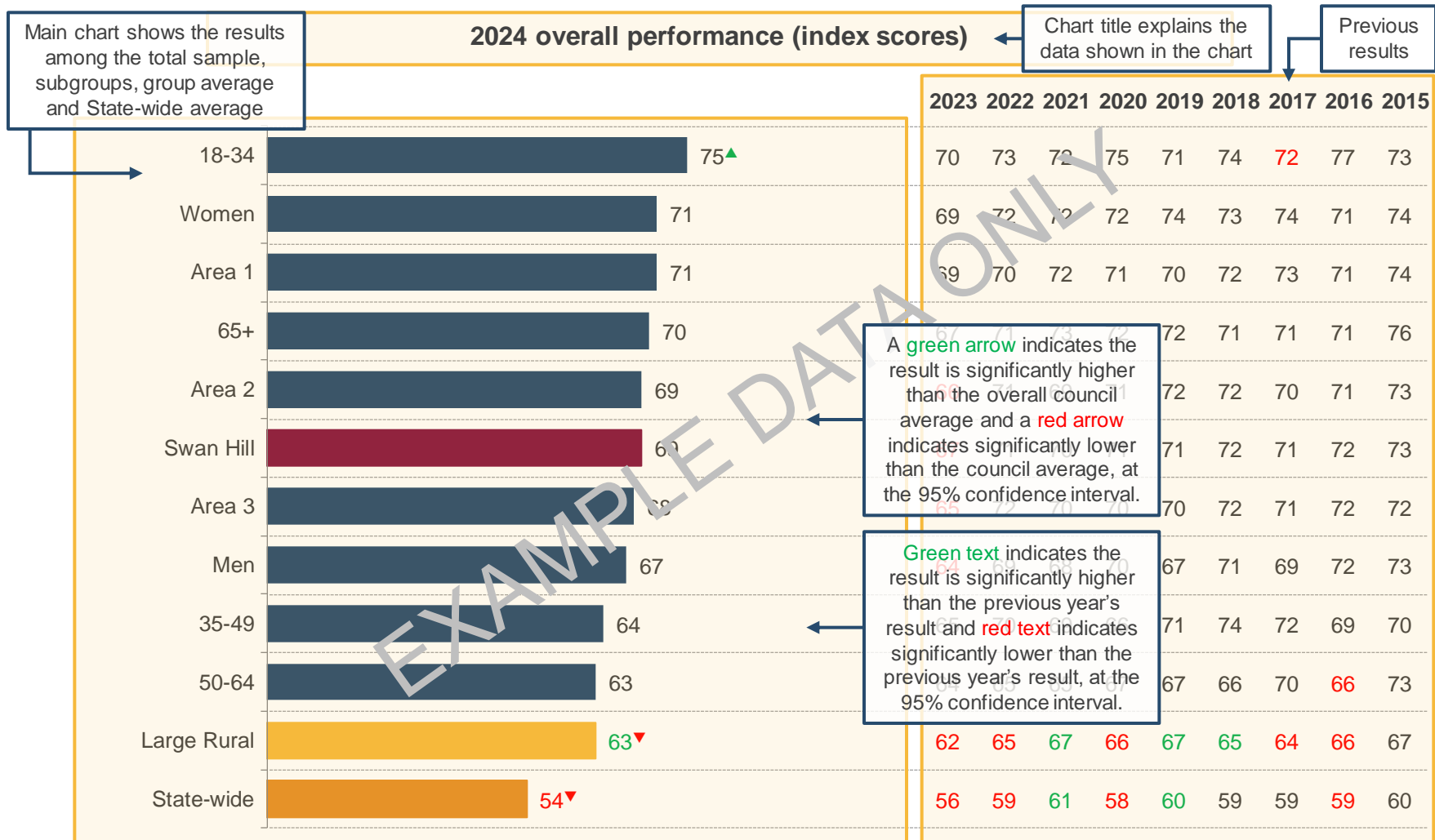
Each year the CSS data is used to develop this State-wide report which contains all of the aggregated results, analysis and data. Moreover, with 25 years of results, the CSS offers councils a long-term measure of how they are performing – essential for councils that work over the long term to provide valuable services and infrastructure to their communities.

Participation in the State-wide Local Government Community Satisfaction Survey is optional.

Participating councils have various choices as to the content of the questionnaire and the sample size to be surveyed, depending on their individual strategic, financial and other considerations.



# How to read index score charts in this report



Question asked and base size(s)

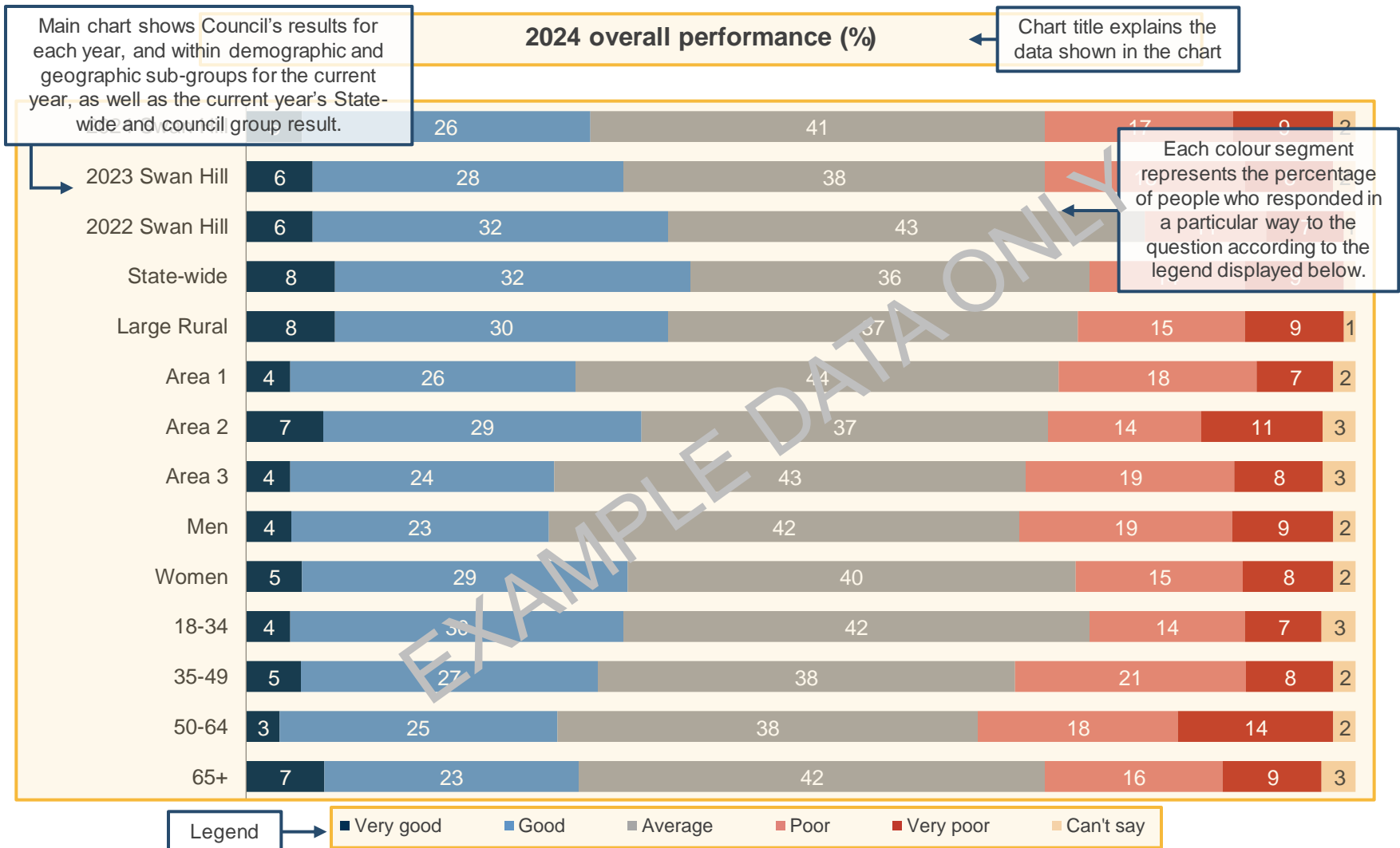
Q3. ON BALANCE, for the last twelve months, how do you feel about the performance of Swan Hill Rural City Council, not just on one or two issues, BUT OVERALL across all responsibility areas? Has it been very good, good, average, poor or very poor?

Base: All respondents. Councils asked State-wide: 62 Councils asked group: 9

Note: Please see Appendix A for explanation of significant differences.



## How to read stacked bar charts in this report



Q3. ON BALANCE, for the last twelve months, how do you feel about the performance of Swan Hill Rural City Council, not just on one or two issues, BUT OVERALL across all responsibility areas? Has it been very good, good, average, poor or very poor?  
Base: All respondents. Councils asked State-wide: 62 Councils asked group: 9

A large, dark blue, stylized letter 'W' graphic that spans the right side of the page. It has a glowing, network-like pattern of white lines and nodes, resembling a neural network or a complex web, overlaid on its structure.

## **Key findings and recommendations**



# Swan Hill Rural City Council – at a glance

## Overall council performance

Results shown are index scores out of 100.



Swan Hill 46



Large Rural 50



State-wide 54

## Council performance compared to group average

### Top 4 performing areas

	Waste management	▲ higher
	Appearance of public areas	≡ on par
	Community & cultural	▼ lower
	Family support services	≡ on par

### Bottom 3 performing areas

	Unsealed roads	≡ on par
	Planning & building permits	▼ lower
	Sealed local roads	≡ on par
	Customer service	▼ lower



# Summary of core measures

## Index scores



Overall  
Performance



Value for  
money



Community  
Consultation



Making  
Community  
Decisions



Sealed  
Local  
Roads



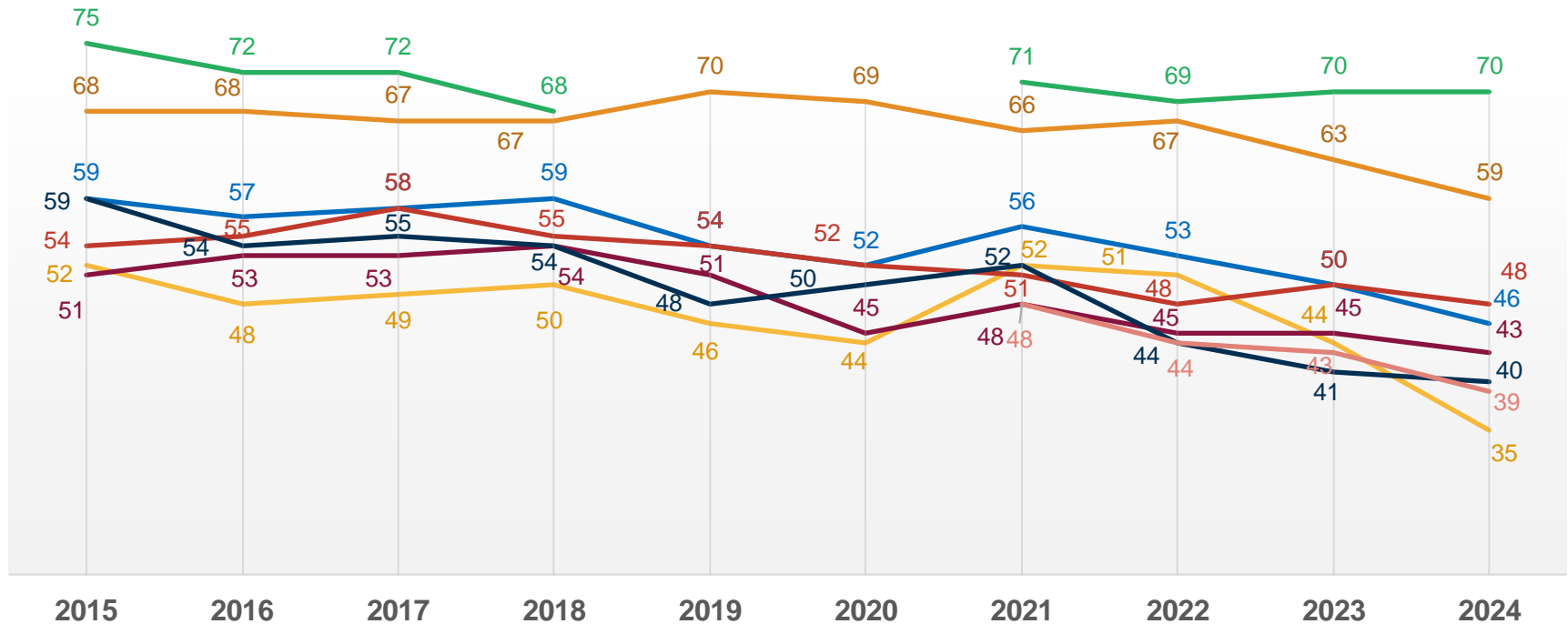
Waste  
management



Customer  
Service



Overall  
Council  
Direction

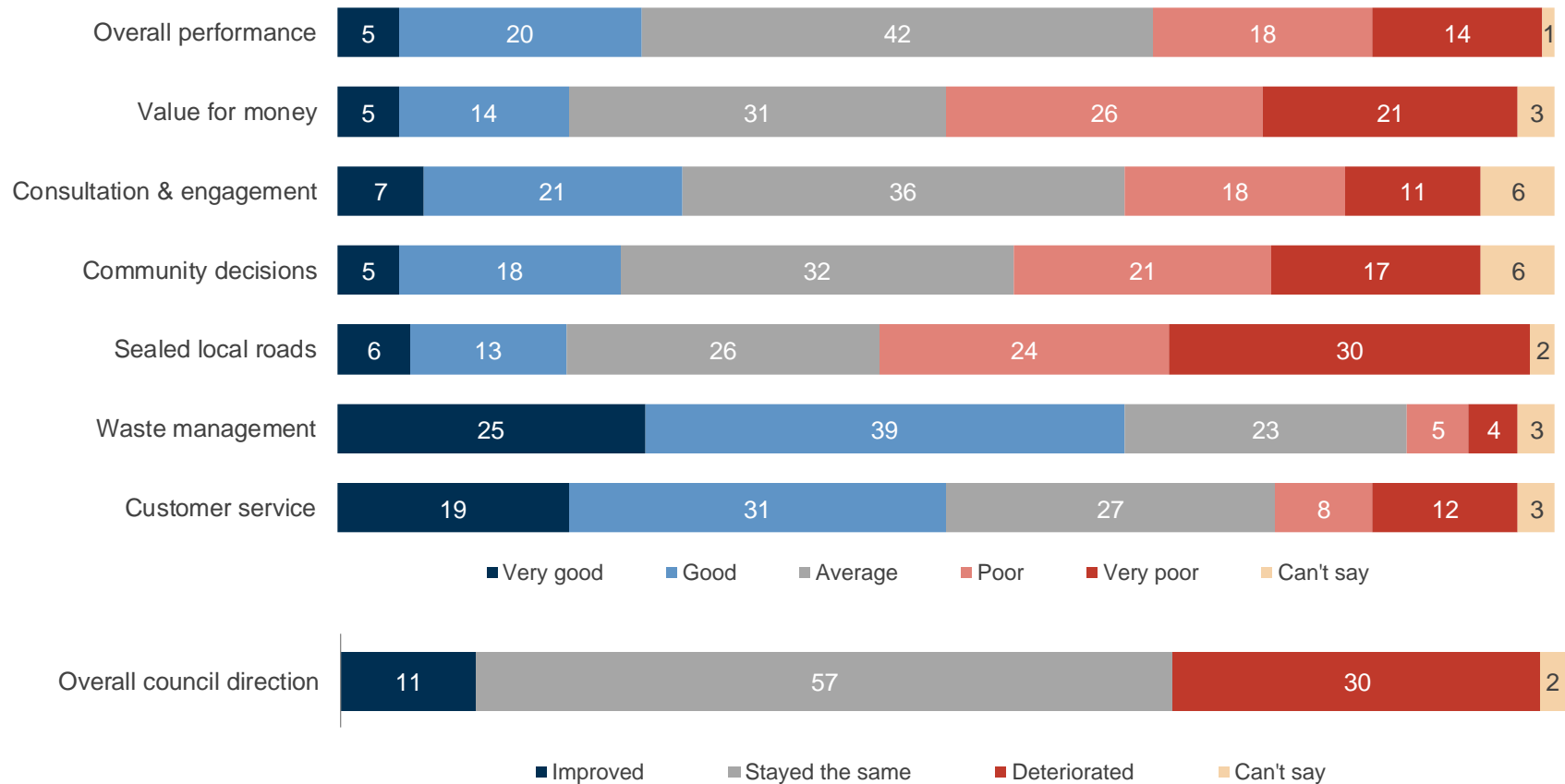






## Summary of core measures

### Core measures summary results (%)













# Summary of Swan Hill Rural City Council performance

Services		Swan Hill 2024	Swan Hill 2023	Large Rural 2024	State-wide 2024	Highest score	Lowest score
	Overall performance	46	50	50	54	65+ years	50-64 years
	Value for money	39	43	43	48	65+ years	35-49 years
	Overall council direction	40	41	42	45	Lakes residents	50-64 years
	Customer service	59	63	65	67	65+ years	35-64 years
	Waste management	70	70	65	67	65+ years	18-34 years
	Appearance of public areas	64	65	66	68	65+ years	18-34 years, Robinvale and Surrounds residents
	Community & cultural	61	59	64	66	65+ years	Robinvale and Surrounds residents
	Family support services	61	60	62	63	65+ years	50-64 years
	Environmental sustainability	57	58	58	60	35-49 years	18-34 years
	Elderly support services	57	61	62	63	65+ years	Robinvale and Surrounds residents



## Summary of Swan Hill Rural City Council performance

Services		Swan Hill 2024	Swan Hill 2023	Large Rural 2024	State-wide 2024	Highest score	Lowest score
	Bus/community dev./tourism	52	53	55	57	65+ years	50-64 years
	Informing the community	49	51	53	56	65+ years	35-49 years
	Consultation & engagement	48	50	48	51	Robinvale and Surrounds residents	50-64 years
	Community decisions	43	45	46	50	65+ years	Robinvale and Surrounds residents
	Local streets & footpaths	43	48	46	52	65+ years	18-34 years
	Sealed local roads	35	44	38	45	65+ years	18-34 years
	Planning & building permits	34	40	41	45	Women, 18-34 years	35-49 years
	Unsealed roads	32	39	34	36	65+ years	18-34 years



## Focus areas for the next 12 months

### Overview

Perceptions of Swan Hill Rural City Council's overall performance have fallen a significant four points, to an index score of 46, the lowest score recorded in a decade. While this follows the pattern across the State, Council's rating is nevertheless significantly lower than for the Large Rural group and State-wide average. Results for nine of the 14 individual service areas evaluated have held steady, however for the remainder have significantly declined. This will require a concerted effort from Council to correct.

### Key influences on perceptions of overall performance

Council should focus on improving performance in the individual service areas that most influence perception of overall performance, such as decisions made in the community interest (and the related area of consultation and engagement). Information provision is important to ensure the community are aware of the actions Council is taking. Waste management is another area that influences overall perceptions, but to a lesser degree. Council currently performs well here and should endeavour to maintain these efforts.

### Comparison to state and area grouping

On half of the 14 service areas evaluated, Council performs in line with the Large Rural group averages. For six of the service areas, Council performs significantly below the group averages. In the area of waste management, Council's performance is significantly higher than both the Large Rural group and State-wide average for councils. In comparison to the State-wide average, on almost all measures evaluated, Council performs significantly lower.

### A need to attend to roads and planning and building permits

Perceptions of the condition of sealed local roads, and planning and building permits, declined significantly this year. These service areas are among Council's lowest performing. It should be a priority for Council to reverse this trend, particularly as these service areas have a moderate to strong influence on perceptions of overall performance. Sealed road maintenance is also the area most commonly identified as an area of improvement for Council (by 22% of residents).

# **DETAILED FINDINGS**



# **Overall performance**



## Overall performance

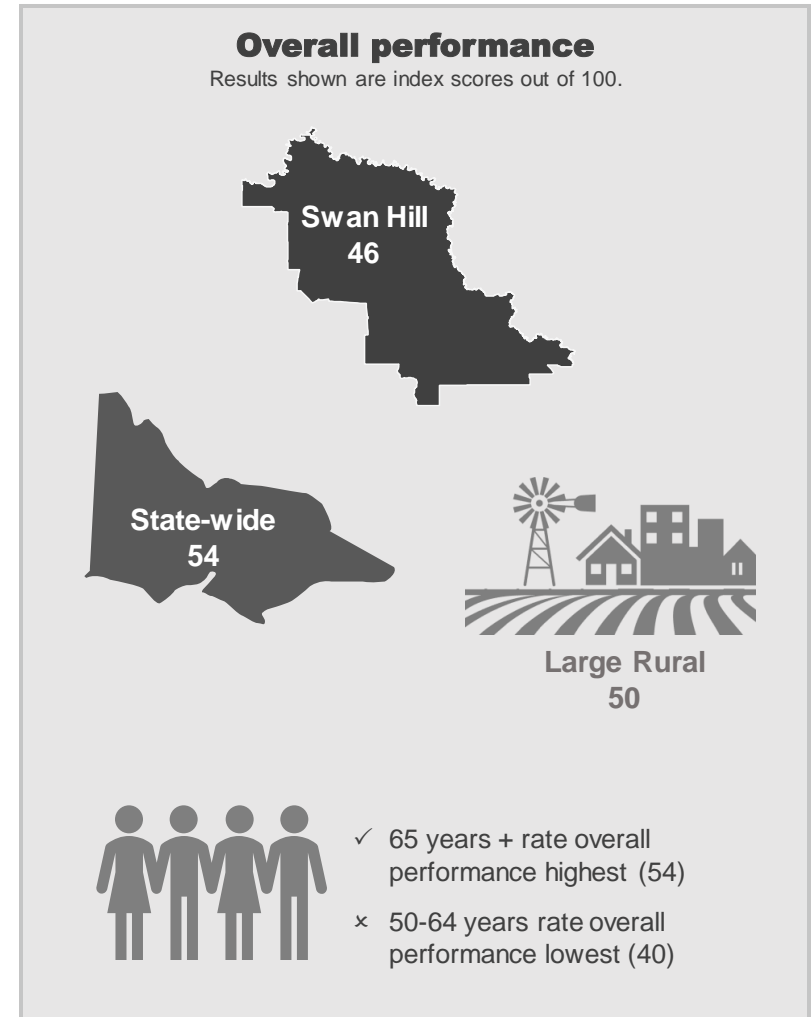
The overall performance index score of 46 for Swan Hill Rural City Council represents a significant four-point decline on the 2023 result. This result is the lowest overall performance rating for Council in a decade.

Swan Hill Rural City Council's overall performance is rated statistically significantly lower (at the 95% confidence interval) than the average rating for councils in the Large Rural group and the State-wide average for councils (index scores of 50 and 54 respectively).

- Ratings among residents aged 65 years and over (index score of 54) are significantly higher than the Council average.
- Residents aged 18 to 34 years, while not providing the lowest index score, are the only group to record a significant drop in perceptions of overall performance this year (44, down nine index points).

Perceptions of value for money (index score of 39) has also fallen significantly, down four index points. Those aged under 40 years rate Council significantly lower than average on this measure.

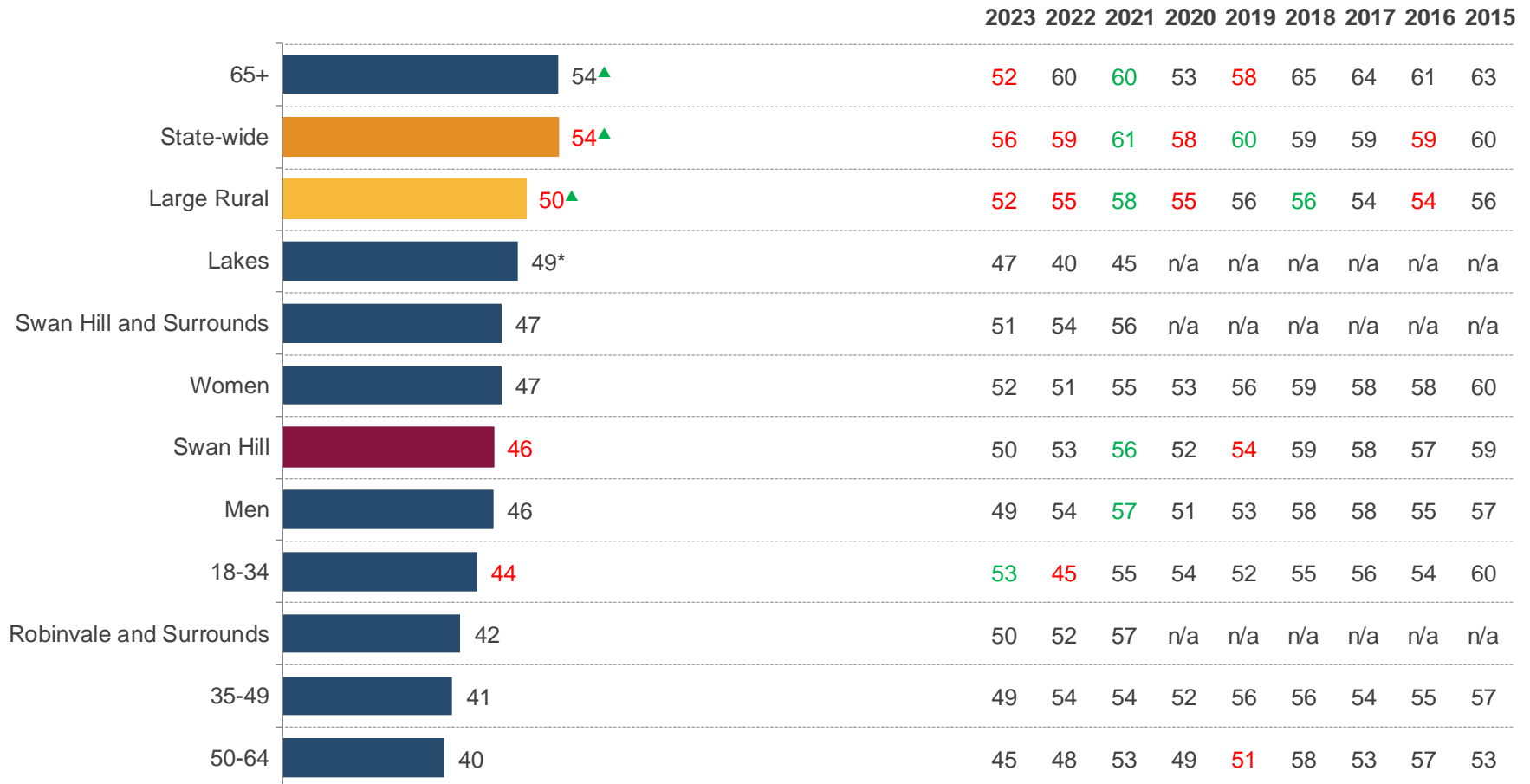
- Nearly one in five residents (19%) rate the value for money they receive from Council in infrastructure and services provided to their community as 'very good' or 'good'. More than twice as many (47%) rate Council as 'very poor' or 'poor'.





# Overall performance

## 2024 overall performance (index scores)



Q3. ON BALANCE, for the last twelve months, how do you feel about the performance of Swan Hill Rural City Council, not just on one or two issues, BUT OVERALL across all responsibility areas? Has it been very good, good, average, poor or very poor?

Base: All respondents. Councils asked State-wide: 62 Councils asked group: 18

Note: Please see Appendix A for explanation of significant differences.

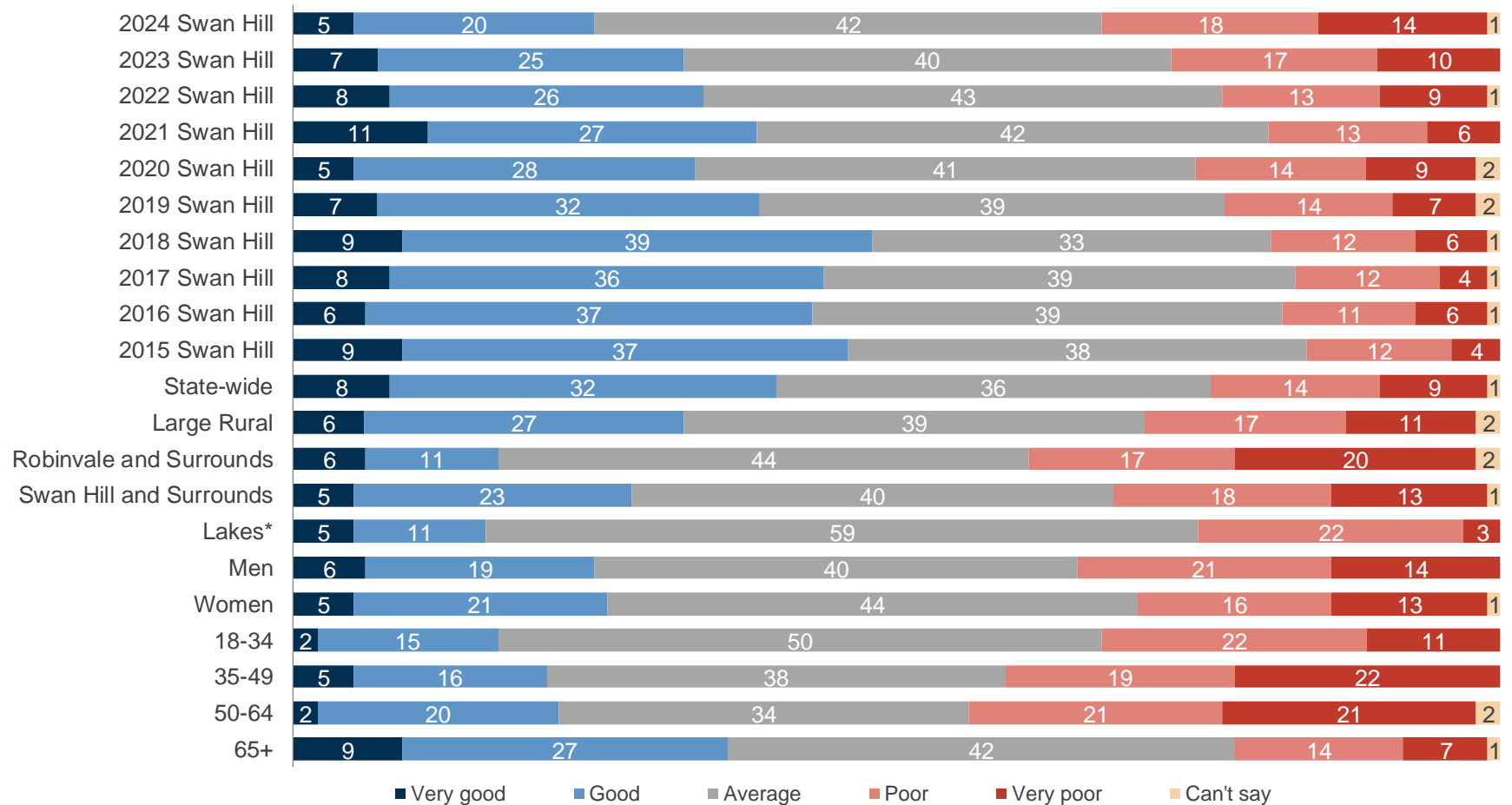
\*Caution: small sample size < n=30





# Overall performance

## 2024 overall performance (%)



Q3. ON BALANCE, for the last twelve months, how do you feel about the performance of Swan Hill Rural City Council, not just on one or two issues, BUT OVERALL across all responsibility areas? Has it been very good, good, average, poor or very poor?

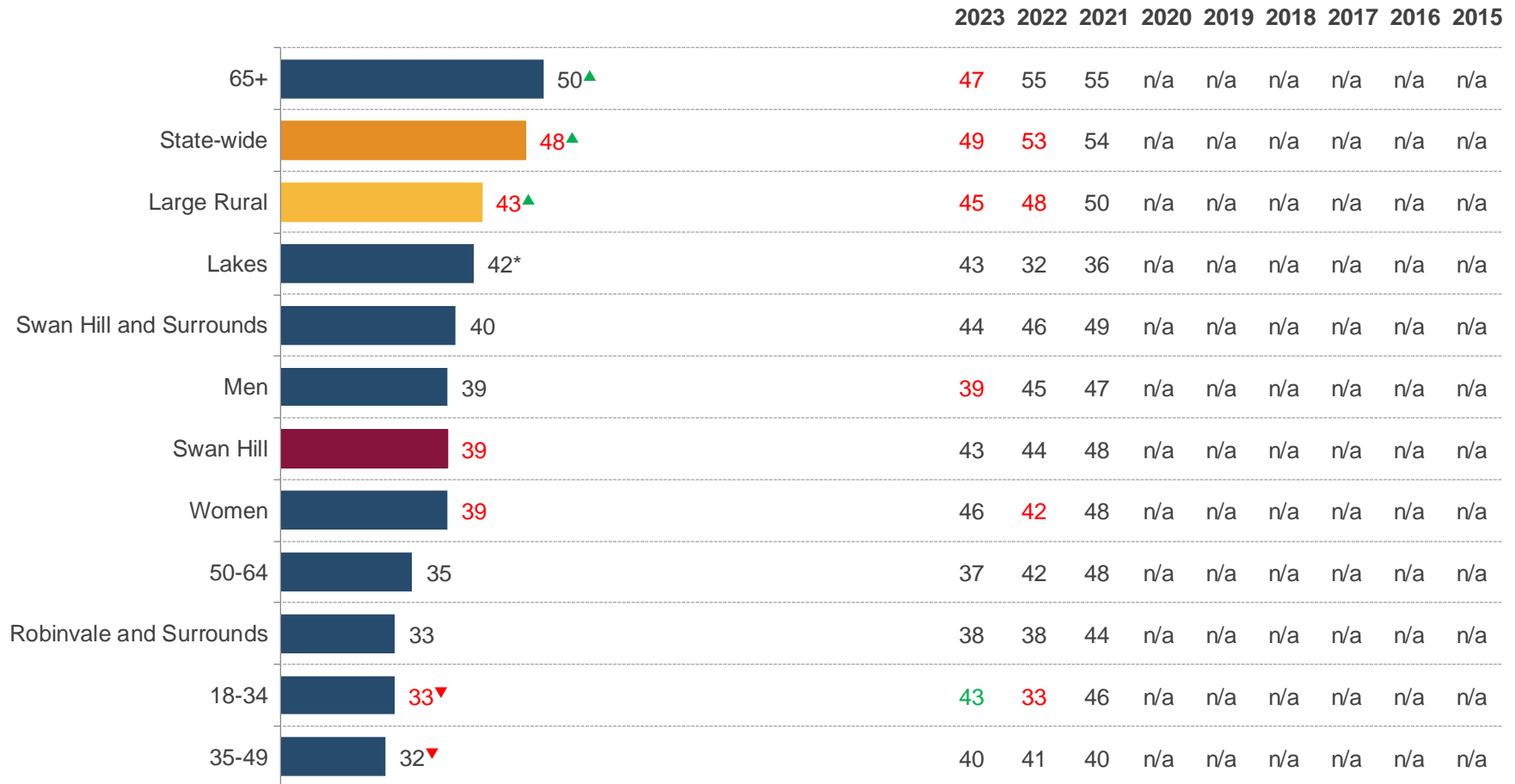
Base: All respondents. Councils asked State-wide: 62 Councils asked group: 18

\*Caution: small sample size < n=30



# Value for money in services and infrastructure

## 2024 value for money (index scores)



Q3b. How would you rate Swan Hill Rural City Council at providing good value for money in infrastructure and services provided to your community?

Base: All respondents. Councils asked State-wide: 61 Councils asked group: 18

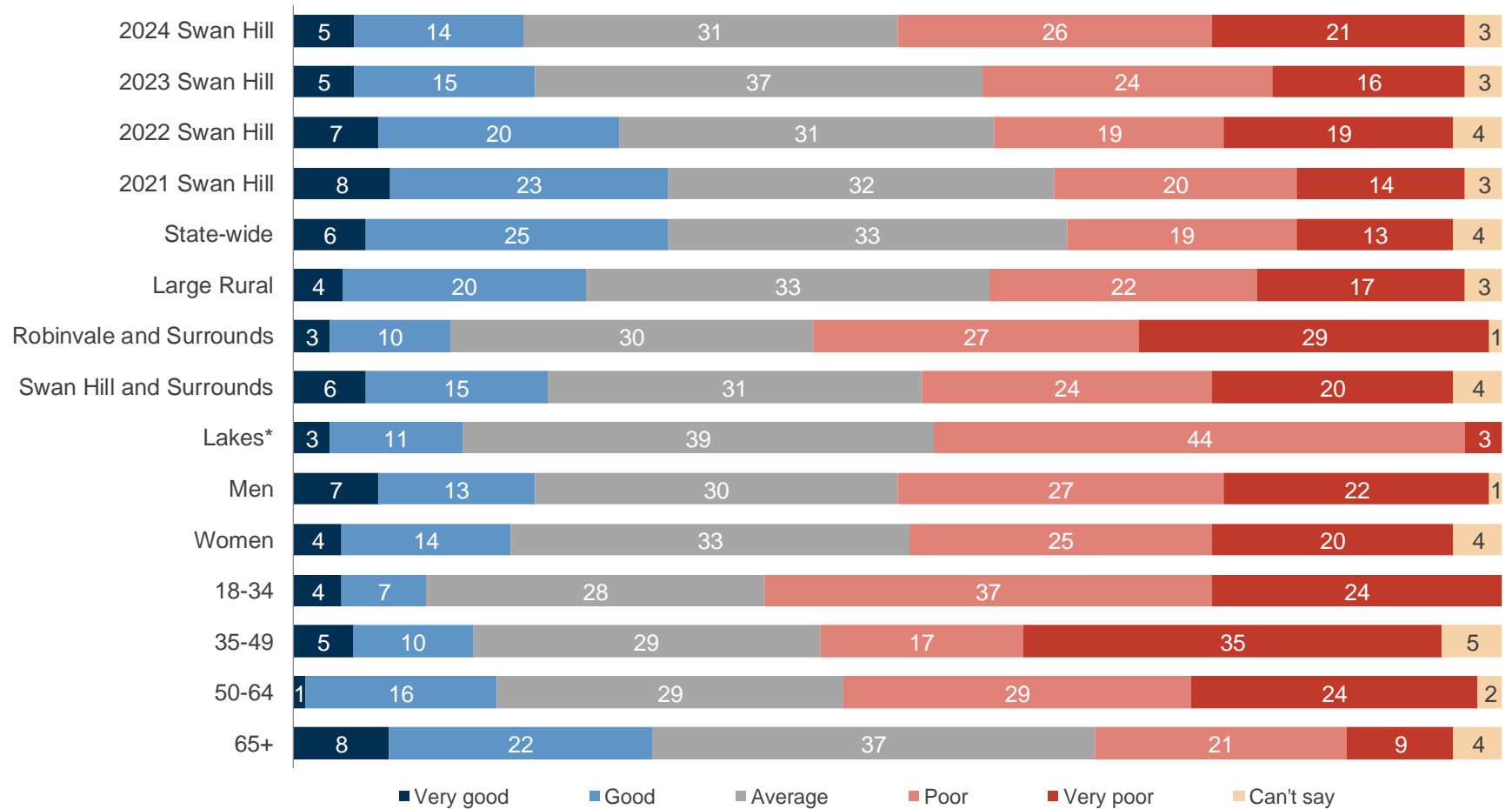
Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30



## Value for money in services and infrastructure

### 2024 value for money (%)



Q3b. How would you rate Swan Hill Rural City Council at providing good value for money in infrastructure and services provided to your community?

