



Agenda

Scheduled Council Meeting

Tuesday 16 June 2026

to be held at 2:00 PM

Council Chambers

Swan Hill Town Hall

53 – 57 McCallum Street, Swan Hill. VIC 3585

Public Access

Open to the public and live streaming from
Council's website: www.swanhill.vic.gov.au



Governance Rules

A copy of Swan Hill Rural City Council's governance rules can be found at [Model Governance Rules](#)

Executive Leadership Team

Scott Barber, Chief Executive Officer

Bruce Myers, Director of Community and Cultural Services

Leah Johnston, Director of Infrastructure

Michelle Grainger, Director of Development and Planning

Stephen Fernando, Director of Corporate Services

Swan Hill Elected Members



Cr Stuart King

0437 967 531

stuart.king@swanhill.vic.gov.au



Cr Terry Jennings

0429 449 578

terry.jennings@swanhill.vic.gov.au



Cr Les McPhee

0427 319 394

les.mcphee@swanhill.vic.gov.au



Cr Hugh Broad

0408 250 683

hugh.broad@swanhill.vic.gov.au



Cr Peta Thornton

0417 219 229

peta.thornton@swanhill.vic.gov.au



Cr Lindsay Rogers

0499 720 035

lindsay.rogers@swanhill.vic.gov.au



Cr Philip Englefield

0429 079 650

philip.inglefield@swanhill.vic.gov.au

Vision Statement

Built on strong foundations that embrace our rich History and natural environment, our region will be a place of progressions and possibility. We are a community that is happy, healthy and harmonious - we are empowered, we are respectful and we are proud.

Our Mission

We will lead, advocate, partner and provide efficient services and opportunities for growth and the wellbeing of our community, environment and economy.

Our Values

Council values our residents and community and will be responsive to their needs. In pursuing our objectives, we believe in, and are committed to, the following values:

Community engagement - We will ensure that our communities are consulted, listened to and informed.

Leadership - We will be at the centre of our community and by actively engaging our community we will form the collective view on strategic issues and will then express our views through strong advocacy and action.

Fairness - We will value and embrace the diversity of our community and ensure that all people are treated equally.

Accountability- We will be transparent and efficient in our activities and we will always value feedback.

Trust - We will act with integrity and earn the community's trust by being a reliable partner in delivering services, projects and providing facilities.

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1 Procedural Matters

1.1 Welcome

1.2 Acknowledgement Of Country

“Swan Hill Rural City Council acknowledges the traditional custodians of the land on which we meet, and pays its respects to their elders, past and present.”

1.3 Opening Declaration

“We beseech you Lord, that we may be granted wisdom, understanding and sincerity of purpose, in the decisions we are called on to make for the welfare of the people of the Rural City of Swan Hill.”

Or

“We, the Councillors of Swan Hill Rural City Council, declare that we will undertake the duties of the office of Councillor, in the best interests of our community, and faithfully, and impartially, carry out the functions, powers, authorities and discretions vested in us, to the best of our skill and judgement.”

1.4 Apologies / Leaves of Absence

Leave of absence, Cr Les McPhee.

1.5 Directors / Officers Present

1.6 Confirmation of Minutes

1.6.1 Confirmation of Minutes

Recommendation/s

That the minutes of the Scheduled Council Meeting held on 19 May 2026 and the minutes of the Unscheduled Council Meeting held on the 2 June 2026 be confirmed.

1.7 Disclosures of Conflict of Interest

1.8 Joint Letters and Reading of Petitions

1.8.1 Petition - Stop VMFRP (Victorian Murray Floodplain Restoration Project) Projects in Nyah and Vinifera Forest

Responsible Officer: Chief Executive Officer

Declarations of Interest:

Council Officers affirm that no general or material conflicts need to be declared in relation to the subject of this report.

Summary

A Petition was received on 10 June 2026 from Jack Devereux for "Stop VMFRP (Victorian Murray Floodplain Restoration Project) Projects in Nyah and Vinifera Forest".

There were 360 signatures requesting that Council, Murray River Group of Councils and the Victorian Government stop these projects.

Attachments: 1. Petition VMFRP projects in Nyah Vinifera Redacted [1.8.1.1 - 30 pages]

Recommendation/s


That Council:

1. **Receive the petition, and**
2. **The Chief Executive Officer refer the petition to the Department of Energy, Environment and Climate Action (DEECA).**

Date Rec'd	10 JUN 2026	File #	
Workflow		Doc #	
Pages		Security	
SW/Cat			
Comments			

STOP VMFRP PROJECTS IN NYAH AND VINIFERA FOREST

Head Petitioner Details

Name:	Jack Devereux
Address:	c/- POST OFFICE NYAH WEST VIC 3595
Telephone / Mobile:	
Email:	n/a
Signature:	
Date submitted to Council	10 / 06 / 2026

Petition Details

Total Number of Signatories:	360	Total Pages (excluding this Title Cover Page):	30
INTERNAL USE ONLY			
Date received by Chief Executive Officer	/ / 20		
Submission method:	<input checked="" type="checkbox"/> In person Swan Hill Rural City Council – Swan Hill Office <input type="checkbox"/> In person Swan Hill Rural City Council – Robinvale Office <input type="checkbox"/> Mail Chief Executive Officer Swan Hill Rural City Council 45 Splatt Street SWAN HILL VIC 3585 <input type="checkbox"/> Email council@swanhill.vic.gov.au <input type="checkbox"/> Online via Council website		
Document assessed as (Circle) If Joint Letter – staff assigned to. If invalid, reason why.	Petition Joint Letter Joint Submission Invalid		
To be heard at Council Meeting on (if applicable)	/ / 20		
Acknowledgement of receipt to Head Petitioner	/ / 20		
INTERNAL DOC REF:			

SWAN HILL RURAL CITY COUNCIL - PETITION SUBMISSION TITLE COVER PAGE

Once received by Swan Hill Rural City Council, the information collected in this form will be maintained in accordance with the Public Records Act 1973 and Privacy and Data Protection Act 2014 (Vic)

We, the undersigned, request that Swan Hill Rural City Council:

We the undersigned, do not support the industrial scale construction of levy banks, concrete regulators and pump stands for Nyah Vinifera Park (The VMFRP). We love and use the parks for recreation and enjoyment. The Nyah Vinifera Park is a treasured feature of our community. We do not want it carved up by large levy banks and the unnatural diesel pumping of water. We believe that the water will be stagnant and cause problems for fish and wildlife. We believe that the access we now enjoy will be reduced and that tourism will be detrimentally impacted. Our families have lived here for generations. We understand that the parks need regular small floods to flourish and we support high rivers at the seasonally appropriate times to achieve this. We request that Swan Hill Rural City Council, The Murray River Group of Councils and the Victorian Government stop these projects. Our community does not want them. Additionally, we believe that the other projects planned for the Red Gum Parks between Swan Hill and Robinvale should be halted. These Parks are a wonderful feature of our region and construction within them is inappropriate and will destroy these special places. The VMFRP has been imposed on our community and should be stopped.

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Line No:	Full Name
	Jack Devereux
	John Howard
	MICHAEL BOULTON
	Lynette Harvey
	Colin Harvey
	Patricia Caelli
	Steven Duffey
	JOHN CAELLI
	MIN CAELLI
	Kevin Sutton
	Dean Threadgold
	Sharon Fellows
	Emma Nicholas
	Leah Ritchie
	Alistair Ritchie
	Pamela Hannig
	Robert Pardon
	Melissa Sheridan
	Matt Sheridan

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✓

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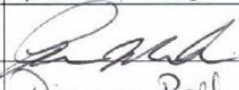
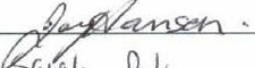
Line No:	Full Name
	FLOVA GIBSON
	ALAN WMSH
	CAVIN Pardo
	Jamie Gellie
	Shannon Ellis
	Patrick Rush
	David Fyfe
	Michel Cunphy
	Jenni Brown.
	John Bruton
	P. ROBINSON
	R. Pardon
	RCADMAN
	MIVULEW.
	BON GREGORY
	GARY LAW
	Kerry Blake
	JEFF M'DONALD

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Line No:	Full Name
	Leo Miceli
	R. CARLO
	
	Dianne Bell
	Daniel Gaidstly
	Leah Farrow
	Lauron Pierce
	
	Sarah Palmer
	DI GILLICK THOMPSON
	CASSIEL THOMPSON
	Leah Devlin
	Marilyn Michelle
	Peter Thompson
	Lindsay Pellinghove
	Emma Gibson
	Mr Roland Parsons
	Vanessa Harris