Base: All respondents. Councils asked State-wide: 61 Councils asked group: 18

\*Caution: small sample size < n=30



## Top performing service areas

Waste management (index score of 70) is the again the area where Council performs best.

- Council performs significantly higher than both the Large Rural group and the State-wide average in this service area (65 and 67 respectively).
- Residents aged 18 to 34 years (64) rate Council's performance significantly lower than average.
- Performance ratings across geographic cohorts are not significantly different from the average.
- Waste management has a moderately positive influence on perceptions of overall performance, so maintaining this result is warranted.

The appearance of public areas is Council's next highest rated service area (index score of 64). Perceptions in this area have held steady, not recovering yet from the significant decline last year.

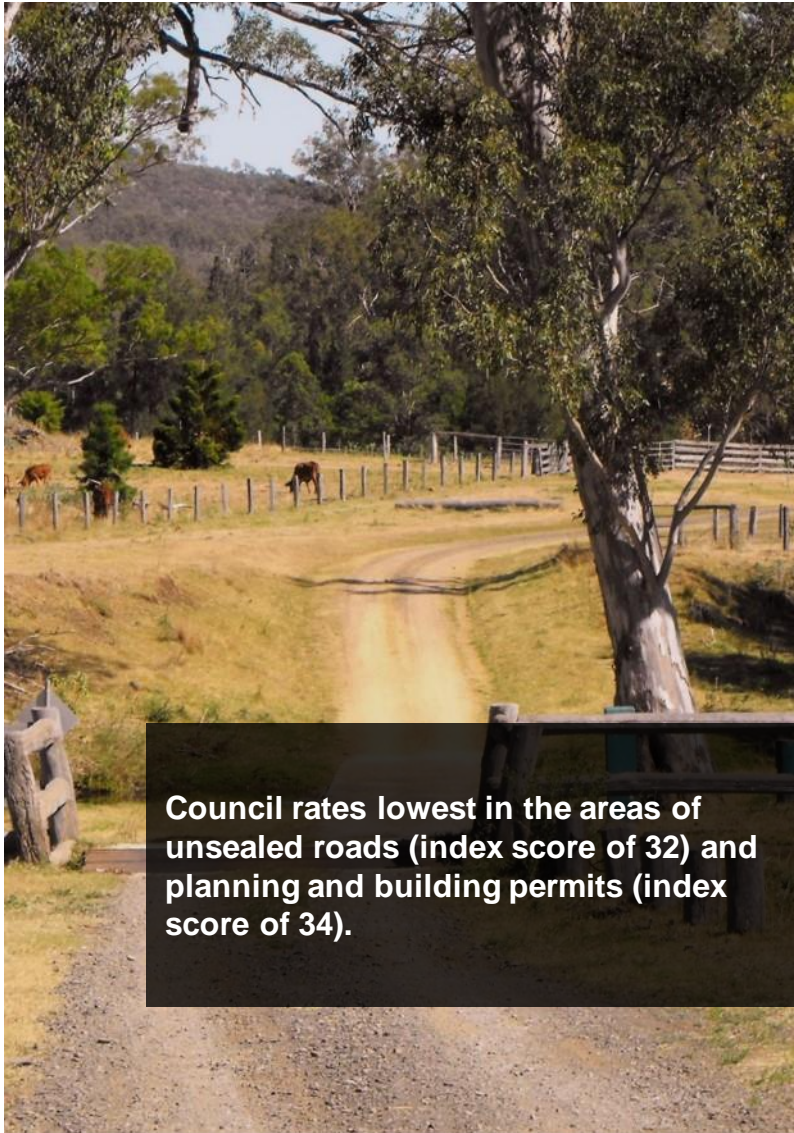
- In this service area, Council performs in line with the Large Rural group and significantly lower than the State-wide average (66 and 68 respectively).
- Residents aged 18 to 34 years, as well as those in Robinvale and Surrounds (index scores of 57 for each) rate Council significantly lower than average. Conversely, those aged 65 years and older (index score of 71) rate Council significantly higher.



**Waste management (index score of 70) is the area where Council performed best in 2024.**



## Low performing service areas



Council scores lowest in the area of the maintenance of unsealed roads (index score of 32), down a significant seven points.

- Council performs in line with the Large Rural group (index score of 34) and significantly lower than the State-wide average (index score of 36).

The next lowest rated service areas, which have both experienced significant decline in perceptions, are:

- planning and building permits (index score of 34, down six points)
- sealed local roads (35, down nine points).

Both the condition of sealed local roads, and planning and building permits, have a moderately positive influence on perceptions of overall performance, so improvements are warranted.

Sealed road maintenance is also mentioned most frequently as an area Council most needs to address to improve its performance (22% of residents).

Furthermore, sealed and unsealed roads are among the most important service areas for residents (importance index score of 85 for each).

In all three of these lowest rated service areas, perceptions declined significantly this year in the Swan Hill and Surrounds area.



# Individual service area performance

## 2024 individual service area performance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
Waste management	70	70	69	71	n/a	n/a	68	72	72	75
Appearance of public areas	64	65	73	71	n/a	n/a	n/a	n/a	n/a	n/a
Community & cultural	61	59	59	63	n/a	n/a	n/a	n/a	n/a	n/a
Family support services	61	60	65	63	n/a	n/a	64	65	67	63
Environmental sustainability	57	58	60	61	n/a	n/a	n/a	n/a	n/a	n/a
Elderly support services	57	61	64	65	n/a	n/a	65	67	69	70
Bus/community dev./tourism	52	53	51	54	n/a	n/a	60	59	62	55
Informing the community	49	51	50	55	n/a	n/a	n/a	n/a	n/a	n/a
Consultation & engagement	48	50	48	51	52	54	55	58	55	54
Community decisions	43	45	45	48	45	51	54	53	53	51
Local streets & footpaths	43	48	52	52	n/a	n/a	54	52	53	55
Sealed local roads	35	44	51	52	44	46	50	49	48	52
Planning & building permits	34	40	44	48	n/a	n/a	n/a	n/a	n/a	n/a
Unsealed roads	32	39	39	43	n/a	n/a	n/a	n/a	n/a	n/a

Q2. How has Council performed on [RESPONSIBILITY AREA] over the last 12 months?

Base: All respondents. Councils asked State-wide: 62 Councils asked group: 18

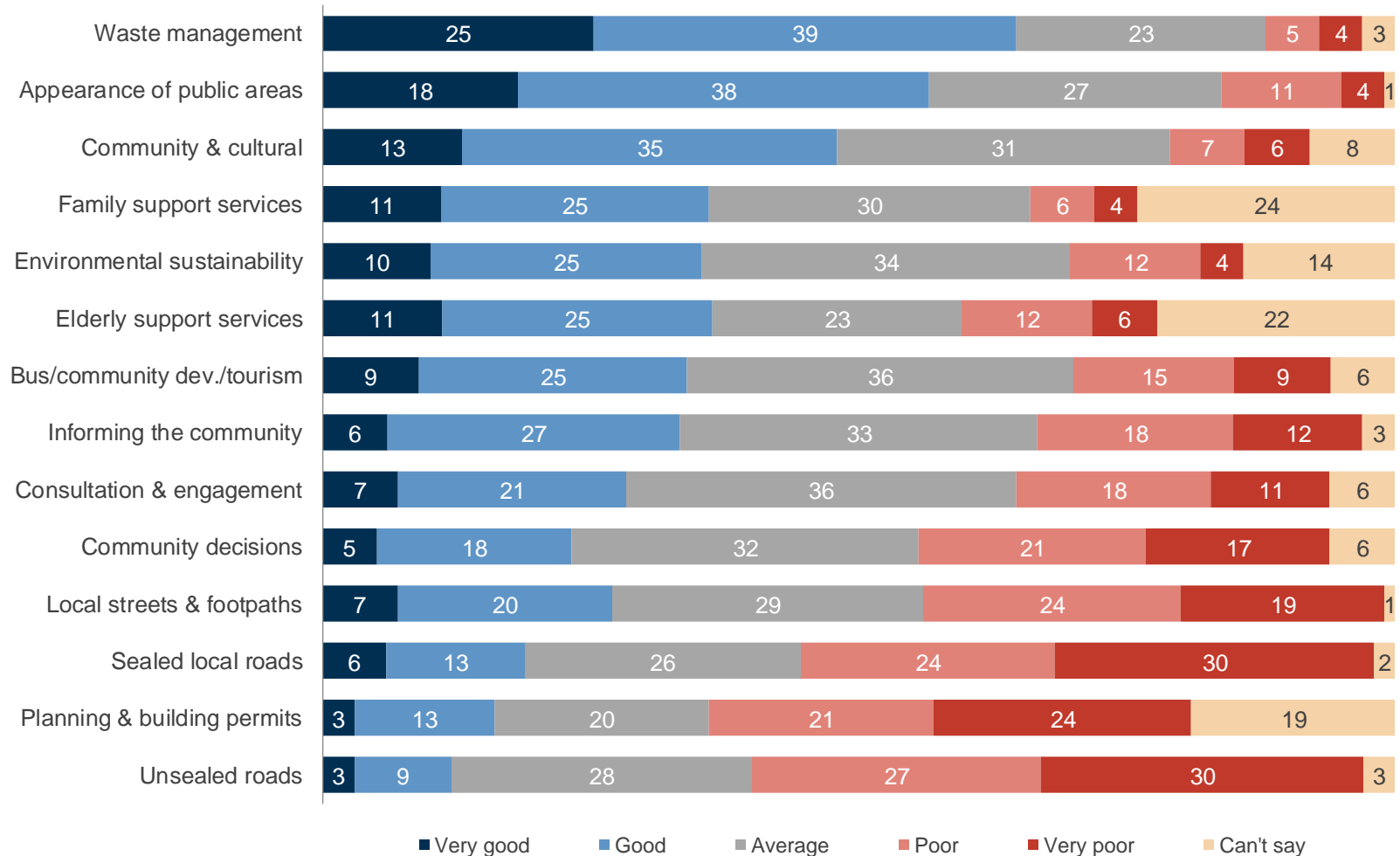
Note: Please see Appendix A for explanation of significant differences.





# Individual service area performance

## 2024 individual service area performance (%)





# Individual service area importance

## 2024 individual service area importance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
Sealed local roads	85	83	83	81	n/a	n/a	n/a	n/a	n/a	n/a
Unsealed roads	85	83	81	79	n/a	n/a	n/a	n/a	n/a	n/a
Local streets & footpaths	82	79	83	81	n/a	n/a	n/a	n/a	n/a	n/a
Community decisions	82	79	81	84	n/a	n/a	n/a	n/a	n/a	n/a
Waste management	79	76	79	78	n/a	n/a	n/a	n/a	n/a	n/a
Informing the community	78	76	81	80	n/a	n/a	n/a	n/a	n/a	n/a
Appearance of public areas	77	73	77	77	n/a	n/a	n/a	n/a	n/a	n/a
Consultation & engagement	77	73	78	78	n/a	n/a	n/a	n/a	n/a	n/a
Family support services	75	73	77	77	n/a	n/a	n/a	n/a	n/a	n/a
Recreational facilities	75	73	77	74	n/a	n/a	n/a	n/a	n/a	n/a
Planning & building permits	75	71	73	72	n/a	n/a	n/a	n/a	n/a	n/a
Business & community dev.	74	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Bus/community dev./tourism	73	73	77	77	n/a	n/a	n/a	n/a	n/a	n/a
Environmental sustainability	63	62	67	68	n/a	n/a	n/a	n/a	n/a	n/a
Community & cultural	61	61	66	64	n/a	n/a	n/a	n/a	n/a	n/a

Q1. Firstly, how important should [RESPONSIBILITY AREA] be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 27 Councils asked group: 9

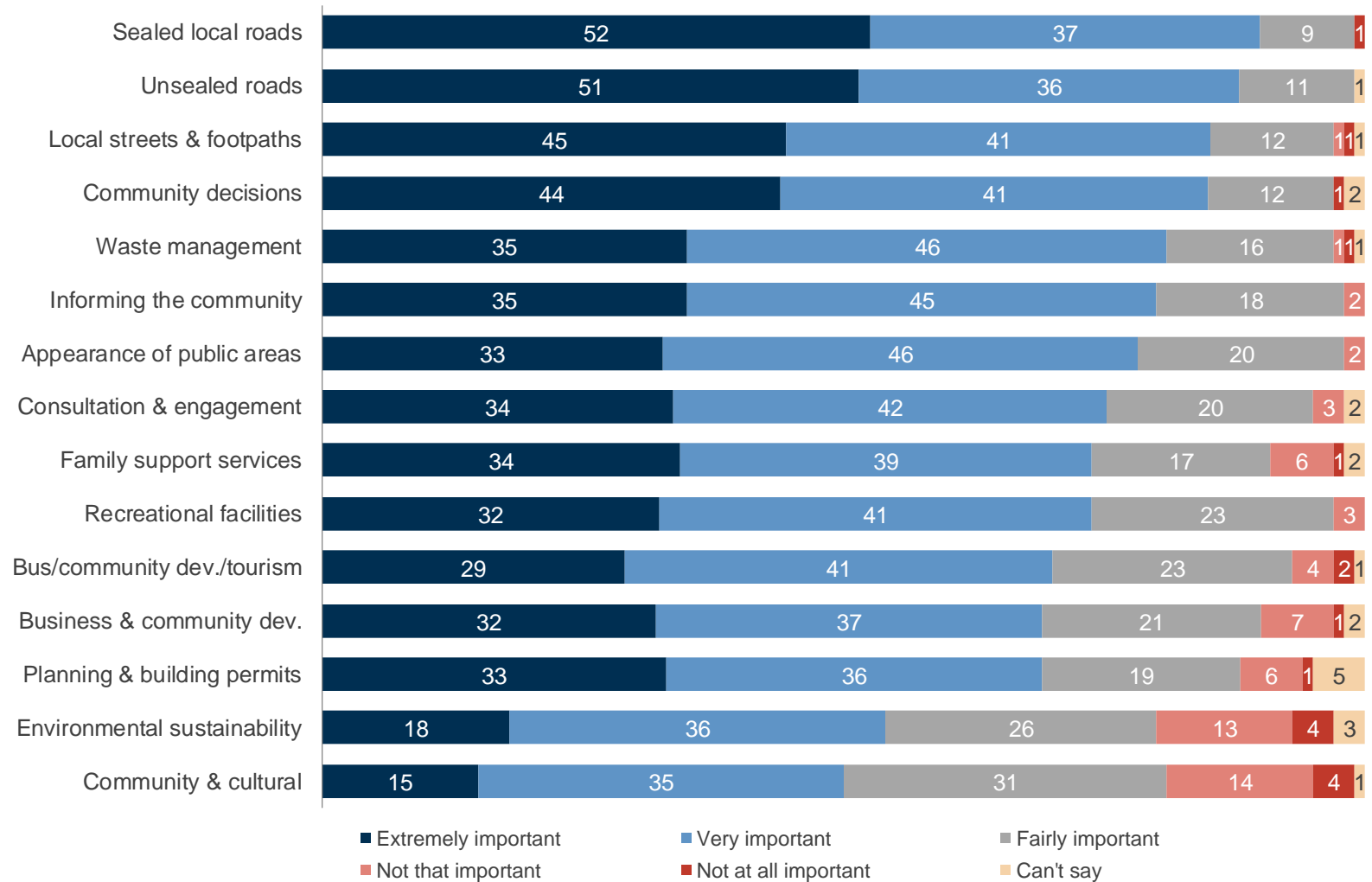
Note: Please see Appendix A for explanation of significant differences.





# Individual service area importance

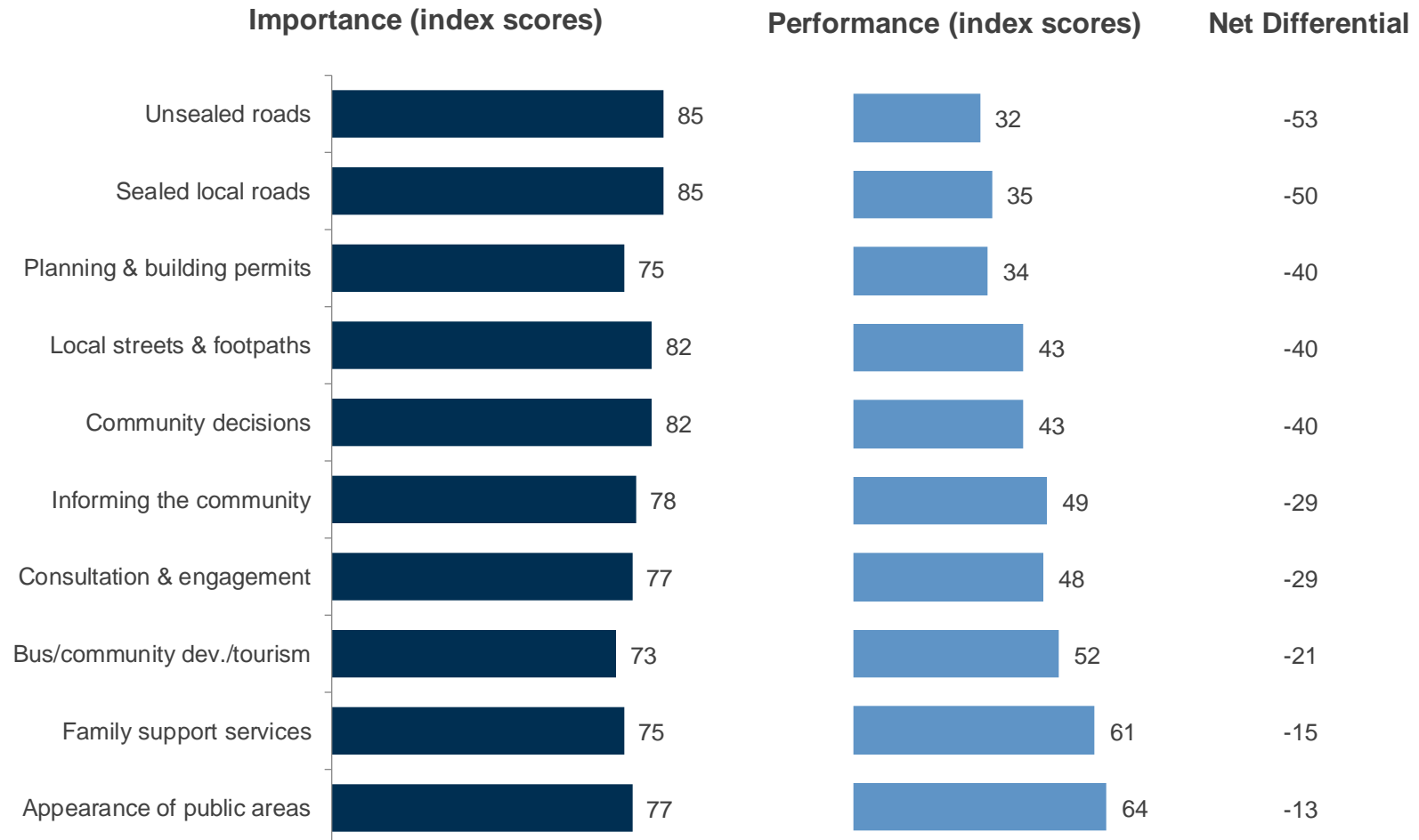
## 2024 individual service area importance (%)





# Individual service areas importance vs performance

Service areas where importance exceeds performance by 10 points or more, suggesting further investigation is necessary.



Note: Net differentials are calculated based on the un-rounded importance and performance scores, then rounded to the nearest whole number, which may result in differences of +/- 1% in the importance and performance scores and the net differential scores.



## Influences on perceptions of overall performance

The individual service area that has the strongest influence on the overall performance rating (based on regression analysis) is:

- Decisions made in the interest of the community.

**Good communication and transparency with residents about decisions Council has made in the community's interest provides the greatest opportunity to drive up overall opinion of Council's performance. Currently, Council performs poorly in this area (index score of 43).**

Following on from that, other individual service areas with a moderate to strong influence on the overall performance rating are:

- The condition of sealed local roads
- Business, community development and tourism
- Community consultation and engagement
- Planning and building permits
- Waste management
- Community and cultural activities.

Looking at these key service areas only, waste management has a high performance index score (70) and a moderate influence on the overall performance rating.

Maintaining this positive result should remain a focus – but there is greater work to be done elsewhere.

Council performs relatively less well on business, community development and tourism (index score of 52), which is also a moderate influence on overall perceptions.

**A focus on providing opportunities for the community and local business, including around tourism, can also help to shore up positive overall opinion of Council.**

However, most in need of attention are areas where Council is currently performing poorly, including planning and building permits (index score of 34) and the stronger influence of local sealed roads (index score of 35).

Council performance is also rated as below average on community consultation (index score of 48), which is a moderate influence on overall perceptions.

**It will be important to attend to the maintenance of sealed roads, and to consult with residents and address their concerns around Council's approach to planning and building permits, to help improve overall ratings of performance.**



## Regression analysis explained

We use regression analysis to investigate which individual service areas, such as community consultation, condition of sealed local roads, etc. (the independent variables) are influencing respondent perceptions of overall council performance (the dependent variable).

In the charts that follow:

- The horizontal axis represents Council's performance index score for each individual service. Service areas appearing on the right side of the chart have a higher index score than those on the left.
- The vertical axis represents the Standardised Beta Coefficient from the multiple regression performed. This measures the contribution of each service area to the model. Service areas near the top of the chart have a greater positive effect on overall performance ratings than service areas located closer to the axis.

The regressions are shown on the following two charts.

1. **The first chart** shows the results of a regression analysis of *all* individual service areas selected by Council.
2. **The second chart** shows the results of a regression performed on a smaller set of service areas, being those with a moderate-to-strong influence on overall performance. Service areas with a weak influence on overall performance (i.e. a low Standardised Beta Coefficient) have been excluded from the analysis.

**Key insights from this analysis are derived from the second chart.**



# Influence on overall performance: all service areas

## 2024 regression analysis (all service areas)

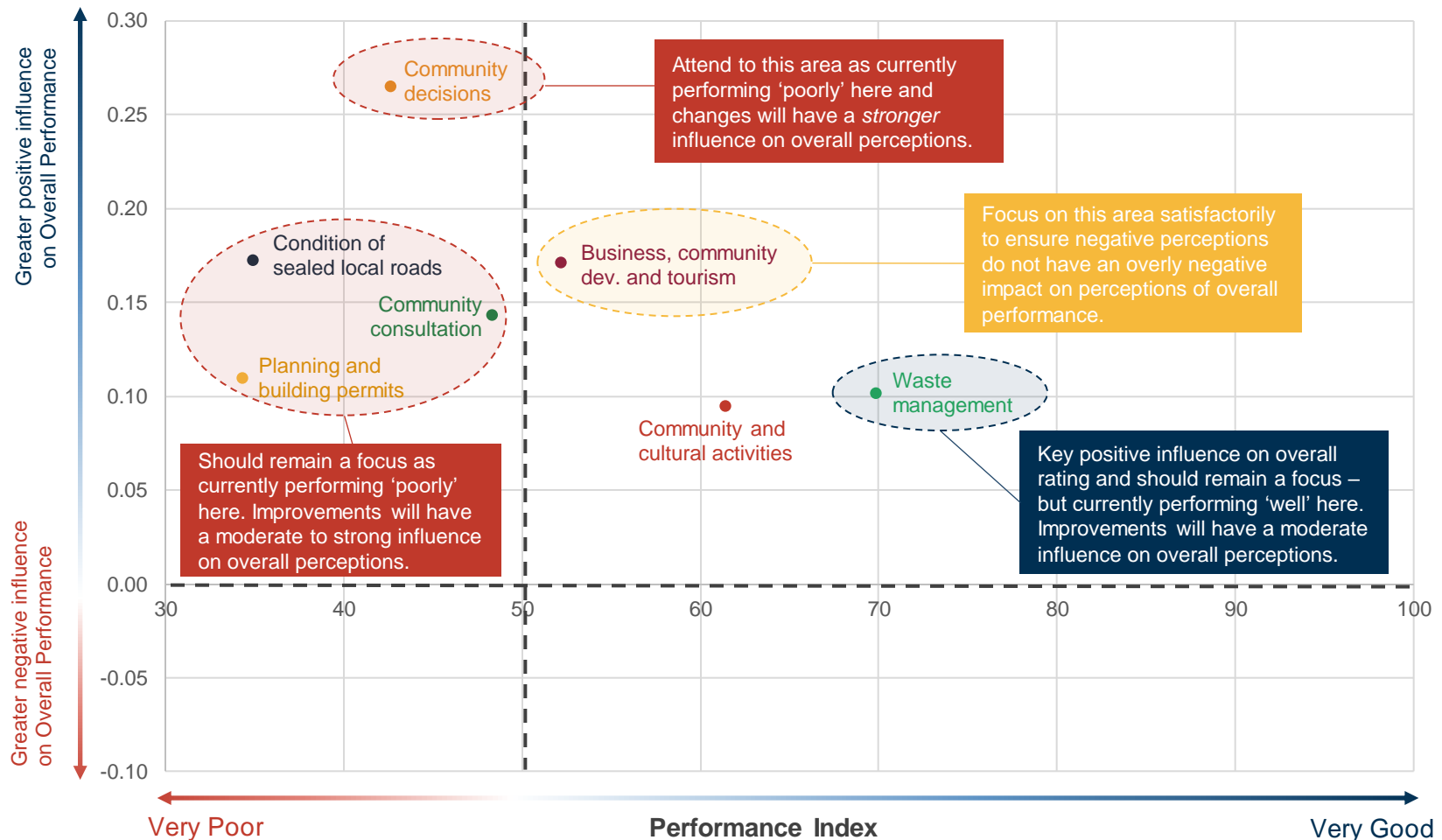


The multiple regression analysis model above (all service areas) has an  $R^2$  value of 0.595 and adjusted  $R^2$  value of 0.581, which means that 58% of the variance in community perceptions of overall performance can be predicted from these variables. The overall model effect was statistically significant at  $p = 0.0001$ ,  $F = 40.48$ . This model should be interpreted with some caution as some data is not normally distributed and not all service areas have linear correlations.



# Influence on overall performance: key service areas

## 2024 regression analysis (key service areas)

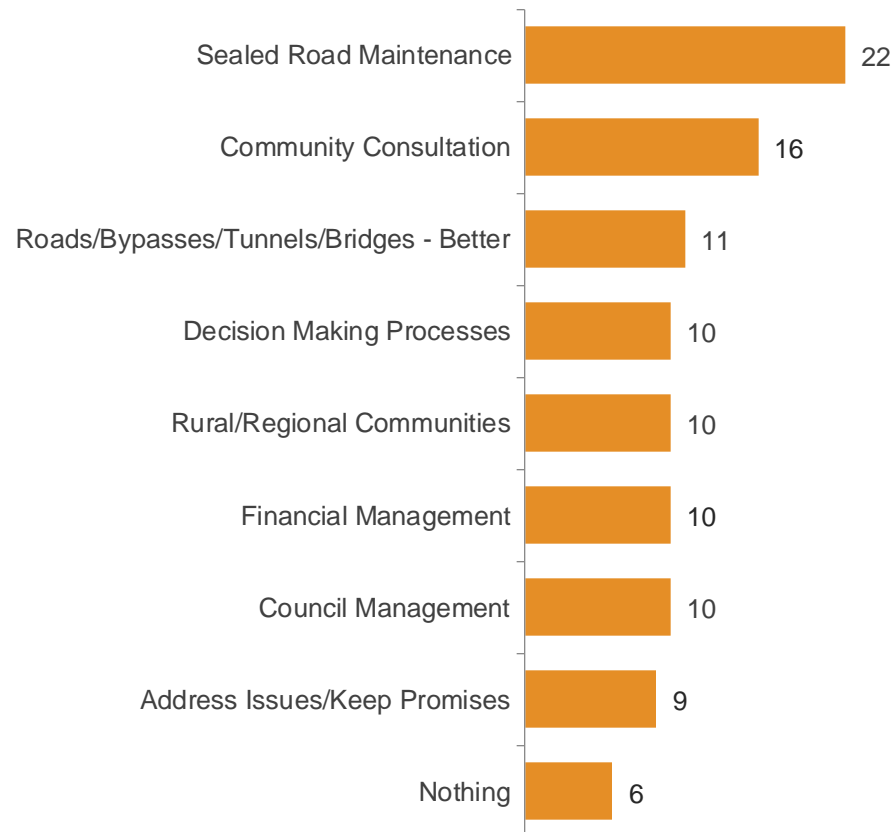


The multiple regression analysis model above (reduced set of service areas) has an  $R^2$  value of 0.586 and adjusted  $R^2$  value of 0.579, which means that 58% of the variance in community perceptions of overall performance can be predicted from these variables. The overall model effect was statistically significant at  $p = 0.0001$ ,  $F = 79.29$ .



## Areas for improvement

**2024 areas for improvement (%)**  
**- Top mentions only -**





# **Customer service**





## Contact with council and customer service

### Contact with council

Around two thirds of residents (65%) have had contact with Council in the last 12 months – the highest rate of contact with Council in a decade.

Rate of contact has increased significantly this year among women (68%, up 11 percentage points) and 18 to 34 year olds (73%, up 20 percentage points).

The most frequent contact methods are telephone (37%), in person (33%) and by email (26%). The use of email to contact Council has been increasing over time.



**Among those residents who have had contact with Council, 50% provide a positive customer service rating of 'very good' or 'good', including 19% of residents who rate Council's customer service as 'very good'.**

### Customer service

Council's customer service index of 59 is four points lower than in 2023. This is not a significant change but is the lowest index score recorded since 2015.

- Customer service is rated significantly lower than for the Large Rural group and the State-wide average (index scores of 65 and 67 respectively).
- No geographic or demographic group provide a customer service rating that is significantly higher or lower than the Council average.

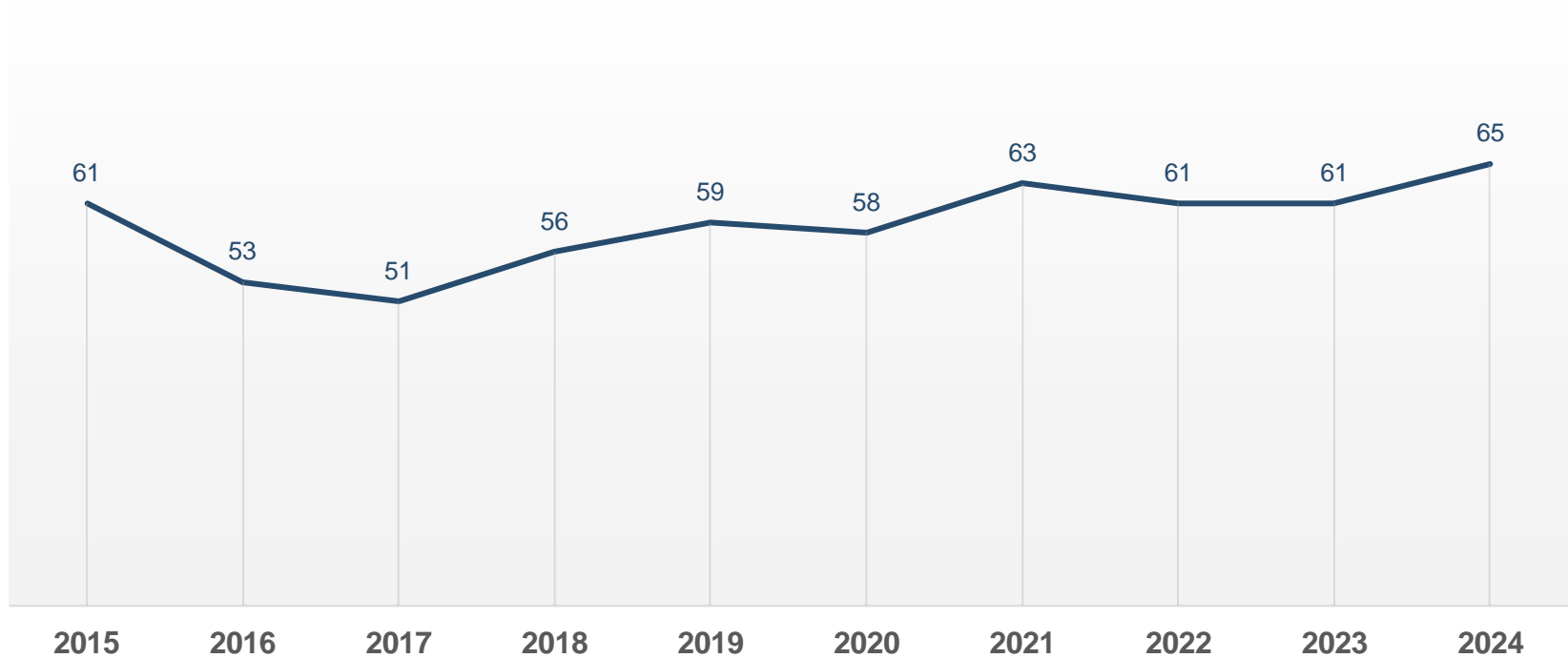
Half of residents (50%) provide a positive customer service rating of 'very good' or 'good', far more than the 20% who provide a rating of 'very poor' or 'poor'.

Customer service ratings are similar across the three most frequently used channels – by telephone (index score of 60), in person (59) and via email (59).



## Contact with council

**2024 contact with council (%)**  
Have had contact



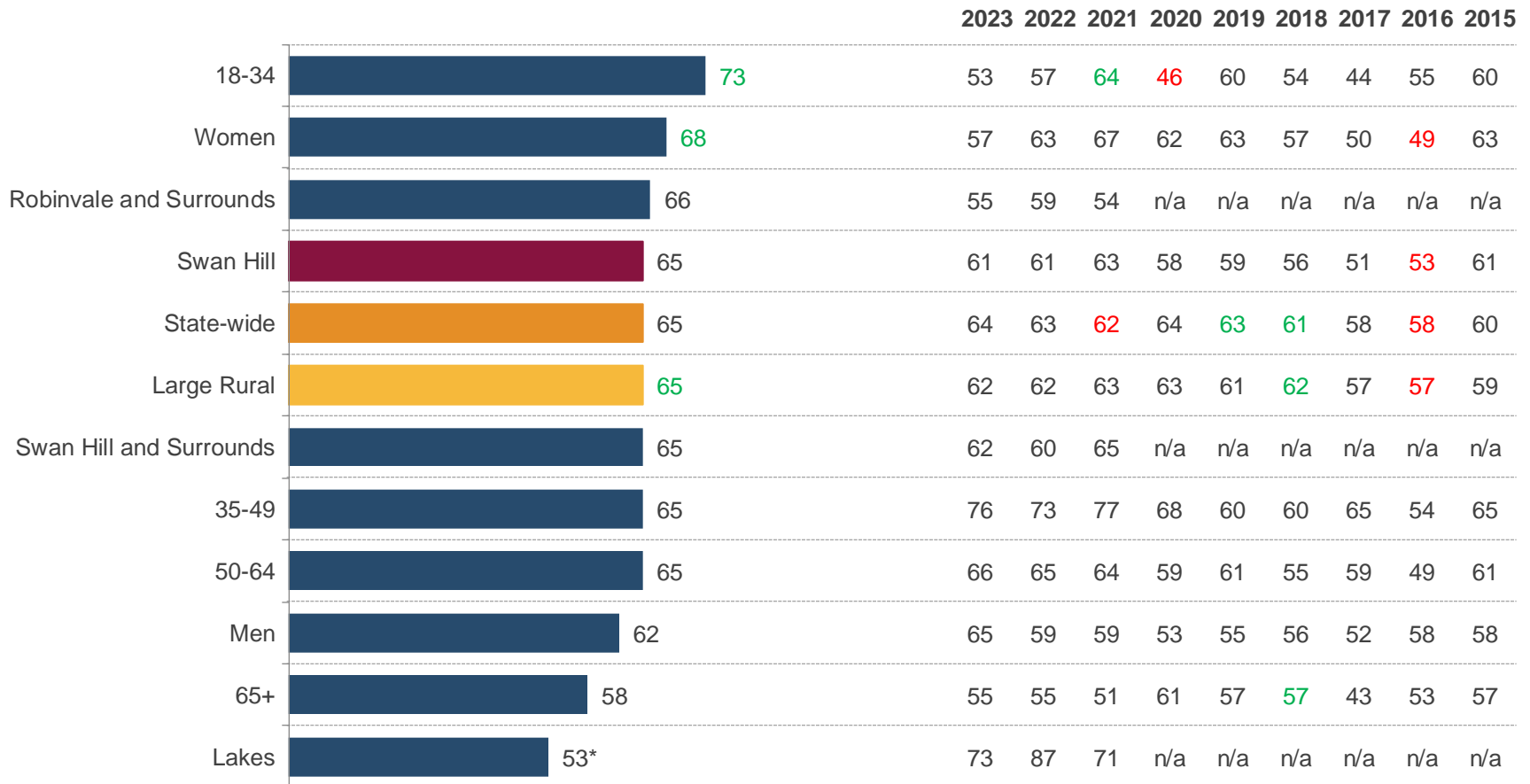
Q5a. Have you or any member of your household had any recent contact with Swan Hill Rural City Council in any of the following ways?

Base: All respondents. Councils asked State-wide: 26 Councils asked group: 9



## Contact with council

### 2024 contact with council (%)



Q5a. Have you or any member of your household had any recent contact with Swan Hill Rural City Council in any of the following ways?

Base: All respondents. Councils asked State-wide: 26 Councils asked group: 9

Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30



# Customer service rating

## 2024 customer service rating (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
State-wide	67▲	67	68	70	70	71	70	69	69	70
Large Rural	65▲	65	67	68	68	69	67	66	67	67
65+	64	63	72	70	65	70	70	71	70	75
Swan Hill and Surrounds	60	63	68	67	n/a	n/a	n/a	n/a	n/a	n/a
Men	60	61	65	64	68	65	64	63	65	66
Swan Hill	59	63	67	66	69	70	67	67	68	68
Women	59	65	69	67	69	74	69	71	73	69
18-34	58	59	63	61	68	75	59	59	66	62
Robinvale and Surrounds	58	62	63	64	n/a	n/a	n/a	n/a	n/a	n/a
Lakes	58*	54	67	49	n/a	n/a	n/a	n/a	n/a	n/a
35-49	56	65	67	65	72	71	72	70	73	70
50-64	56	62	66	69	70	63	66	65	65	65

Q5c. Thinking of the most recent contact, how would you rate Swan Hill Rural City Council for customer service?

Please keep in mind we do not mean the actual outcome but rather the actual service that was received.

Base: All respondents who have had contact with Council in the last 12 months.