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Line No:	Full Name
1	Cole Anderson
2	Tara Cerran
3	Ann Winst
4	Courtesy TRPP
5	Kate Duncan
6	Charles Davies
7	Greg Dye
8	Barbara Willoughby
9	Marius Bonnici
10	Morgana Russell
11	Koby Cunningham
12	David Fuller
13	Anika Cunningham
14	Gage Cunningham
15	Jacquie Kelly
16	Archo Santos Amoral
17	Isaiah Kelly - Russell
18	Cate Jarrett

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Line No:	Full Name
	Ryan Sheridan.
	Ben Sheridan
	Leo Mical
	Kathy Mical
	Sophie Petersen
	Chelsea Pharoah
	Bryan Duffus
	N. Morley
	DAVID RICHARDSON
	KORRAINE BROWN
	HEATHER BORDHAR
	Jane McLean
	Lauren Lawrence
	Lewis Edwards
	DANIELLE MCLELLAND
	JACQUI KLASSERS
	PAUL TREY
	PETER CHAMBERLAIN

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Line No:	Full Name
	Mercy Hill
	Kaye Popp
	Kate Sandford
	Michael Curphey
	PETER CUDMORE
	Kerrie Munro
	Tracey Bellah
	Kelly Gascoyne
	Shirley Taylor
	KELLY FARLEY
	Dam Farley
	Cheryl Rowe
	JANE HANNS
	Braia Denton
	Wendy Darwell
	Michael Mills
	R. Jennings
	Wendy Brown

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Line No:	Full Name
	TREVOR KEITH WALTERS
	BEVERLEY POLLARD
	LORNA HOWELL
	BRYAN DUFFUS
	NEVILLE WOODWICK
	Norm FOSTER
	Lee-Ann Smith
	Linda Clote
	Shelley Gyffe
	G + J. DUFFY
	V. Anastasis
	P. TACKEN
	G. Brown
	K. Scalora
	B. Scalora
	A. Pearce.
	B. LEWIS
	GARY DEER

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Line No:	Full Name
	MAX SKEEN.
	DIANNE SKEEN
	JOHN ROBERTS.
	JOAN ROBERTS.
	Pat Miele
	ALMA MORGAN
	Kelly Gascoyne
	Jane Murr
	Don & Lorraine Mathews
	Oliver Wise
	Melissa Pearce
	MARK CORDWELL
	Darren Stalman
	Natalie Jenkins
	Damen Howenden
	Steve Fyfe
	Nikola Moore
	Peta Thomson

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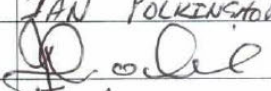
Line No:	Full Name
	NAILIE FIELDING
	Shirley Gregory
	Kayn Drew
	David Drew
	Daniel Gombau
	Rodney Popo
	Kerry Leadbeater
	Sturkey Trewin
	Liz JACKA
	Danny Sherwell
	Kate Suckling
	A. Ashworth
	d. Bux
	H. Turner
	Khairi CHARLES
	Louisa Curren
	Kerri Beggs

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Line No:	Full Name
	R. Pardon
	JAN POLKINGHORN
	
	E JACICA
	DANIEL JACICA
	Cholly Dave
	LES. BAILEY
	Betty Bailey
	LAYNE GUY
	Paulina Calabro
	Rosdee Estorini
	WORM PIERCE
	Edin Goodall
	Marcelle Bone
	Bob Tucker
	PHIL AMARO
	Kim Kelly
	Vanessa Davies

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Line No:	Full Name
	BERNIE DAMMAN
	WILLIAM WINTLE
	SIM. RILEY
	JARROLD SPRINGHOPE
	VIC FEDECE
	BILL McDONALD
	KIMIE BOUTON
	Brianna Sydes
	NEVILLE LUDWICK
	CHRIS DECOO
	LANCE ALLAN
	SARAH ALLAN
	Elgh Mulhall
	Kara Rona
	Christine Murray
	Pete Murray
	Diane Goodall
	Colin Goodall

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Line No:	Full Name
	Leanne skipsey
	RUSSELL CALDER
	Vernr Sandra Andrews
	Adam Davison
	Marianne Patching
	Tayla Donaczy
	TRAVIS ANDREWS
	Tenille Dobbin
	Col Dobbin
	IAN BRAUER
	Darren Stedman
	Kate Duncan
	Kathryn Foley
	Greg Ogilby
	Kim Kelly
	Tess Foley
	Ella Foley

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Line No:	Full Name
	SANAA Phillip Beinfeld.
	Michael Murphy
	COLUMBESSE
	BROWN BLABY
	NOAHY WAGHY
	Flynn Blaby
	HELEN BLABY
	KIP BLABY
	MARCUS BLABY
	PETER KELLY
	JAN CLERK
	THE ROWE
	NAMI MORRIS
	STONE JACKMAN
	Joe Lamaro
	Julie Duffus
	Matt Algio
	Victoria Murray.