Councils asked State-wide: 62 Councils asked group: 18

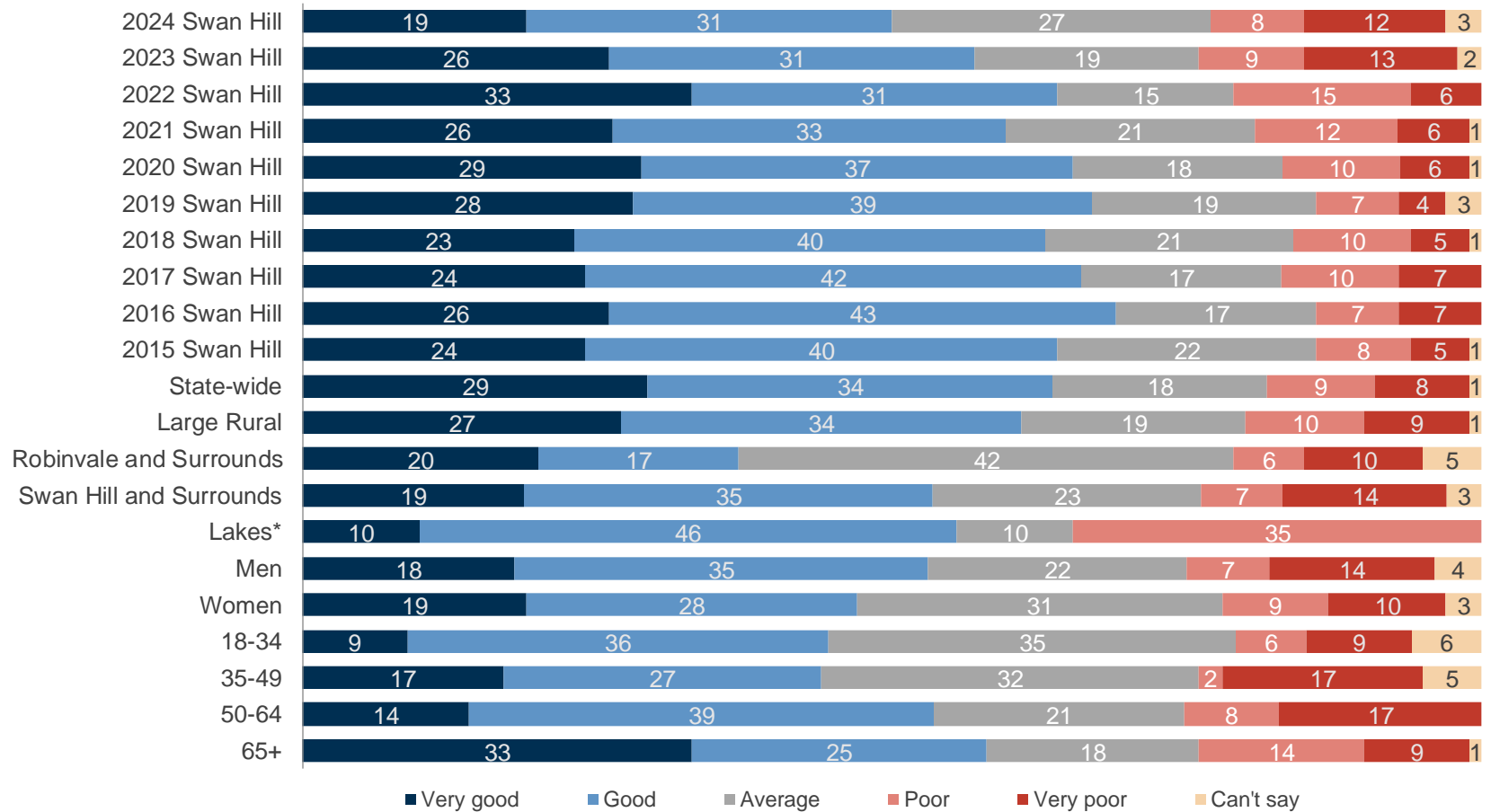
Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30



# Customer service rating

## 2024 customer service rating (%)



Q5c. Thinking of the most recent contact, how would you rate Swan Hill Rural City Council for customer service?  
Please keep in mind we do not mean the actual outcome but rather the actual service that was received.

Base: All respondents who have had contact with Council in the last 12 months.

Councils asked State-wide: 62 Councils asked group: 18

\*Caution: small sample size < n=30



# Method of contact with council

2024 method of contact (%)



In Person



In Writing



By Telephone



By Text Message



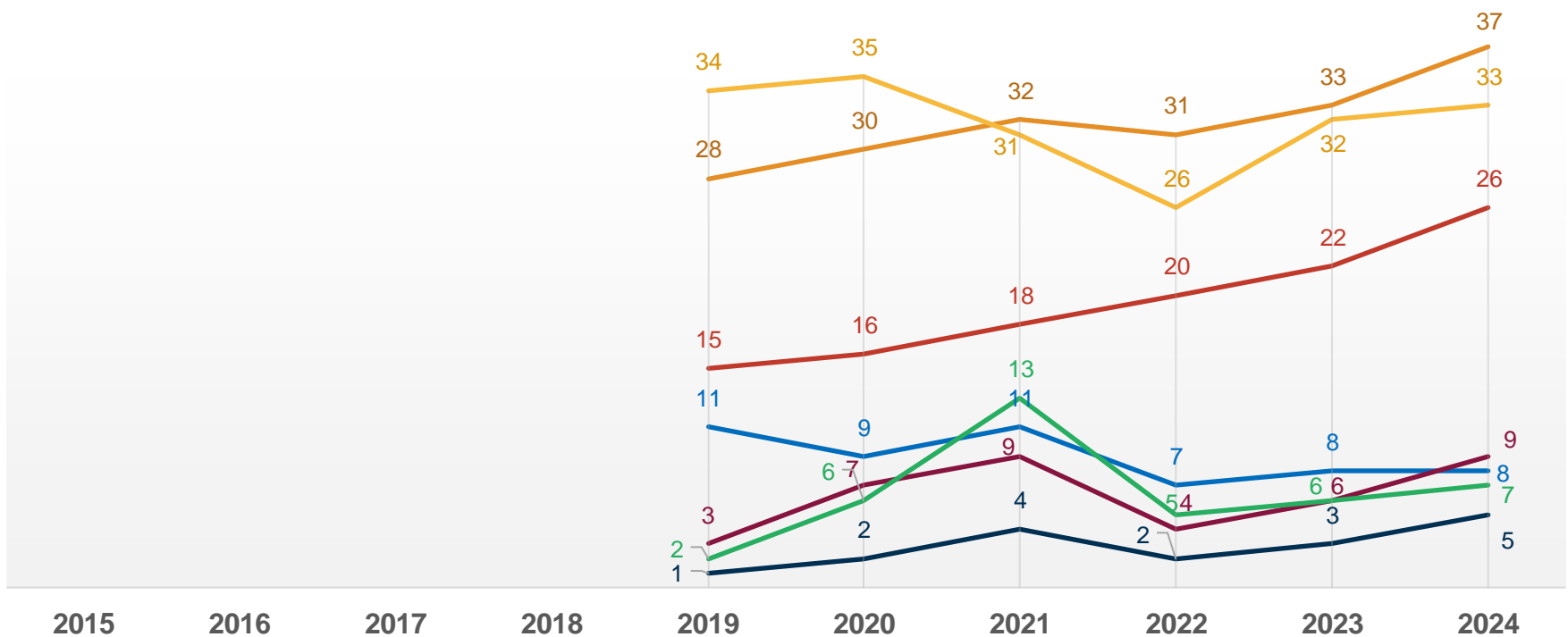
By Email



Via Website



By Social Media



Q5a. Have you or any member of your household had any recent contact with Swan Hill Rural City Council in any of the following ways?

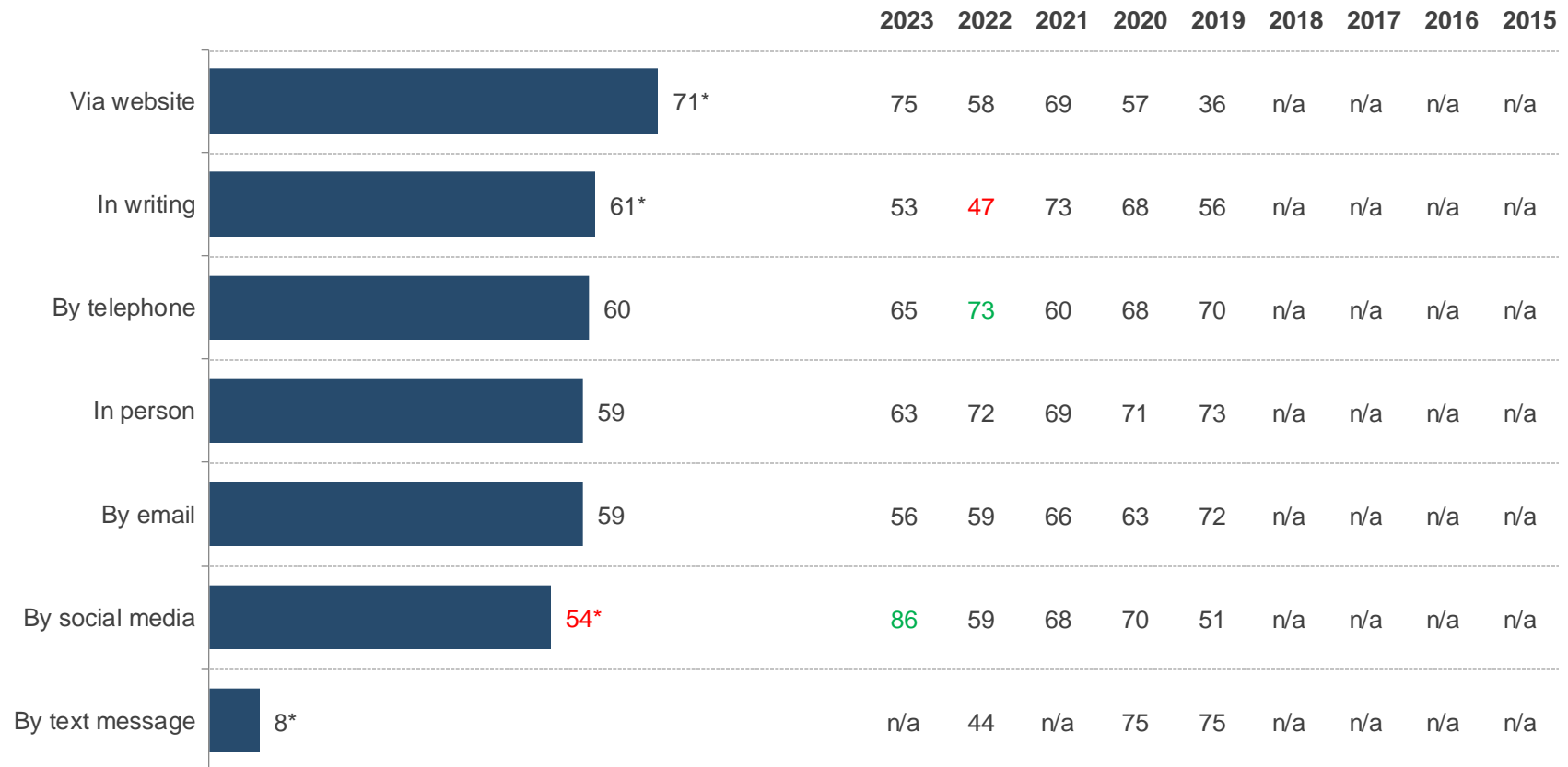
Base: All respondents. Councils asked State-wide: 26 Councils asked group: 9

Note: Respondents could name multiple contacts methods so responses may add to more than 100%



## Customer service rating by method of last contact

2024 customer service rating (index score by method of last contact)



Q5c. Thinking of the most recent contact, how would you rate Swan Hill Rural City Council for customer service?

Please keep in mind we do not mean the actual outcome but rather the actual service that was received.

Base: All respondents who have had contact with Council in the last 12 months.

Councils asked State-wide: 26 Councils asked group: 9

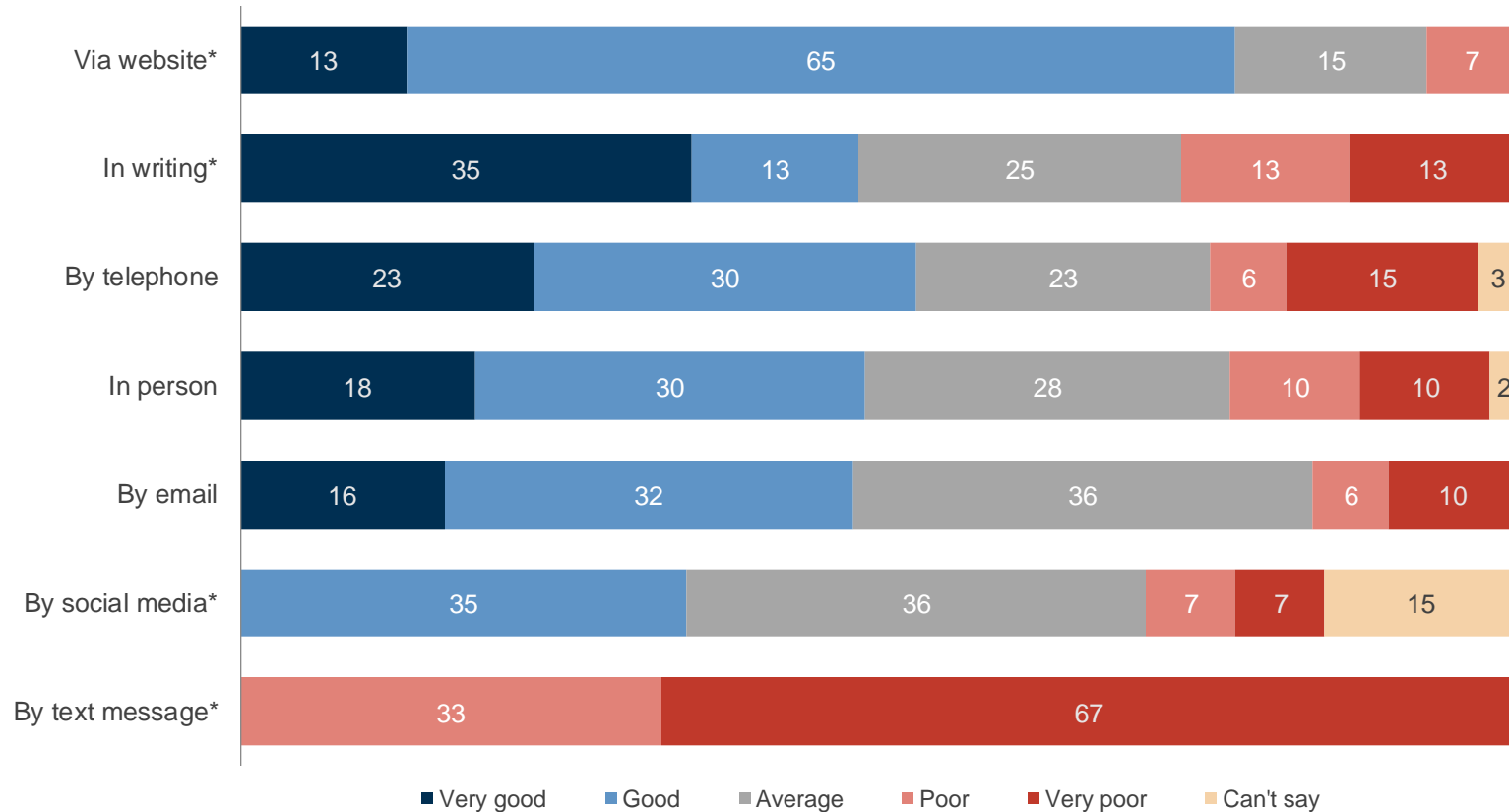
Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30



# Customer service rating by method of last contact

2024 customer service rating (% by method of last contact)



Q5c. Thinking of the most recent contact, how would you rate Swan Hill Rural City Council for customer service? Please keep in mind we do not mean the actual outcome but rather the actual service that was received.

Base: All respondents who have had contact with Council in the last 12 months.

Councils asked State-wide: 26 Councils asked group: 9

\*Caution: small sample size < n=30





# Communication



## Communication

The preferred form of communication from Council about news and information and upcoming events is via social media (26%). This is the first year that social media as a communications channel has been preferred ahead of other channels. This is followed by a Council newsletter sent via mail (21%) or a Council newsletter sent via email (20%).

The two largest changes in communication preferences are:

- a decline in the preference for advertising in a local newspaper (down nine percentage points to 10%)
- an increase in the preference for the use of social media (up eight percentage points to 26%).

Preferences differ by age group.

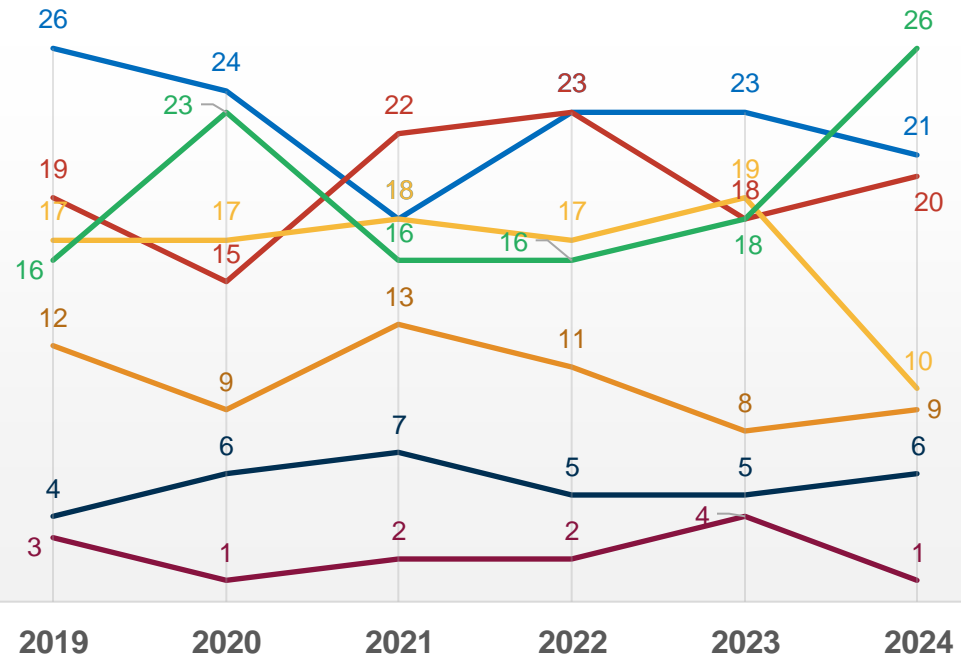
- For residents aged under 50 years, the preference for social media communications has increased from 26% last year to 41% in 2024. No other communication channel comes close, with the next most preferred being a Council newsletter via mail (19%) or via email (18%).
- For residents aged 50 years and over, the preferred forms of communication are a newsletter via mail or via email (both 23%). This is followed by advertising in a local newspaper (17%).





## Best form of communication

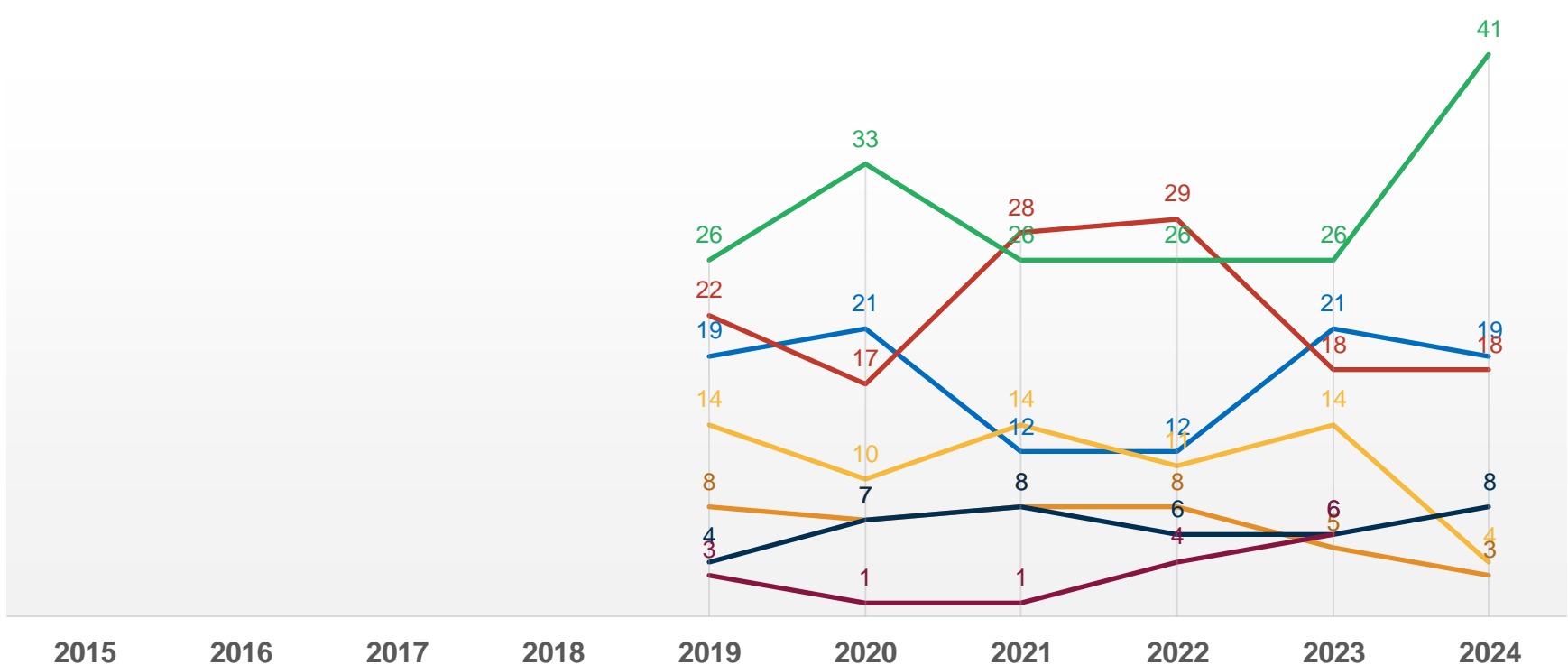
2024 best form of communication (%)





## Best form of communication: under 50s

2024 under 50s best form of communication (%)



Q13. If Swan Hill Rural City Council was going to get in touch with you to inform you about Council news and information and upcoming events, which ONE of the following is the BEST way to communicate with you?

Base: All respondents aged under 50. Councils asked State-wide: 38 Councils asked group: 9



## Best form of communication: 50+ years

2024 50+ years best form of communication (%)



Advertising in  
a Local  
Newspaper



Council  
Newsletter  
via Mail



Council  
Newsletter  
via Email



Council  
Newsletter as  
Local Paper Insert



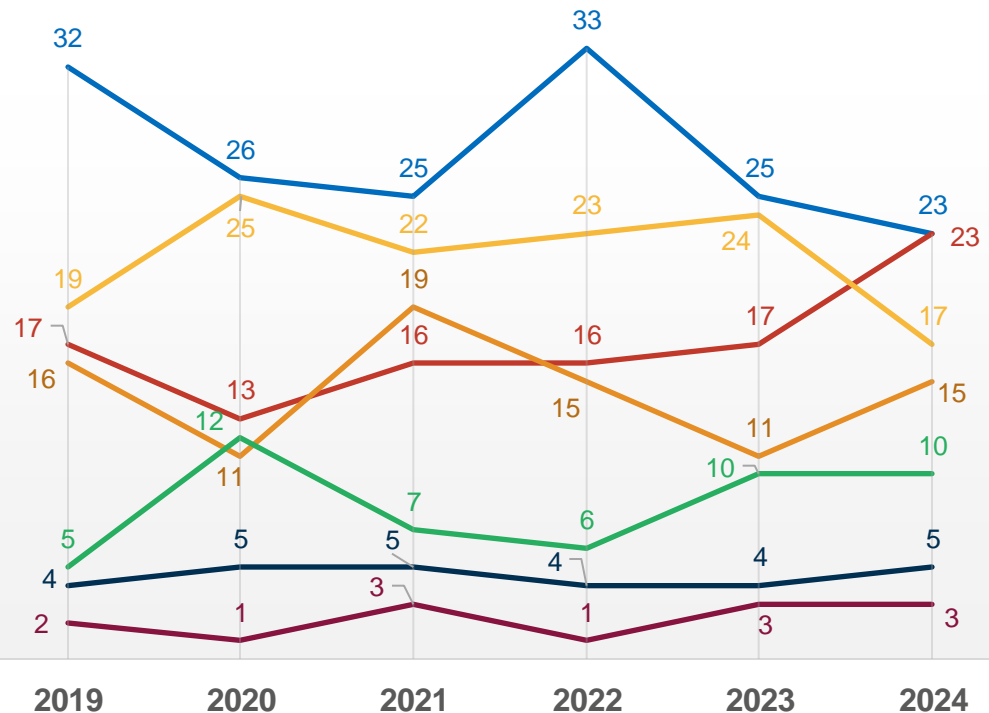
Council  
Website



Text  
Message



Social  
Media



Q13. If Swan Hill Rural City Council was going to get in touch with you to inform you about Council news and information and upcoming events, which ONE of the following is the BEST way to communicate with you?

Base: All respondents aged 50+ years. Councils asked State-wide: 38 Councils asked group: 9



# **Council direction**





## Council direction

Council's overall direction index score of 40 is the lowest recorded in a decade. Perceptions of the direction of Council's overall performance have been in a slow but steady decline since 2021.

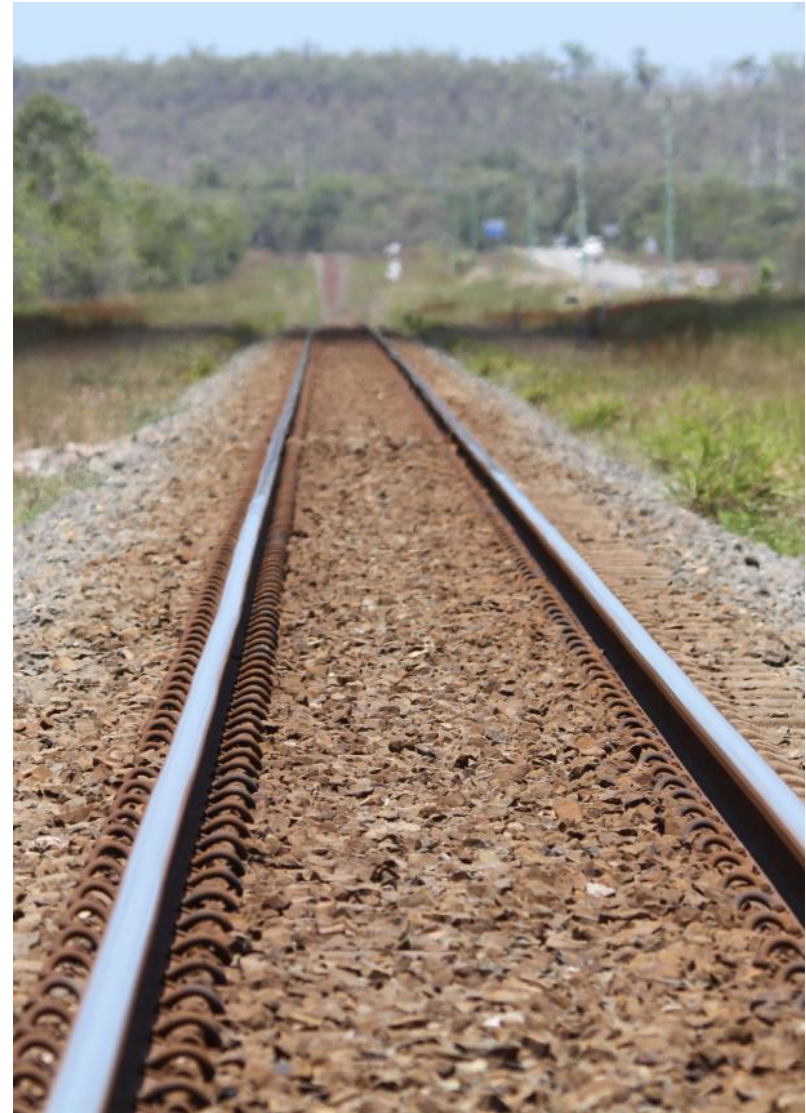
Council performs in line with the Large Rural group (index score of 42) on this measure and significantly lower than the State-wide average (index score of 45).

- Lakes region residents (index score of 54) rate overall direction significantly higher than average.
- The least satisfied with council direction are residents aged 50 to 64 years or men (index scores of 36 and 38 respectively). Neither of these scores are significantly lower than Council's average score.

Over the last 12 months, 57% believe the direction of Council's overall performance has stayed the same, down two percentage points on 2023.

- Just 11% believe the direction has improved in the last 12 months (unchanged from 2023).
- Three in ten residents (30%) believe it has deteriorated (up two points on 2023).

When it comes to the trade off between rates and services, residents have a clear preference for cuts in council services to keep council rates at the same level as they are now (54%) over rate rises to improve local services (22% would prefer this).





## Overall council direction last 12 months

### 2024 overall council direction (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
Lakes	54*▲	36	46	37	n/a	n/a	n/a	n/a	n/a	n/a
State-wide	45▲	46	50	53	51	53	52	53	51	53
Large Rural	42	44	47	51	50	51	52	52	48	51
Women	42	43	44	50	50	49	53	57	54	59
18-34	42	43	42	55	59	49	57	57	60	62
65+	42	45	47	53	47	48	57	55	54	59
Swan Hill	40	41	44	52	50	48	54	55	54	59
Swan Hill and Surrounds	39	42	43	50	n/a	n/a	n/a	n/a	n/a	n/a
Robinvale and Surrounds	39	40	49	61	n/a	n/a	n/a	n/a	n/a	n/a
35-49	39	40	49	51	44	50	50	53	52	61
Men	38	39	44	53	49	47	55	52	55	59
50-64	36	34	34	44	47	45	50	53	50	51

Q6. Over the last 12 months, what is your view of the direction of Swan Hill Rural City Council's overall performance?

Base: All respondents. Councils asked State-wide: 62 Councils asked group: 18

Note: Please see Appendix A for explanation of significant differences.

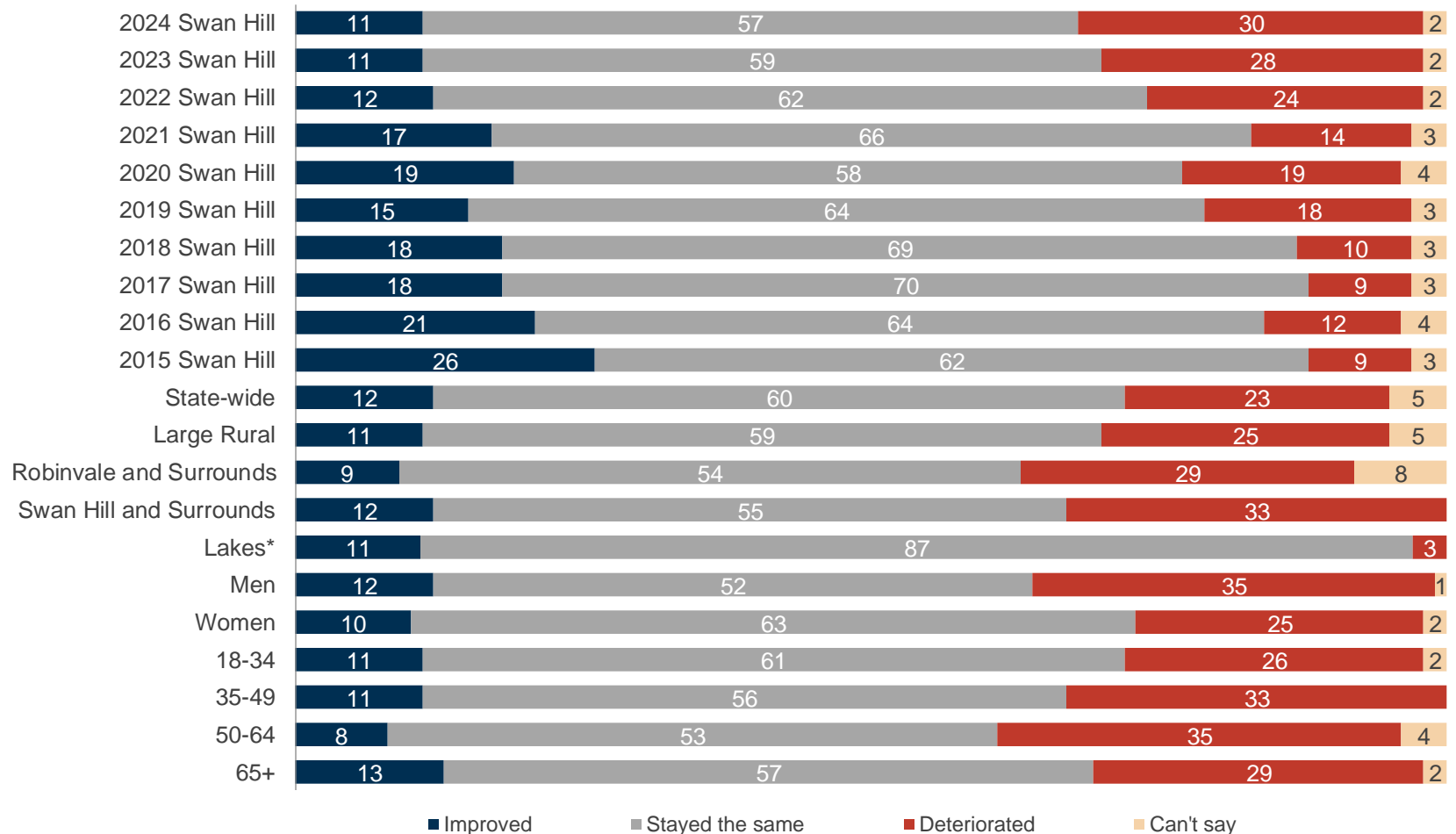
\*Caution: small sample size < n=30





## Overall council direction last 12 months

### 2024 overall council direction (%)



Q6. Over the last 12 months, what is your view of the direction of Swan Hill Rural City Council's overall performance?

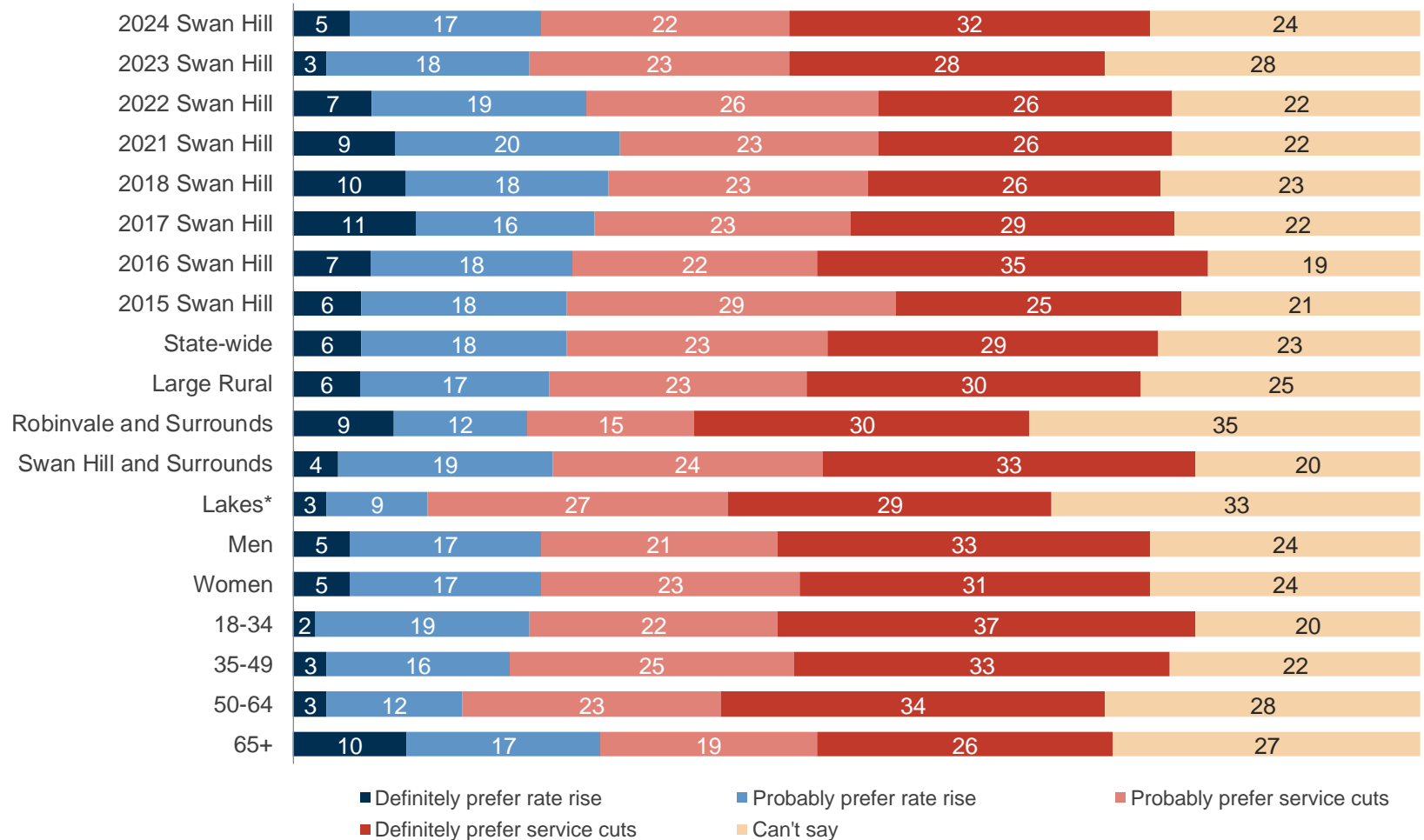
Base: All respondents. Councils asked State-wide: 62 Councils asked group: 18

\*Caution: small sample size < n=30



## Rates / services trade-off

### 2024 rates / services trade-off (%)



Q10. If you had to choose, would you prefer to see council rate rises to improve local services OR would you prefer to see cuts in council services to keep council rates at the same level as they are now?

Base: All respondents. Councils asked State-wide: 19 Councils asked group: 6

\*Caution: small sample size < n=30

A large, dark blue, stylized letter 'W' graphic that spans the right side of the slide. It has a glowing, network-like pattern of white lines and nodes within its strokes, resembling a map or a data network.

# **Individual service areas**



# Community consultation and engagement importance



## 2024 consultation and engagement importance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
65+	80	74	78	79	n/a	n/a	n/a	n/a	n/a	n/a
50-64	80	78	81	77	n/a	n/a	n/a	n/a	n/a	n/a
Robinvale and Surrounds	79	72	79	80	n/a	n/a	n/a	n/a	n/a	n/a
Women	79	74	82	80	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill	77	73	78	78	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill and Surrounds	77	74	78	78	n/a	n/a	n/a	n/a	n/a	n/a
Large Rural	77	77	77	77	76	75	76	75	76	75
State-wide	76	76	76	75	74	74	74	74	75	74
35-49	76	75	81	80	n/a	n/a	n/a	n/a	n/a	n/a
Men	76	72	74	76	n/a	n/a	n/a	n/a	n/a	n/a
18-34	74	68	75	77	n/a	n/a	n/a	n/a	n/a	n/a
Lakes	71*	73	79	64	n/a	n/a	n/a	n/a	n/a	n/a

Q1. Firstly, how important should 'Community consultation and engagement' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 25 Councils asked group: 9

Note: Please see Appendix A for explanation of significant differences.

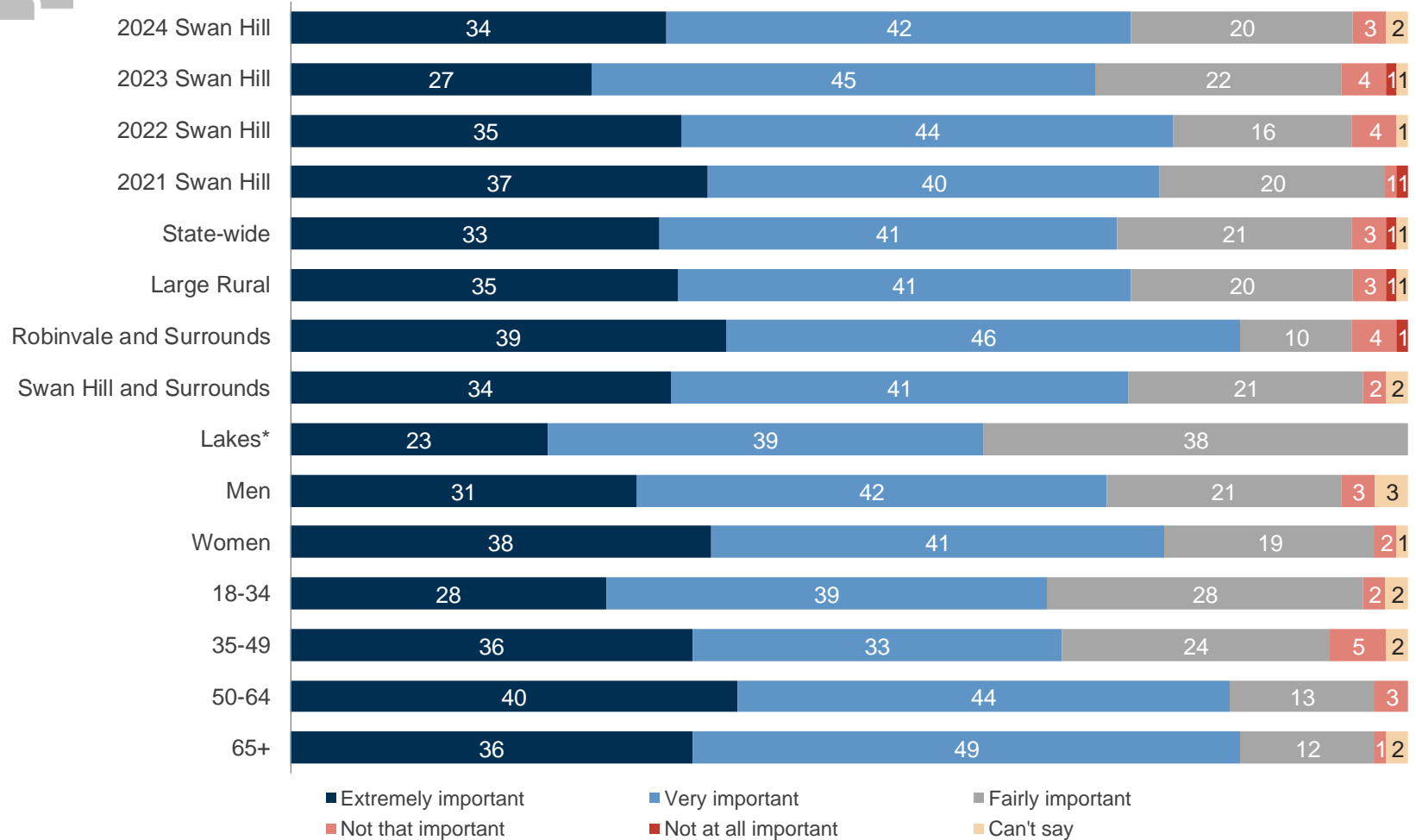
\*Caution: small sample size < n=30



# Community consultation and engagement importance



## 2024 consultation and engagement importance (%)



Q1. Firstly, how important should 'Community consultation and engagement' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 25 Councils asked group: 9

\*Caution: small sample size < n=30



# Community consultation and engagement performance



## 2024 consultation and engagement performance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
State-wide	51▲	52	54	56	55	56	55	55	54	56
Robinvale and Surrounds	51	52	46	57	n/a	n/a	n/a	n/a	n/a	n/a
Lakes	49*	46	40	41	n/a	n/a	n/a	n/a	n/a	n/a
35-49	49	54	48	49	51	55	56	57	58	57
Men	49	50	49	54	52	53	54	59	54	52
65+	49	48	48	50	50	54	61	59	56	57
Swan Hill	48	50	48	51	52	54	55	58	55	54
18-34	48	51	47	53	57	54	53	61	52	53
Large Rural	48	49	51	54	54	54	54	52	52	54
Women	48	49	47	47	51	55	57	56	56	57
Swan Hill and Surrounds	48	50	49	49	n/a	n/a	n/a	n/a	n/a	n/a
50-64	46	46	49	50	47	53	53	51	55	52

Q2. How has Council performed on 'Community consultation and engagement' over the last 12 months?

Base: All respondents. Councils asked State-wide: 62 Councils asked group: 18

Note: Please see Appendix A for explanation of significant differences.

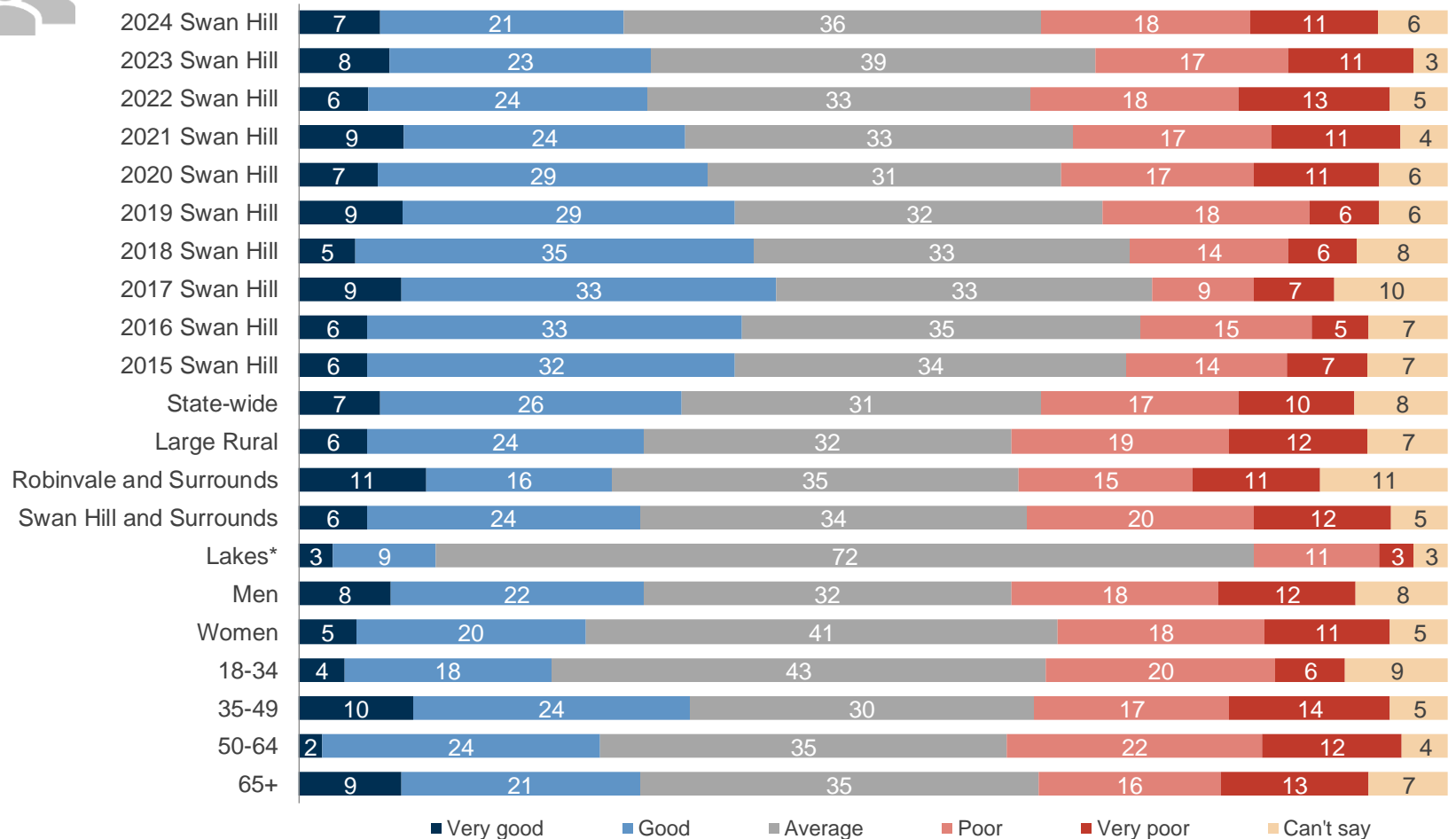
\*Caution: small sample size < n=30



# Community consultation and engagement performance



## 2024 consultation and engagement performance (%)



Q2. How has Council performed on 'Community consultation and engagement' over the last 12 months?

Base: All respondents. Councils asked State-wide: 62 Councils asked group: 18

\*Caution: small sample size < n=30

# Decisions made in the interest of the community importance



## 2024 community decisions made importance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
35-49	84	83	86	88	n/a	n/a	n/a	n/a	n/a	n/a
Robinvale and Surrounds	84	76	79	85	n/a	n/a	n/a	n/a	n/a	n/a
Women	83	80	85	85	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill and Surrounds	82	80	81	84	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill	82	79	81	84	n/a	n/a	n/a	n/a	n/a	n/a
50-64	82	82	81	83	n/a	n/a	n/a	n/a	n/a	n/a
18-34	82	73	81	87	n/a	n/a	n/a	n/a	n/a	n/a
Men	82	78	77	83	n/a	n/a	n/a	n/a	n/a	n/a
65+	82	80	78	78	n/a	n/a	n/a	n/a	n/a	n/a
Large Rural	80▼	80	81	82	79	80	80	80	80	80
State-wide	80▼	80	81	81	80	80	80	79	80	80
Lakes	76*	78	84	78	n/a	n/a	n/a	n/a	n/a	n/a

Q1. Firstly, how important should 'Decisions made in the interest of the community' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 19 Councils asked group: 8

Note: Please see Appendix A for explanation of significant differences.

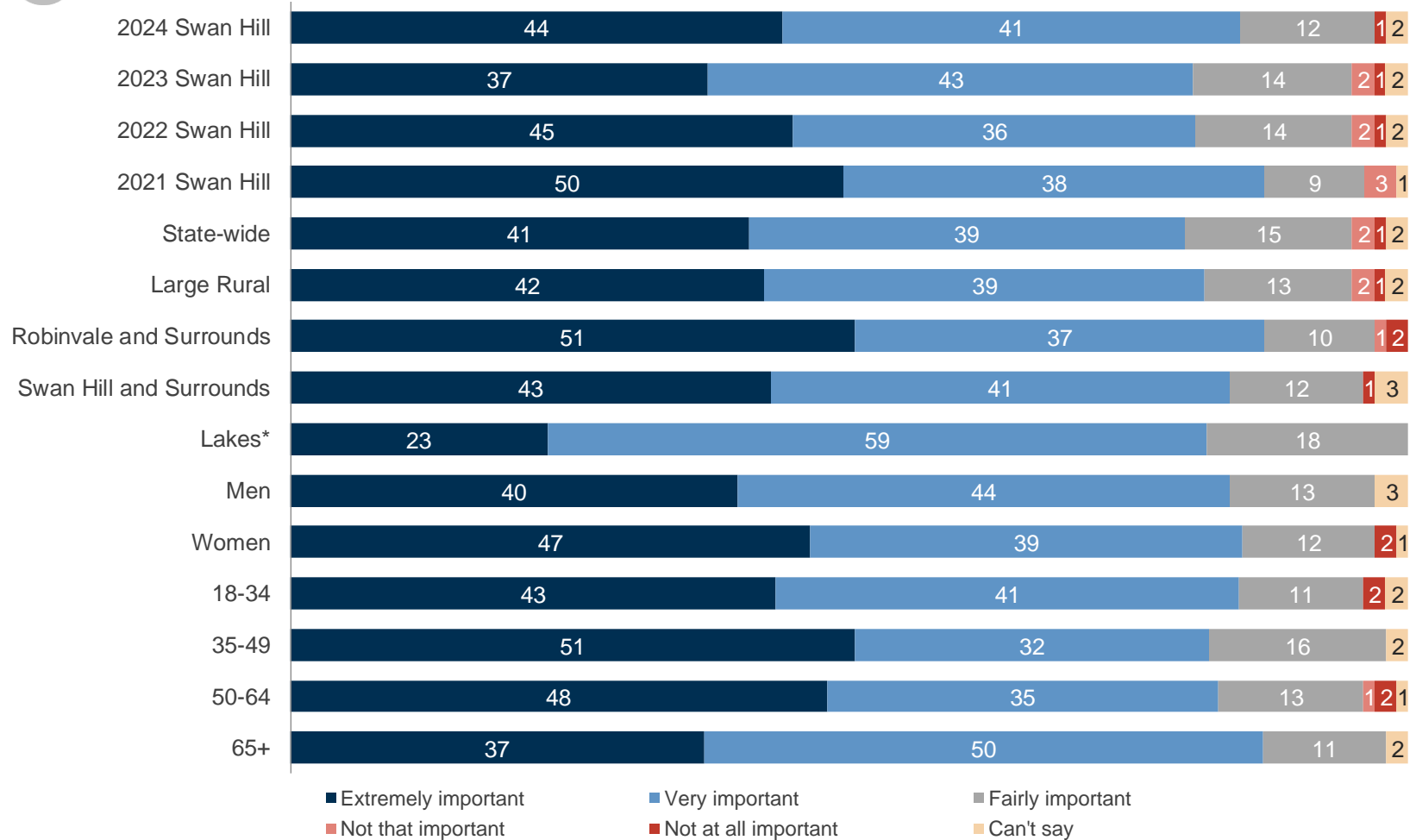
\*Caution: small sample size < n=30



# Decisions made in the interest of the community importance



2024 community decisions made importance (%)



Q1. Firstly, how important should 'Decisions made in the interest of the community' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 19 Councils asked group: 8

\*Caution: small sample size < n=30

# Decisions made in the interest of the community performance



## 2024 community decisions made performance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
State-wide	50▲	51	54	56	53	55	54	54	54	55
65+	49▲	45	48	49	46	53	60	58	56	58
Large Rural	46▲	48	51	54	52	52	52	51	50	52
Swan Hill and Surrounds	44	45	45	48	n/a	n/a	n/a	n/a	n/a	n/a
Lakes	44*	52	32	53	n/a	n/a	n/a	n/a	n/a	n/a
Men	43	44	46	52	47	50	54	52	53	50
Swan Hill	43	45	45	48	45	51	54	53	53	51
Women	43	46	43	45	43	52	54	54	53	52
35-49	41	39	46	45	43	52	53	52	49	46
50-64	40	42	46	49	41	52	49	44	55	47
18-34	38	51	38	50	49	48	55	53	51	51
Robinvale and Surrounds	37	44	46	51	n/a	n/a	n/a	n/a	n/a	n/a

Q2. How has Council performed on 'Decisions made in the interest of the community' over the last 12 months?

Base: All respondents. Councils asked State-wide: 62 Councils asked group: 18

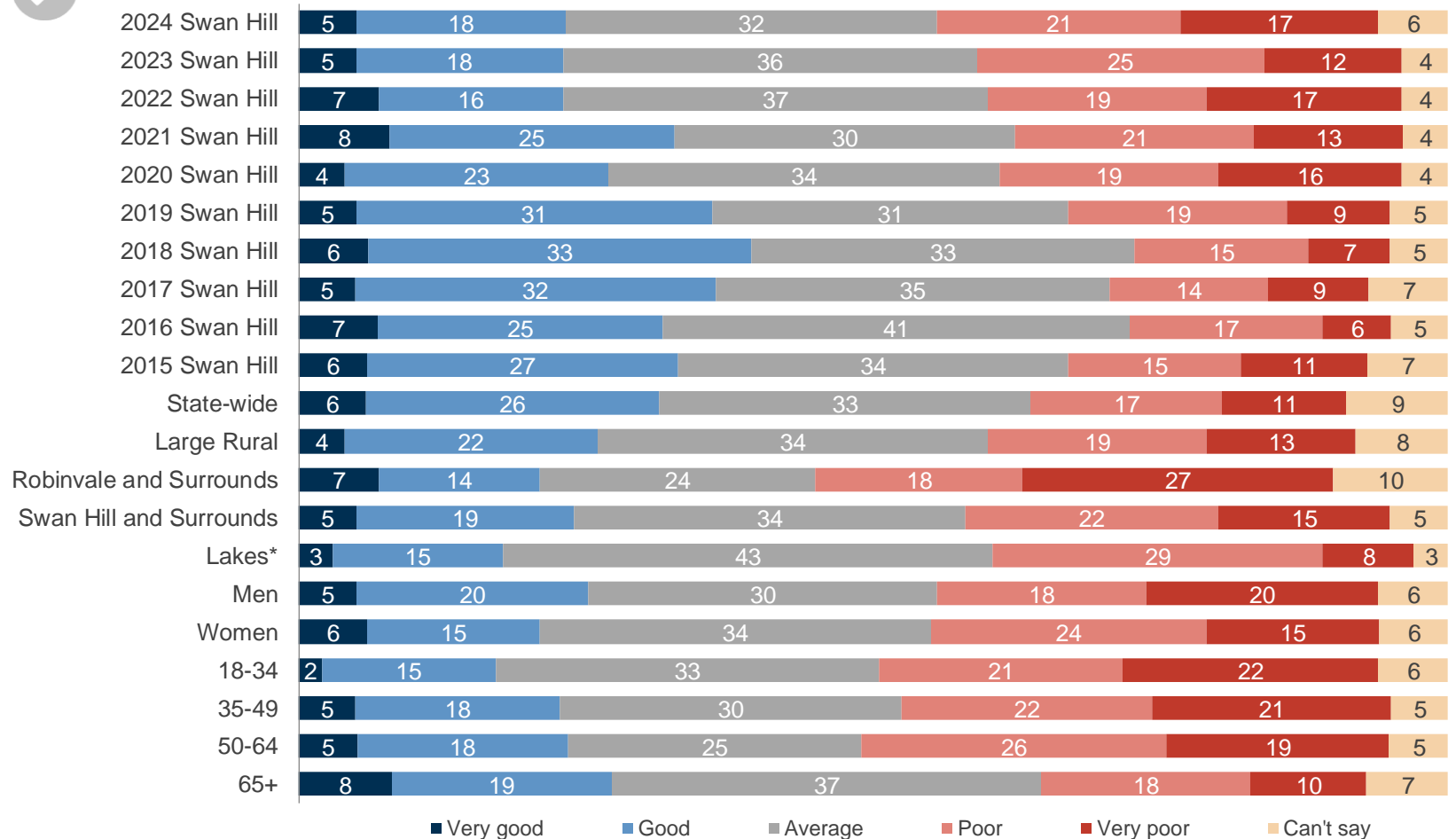
Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30

# Decisions made in the interest of the community performance



## 2024 community decisions made performance (%)



Q2. How has Council performed on 'Decisions made in the interest of the community' over the last 12 months?

Base: All respondents. Councils asked State-wide: 62 Councils asked group: 18

\*Caution: small sample size < n=30

# The condition of sealed local roads in your area importance



## 2024 sealed local roads importance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
Robinvale and Surrounds	89▲	83	84	87	n/a	n/a	n/a	n/a	n/a	n/a
50-64	88	87	86	82	n/a	n/a	n/a	n/a	n/a	n/a
35-49	87	81	84	84	n/a	n/a	n/a	n/a	n/a	n/a
Women	87	83	84	83	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill	85	83	83	81	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill and Surrounds	85	83	82	80	n/a	n/a	n/a	n/a	n/a	n/a
18-34	85	84	83	78	n/a	n/a	n/a	n/a	n/a	n/a
Large Rural	84	83	83	80	81	80	80	77	80	78
Men	84	83	81	79	n/a	n/a	n/a	n/a	n/a	n/a
State-wide	83▼	82	81	79	79	79	80	78	78	76
65+	83	82	80	81	n/a	n/a	n/a	n/a	n/a	n/a
Lakes	72*▼	83	92	78	n/a	n/a	n/a	n/a	n/a	n/a

Q1. Firstly, how important should 'The condition of sealed local roads in your area' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 20 Councils asked group: 6

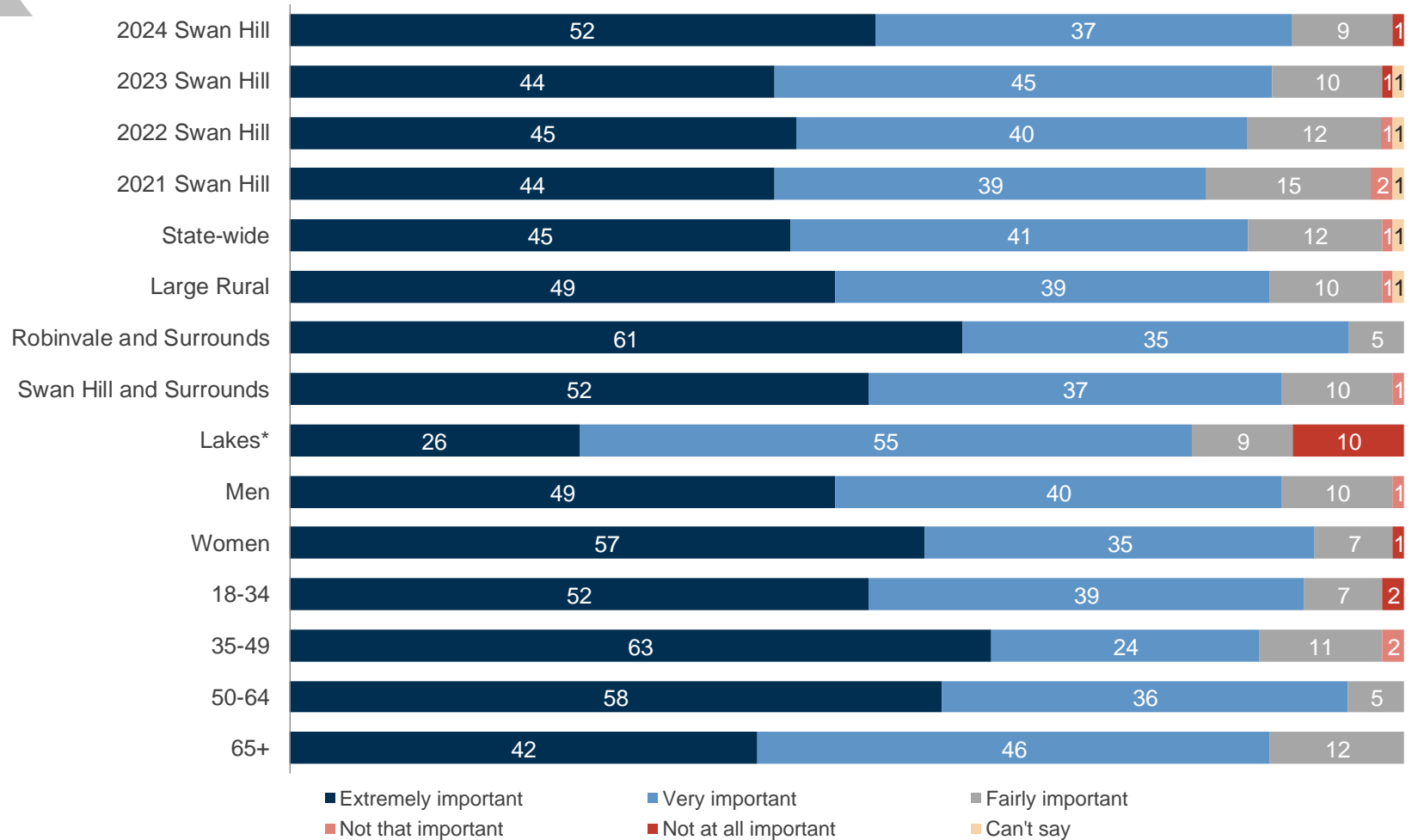
Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30

# The condition of sealed local roads in your area importance



2024 sealed local roads importance (%)



Q1. Firstly, how important should 'The condition of sealed local roads in your area' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 20 Councils asked group: 6

\*Caution: small sample size < n=30

# The condition of sealed local roads in your area performance



## 2024 sealed local roads performance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
State-wide	45▲	48	53	57	54	56	53	53	54	55
65+	45▲	50	56	56	49	53	58	57	58	60
Large Rural	38	40	45	50	47	47	45	43	44	45
Robinvale and Surrounds	36	41	44	48	n/a	n/a	n/a	n/a	n/a	n/a
Men	36	42	51	53	42	47	52	49	45	50
Swan Hill	35	44	51	52	44	46	50	49	48	52
Lakes	35*	38	23	48	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill and Surrounds	34	45	54	53	n/a	n/a	n/a	n/a	n/a	n/a
50-64	34	38	42	54	36	43	47	42	49	47
Women	33	46	50	50	46	45	49	49	51	55
35-49	32	40	56	45	40	45	44	44	41	52
18-34	26▼	44	45	51	48	43	50	47	43	50

Q2. How has Council performed on 'The condition of sealed local roads in your area' over the last 12 months?

Base: All respondents. Councils asked State-wide: 62 Councils asked group: 18

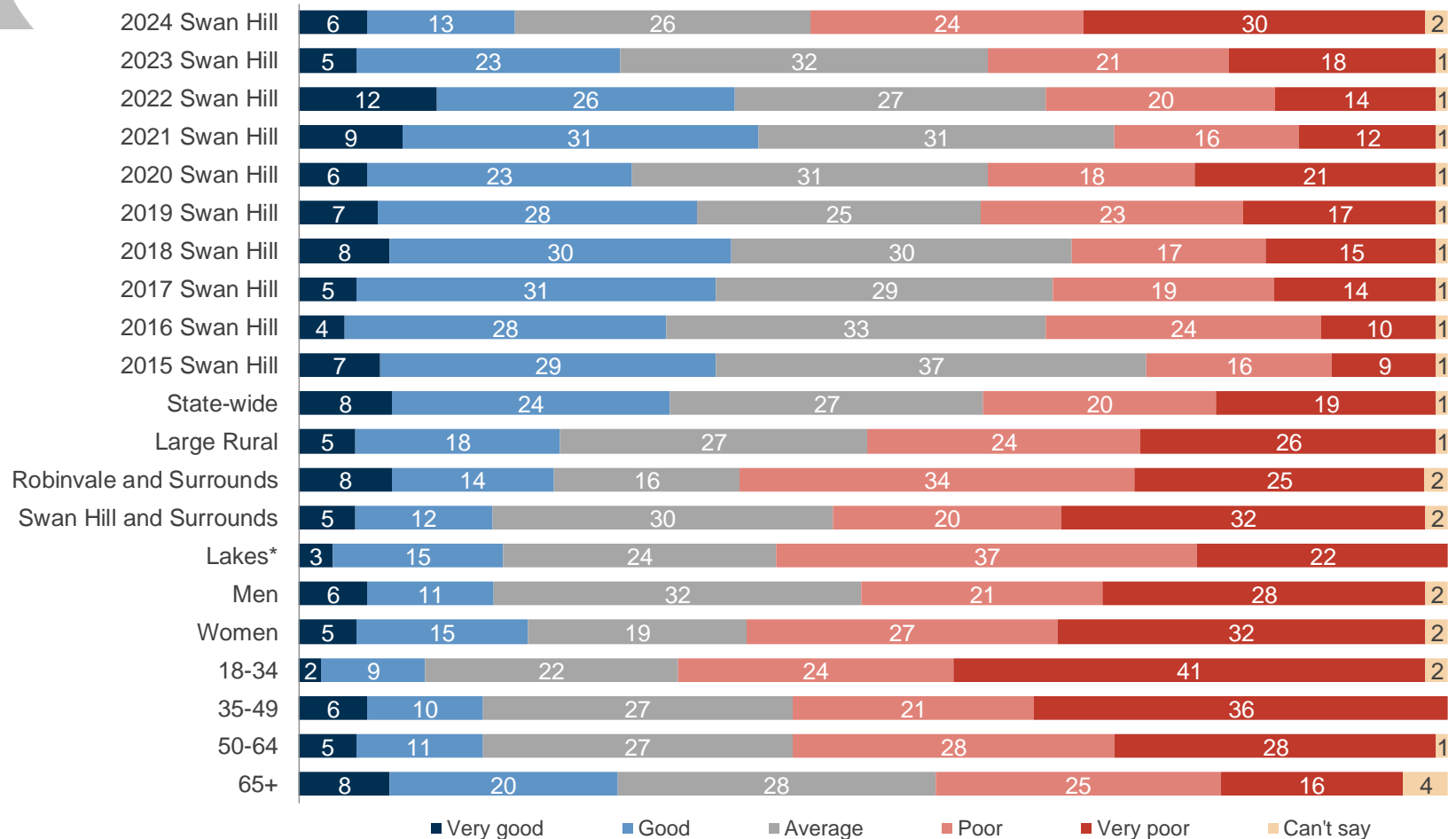
Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30

# The condition of sealed local roads in your area performance



## 2024 sealed local roads performance (%)



Q2. How has Council performed on 'The condition of sealed local roads in your area' over the last 12 months?

Base: All respondents. Councils asked State-wide: 62 Councils asked group: 18

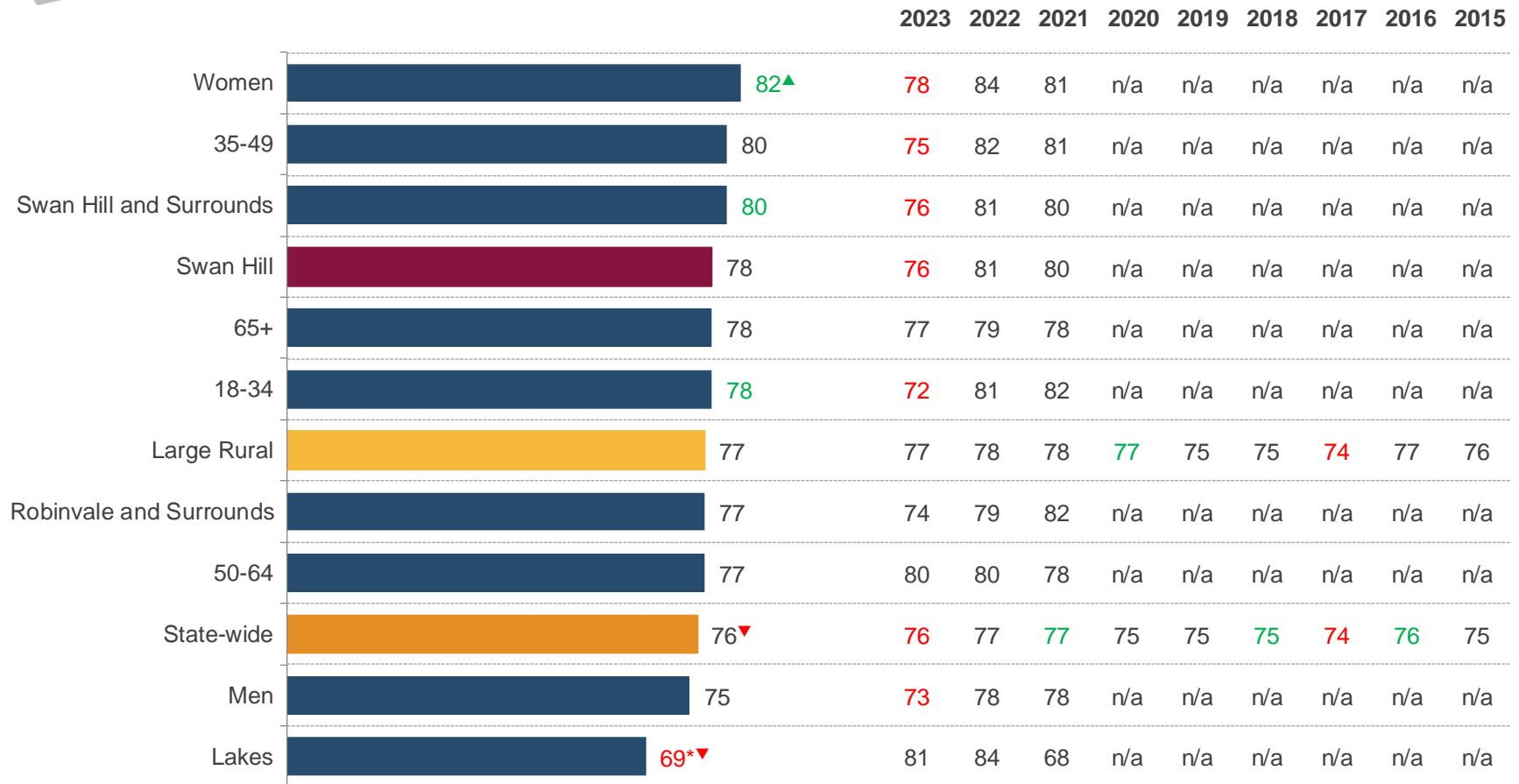
\*Caution: small sample size < n=30



# Informing the community importance



## 2024 informing community importance (index scores)



Q1. Firstly, how important should 'Informing the community' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 18 Councils asked group: 5

Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30

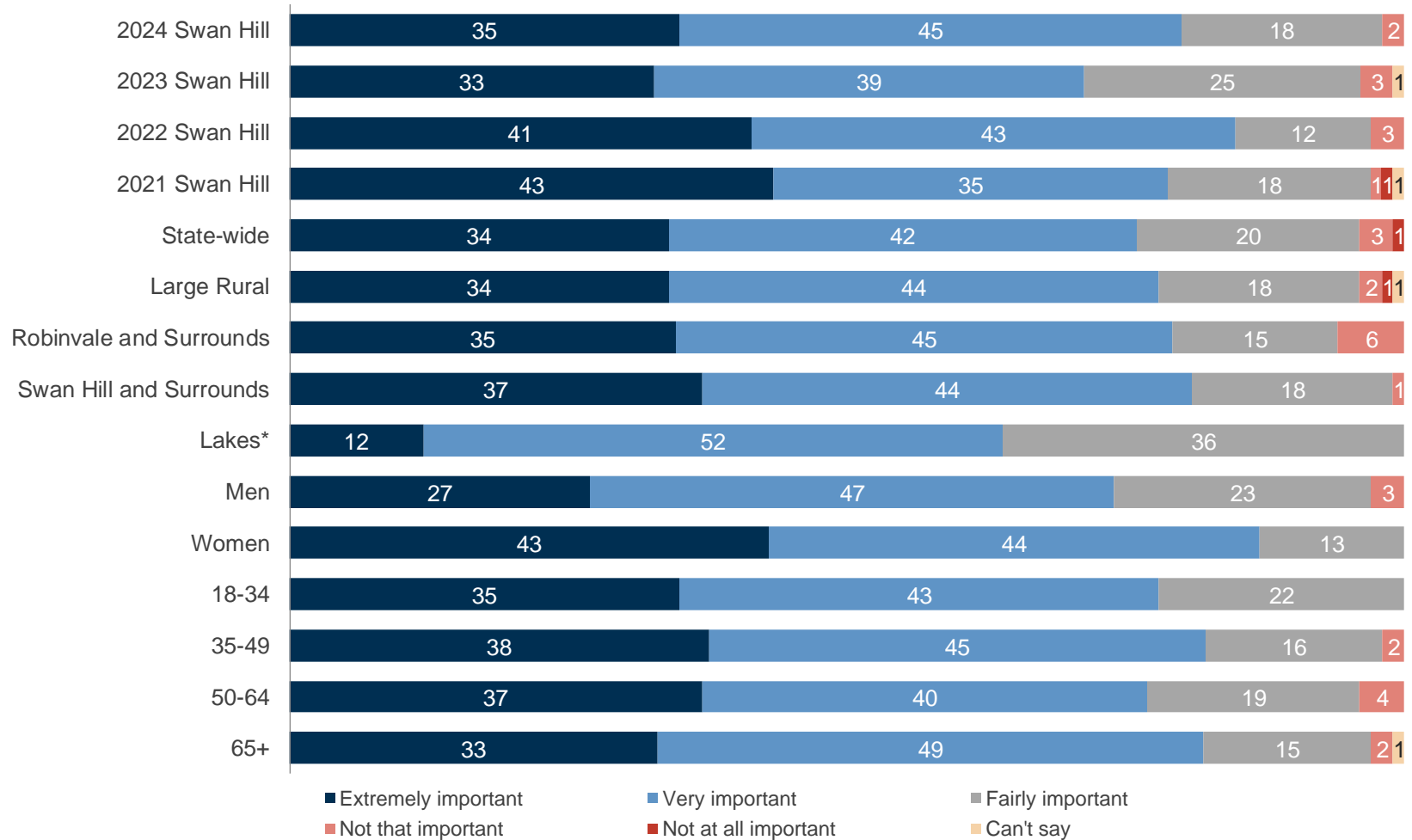




# Informing the community importance



## 2024 informing community importance (%)



Q1. Firstly, how important should 'Informing the community' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 18 Councils asked group: 5

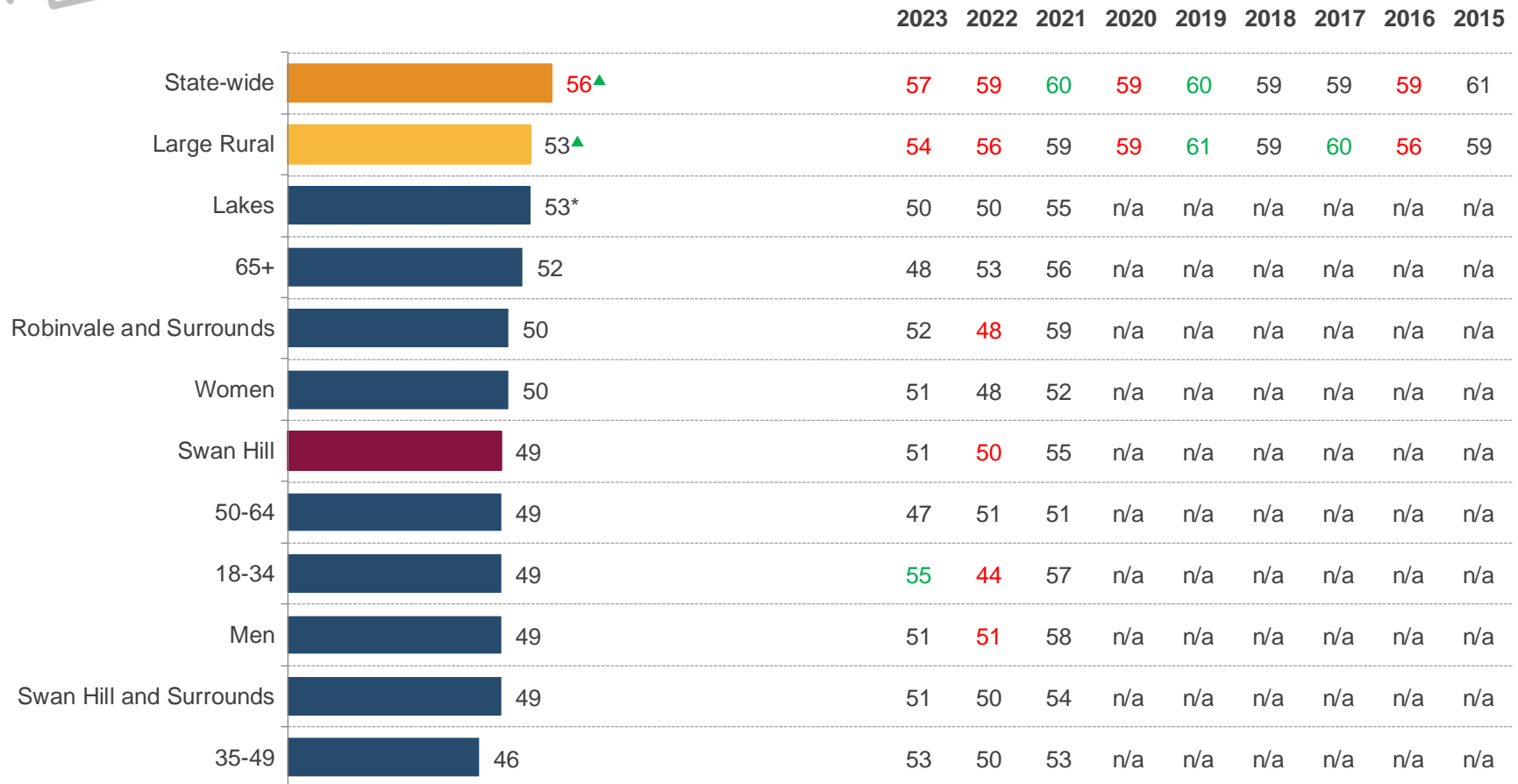
\*Caution: small sample size < n=30



# Informing the community performance



## 2024 informing community performance (index scores)



Q2. How has Council performed on 'Informing the community' over the last 12 months?