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Line No:	Full Name	Fi
	Michelle Royle	C
	SHIRLEY GLARE	
	MICHELLE BAKER	11
	Kerry Leadbeater	7
	Ellaine Leadbeater	7
	Lorna Howell	2
	RODNEY WILSON	2
	Brian Pile	2
	Sharon Yates	2
	Emily Button	2
	madison K E-G	1
	Debbie Macfarlane	4
	Noella Cook	C
	Annie Jilbert	2
	Edith Gennings	-
	Julie Loft	
	Deb Dacey	9
	Kerry Wilkinson	1

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Data Protection Act 2014 (DPA)

CRP16 MALLANCE
NADIA NIKOLIC

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	chris Dixon
	SANDY HOGAN.
	NINA WORLEY
	Terri Wilson
	Glenda Nicholls
	Kate Sandford
	Peta Chalmers
	J. Bower
	Penny Stanger
	Ellaine Leadbetter
	MICHAEL COOK
	Troy Blair
	Mark Bodsworth
	Temille Dobbin
	Cal Dobbin
	Sam Sealant
	NATHAN SMITH
	KELLY TRACEY
	Nikki Dogan

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[Handwritten signatures and marks]

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	Leanne Ibbs
	LEIGH SMILTON
	Ann Rowe
	Lachlan Raudino
	Jana Sarantis
	Sarina Kelly
	Nick Diveniarde
	Jacquelyn Ingersen
	Diane Ingersen
	Paul Smith
	Rebecca Green
	Stephanie Konjole
	TREVOR TOBIAS
	Andrew Kelly

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	JACKIE CRAWFORD
	BRENDON SWINSET
	Rosalie Moore
	Josie Sheldrick
	Jennene Leschko
	Nikkema Salathine
	Dermity Cairns
	Alicia Spurr
	Karen Smith
	Brandon Bolton

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	GUADA ORRIZ
	WENDY M'DONNELL
	LEIGH MOORE
	AILEEN ATKINSON
	HELEN BUCKINGHAM
	Matt Jennings
	Joel Byrnes
	Mollen Bot
	FRUSSELL
	Kate Sandford
	John Chong
	Kristy Knowles

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	MICHAEL COOK		
	Mr E Boyan		
	WAYNE VUROW		
	Katherine Jones		
	James Cottis		
	Ashley Cottis		
	Jessica Byrnes		
	chelsea-Jean Zantz		
	Rafael Black		
	Tim "		
	Marilyne Nicholls		

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NO VMFRP^{IN} FOREST

1.9 Public Questions Time

You can access the form Public Question Time form from:

<https://forms.swanhill.vic.gov.au/council-meeting-public-question-time/>

Please note

- Only ONE question per form submission.
- Submission must be received no later than 10:00am on the day prior to the meeting.
- A time is set aside for public questions during a Council meeting at which time each question will be read after the Chairman has looked at its contents and determined that the question is appropriate.
- Statements and opinions are not permitted during question time and will not be read to the meeting.
- The Chairman may disallow any question. This may be because the question is repetitive of a question already asked, objectionable, irrelevant, raises an issue of a confidential nature or is asked to embarrass a Councillor or Council officer. The Chairman will provide reasons where a question is disallowed. Questions considered to be inappropriate will be made available to Councillors on request.
- The Chairman will nominate the appropriate Councillor or Council officer to answer the question or elect to answer it himself/herself.
- No debate or discussion of the questions or answers is permitted.
- The Chairman may elect to take a question on notice in which case a written response will generally be provided within 10 working days.
- A summary of the text of the question and the response will be recorded in the minutes of the Council meeting.

Who can use this form

- Any community member

While completing this form, we will request

- Your contact details (including your name, address, phone and email)
- Your question

It will take about 5 minutes to complete this form.

After you submit this form

- We will send you an email receipt to confirm we have received your submission

What happens with your information?