Base: All respondents. Councils asked State-wide: 34 Councils asked group: 7

Note: Please see Appendix A for explanation of significant differences.

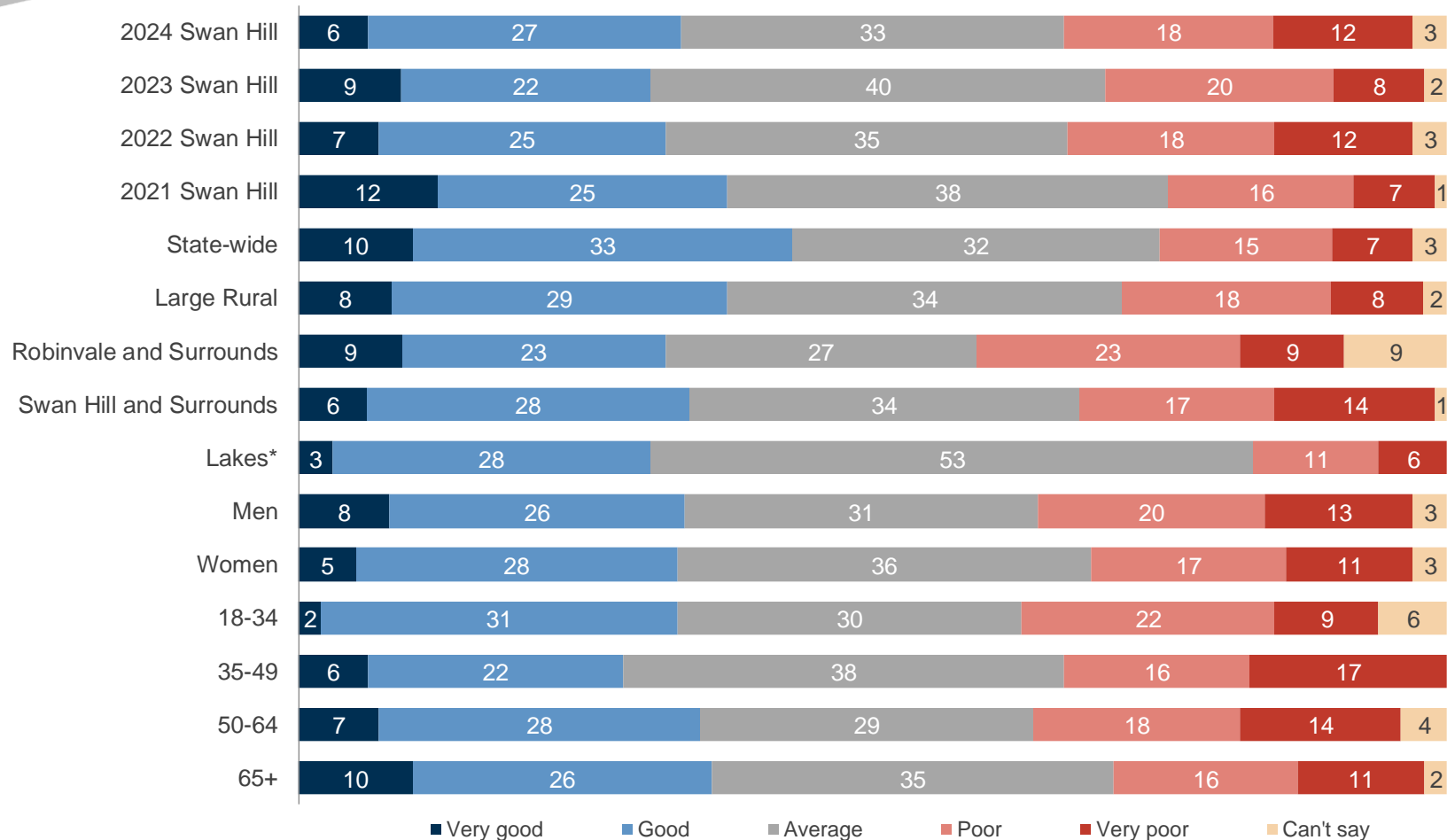
\*Caution: small sample size < n=30



# Informing the community performance



## 2024 informing community performance (%)



Q2. How has Council performed on 'Informing the community' over the last 12 months?

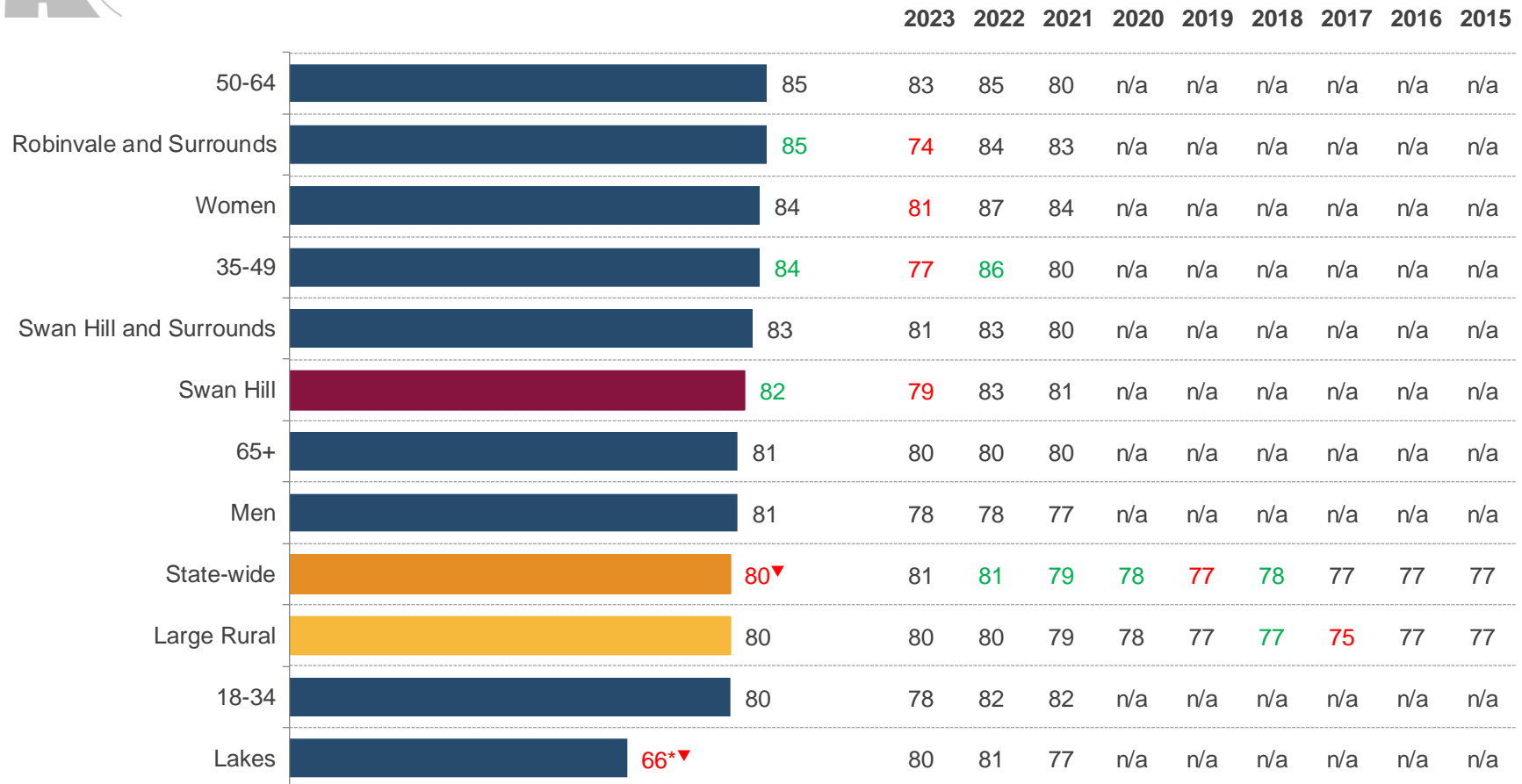
Base: All respondents. Councils asked State-wide: 34 Councils asked group: 7

\*Caution: small sample size < n=30

# The condition of local streets and footpaths in your area importance



## 2024 streets and footpaths importance (index scores)



Q1. Firstly, how important should 'The condition of local streets and footpaths in your area' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 20 Councils asked group: 6

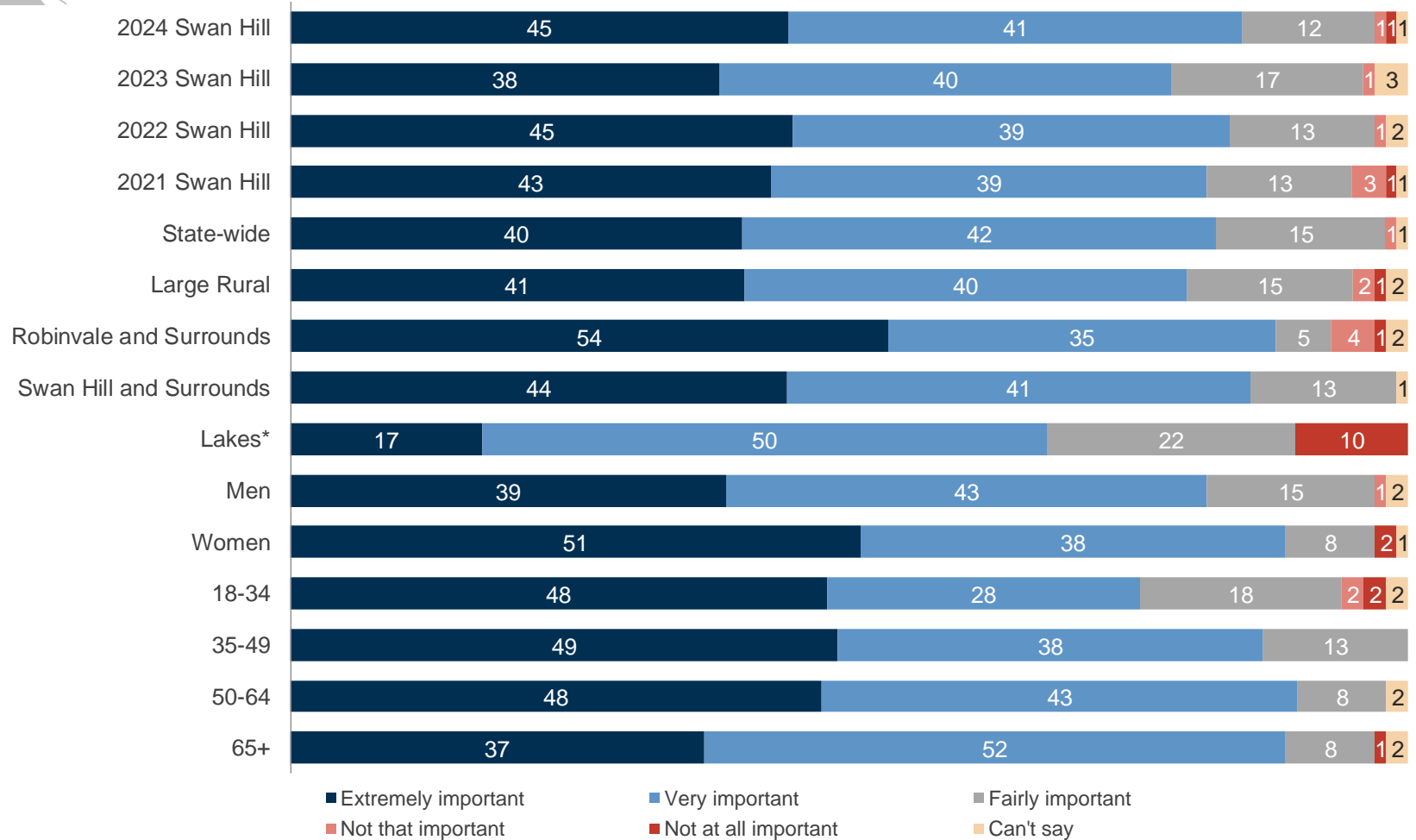
Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30

# The condition of local streets and footpaths in your area importance



## 2024 streets and footpaths importance (%)



Q1. Firstly, how important should 'The condition of local streets and footpaths in your area' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 20 Councils asked group: 6

\*Caution: small sample size < n=30

# The condition of local streets and footpaths in your area performance



## 2024 streets and footpaths performance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
State-wide	52▲	52	57	59	58	59	58	57	57	58
65+	48	52	54	54	n/a	n/a	53	58	56	56
Large Rural	46	47	51	55	54	55	54	53	53	54
Men	46	48	57	54	n/a	n/a	56	54	53	53
Swan Hill and Surrounds	43	48	54	53	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill	43	48	52	52	n/a	n/a	54	52	53	55
Robinvale and Surrounds	42	47	50	49	n/a	n/a	n/a	n/a	n/a	n/a
35-49	41	42	53	54	n/a	n/a	51	46	51	56
50-64	40	46	45	53	n/a	n/a	50	47	52	52
Women	40	48	48	50	n/a	n/a	52	50	53	58
18-34	39	49	54	48	n/a	n/a	59	54	53	57
Lakes	36*	42	26	52	n/a	n/a	n/a	n/a	n/a	n/a

Q2. How has Council performed on 'The condition of local streets and footpaths in your area' over the last 12 months?

Base: All respondents. Councils asked State-wide: 31 Councils asked group: 8

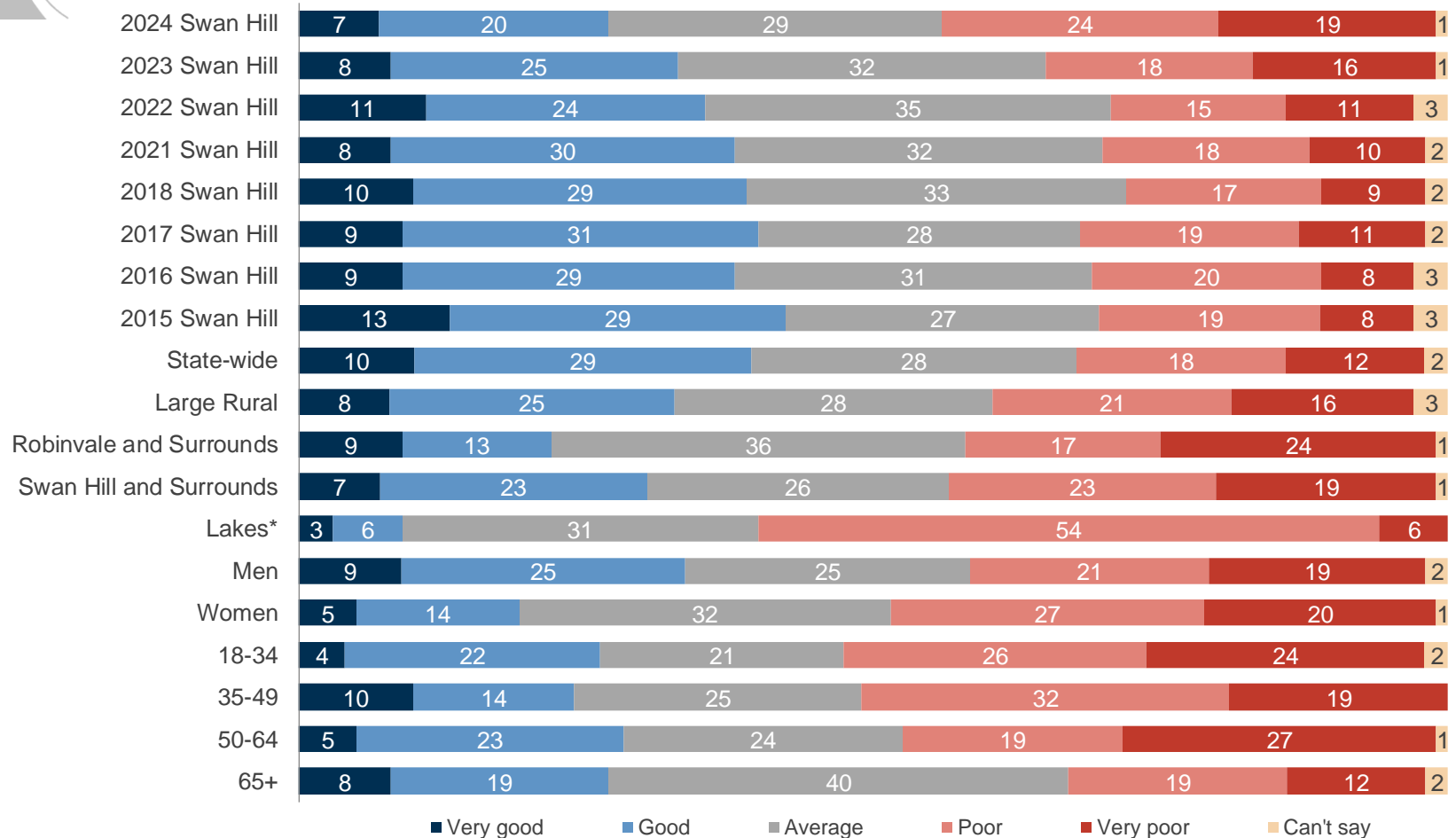
Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30

# The condition of local streets and footpaths in your area performance



## 2024 streets and footpaths performance (%)



Q2. How has Council performed on 'The condition of local streets and footpaths in your area' over the last 12 months?

Base: All respondents. Councils asked State-wide: 31 Councils asked group: 8

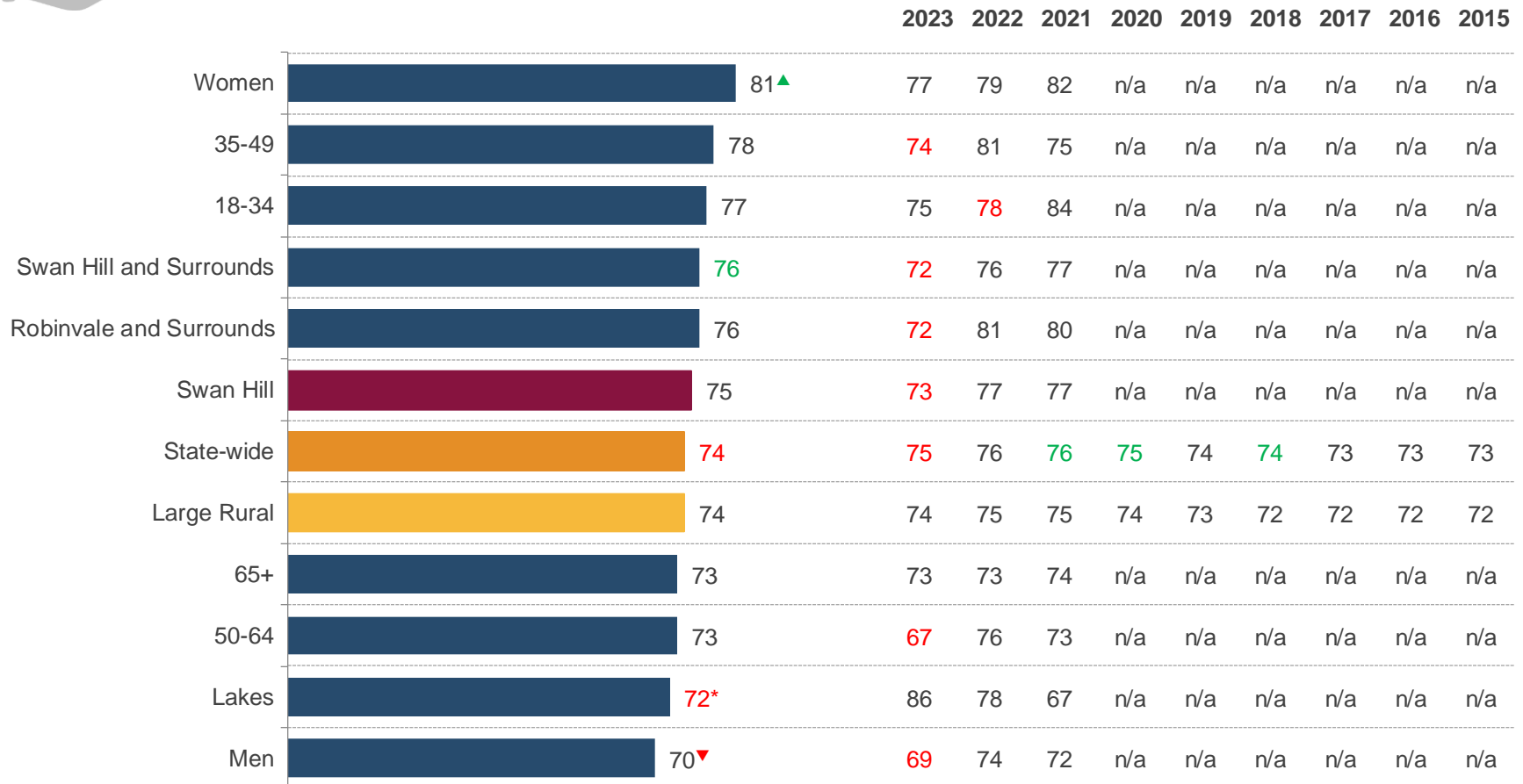
\*Caution: small sample size < n=30



# Family support services importance



## 2024 family support importance (index scores)



Q1. Firstly, how important should 'Family support services' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 13 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30

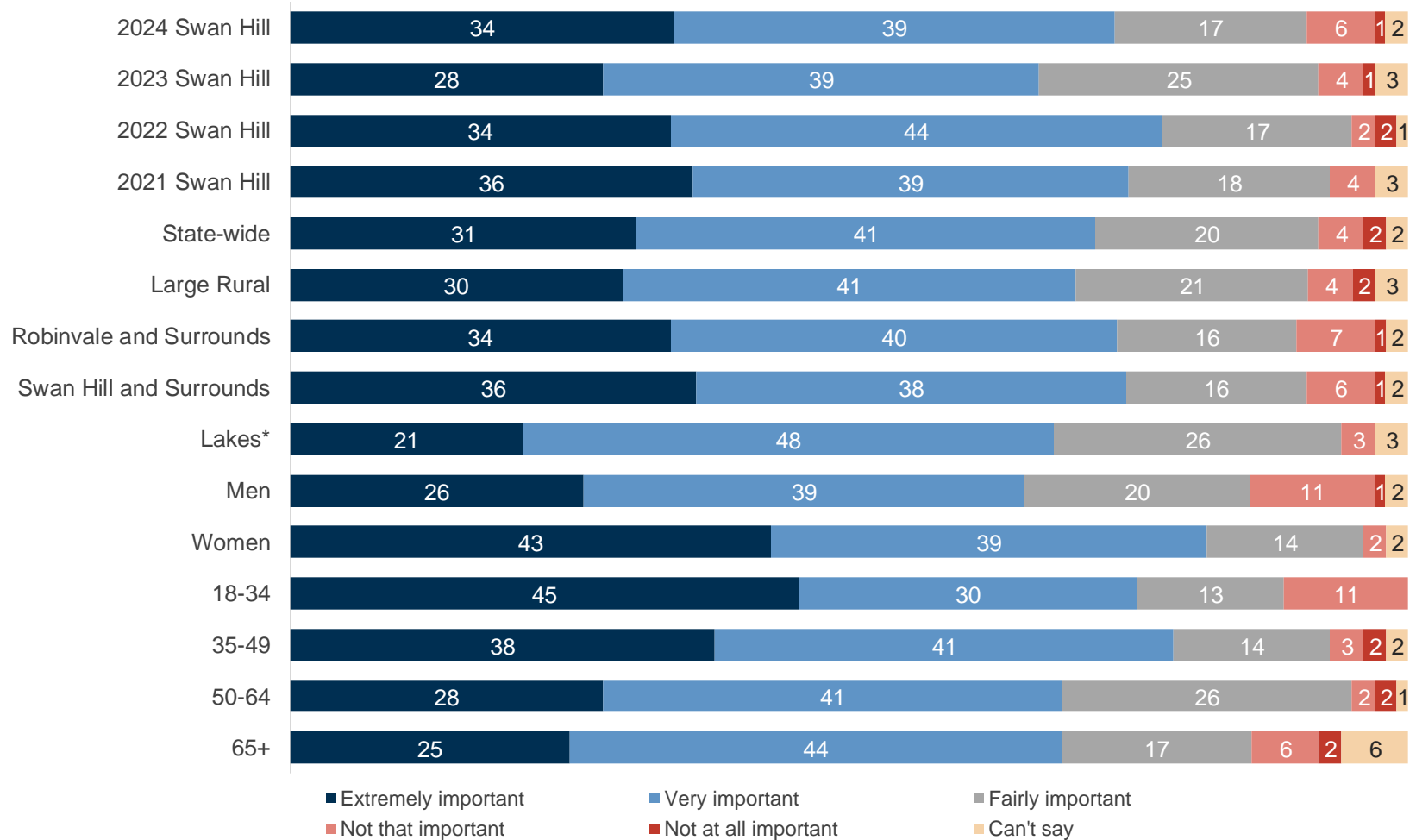




# Family support services importance



## 2024 family support importance (%)



Q1. Firstly, how important should 'Family support services' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 13 Councils asked group: 4

\*Caution: small sample size < n=30



# Family support services performance



## 2024 family support performance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
65+	66▲	64	68	68	n/a	n/a	67	73	74	68
State-wide	63	63	65	66	66	67	66	67	66	67
Men	62	62	67	66	n/a	n/a	66	69	67	62
Swan Hill and Surrounds	62	62	67	64	n/a	n/a	n/a	n/a	n/a	n/a
Large Rural	62	61	64	66	64	65	65	65	64	67
Swan Hill	61	60	65	63	n/a	n/a	64	65	67	63
18-34	60	56	62	57	n/a	n/a	66	61	64	60
Women	59	59	61	60	n/a	n/a	63	62	68	63
35-49	58	59	63	66	n/a	n/a	60	66	67	63
Robinvale and Surrounds	57	52	57	57	n/a	n/a	n/a	n/a	n/a	n/a
50-64	57	62	64	63	n/a	n/a	64	59	64	60
Lakes	56*	61	61	79	n/a	n/a	n/a	n/a	n/a	n/a

Q2. How has Council performed on 'Family support services' over the last 12 months?

Base: All respondents. Councils asked State-wide: 27 Councils asked group: 7

Note: Please see Appendix A for explanation of significant differences.

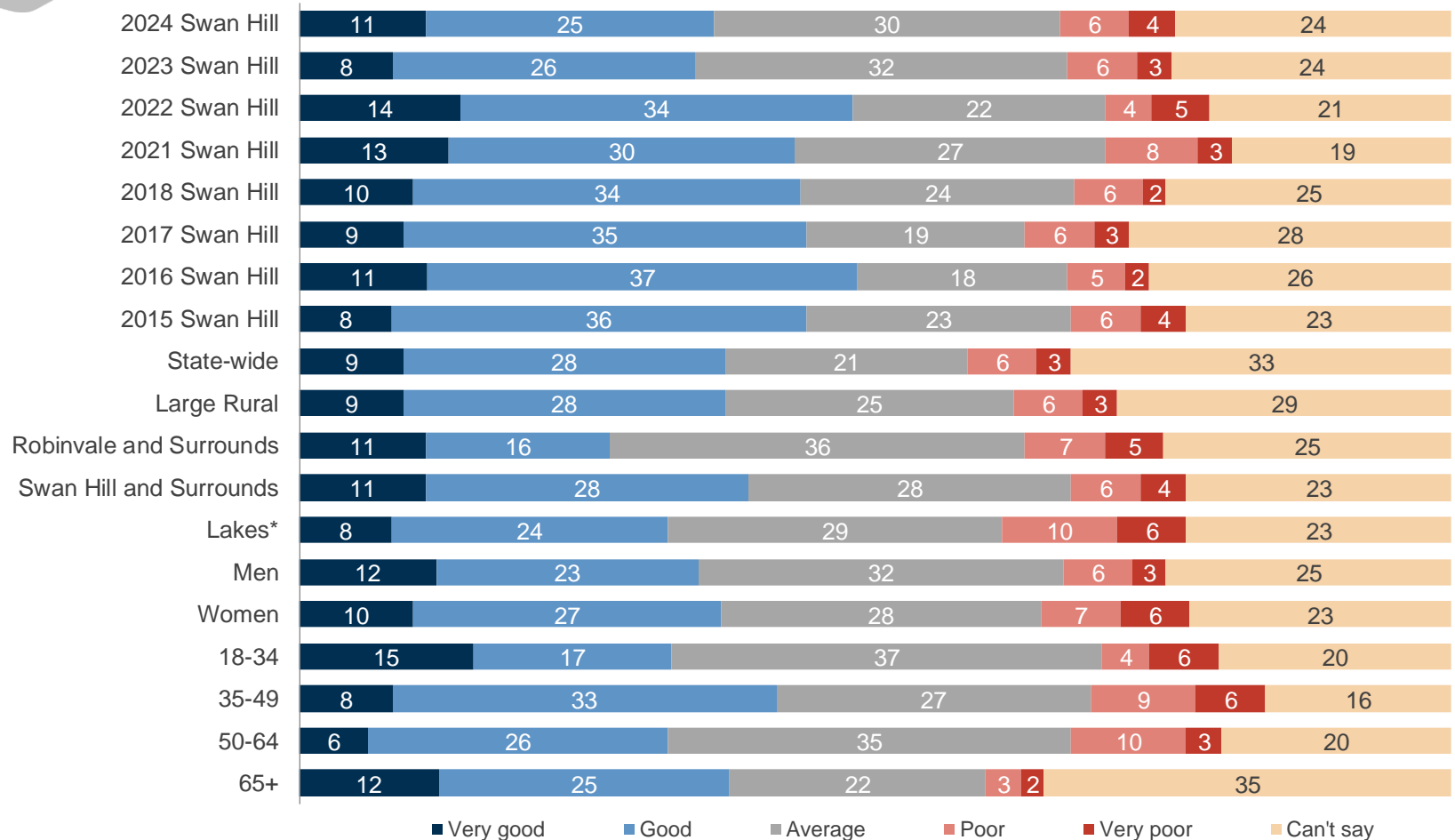
\*Caution: small sample size < n=30



# Family support services performance



## 2024 family support performance (%)



Q2. How has Council performed on 'Family support services' over the last 12 months?

Base: All respondents. Councils asked State-wide: 27 Councils asked group: 7

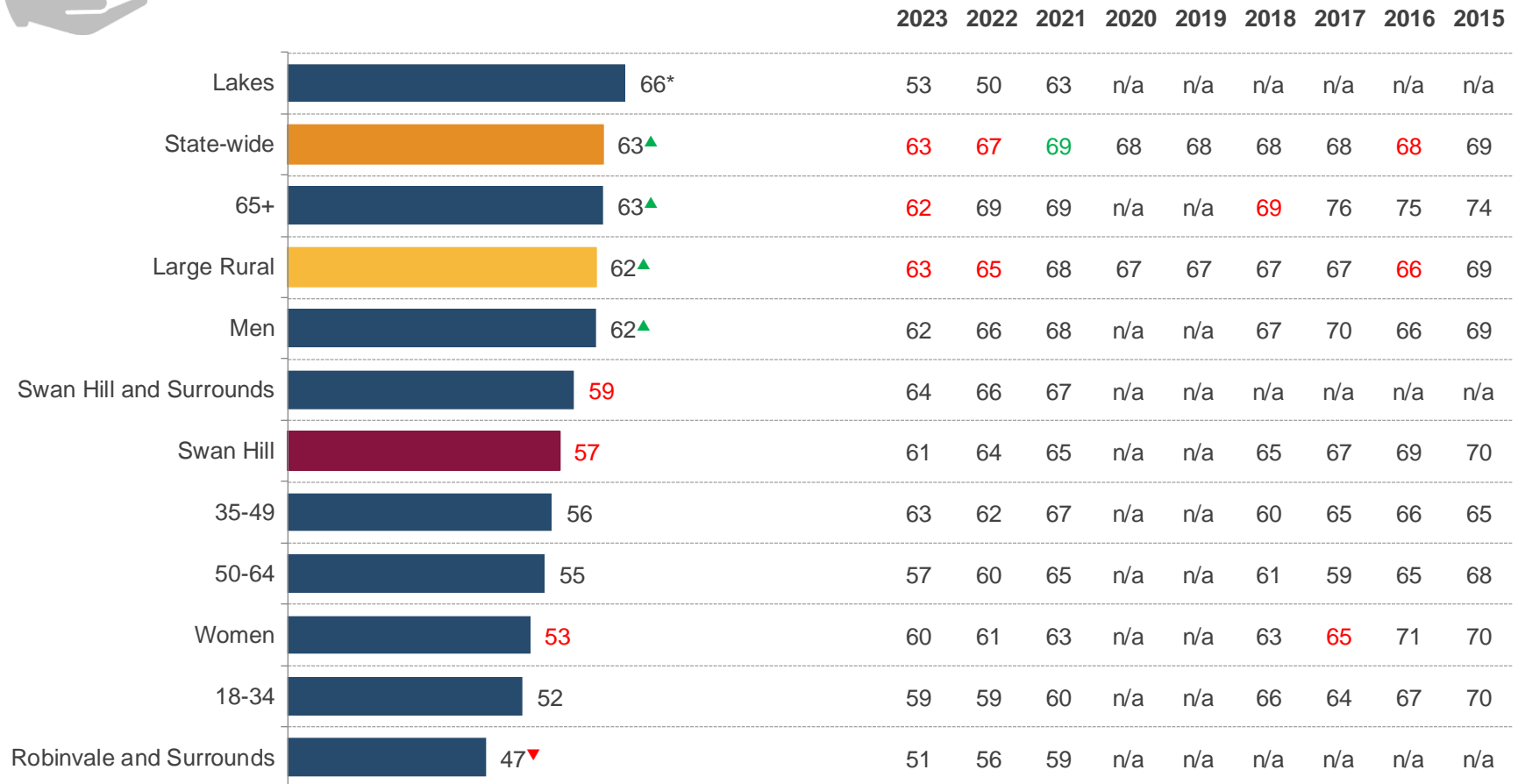
\*Caution: small sample size < n=30



# Elderly support services performance



## 2024 elderly support performance (index scores)



Q2. How has Council performed on 'Elderly support services' over the last 12 months?

Base: All respondents. Councils asked State-wide: 23 Councils asked group: 6

Note: Please see Appendix A for explanation of significant differences.

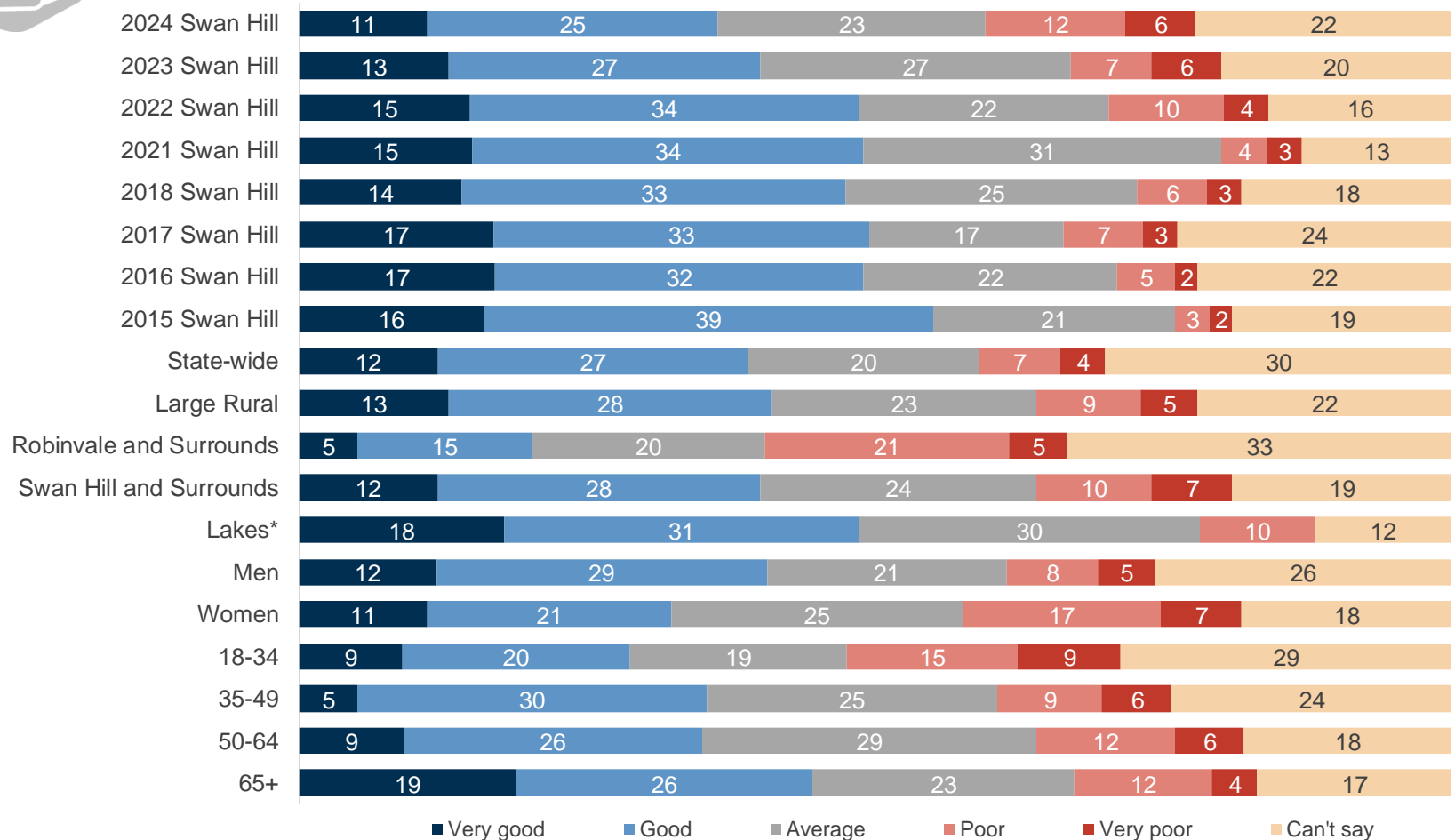
\*Caution: small sample size < n=30



# Elderly support services performance



## 2024 elderly support performance (%)



Q2. How has Council performed on 'Elderly support services' over the last 12 months?