The information requested in this form is collected by Swan Hill Rural City Council to assist us in responding to your question.

Your name, suburb and question may be read out at the Council meeting and will be recorded in the Council meeting minutes but will not be used for any other purpose unless required by law.

We will handle any personal information you provide on this form in accordance with the Privacy and Data Protection Act 2014. We record this information on our customer databases and make it available to relevant Council staff in line with our Privacy Statement.

You can access your personal information by contacting our Privacy Officer.

1.10 Open Forum

Please see below “Governance Rules 2023 – Section 7 referring to Open Forum” which outlines the rules and procedure of open forum.

7. Community questions and submissions

7.1. Open Forum and Questions Of Council Time To Be Held

- (1) The Council will hold Open Forum and Questions of Council Time for up to 30 minutes duration at the beginning of each Scheduled Meeting to allow public submissions and questions of Council. Extension of time may be granted by resolution of Council.
- (2) Open Forum is an opportunity for the general public to present to Council on a matter listed on the Agenda or any other matter.
- (3) Questions of Council are an opportunity for the general public to submit a question prior to the Scheduled Meeting and receive a response from Council in the Questions of Council time.
- (4) Council meetings are recorded and broadcasted to the public; this includes community questions and submissions.

Open forum and questions of council guidelines

- 7.2.** Questions of Council time and Open Forum will not apply during any period when the Council has resolved to close the meeting in respect of a matter under section 66 (1) of the Act.
- 7.3.** Submissions as part of Open Forum and Questions of Council may be on any matter except if it:
 - (a) is considered malicious, defamatory, indecent, abusive, offensive, irrelevant, trivial, or objectionable in language or substance;
 - (b) relates to confidential information as defined under the Act;
 - (c) relates to the personal hardship of any resident or ratepayer; or
 - (d) relates to any other matter which the Council considers would prejudice the Council or any person;
 - (e) If a person has submitted more than 2 questions to a meeting, the third and further questions may, at the discretion of the Chairperson be deferred until all other person who have asked a question have had their questions asked and answered and not be asked if the time allotted for public question time has expired.
- 7.4.** Where the Mayor does not accept a question, the submitter is to be informed of the reason or reasons for which their question was not accepted.
- 7.5.** The Mayor reserves the right to cease a submission as part of Open Forum if they deem the submission inappropriate.
- 7.6.** Where possible Copies of all questions allowed by the Mayor will be provided in writing to all Councillors.

- 7.7. A submission or question submitted in writing by a member of the public, which has been disallowed by the Mayor will be provided to any Councillor on request.

Open forum

- 7.8. For any member of the public who wishes to be heard at Open Forum they must give prior notice:
- (a) in written form;
 - (b) contain the name, address and email or contact telephone number of the person to be heard;
 - (c) by online request <https://www.swanhill.vic.gov.au/>;
 - (d) in a letter to the Chief Executive Office, 45 Splatt Street, Swan Hill, Vic 3585; or
 - (e) in an email council@swanhill.vic.gov.au; or
 - (f) hand delivery to the Council's Office, 45 Splatt Street, Swan Hill or 72 Herbert Street, Robinvale.
- 7.9. It is preferable for any group or association that wishes to be heard at Open Forum to nominate a spokesperson for an issue upon which the group or association may wish to be heard.

Open Forum Procedure**7.10. Public addressing the Meeting**

- (1) Any member of the public addressing Council must extend due courtesy and respect to Council and the processes under which it operates and must take direction from the Chairperson whenever called on to do so.
 - (2) Council may suspend standing orders to hear from a community member or representative of an organisation, on matters of significance to the Council, only if prior arrangements have been made by written request to the Mayor or Chief Executive Officer.
- 7.11. The Chair will allocate a maximum of 3 minutes to each person who wishes to address Council.
- 7.12. The Chair will first invite any person who has given prior notice to present to Council.
- 7.13. The Chair will then invite members of the gallery who would like to present to Council.
- 7.14. The Chair has the discretion to alter the order of persons to be heard.
- 7.15. The person in addressing the Council:
- (a) must confine their address to the 3-minute allocation of time;
 - (b) shall extend due courtesy and respect to the Council and the processes under which it operates; and
 - (c) shall take direction from the Chair whenever called upon to do;
 - (d) There will be no discussion or debate with the attendees to Open Forum however Councillors may ask questions of clarification of the attendee;
 - (e) Standing Orders do not need to be suspended to allow discussion for the purposes of clarification.