Base: All respondents. Councils asked State-wide: 23 Councils asked group: 6

\*Caution: small sample size < n=30



# Recreational facilities importance



## 2024 recreational facilities importance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
35-49	79	74	81	77	n/a	n/a	n/a	n/a	n/a	n/a
Robinvale and Surrounds	79	68	79	77	n/a	n/a	n/a	n/a	n/a	n/a
Women	77	75	80	76	n/a	n/a	n/a	n/a	n/a	n/a
65+	76	74	75	73	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill	75	73	77	74	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill and Surrounds	75	74	76	74	n/a	n/a	n/a	n/a	n/a	n/a
18-34	74	72	77	75	n/a	n/a	n/a	n/a	n/a	n/a
Men	73	71	74	72	n/a	n/a	n/a	n/a	n/a	n/a
State-wide	73	73	74	74	72	72	73	72	73	72
Large Rural	73	73	74	73	72	72	74	72	72	72
Lakes	71*	79	79	64	n/a	n/a	n/a	n/a	n/a	n/a
50-64	71	72	75	72	n/a	n/a	n/a	n/a	n/a	n/a

Q1. Firstly, how important should 'Recreational facilities' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 25 Councils asked group: 8

Note: Please see Appendix A for explanation of significant differences.

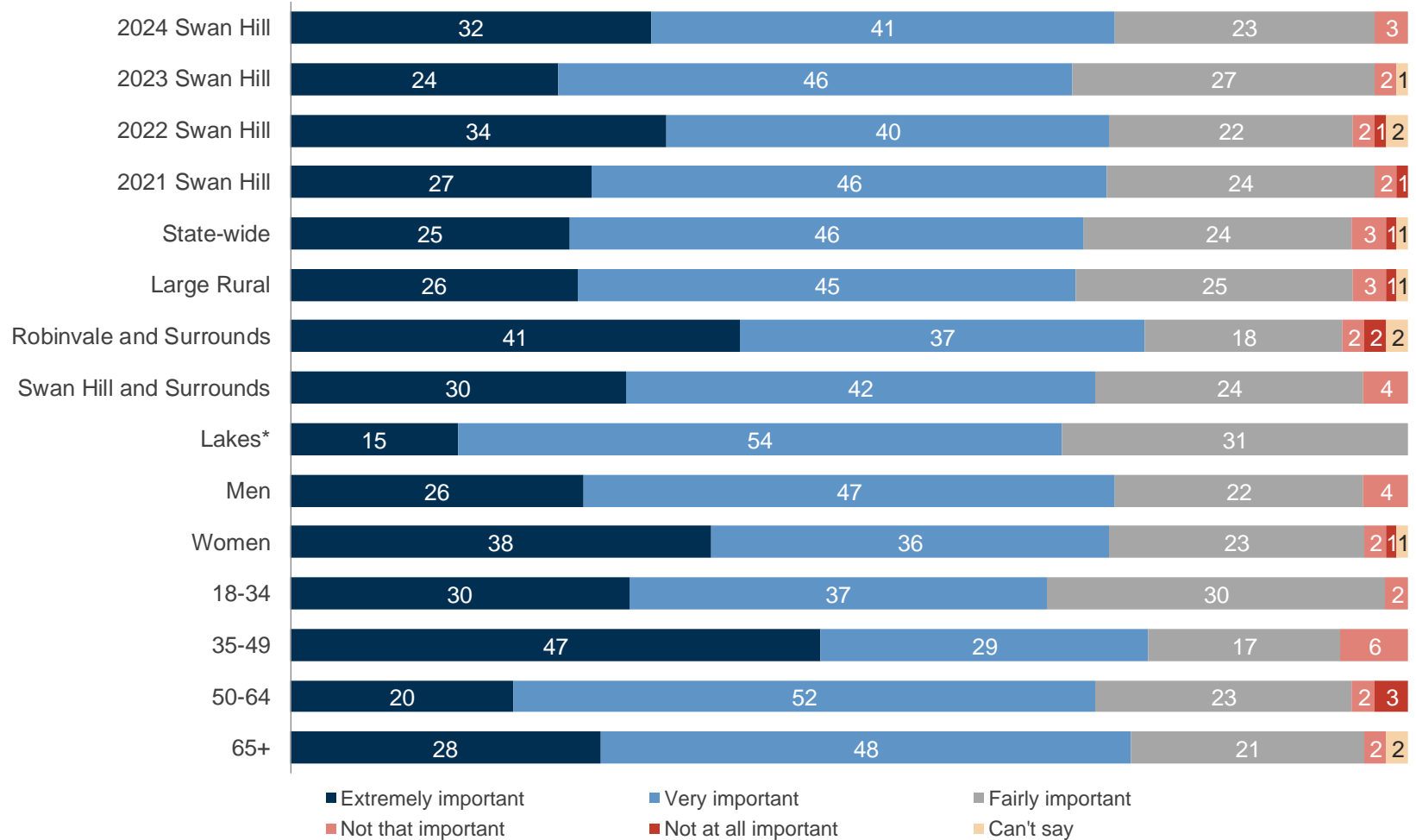
\*Caution: small sample size < n=30



# Recreational facilities importance



2024 recreational facilities importance (%)



Q1. Firstly, how important should 'Recreational facilities' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 25 Councils asked group: 8

\*Caution: small sample size < n=30



# The appearance of public areas importance



## 2024 public areas importance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
Robinvale and Surrounds	79	66	80	80	n/a	n/a	n/a	n/a	n/a	n/a
Women	78	76	81	79	n/a	n/a	n/a	n/a	n/a	n/a
50-64	78	75	77	75	n/a	n/a	n/a	n/a	n/a	n/a
65+	78	72	76	76	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill and Surrounds	78	75	76	77	n/a	n/a	n/a	n/a	n/a	n/a
35-49	78	75	81	77	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill	77	73	77	77	n/a	n/a	n/a	n/a	n/a	n/a
Men	77	69	73	75	n/a	n/a	n/a	n/a	n/a	n/a
18-34	76	70	76	80	n/a	n/a	n/a	n/a	n/a	n/a
State-wide	74▼	74	75	75	74	73	74	74	74	73
Large Rural	74▼	73	75	75	73	73	73	73	74	73
Lakes	68*▼	68	80	69	n/a	n/a	n/a	n/a	n/a	n/a

Q1. Firstly, how important should 'The appearance of public areas' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 24 Councils asked group: 8

Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30

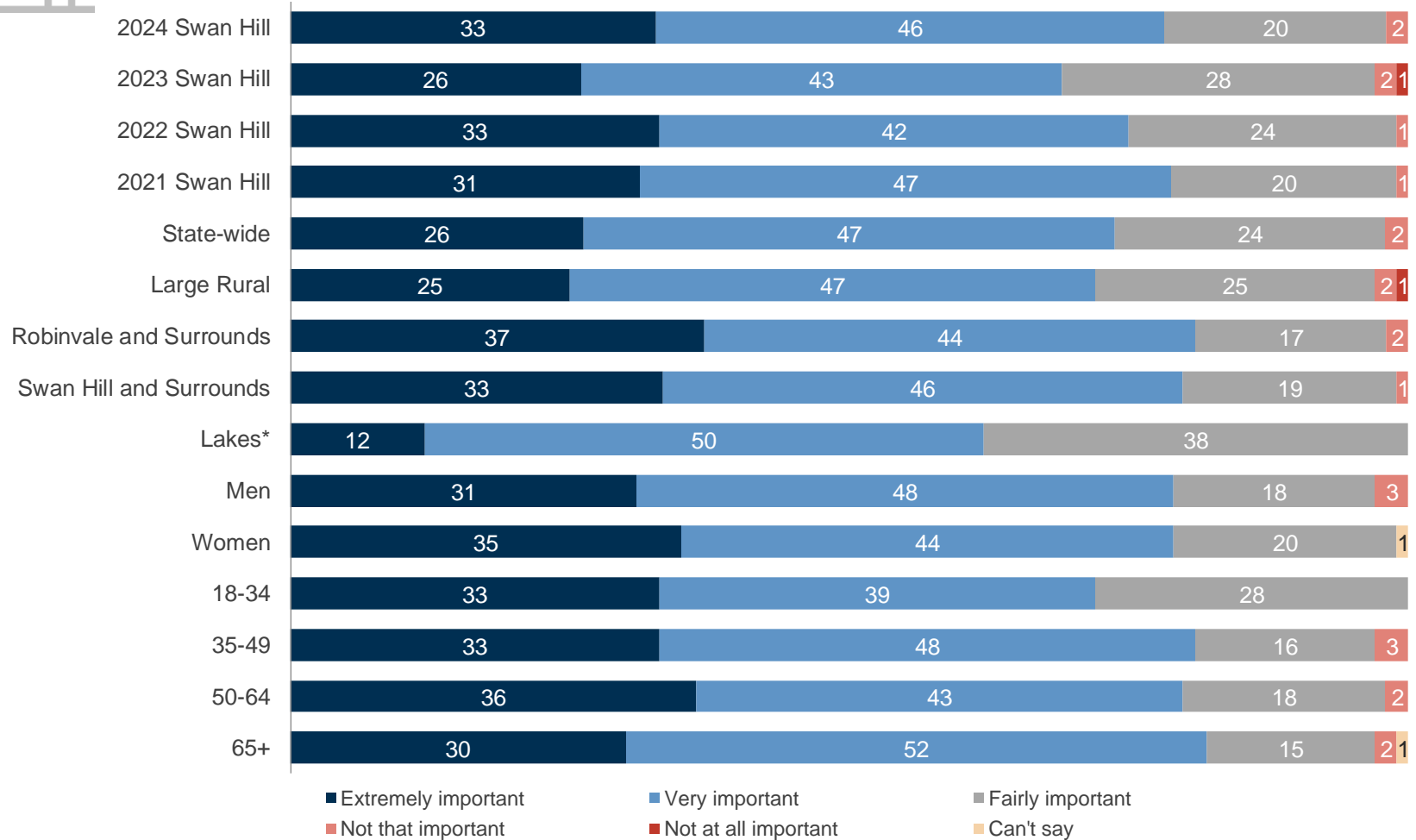




# The appearance of public areas importance



## 2024 public areas importance (%)



Q1. Firstly, how important should 'The appearance of public areas' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 24 Councils asked group: 8

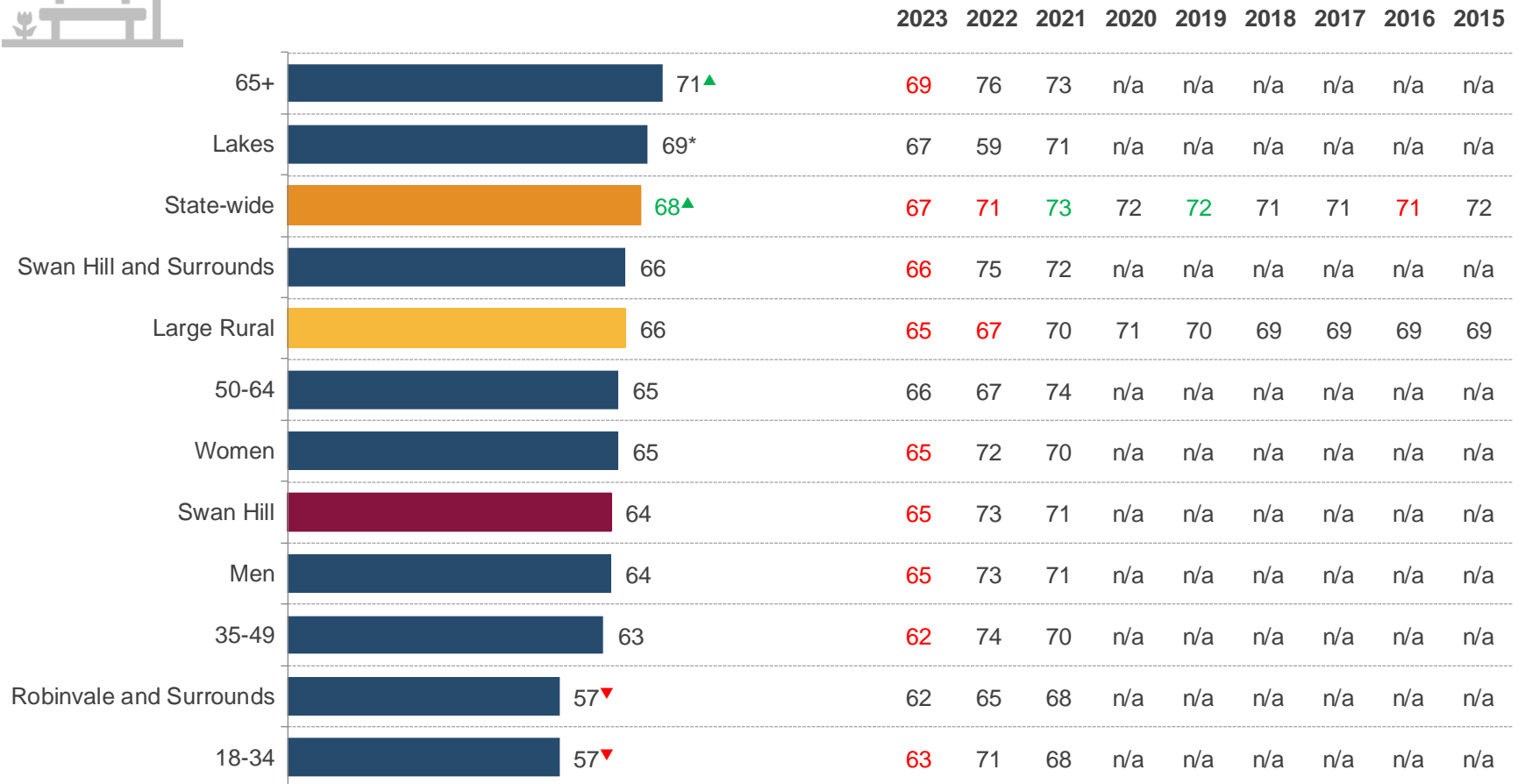
\*Caution: small sample size < n=30



# The appearance of public areas performance



## 2024 public areas performance (index scores)



Q2. How has Council performed on 'The appearance of public areas' over the last 12 months?

Base: All respondents. Councils asked State-wide: 42 Councils asked group: 11

Note: Please see Appendix A for explanation of significant differences.

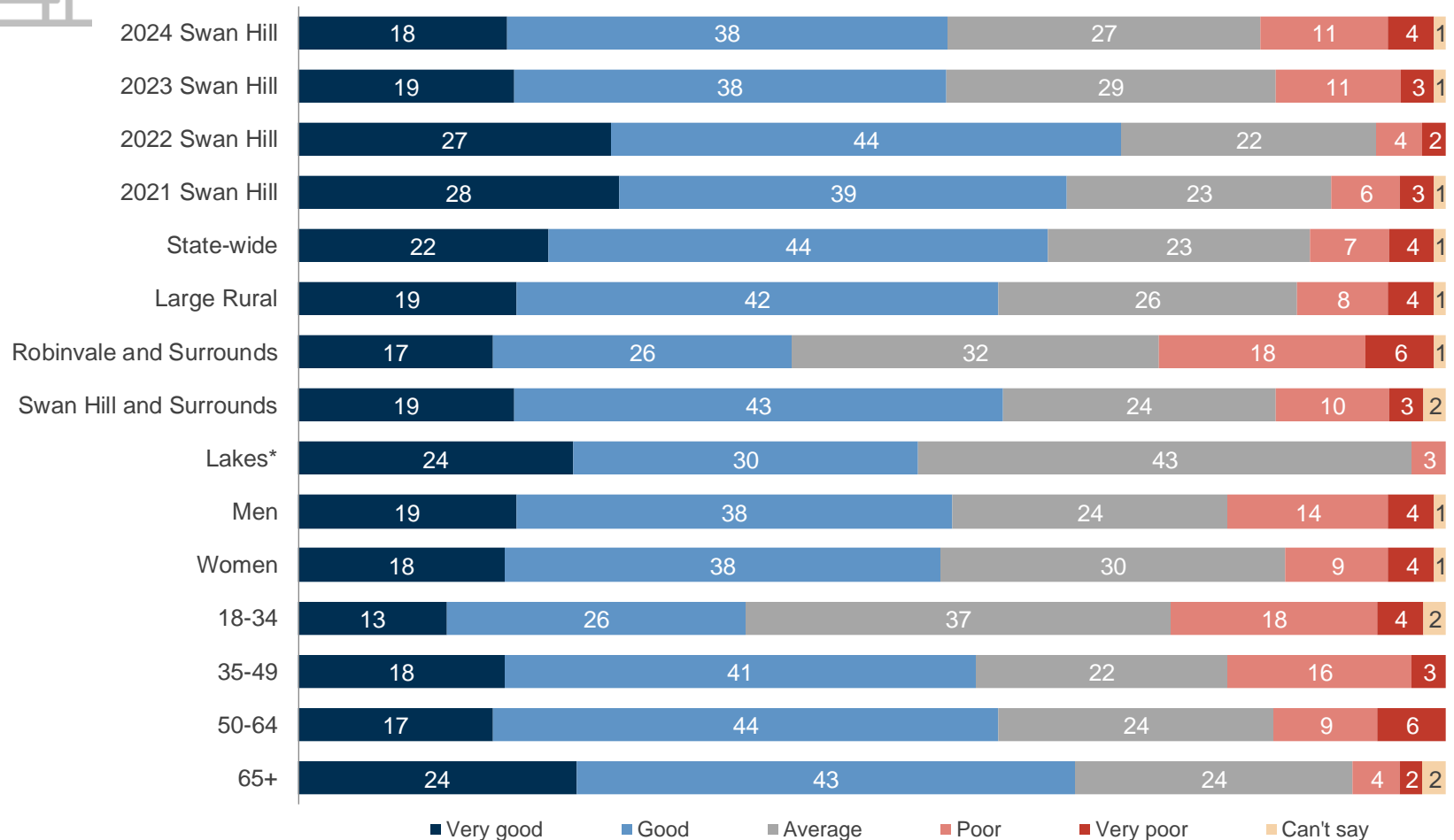
\*Caution: small sample size < n=30



# The appearance of public areas performance



2024 public areas performance (%)



Q2. How has Council performed on 'The appearance of public areas' over the last 12 months?

Base: All respondents. Councils asked State-wide: 42 Councils asked group: 11

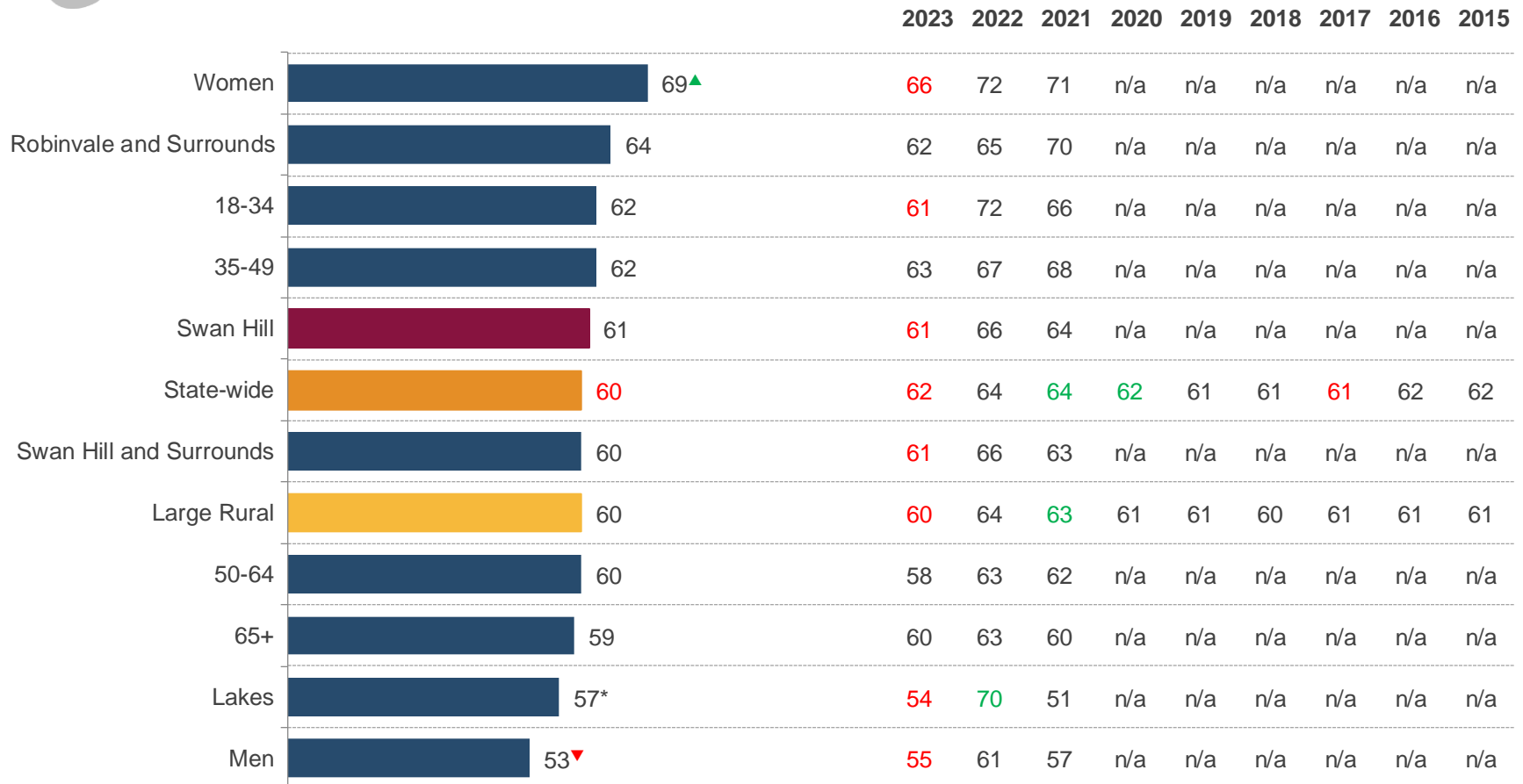
\*Caution: small sample size < n=30



# Community and cultural activities importance



## 2024 community and cultural activities importance (index scores)



Q1. Firstly, how important should 'Community and cultural activities' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 15 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.

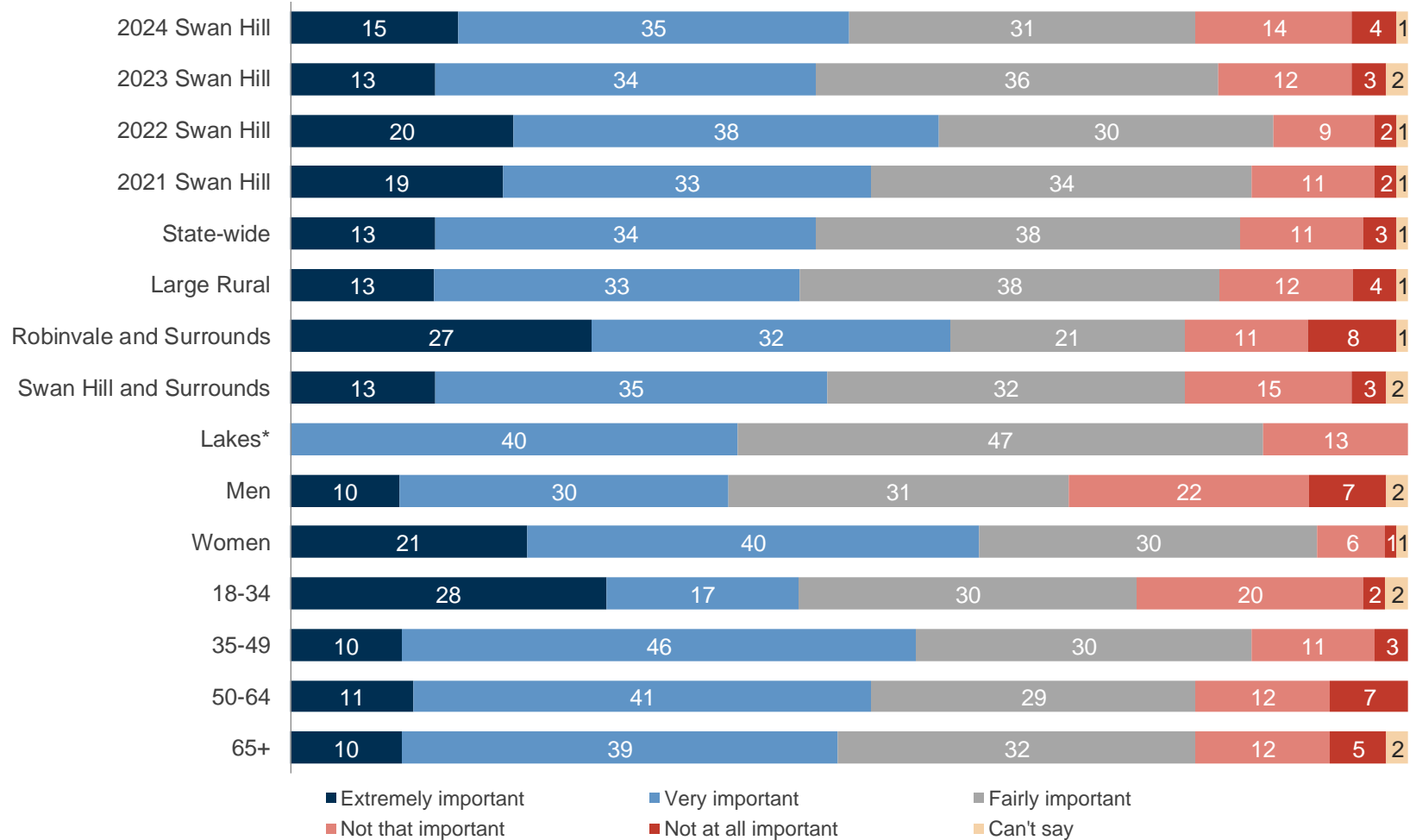
\*Caution: small sample size < n=30



# Community and cultural activities importance



2024 community and cultural activities importance (%)



Q1. Firstly, how important should 'Community and cultural activities' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 15 Councils asked group: 4

\*Caution: small sample size < n=30



# Community and cultural activities performance



## 2024 community and cultural activities performance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
State-wide	66▲	66	65	65	68	69	69	69	69	69
65+	66▲	62	63	64	n/a	n/a	n/a	n/a	n/a	n/a
Large Rural	64▲	64	63	65	67	67	67	69	67	69
Swan Hill and Surrounds	64	60	60	64	n/a	n/a	n/a	n/a	n/a	n/a
35-49	63	61	58	65	n/a	n/a	n/a	n/a	n/a	n/a
Women	62	60	58	59	n/a	n/a	n/a	n/a	n/a	n/a
Lakes	62*	62	55	76	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill	61	59	59	63	n/a	n/a	n/a	n/a	n/a	n/a
50-64	61	57	55	64	n/a	n/a	n/a	n/a	n/a	n/a
Men	60	59	60	67	n/a	n/a	n/a	n/a	n/a	n/a
18-34	55▼	57	57	61	n/a	n/a	n/a	n/a	n/a	n/a
Robinvale and Surrounds	53▼	58	53	60	n/a	n/a	n/a	n/a	n/a	n/a

Q2. How has Council performed on 'Community and cultural activities' over the last 12 months?

Base: All respondents. Councils asked State-wide: 26 Councils asked group: 7

Note: Please see Appendix A for explanation of significant differences.

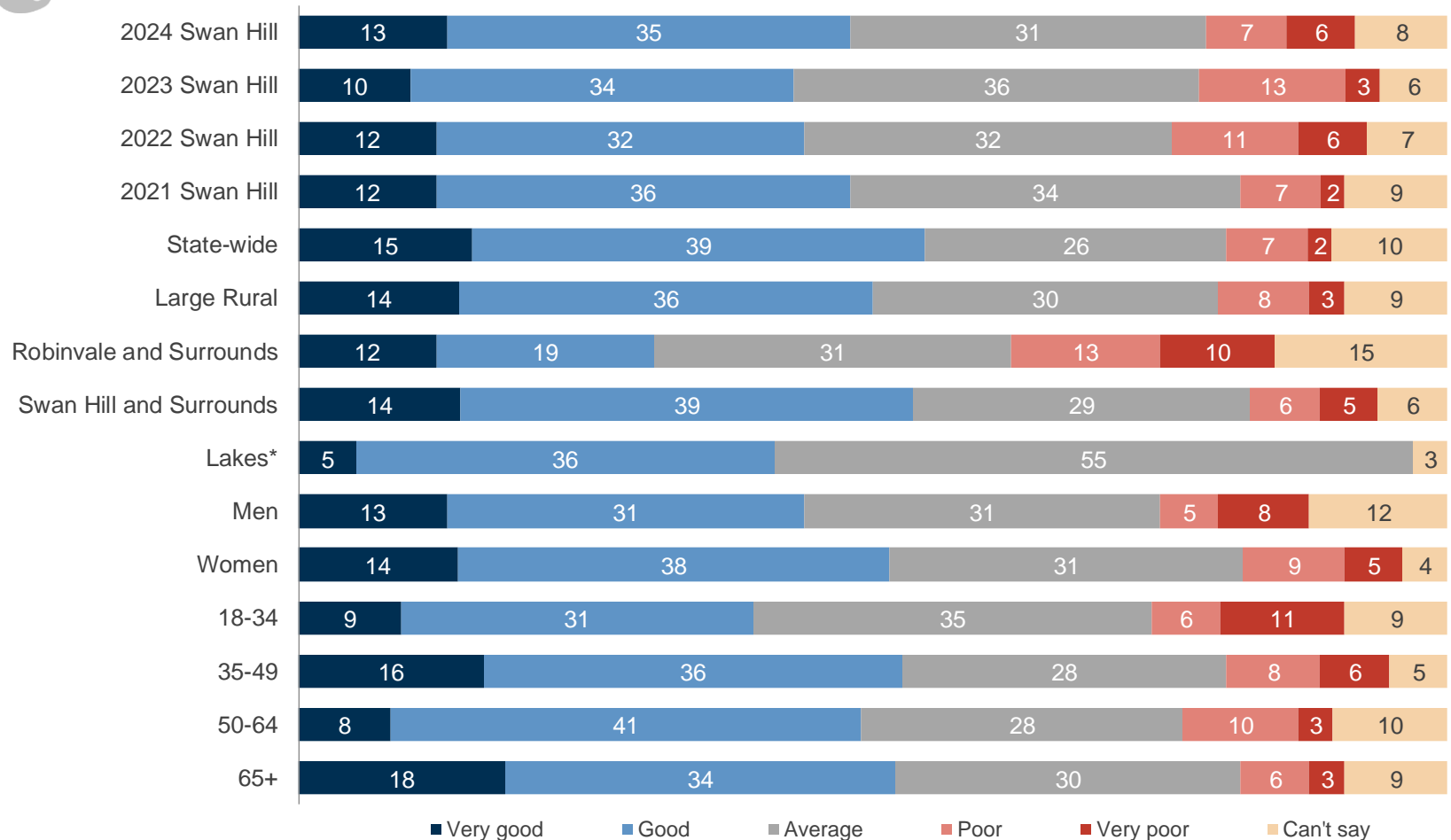
\*Caution: small sample size < n=30



# Community and cultural activities performance



2024 community and cultural activities performance (%)



Q2. How has Council performed on 'Community and cultural activities' over the last 12 months?

Base: All respondents. Councils asked State-wide: 26 Councils asked group: 7

\*Caution: small sample size < n=30



# Waste management importance



## 2024 waste management importance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
State-wide	81▲	81	82	82	82	81	81	79	80	79
Women	80	79	83	82	n/a	n/a	n/a	n/a	n/a	n/a
Large Rural	80	80	81	81	81	80	81	78	79	78
Robinvale and Surrounds	79	69	82	81	n/a	n/a	n/a	n/a	n/a	n/a
65+	79	79	80	80	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill and Surrounds	79	78	79	78	n/a	n/a	n/a	n/a	n/a	n/a
18-34	79	76	78	76	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill	79	76	79	78	n/a	n/a	n/a	n/a	n/a	n/a
35-49	79	75	80	79	n/a	n/a	n/a	n/a	n/a	n/a
Men	78	73	75	75	n/a	n/a	n/a	n/a	n/a	n/a
50-64	77	72	81	78	n/a	n/a	n/a	n/a	n/a	n/a
Lakes	71*▼	79	78	68	n/a	n/a	n/a	n/a	n/a	n/a

Q1. Firstly, how important should 'Waste management' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 24 Councils asked group: 8

Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30

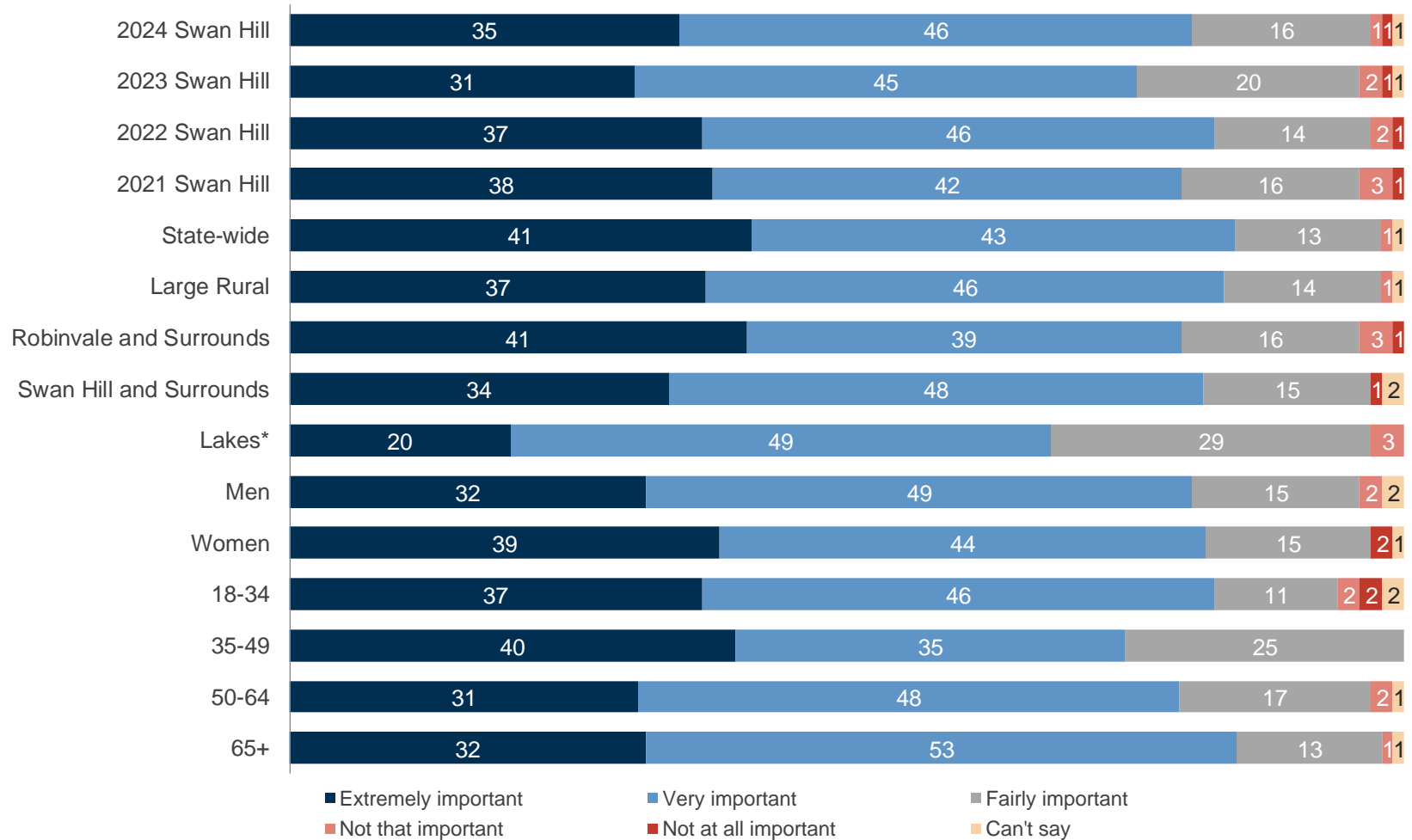




# Waste management importance



## 2024 waste management importance (%)



Q1. Firstly, how important should 'Waste management' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 24 Councils asked group: 8

\*Caution: small sample size < n=30



# Waste management performance



## 2024 waste management performance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
65+	74	73	76	74	n/a	n/a	73	76	76	77
Men	73	72	71	74	n/a	n/a	69	72	73	74
35-49	72	72	65	72	n/a	n/a	67	69	72	72
Swan Hill and Surrounds	72	71	70	72	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill	70	70	69	71	n/a	n/a	68	72	72	75
50-64	69	67	62	71	n/a	n/a	63	67	71	73
Women	67	68	67	68	n/a	n/a	67	72	71	76
State-wide	67▼	66	68	69	65	68	70	71	70	72
Lakes	66*	70	75	70	n/a	n/a	n/a	n/a	n/a	n/a
Robinvale and Surrounds	65	66	66	67	n/a	n/a	n/a	n/a	n/a	n/a
Large Rural	65▼	65	65	66	62	64	67	68	66	68
18-34	64▼	68	70	69	n/a	n/a	69	71	68	77

Q2. How has Council performed on 'Waste management' over the last 12 months?

Base: All respondents. Councils asked State-wide: 62 Councils asked group: 18

Note: Please see Appendix A for explanation of significant differences.