2 Officer Reports for Decision

2.1 Planning Application - 41 High Street Piangil - Use and Development of Land for Rural Workers Accommodation and Education Centre

Directorate: Development and Planning
Author: Department Support Officer
File Number: PLN2026003
Purpose: For Decision

EXECUTIVE SUMMARY

Application Number:	PLN2026003
Proposal:	Use and Development of Land for Rural Worker Accommodation and Education Centre in the Township Zone on Land Affected by the Land Subject to Inundation, Environmental Significance (Schedule 1) and Heritage Overlays, and Reduction of Bicycle Parking
Applicant's Name:	Pinion Advisory
Address:	41 High Street PIANGIL VIC 3597 (Crown Allotment 7 Section 2 Township of Piangil Parish of Piangil)
Land Size:	1.619 hectares
Site Features:	Subject land is the site of the former Piangil Primary School
Zoning:	Township Zone (TZ)
Overlays:	<ul style="list-style-type: none"> • Environmental Significance Overlay - Schedule 1 (ESO1), • Land Subject to Inundation Overlay (LSIO) • Heritage Overlay (HO88)
Referral Authorities:	<ul style="list-style-type: none"> • Mallee Catchment Management Authority (MCMA) • Country Fire Authority (CFA) • Lower Murray Water (LMW) • Environmental Protection Authority (EPA) • Engineering Department (Internal) • Health Department (Internal) • Building Department (Internal)

Why is a Permit Required?	<ul style="list-style-type: none"> • 32.05-2 - Township Zone - Use of land for Rural Worker Accommodation and Education Centre • 32.05-11 - Township Zone - Buildings and works associated with a Section 2 use • 42.01-2 - Environmental Significance Overlay - Permit requirement • 43.01-1 - Heritage Overlay - Permit requirement • 44.04-2 - Land Subject to Inundation Overlay - Buildings and works • 52.34-2 - A permit is required to reduce the number of bicycle parking spaces under Clause 52.34-5
Lodgement date:	18 December 2025

Declarations of Interest:

Council Officers affirm that no general or material conflicts need to be declared in relation to the subject of this report.

Summary:

The purpose of this report is to provide Council with an overview of planning application PLN2026003 for the 'Use and Development' of Land for Rural Worker Accommodation and Education Centre in the Township Zone on Land Affected by the Land Subject to Inundation, Environmental Significance (Schedule 1) and Heritage Overlays, and Reduction of Bicycle Parking' at 41 High Street, Piangil. The application is for retrospective approval with the land currently being used and partly developed in the manner which has been applied for.

The proposal has been assessed and is consistent with the purpose and decision guidelines of the Township Zone, applicable overlays, Municipal Planning Strategy (MPS) and Planning Policy Framework (PPF). The information submitted with the application demonstrates a genuine need for the proposed works to facilitate accommodation for seasonal and rural workers in proximity to employment opportunities.

Key Points / Issues:

The application is seeking retrospective approval for the Use and Development of the land for Rural Worker Accommodation and Education Centre. The education centre will utilise the existing former Piangil Primary School building as an Employment Training Centre.

The site is situated at the southern side of the Piangil township and comprises a rectangular parcel with an area of approximately 1.619 hectares. The land contains an existing school building that is in the Heritage Overlay (HO88 - Piangil Primary School), car parking and internal gravel accessways, basketball court, 2 storage sheds, 4 shipping containers with a domed structure between 2 of the containers, and a metal clad building that is to be converted to a laundry. Some vegetation exists around the perimeter of the land and some scattered trees within the property.

The site has frontage to High Street, with the existing access provided from Hall Street via an established crescent-shaped driveway leading to substantial hardstand areas within the site. The northern portion of the land is slightly elevated and gently slopes toward the south.

The surrounding area is characterised by a mix of residential, recreation and agricultural land uses. To the north, beyond High Street, is the Piangil Memorial Park. Residential properties, generally developed with detached single-storey dwellings, are located to the east and west beyond Beveridge Street and Hall Street respectively. To the south, the land transitions to farmland used for cropping, with irrigated horticultural land further to the east.

A site inspection has been undertaken. During the inspection it was noted that the following aspects of the proposal have commenced on site:

- Proposed workers cabins 1 and 2
- Proposed amenities building
- Use of the land for accommodation
- Some minor internal works had been undertaken.