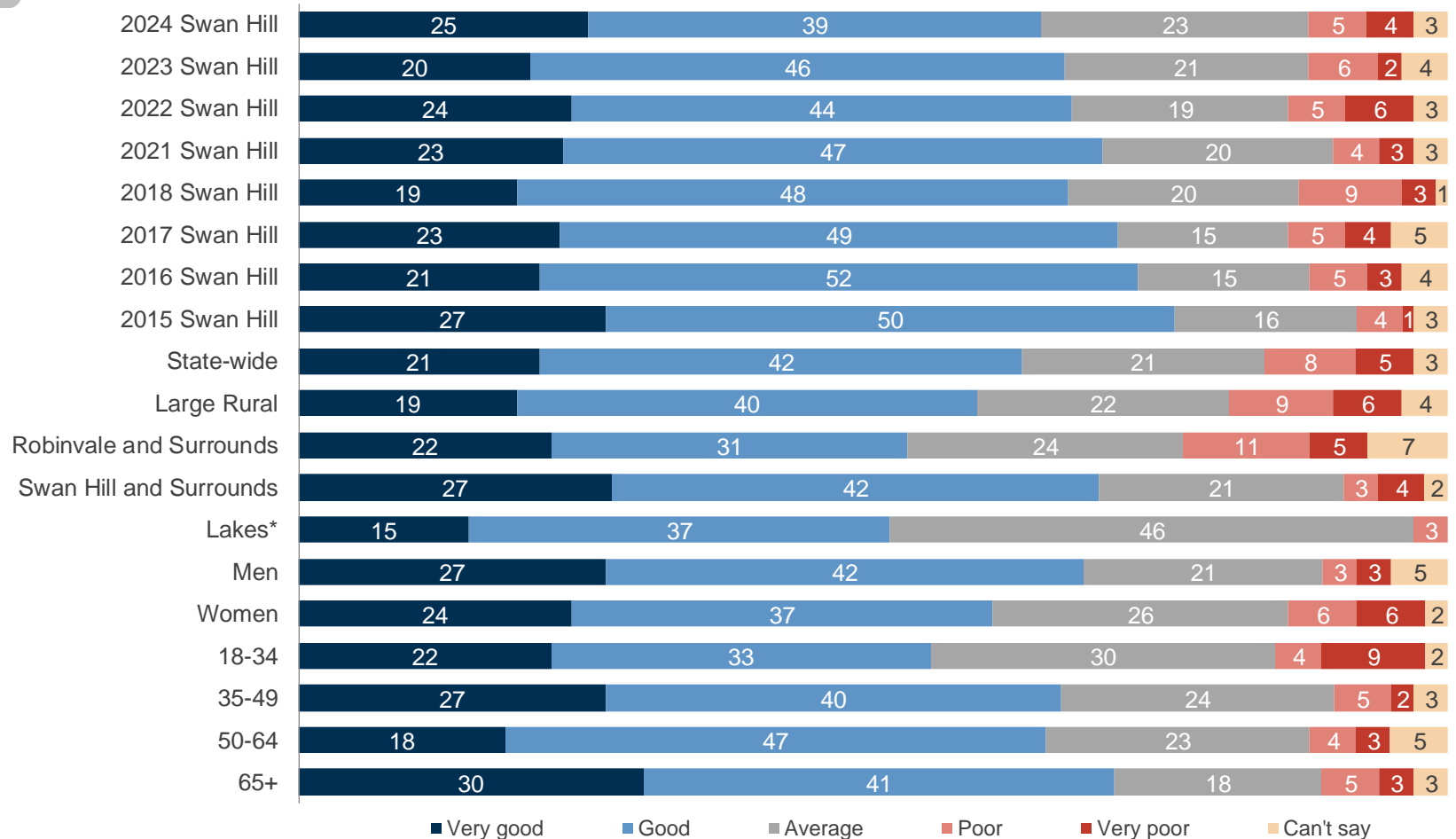
\*Caution: small sample size < n=30



# Waste management performance



## 2024 waste management performance (%)



Q2. How has Council performed on 'Waste management' over the last 12 months?

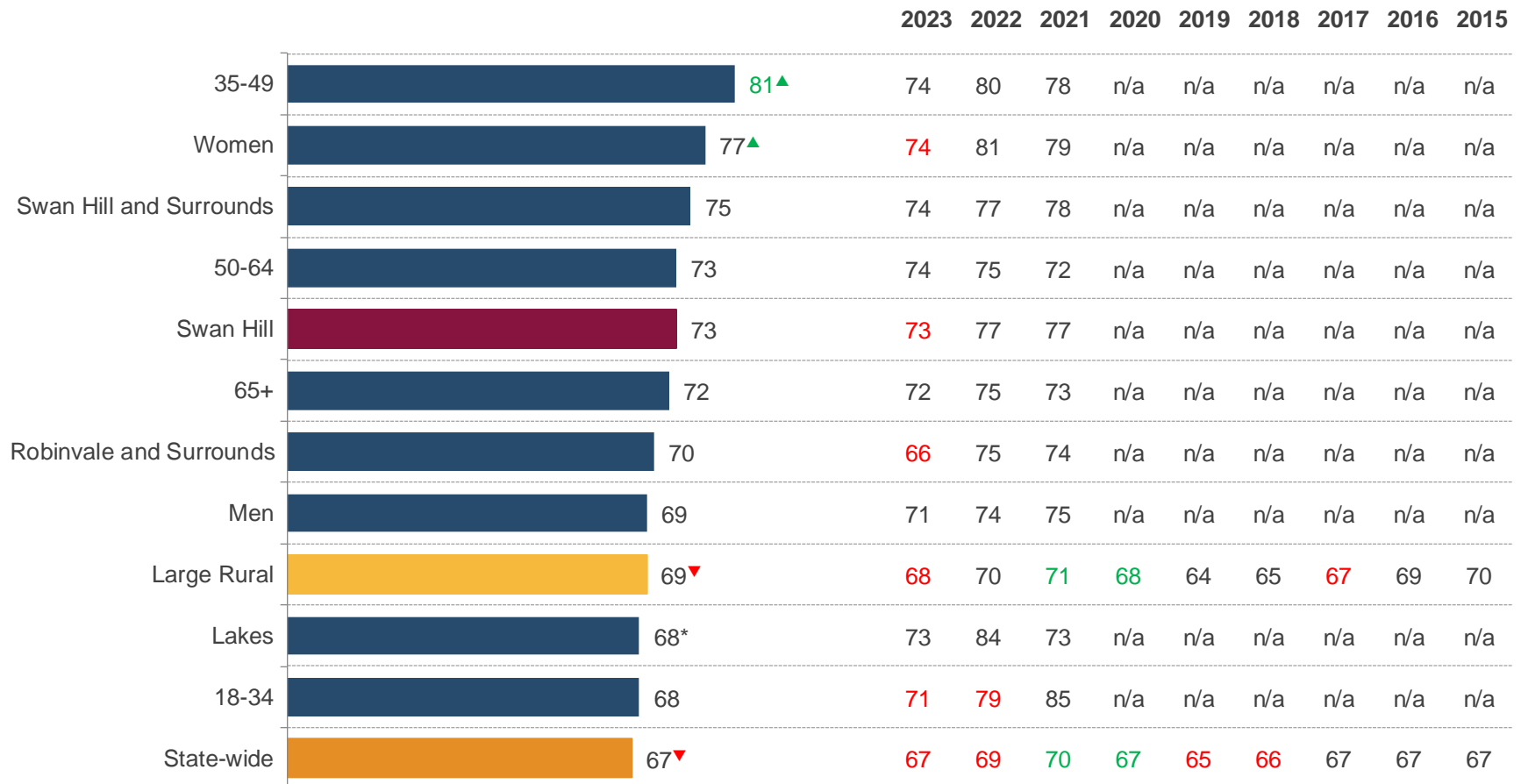
Base: All respondents. Councils asked State-wide: 62 Councils asked group: 18

\*Caution: small sample size < n=30

# Business and community development and tourism importance



## 2024 business/development/tourism importance (index scores)



Q1. Firstly, how important should 'Business and community development and tourism' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 19 Councils asked group: 6

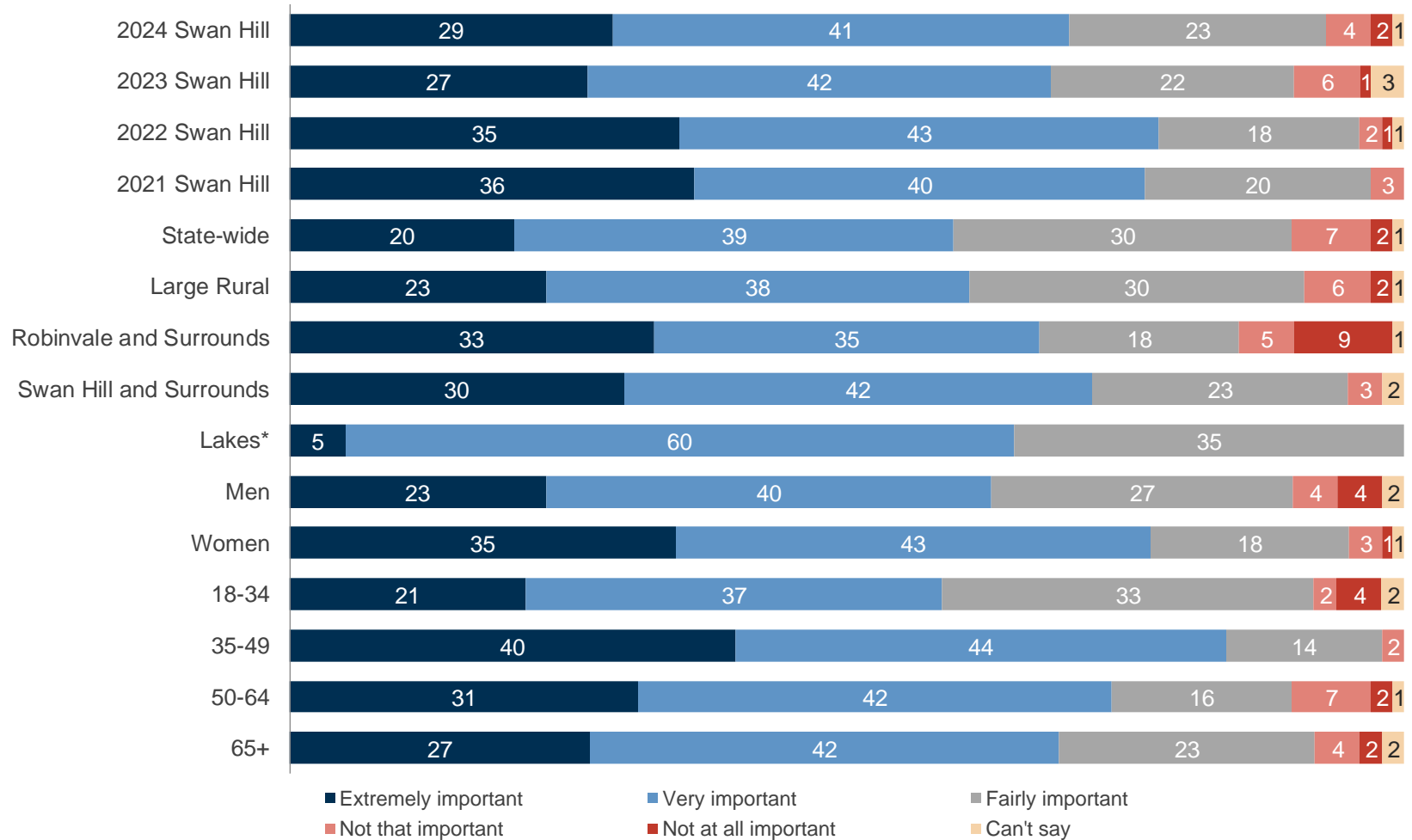
Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30

# Business and community development and tourism importance



2024 business/development/tourism importance (%)



Q1. Firstly, how important should 'Business and community development and tourism' be as a responsibility for Council?

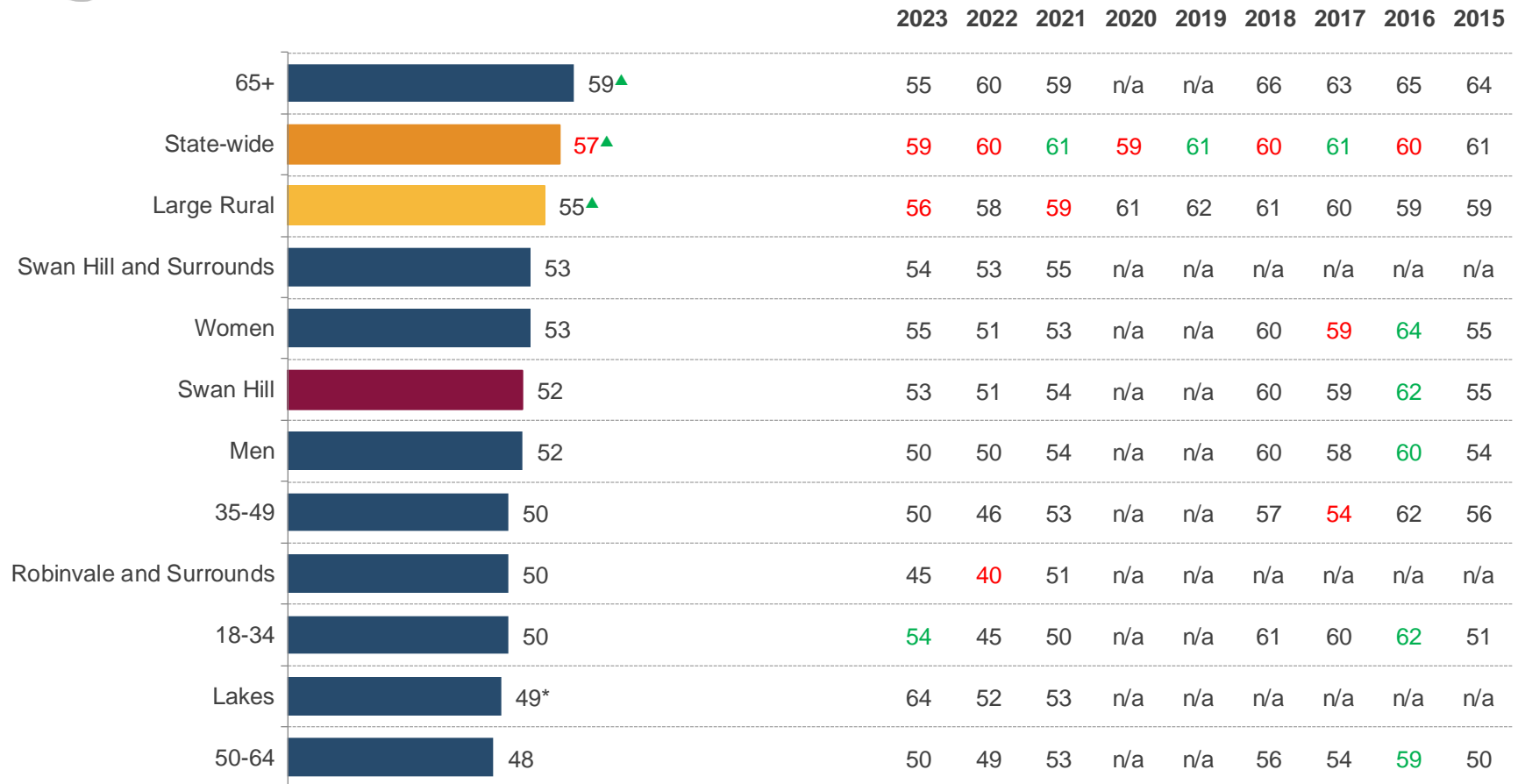
Base: All respondents. Councils asked State-wide: 19 Councils asked group: 6

\*Caution: small sample size < n=30

# Business and community development and tourism performance



## 2024 business/development/tourism performance (index scores)



Q2. How has Council performed on 'Business and community development and tourism' over the last 12 months?

Base: All respondents. Councils asked State-wide: 27 Councils asked group: 10

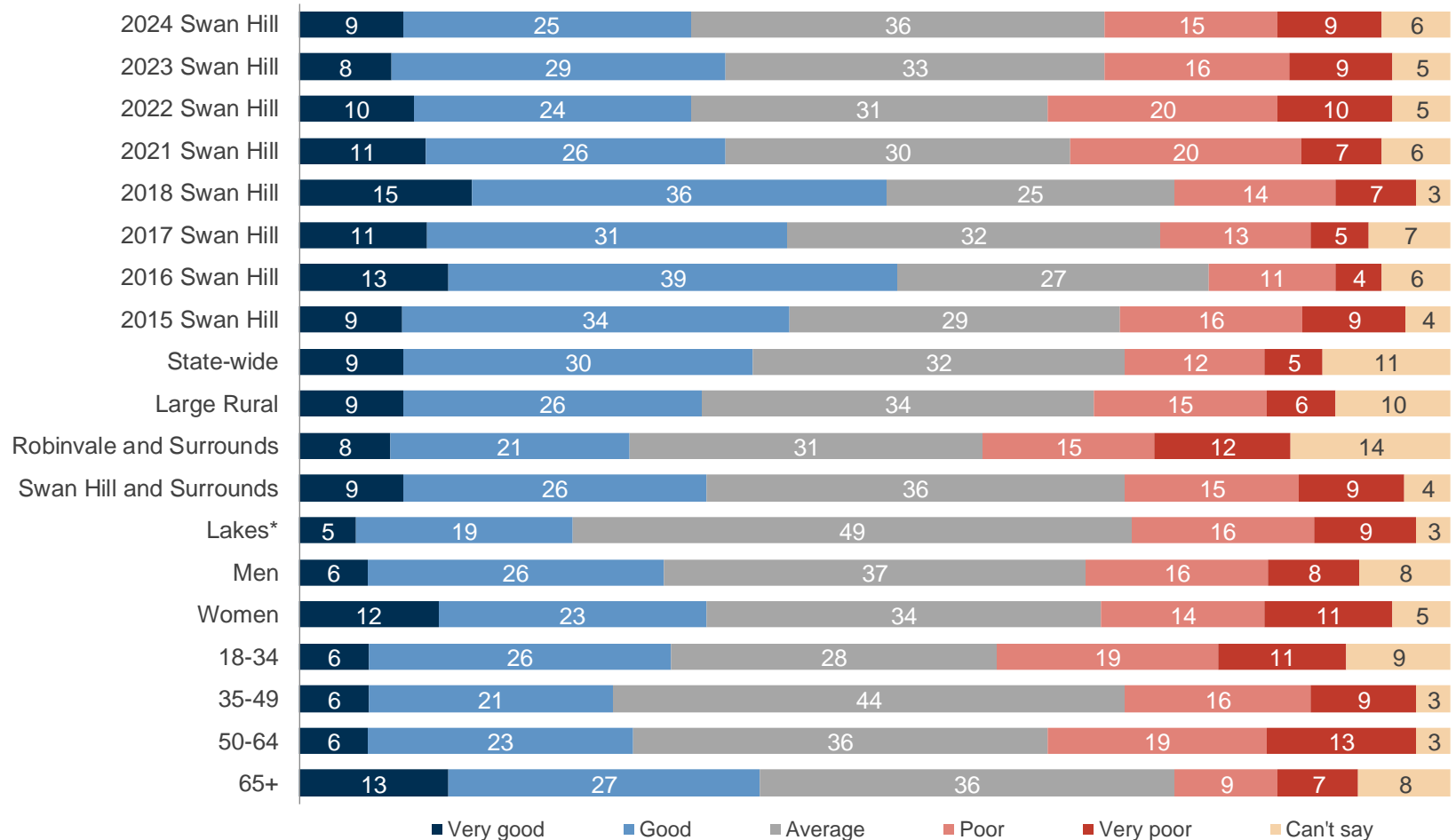
Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30

# Business and community development and tourism performance



## 2024 business/development/tourism performance (%)



Q2. How has Council performed on 'Business and community development and tourism' over the last 12 months?

Base: All respondents. Councils asked State-wide: 27 Councils asked group: 10

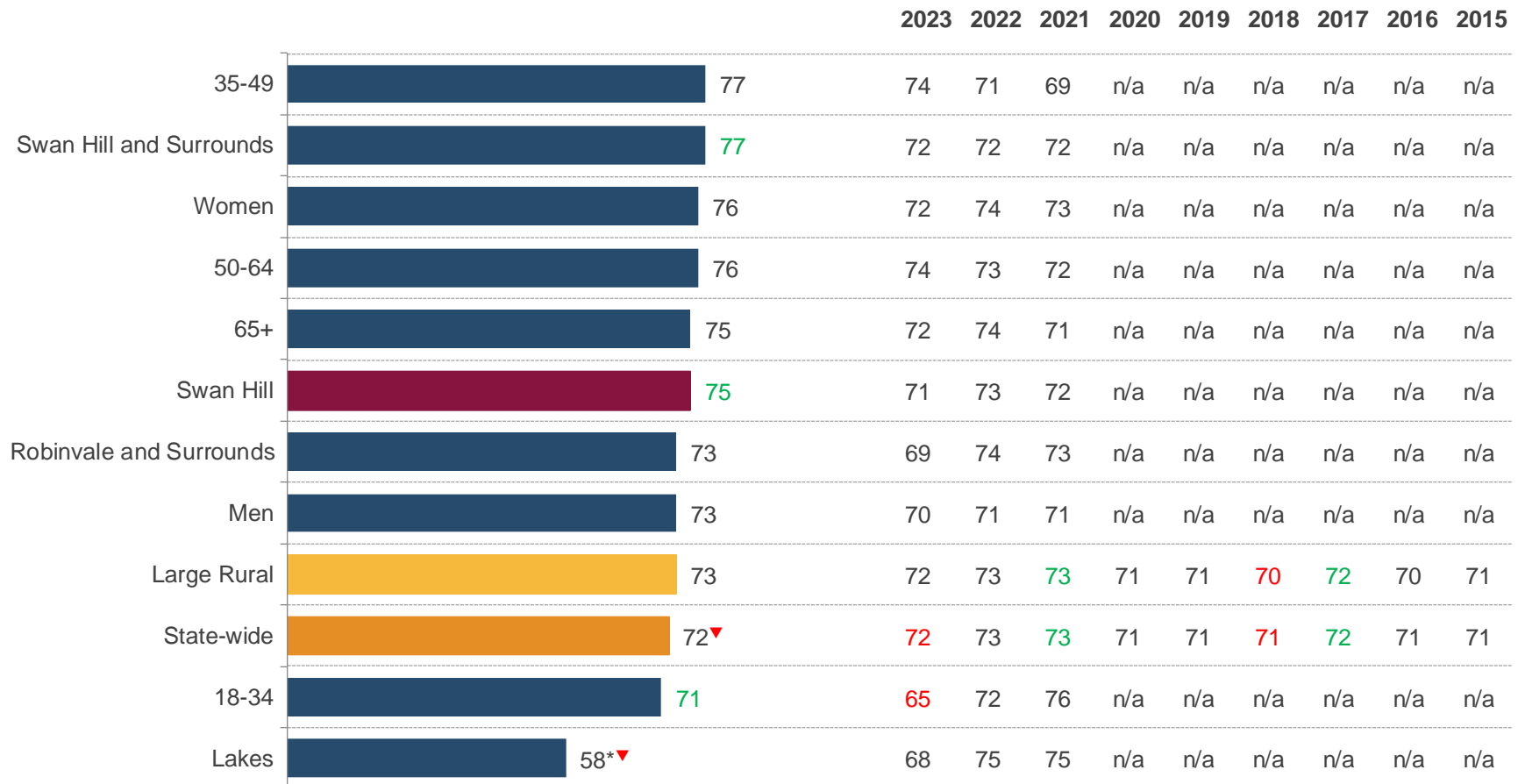
\*Caution: small sample size < n=30



# Planning and building permits importance



## 2024 planning and building permits importance (index scores)



Q1. Firstly, how important should 'Planning and building permits' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 18 Councils asked group: 5

Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30

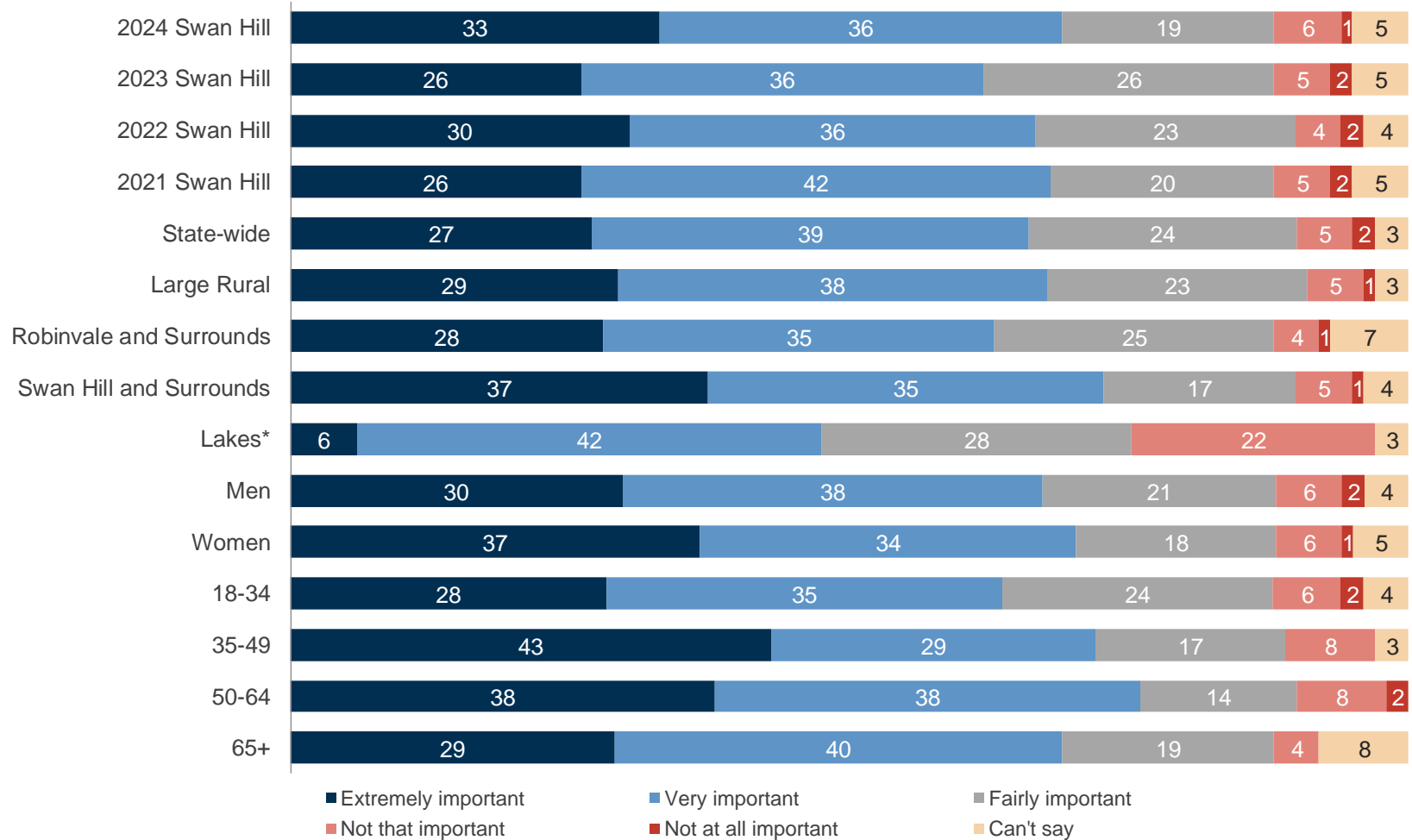




# Planning and building permits importance



## 2024 planning and building permits importance (%)



Q1. Firstly, how important should 'Planning and building permits' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 18 Councils asked group: 5

\*Caution: small sample size < n=30



# Planning and building permits performance



## 2024 planning and building permits performance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
State-wide	45▲	47	50	51	51	52	52	51	50	54
Large Rural	41▲	42	46	48	49	49	49	48	50	54
Lakes	39*	45	35	37	n/a	n/a	n/a	n/a	n/a	n/a
Women	38	45	46	50	n/a	n/a	n/a	n/a	n/a	n/a
18-34	38	40	40	49	n/a	n/a	n/a	n/a	n/a	n/a
65+	37	41	46	50	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill	34	40	44	48	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill and Surrounds	34	40	47	51	n/a	n/a	n/a	n/a	n/a	n/a
Robinvale and Surrounds	33	38	34	41	n/a	n/a	n/a	n/a	n/a	n/a
50-64	32	38	46	46	n/a	n/a	n/a	n/a	n/a	n/a
Men	31	36	42	47	n/a	n/a	n/a	n/a	n/a	n/a
35-49	29	39	44	48	n/a	n/a	n/a	n/a	n/a	n/a

Q2. How has Council performed on 'Planning and building permits' over the last 12 months?

Base: All respondents. Councils asked State-wide: 29 Councils asked group: 8

Note: Please see Appendix A for explanation of significant differences.

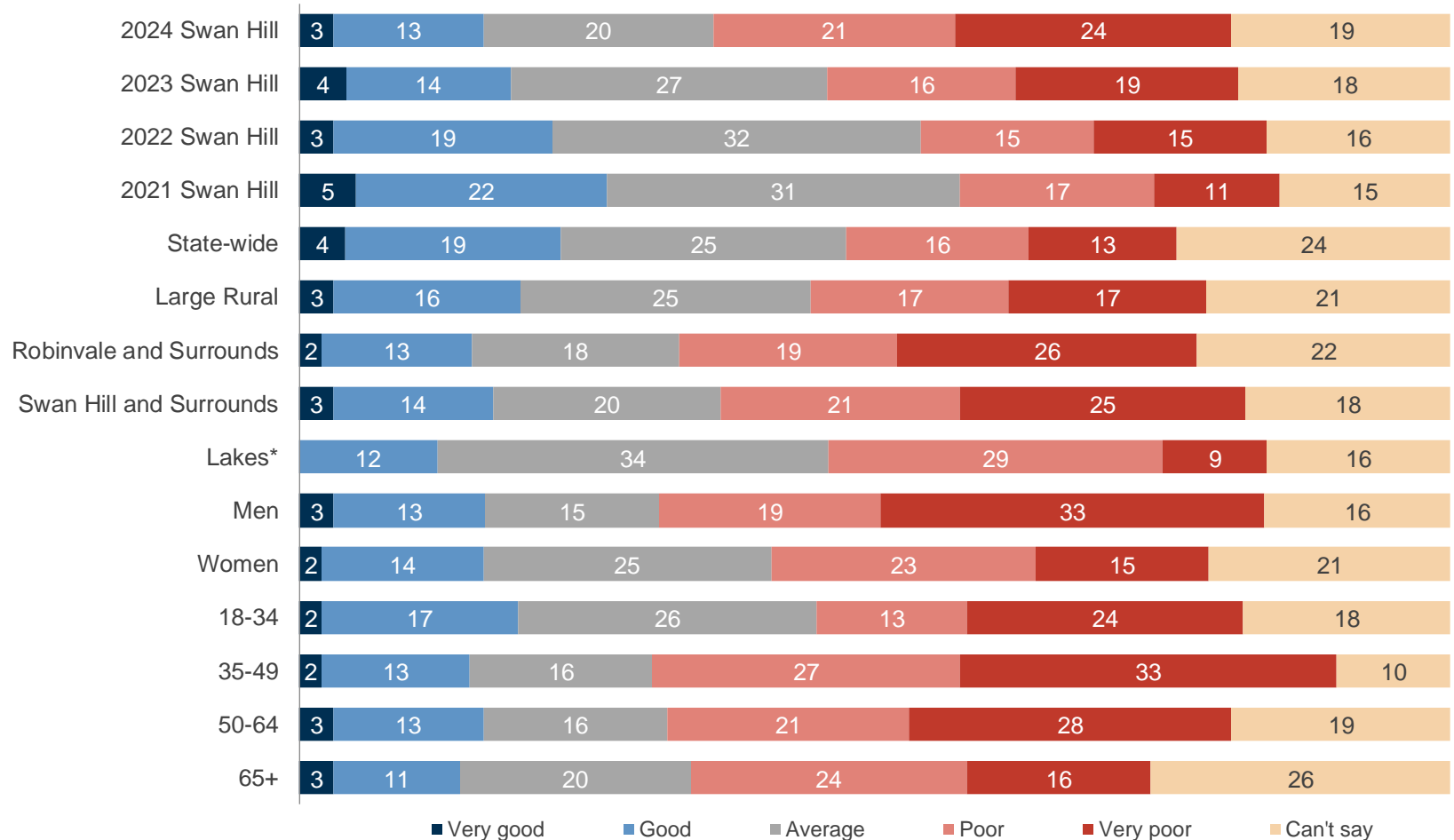
\*Caution: small sample size < n=30



# Planning and building permits performance



2024 planning and building permits performance (%)



Q2. How has Council performed on 'Planning and building permits' over the last 12 months?

Base: All respondents. Councils asked State-wide: 29 Councils asked group: 8

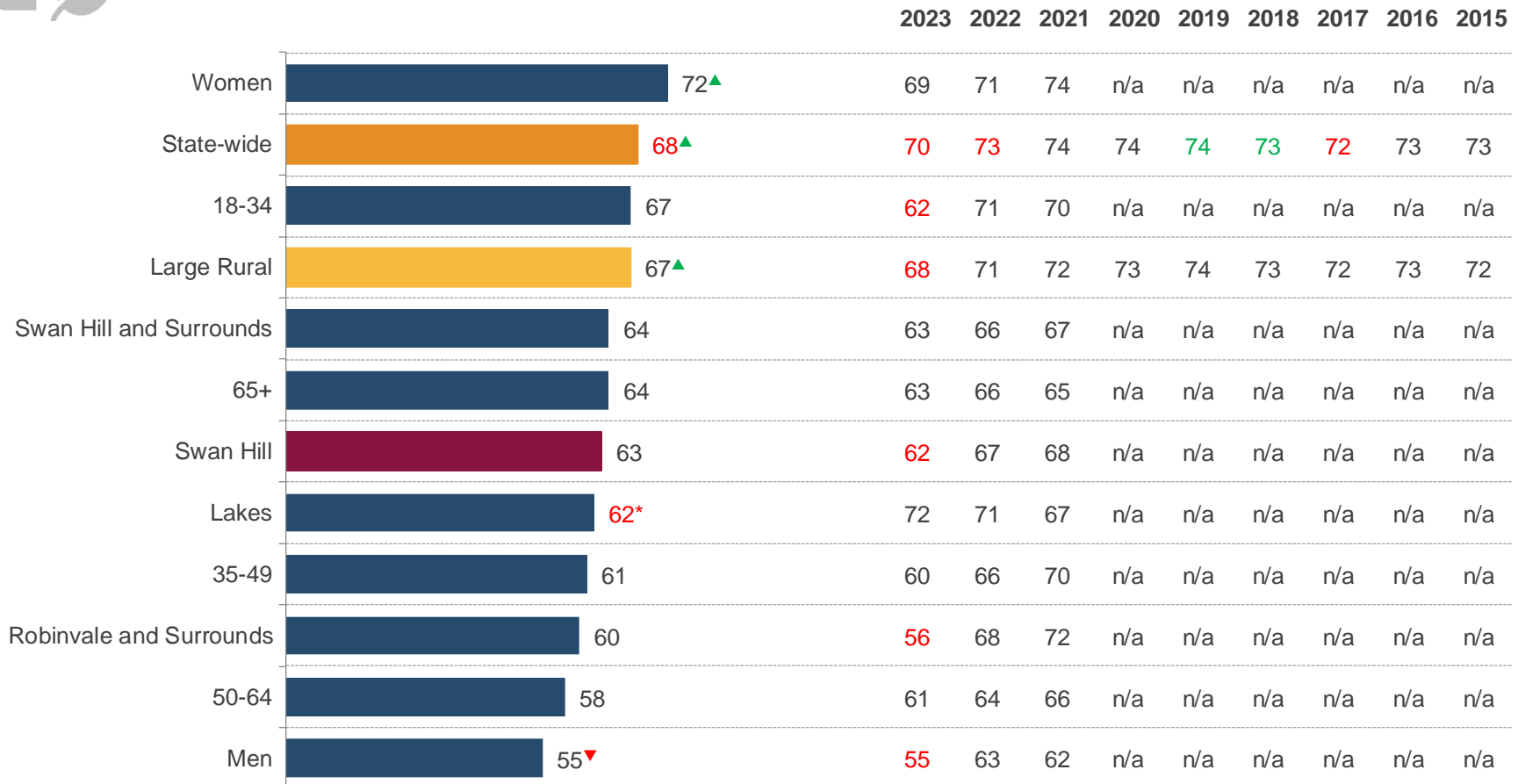
\*Caution: small sample size < n=30



# Environmental sustainability importance



## 2024 environmental sustainability importance (index scores)



Q1. Firstly, how important should 'Environmental sustainability' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 22 Councils asked group: 8

Note: Please see Appendix A for explanation of significant differences.

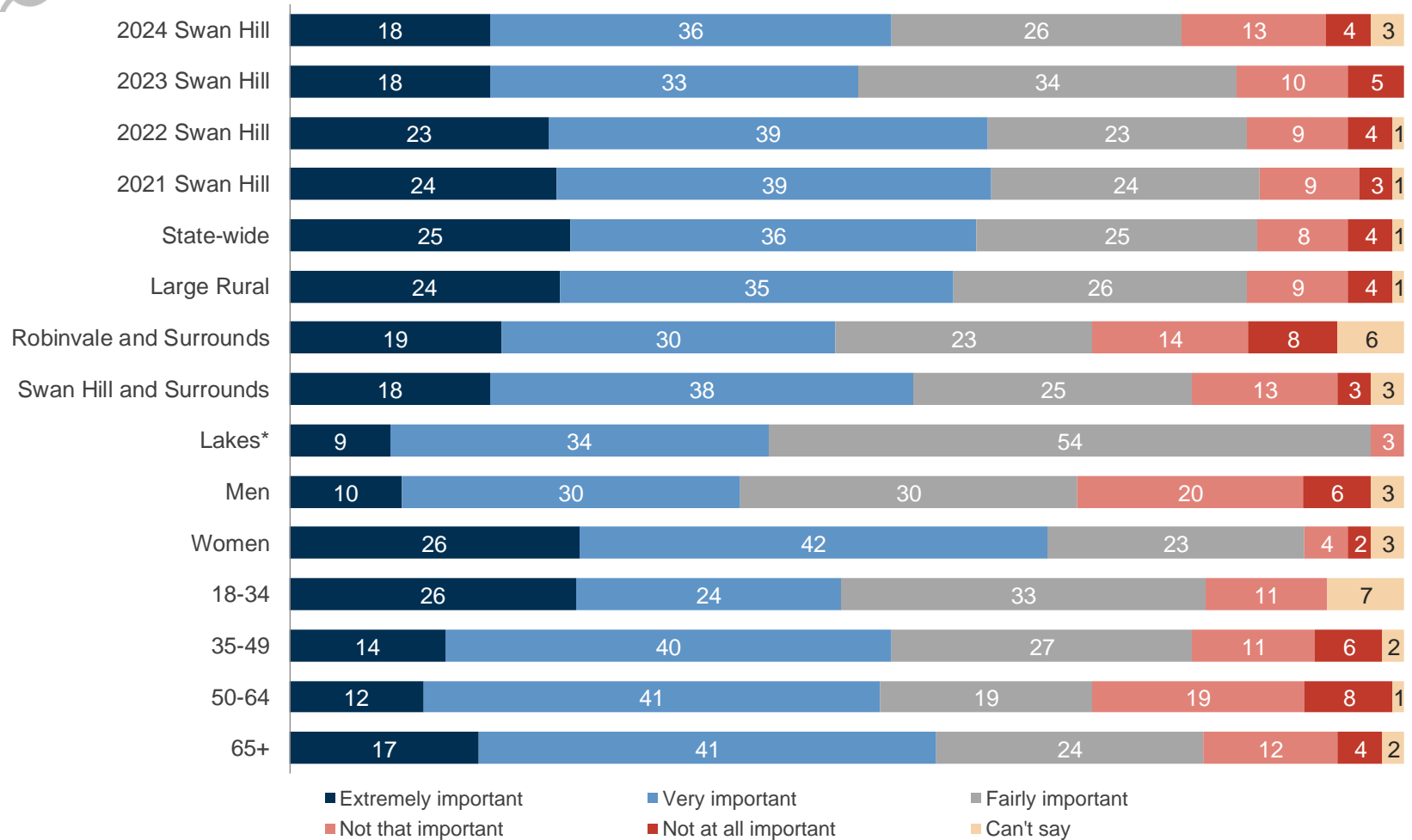
\*Caution: small sample size < n=30



# Environmental sustainability importance



## 2024 environmental sustainability importance (%)



Q1. Firstly, how important should 'Environmental sustainability' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 22 Councils asked group: 8

\*Caution: small sample size < n=30



# Environmental sustainability performance



## 2024 environmental sustainability performance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
State-wide	60▲	60	61	62	60	62	63	64	63	64
35-49	60	55	61	63	n/a	n/a	n/a	n/a	n/a	n/a
Robinvale and Surrounds	59	55	56	60	n/a	n/a	n/a	n/a	n/a	n/a
Men	59	58	59	63	n/a	n/a	n/a	n/a	n/a	n/a
50-64	59	57	57	58	n/a	n/a	n/a	n/a	n/a	n/a
Large Rural	58	58	59	61	60	61	61	62	62	64
Swan Hill	57	58	60	61	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill and Surrounds	57	58	61	61	n/a	n/a	n/a	n/a	n/a	n/a
65+	57	56	63	64	n/a	n/a	n/a	n/a	n/a	n/a
Women	56	58	61	59	n/a	n/a	n/a	n/a	n/a	n/a
18-34	55	63	58	57	n/a	n/a	n/a	n/a	n/a	n/a
Lakes	55*	69	60	63	n/a	n/a	n/a	n/a	n/a	n/a

Q2. How has Council performed on 'Environmental sustainability' over the last 12 months?

Base: All respondents. Councils asked State-wide: 34 Councils asked group: 10

Note: Please see Appendix A for explanation of significant differences.

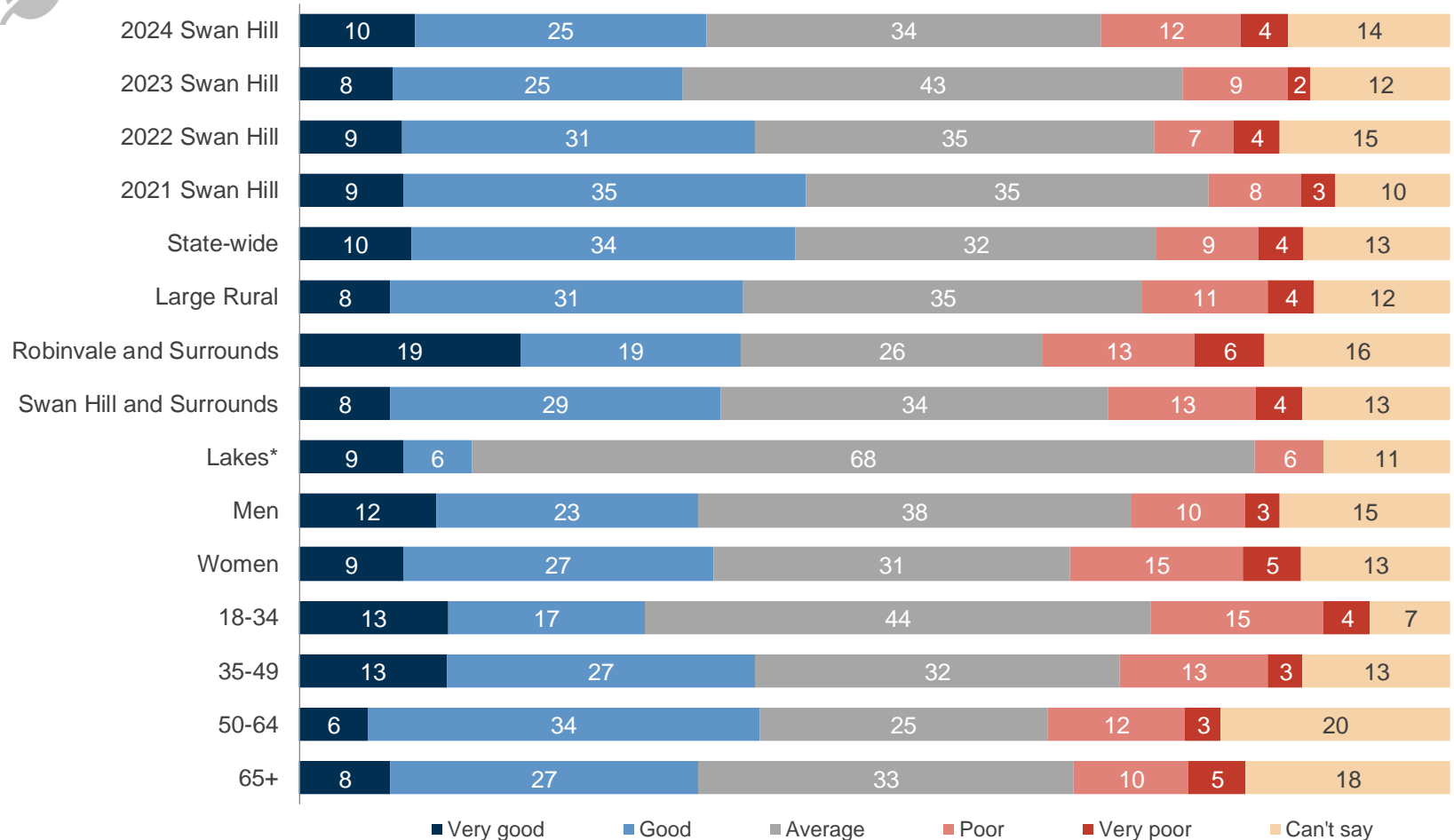
\*Caution: small sample size < n=30



# Environmental sustainability performance



2024 environmental sustainability performance (%)



Q2. How has Council performed on 'Environmental sustainability' over the last 12 months?

Base: All respondents. Councils asked State-wide: 34 Councils asked group: 10

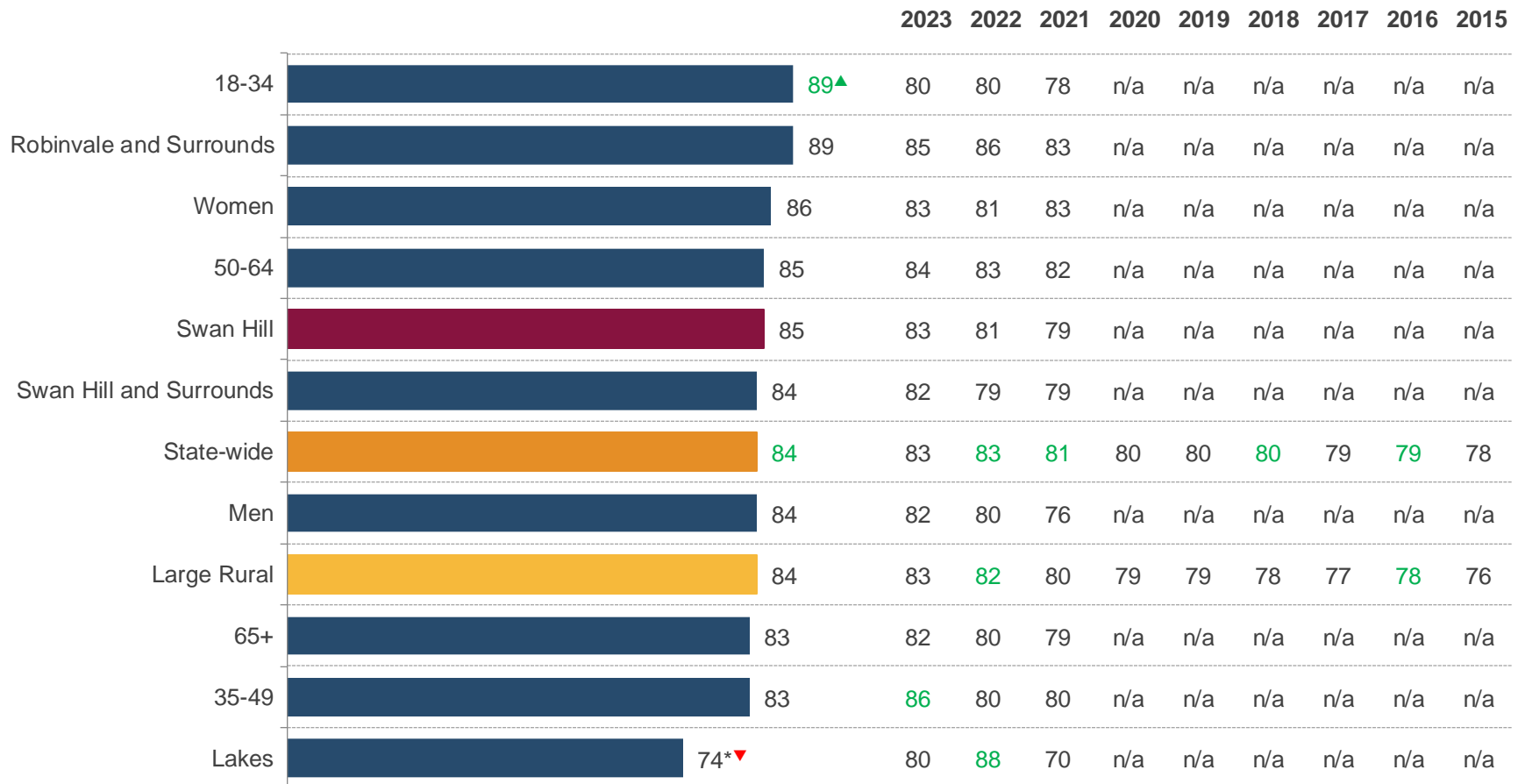
\*Caution: small sample size < n=30



# Maintenance of unsealed roads in your area importance



## 2024 unsealed roads importance (index scores)



Q1. Firstly, how important should 'Maintenance of unsealed roads in your area' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 13 Councils asked group: 6

Note: Please see Appendix A for explanation of significant differences.

\*Caution: small sample size < n=30

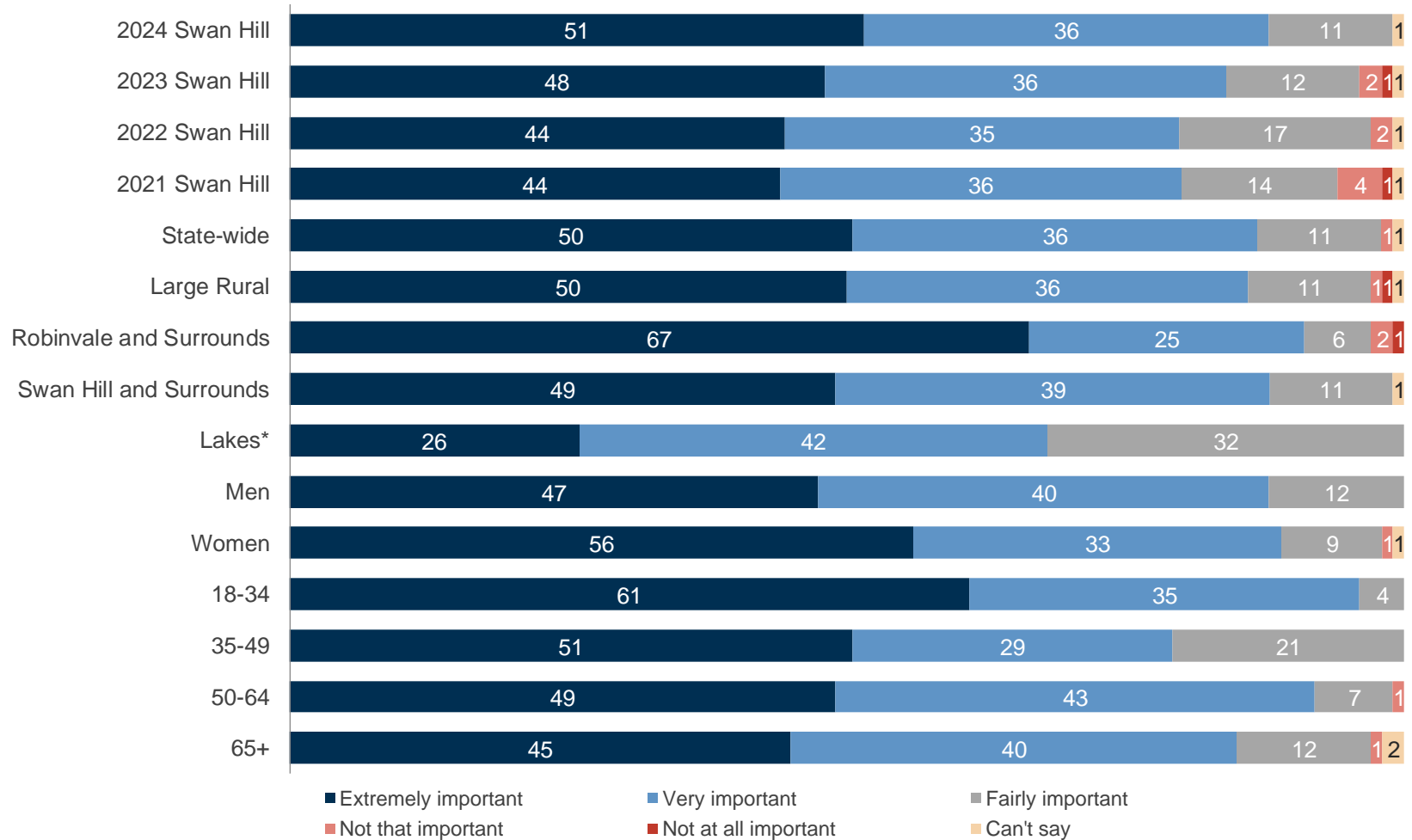




# Maintenance of unsealed roads in your area importance



## 2024 unsealed roads importance (%)



Q1. Firstly, how important should 'Maintenance of unsealed roads in your area' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 13 Councils asked group: 6

\*Caution: small sample size < n=30



# Maintenance of unsealed roads in your area performance



## 2024 unsealed roads performance (index scores)

		2023	2022	2021	2020	2019	2018	2017	2016	2015
65+	40▲	41	46	46	n/a	n/a	n/a	n/a	n/a	n/a
State-wide	36▲	37	41	45	44	44	43	44	43	45
Large Rural	34	35	39	44	42	41	41	42	43	44
Men	33	38	41	43	n/a	n/a	n/a	n/a	n/a	n/a
Robinvale and Surrounds	33	37	31	42	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill and Surrounds	32	40	42	44	n/a	n/a	n/a	n/a	n/a	n/a
Swan Hill	32	39	39	43	n/a	n/a	n/a	n/a	n/a	n/a
50-64	31	36	39	43	n/a	n/a	n/a	n/a	n/a	n/a
Women	30	40	38	43	n/a	n/a	n/a	n/a	n/a	n/a
35-49	30	36	40	38	n/a	n/a	n/a	n/a	n/a	n/a
Lakes	27*	42	21	43	n/a	n/a	n/a	n/a	n/a	n/a
18-34	25▼	42	31	45	n/a	n/a	n/a	n/a	n/a	n/a

Q2. How has Council performed on 'Maintenance of unsealed roads in your area' over the last 12 months?

Base: All respondents. Councils asked State-wide: 27 Councils asked group: 11

Note: Please see Appendix A for explanation of significant differences.

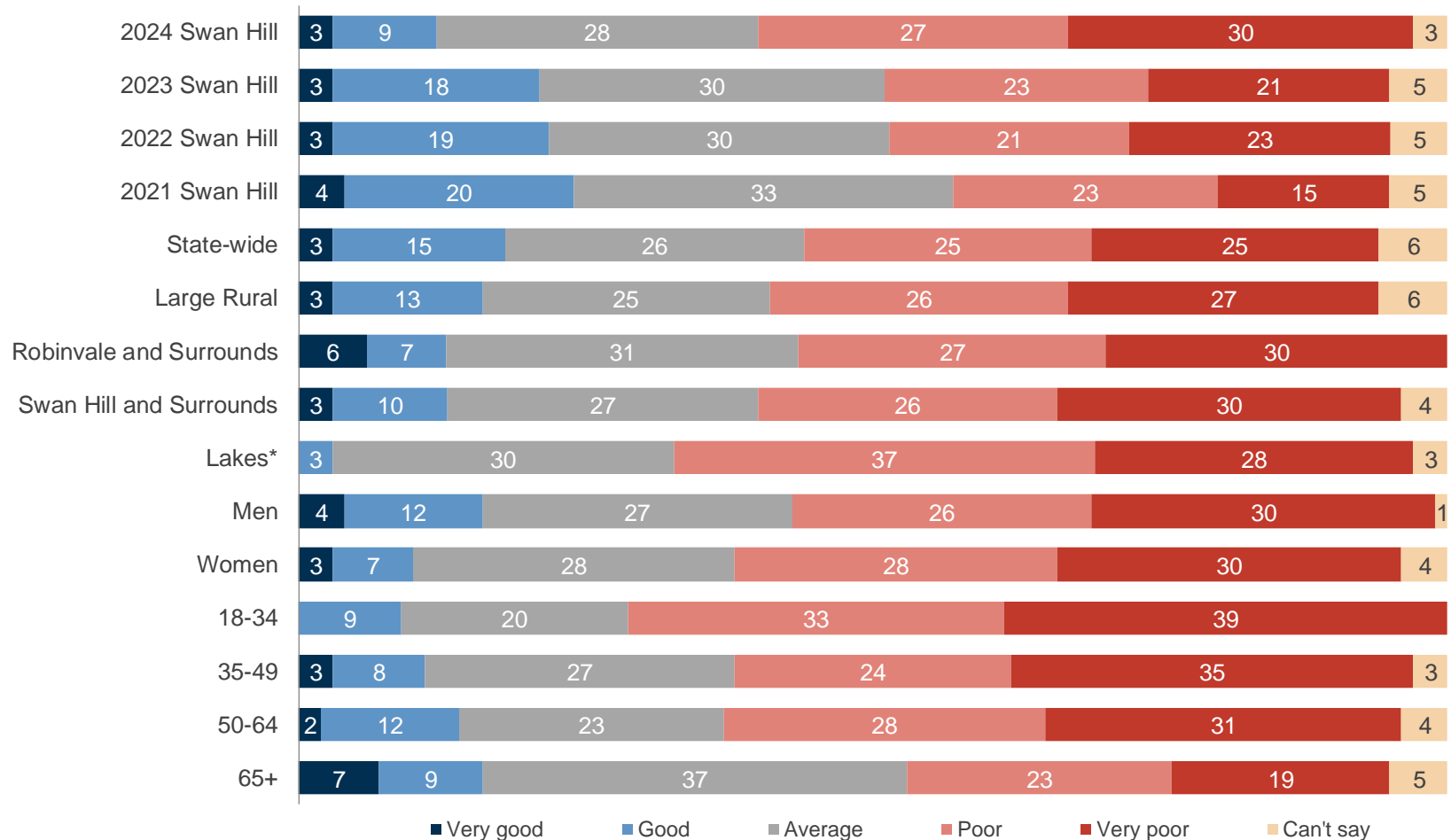
\*Caution: small sample size < n=30



# Maintenance of unsealed roads in your area performance



## 2024 unsealed roads performance (%)



Q2. How has Council performed on 'Maintenance of unsealed roads in your area' over the last 12 months?

Base: All respondents. Councils asked State-wide: 27 Councils asked group: 11

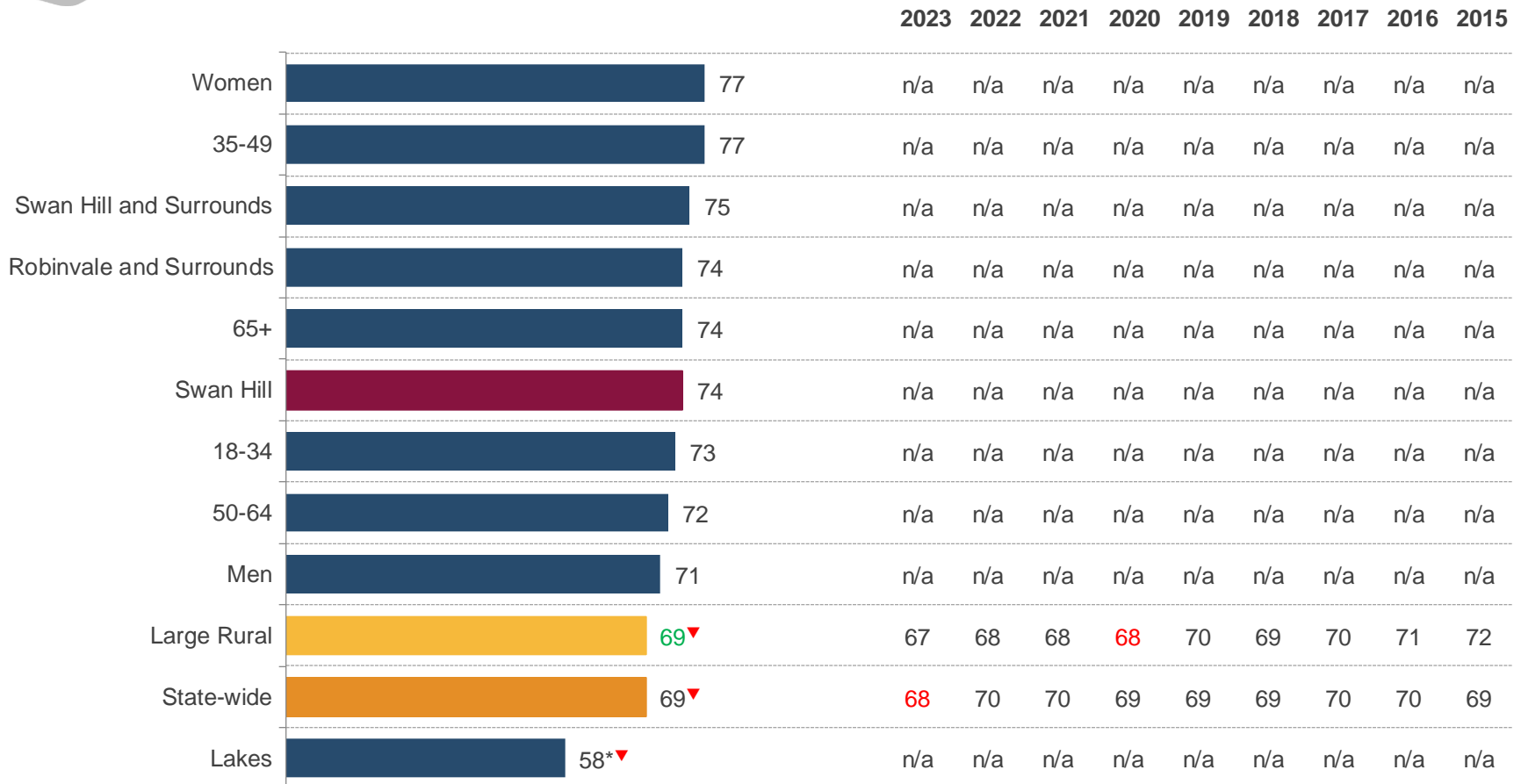
\*Caution: small sample size < n=30



# Business and community development importance



## 2024 business/community development importance (index scores)



Q1. Firstly, how important should 'Business and community development' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 8 Councils asked group: 4

Note: Please see Appendix A for explanation of significant differences.

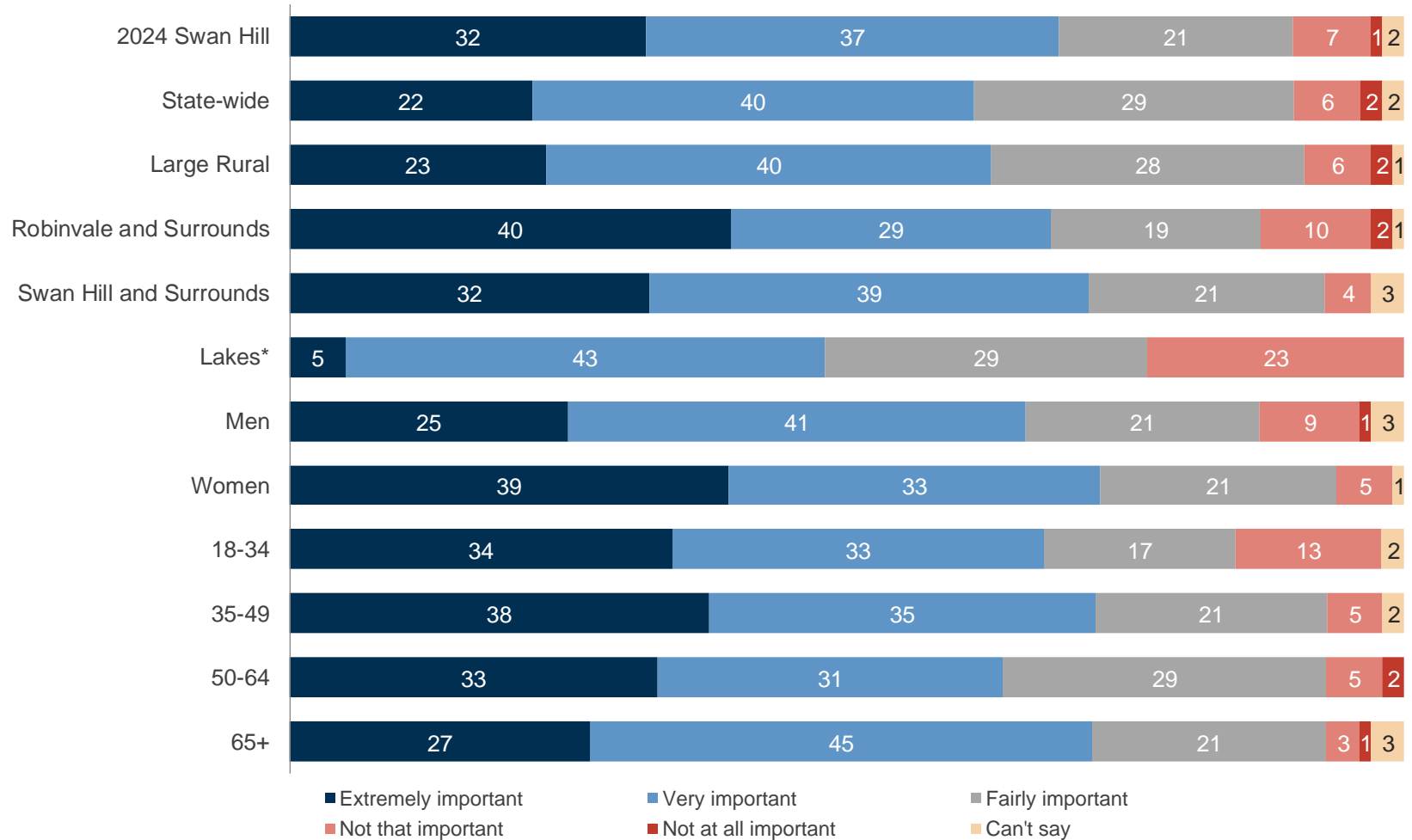
\*Caution: small sample size < n=30



# Business and community development importance



## 2024 business/community development importance (%)



Q1. Firstly, how important should 'Business and community development' be as a responsibility for Council?

Base: All respondents. Councils asked State-wide: 8 Councils asked group: 4

\*Caution: small sample size < n=30

A large, stylized, dark blue 'W' graphic that spans the right side of the page. Inside the 'W', there is a blurred image of a crowd of people, possibly at a sporting event or a public gathering. The background of the entire page is white.

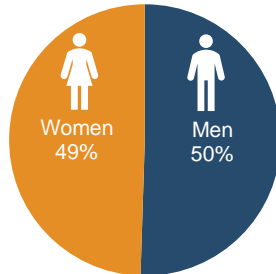
# **Detailed demographics**



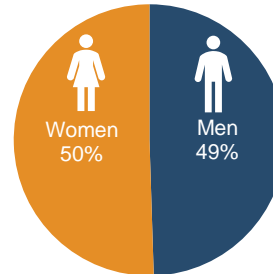
# Gender and age profile

## 2024 gender

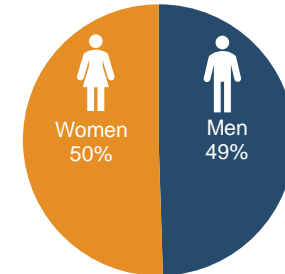
Swan Hill



Large Rural

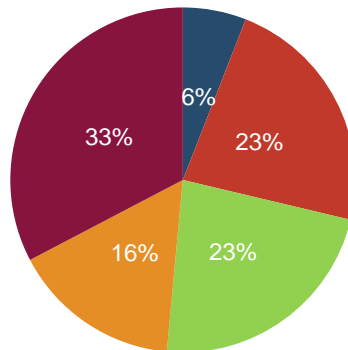


State-wide

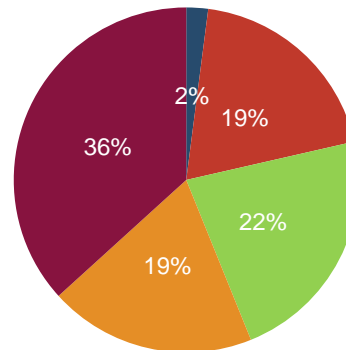


## 2024 age

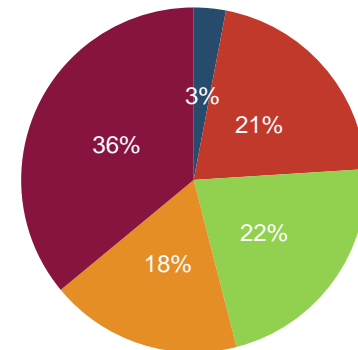
Swan Hill



Large Rural



State-wide



■ 18-24 ■ 25-34 ■ 35-49 ■ 50-64 ■ 65+

■ 18-24 ■ 25-34 ■ 35-49 ■ 50-64 ■ 65+


■ 18-24 ■ 25-34 ■ 35-49 ■ 50-64 ■ 65+

S3. How would you describe your gender? / S4. To which of the following age groups do you belong?

Base: All respondents. Councils asked State-wide: 62 Councils asked group: 18

≤1% of respondents in each of Swan Hill Rural City Council, Large Rural and State-wide did not describe their gender as male or female.

Please note that for the reason of simplifying reporting, interlocking age and gender reporting has not been included in this report. Interlocking age and gender analysis is still available in the dashboard and data tables provided alongside this report.



# **Appendix A: Index scores, margins of error and significant differences**





## Appendix A: Index Scores

### Index Scores

Many questions ask respondents to rate council performance on a five-point scale, for example, from 'very good' to 'very poor', with 'can't say' also a possible response category. To facilitate ease of reporting and comparison of results over time, starting from the 2012 survey and measured against the state-wide result and the council group, an 'Index Score' has been calculated for such measures.

The Index Score is calculated and represented as a score out of 100 (on a 0 to 100 scale), with 'can't say' responses excluded from the analysis. The '% RESULT' for each scale category is multiplied by the 'INDEX FACTOR'. This produces an 'INDEX VALUE' for each category, which are then summed to produce the 'INDEX SCORE', equating to '60' in the following example.

Similarly, an Index Score has been calculated for the Core question 'Performance direction in the last 12 months', based on the following scale for each performance measure category, with 'Can't say' responses excluded from the calculation.

SCALE CATEGORIES	% RESULT	INDEX FACTOR	INDEX VALUE
Very good	9%	100	9
Good	40%	75	30
Average	37%	50	19
Poor	9%	25	2
Very poor	4%	0	0
Can't say	1%	--	INDEX SCORE 60

SCALE CATEGORIES	% RESULT	INDEX FACTOR	INDEX VALUE
Improved	36%	100	36
Stayed the same	40%	50	20
Deteriorated	23%	0	0
Can't say	1%	--	INDEX SCORE 56

*Please note that the horizontal (x) axis of the index score bar charts in this report is displayed on a scale from 20 to 100.*



## Appendix A: Margins of error

The sample size for the 2024 State-wide Local Government Community Satisfaction Survey for Swan Hill Rural City Council was n=400. Unless otherwise noted, this is the total sample base for all reported charts and tables.

The maximum margin of error on a sample of approximately n=400 interviews is +/-4.8% at the 95% confidence level for results around 50%. Margins of error will be larger for any sub-samples. As an example, a result of 50% can be read confidently as falling midway in the range 45.2% - 54.8%.

Maximum margins of error are listed in the table below, based on a population of 16,500 people aged 18 years or over for Swan Hill Rural City Council, according to ABS estimates.

Demographic	Actual survey sample size	Weighted base	Maximum margin of error at 95% confidence interval
Swan Hill Rural City Council	400	400	+/-4.8
Men	189	201	+/-7.1
Women	209	197	+/-6.8
Robinvale and Surrounds	90	89	+/-10.4
Swan Hill and Surrounds	288	287	+/-5.7
Lakes	22	24	+/-21.4
18-34 years	46	113	+/-14.6
35-49 years	63	92	+/-12.4
50-64 years	94	64	+/-10.1
65+ years	197	131	+/-7.0



## Appendix A: Index score significant difference calculation

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The test applied to the Indexes was an Independent Mean Test, as follows:

$$Z \text{ Score} = (\$1 - \$2) / \text{Sqrt} ((\$5^2 / \$3) + (\$6^2 / \$4))$$

Where:

- \$1 = Index Score 1
- \$2 = Index Score 2
- \$3 = unweighted sample count 1
- \$4 = unweighted sample count 2
- \$5 = standard deviation 1
- \$6 = standard deviation 2

All figures can be sourced from the detailed cross tabulations.

The test was applied at the 95% confidence interval, so if the Z Score was greater than +/- 1.954 the scores are significantly different.



# **Appendix B: Further project information**



## Appendix B: Further information

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Further information about the report and explanations about the State-wide Local Government Community Satisfaction Survey can be found in this section including:

- Background and objectives
- Analysis and reporting
- Glossary of terms

### Detailed survey tabulations

Detailed survey tabulations are available in supplied Excel file.

### Contacts

For further queries about the conduct and reporting of the 2024 State-wide Local Government Community Satisfaction Survey, please contact JWS Research on

**(03) 8685 8555** or via email:

**[admin@jwsresearch.com](mailto:admin@jwsresearch.com)**



## Appendix B: Survey methodology and sampling

The 2024 results are compared with previous years, as detailed below:

- 2023, n=400 completed interviews, conducted in the period of 27<sup>th</sup> January – 19<sup>th</sup> March.
- 2022, n=400 completed interviews, conducted in the period of 27<sup>th</sup> January – 24<sup>th</sup> March.
- 2021, n=400 completed interviews, conducted in the period of 28<sup>th</sup> January – 18<sup>th</sup> March.
- 2020, n=400 completed interviews, conducted in the period of 30<sup>th</sup> January – 22<sup>nd</sup> March.
- 2019, n=400 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.
- 2018, n=400 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.
- 2017, n=400 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.
- 2016, n=400 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.
- 2015, n=401 completed interviews, conducted in the period of 1<sup>st</sup> February – 30<sup>th</sup> March.

Minimum quotas of gender within age groups were applied during the fieldwork phase. Post-survey weighting was then conducted to ensure accurate representation of the age and gender profile of the Swan Hill Rural City Council area.

Any variation of +/-1% between individual results and net scores in this report or the detailed survey tabulations is due to rounding. In reporting, ‘—’ denotes not mentioned and ‘0%’ denotes mentioned by less than 1% of respondents. ‘Net’ scores refer to two or more response categories being combined into one category for simplicity of reporting.

This survey was conducted by Computer Assisted Telephone Interviewing (CATI) as a representative random probability survey of residents aged 18+ years in Swan Hill Rural City Council.

Survey sample matched to the demographic profile of Swan Hill Rural City Council as determined by the most recent ABS population estimates was purchased from an accredited supplier of publicly available phone records, including up to 60% mobile phone numbers to cater to the diversity of residents within Swan Hill Rural City Council, particularly younger people.

A total of n=400 completed interviews were achieved in Swan Hill Rural City Council. Survey fieldwork was conducted in the period of 29<sup>th</sup> January – 18<sup>th</sup> March, 2024.



## Appendix B: Analysis and reporting

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All participating councils are listed in the State-wide report published on the DGS website. In 2024, 62 of the 79 Councils throughout Victoria participated in this survey. For consistency of analysis and reporting across all projects, Local Government Victoria has aligned its presentation of data to use standard council groupings. Accordingly, the council reports for the community satisfaction survey provide analysis using these standard council groupings. Please note that councils participating across 2012-2024 vary slightly.

### Council Groups

Swan Hill Rural City Council is classified as a Large Rural council according to the following classification list:

- Metropolitan, Interface, Regional Centres, Large Rural & Small Rural.

Councils participating in the Large Rural group are:

- Bass Coast, Baw Baw, Colac Otway, Corangamite, East Gippsland, Glenelg, Golden Plains, Macedon Ranges, Mitchell, Moira, Moorabool, Mount Alexander, Moyne, South Gippsland, Southern Grampians, Surf Coast, Swan Hill and Wellington.

Wherever appropriate, results for Swan Hill Rural City Council for this 2024 State-wide Local Government Community Satisfaction Survey have been compared against other participating councils in the Large Rural group and on a state-wide basis. Please note that council groupings changed for 2015, and as such comparisons to council group results before that time cannot be made within the reported charts.



## Appendix B:

# Core, optional and tailored questions

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### Core, optional and tailored questions

Over and above necessary geographic and demographic questions required to ensure sample representativeness, a base set of questions for the 2024 State-wide Local Government Community Satisfaction Survey was designated as 'Core' and therefore compulsory inclusions for all participating Councils.

These core questions comprised:

- Overall performance last 12 months (Overall performance)
- Value for money in services and infrastructure (Value for money)
- Contact in last 12 months (Contact)
- Rating of contact (Customer service)
- Overall council direction last 12 months (Council direction)
- Community consultation and engagement (Consultation)
- Decisions made in the interest of the community (Making community decisions)
- Condition of sealed local roads (Sealed local roads)
- Waste management

Reporting of results for these core questions can always be compared against other participating councils in the council group and against all participating councils state-wide. Alternatively, some questions in the 2024 State-wide Local Government Community Satisfaction Survey were optional. Councils also had the ability to ask tailored questions specific only to their council.





## Appendix B: Analysis and reporting

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### Reporting

Every council that participated in the 2024 State-wide Local Government Community Satisfaction Survey receives a customised report. In addition, the State government is supplied with this State-wide summary report of the aggregate results of 'Core' and 'Optional' questions asked across all council areas surveyed, which is available at:

<https://www.localgovernment.vic.gov.au/our-programs/council-community-satisfaction-survey>

Tailored questions commissioned by individual councils are reported only to the commissioning council and not otherwise shared unless by express written approval of the commissioning council.



## Appendix B: Glossary of terms

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**Core questions:** Compulsory inclusion questions for all councils participating in the CSS.

**CSS:** 2024 Victorian Local Government Community Satisfaction Survey.

**Council group:** One of five classified groups, comprising: metropolitan, interface, regional centres, large rural and small rural.

**Council group average:** The average result for all participating councils in the council group.

**Highest / lowest:** The result described is the highest or lowest result across a particular demographic sub-group e.g. men, for the specific question being reported. Reference to the result for a demographic sub-group being the highest or lowest does not imply that it is significantly higher or lower, unless this is specifically mentioned.

**Index score:** A score calculated and represented as a score out of 100 (on a 0 to 100 scale). This score is sometimes reported as a figure in brackets next to the category being described, e.g. men 50+ (60).

**Optional questions:** Questions which councils had an option to include or not.

**Percentages:** Also referred to as 'detailed results', meaning the proportion of responses, expressed as a percentage.

**Sample:** The number of completed interviews, e.g. for a council or within a demographic sub-group.

**Significantly higher / lower:** The result described is significantly higher or lower than the comparison result based on a statistical significance test at the 95% confidence limit. If the result referenced is statistically higher or lower then this will be specifically mentioned, however not all significantly higher or lower results are referenced in summary reporting.

**State-wide average:** The average result for all participating councils in the State.

**Tailored questions:** Individual questions tailored by and only reported to the commissioning council.

**Weighting:** Weighting factors are applied to the sample for each council based on available age and gender proportions from ABS census information to ensure reported results are proportionate to the actual population of the council, rather than the achieved survey sample.

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