The site is within the Township Zone and is covered by the Land Subject to Inundation Overlay, Environmental Significance Overlay and Heritage Overlay – HO88.

The application was advertised pursuant to Section 52 of the Planning and Environment Act 1987, and one (1) objection was received in relation to the limited police presence, risk to community safety, amenity impacts and impact of the proposal on the neighbourhood character.

A previous planning permit (2019-152) was issued on 16 April 2020 for the “Use and Development of the Land for a Cabin and Caravan Park in the Township Zone and Land Subject to Inundation Overlay”. The permit was not acted upon and subsequently expired.

Key issues to be considered relate to:

- the impact of the proposal on the amenity of the surrounding land given it is proposed within an established residential area
- impacts on the Murray River corridor and the heritage significance of the building.

The application has been assessed against the Swan Hill Planning Scheme and is considered appropriate as the proposed development positively impacts the region.

The use of workers accommodation is considered to be an acceptable land use, particularly given the size of the land and the compact nature of the development and its siting within the site which allows for reasonable setbacks from existing ‘sensitive uses’.

The Township Zone provides for a range of land uses and change within such environments is an expected and managed outcome. The proposal within an appropriate township location assists in supporting the availability of workforce

accommodation for seasonal and agricultural employment, while ensuring such accommodation is delivered in a controlled and regulated manner.

There is a current application to alter the existing septic tank with Council. No concerns with the management of wastewater have been raised to date.

It should be noted that building enforcement action on the property will need to be taken to ensure building compliance, given that some of the buildings and the use of the site as accommodation has commenced without the correct approvals in place. Unlike the planning framework there is not the ability to apply for retrospective building approvals. The Development Manager has discussed this with the applicant who has indicated they are willing to work with Council to resolve the issues.

Policy Impacts:

The proposed use and development is considered in accordance with the relevant provisions of the MPS and PPF of the Swan Hill Planning Scheme. An assessment of the proposal against the relevant policies of the Swan Hill Planning Scheme are detailed below.

Policy summary

The relevant policies within the scheme are considered to be:

- 02.03-6 Economic Development
- 02.02 Vision
- 02.03-1 Settlement
- 02.03-3 Environmental risk and amenity
- 02.03-5 Built form and heritage
- 02.03-6 Economic Development
- 11.01-1S Settlement
- 11.01-1R Settlement-Regional Victoria
- 13.03-1S Floodplain management
- 13.07-1S Land use compatibility
- 15.03-1L Heritage conservation

The proposal is consistent with the relevant objectives and strategies of the Municipal Planning Strategy and Planning Policy Framework as the proposal will support the agricultural economy through the provision of accommodation for seasonal and rural workers in proximity to employment opportunities. The proposal will also provide an Employment Training Centre within the existing former school building, which will provide essential inductions, safety briefings, and skills development for workers prior to commencing employment.

The proposed development is of an appropriate scale within the context of the surrounding area, and the proposed use is compatible with the surrounding residential development.

Inundation

The MPS recognises that parts of the municipality, including land along the Murray River floodplain, are subject to inundation risk and requires that non-residential uses within townships are located and designed to manage flood impacts while still

providing services and supporting local community needs. The proposal has been referred to the Mallee Catchment Management Authority, which has confirmed that the proposed use and development can be supported subject to conditions.

Heritage

The proposal will not involve the alteration to original internal fittings of the heritage building, including the timber lining boards and mantelpiece, thereby ensuring the retention of significant heritage fabric in accordance with the recommendations of the Heritage Data Sheet. The proposed amenities building is modest in scale and low in profile and has been carefully sited approximately 3.5 metres to the east of the heritage place to minimise visual and physical impacts.

Given the above, the proposal is considered to appropriately respond to the relevant objectives and strategies of the Municipal Planning Strategy and Planning Policy Framework.

Township Zone (TZ)

Pursuant to Clause 32.05-2, a planning permit is required for a use within Section 2 (Rural Worker Accommodation and Education Centre).

Pursuant to Clause 32.05-11, a permit is required to construct a building or construct or carry out works for a use in Section 2 of Clause 32.05-2.

The proposal is considered to satisfy the decision guidelines of the Township Zone. The development makes use of an existing former school site and provides educational facilities that will support the local agricultural industry. The scale, design and siting of the buildings are appropriate for the locality, with generous setbacks and retention of existing vegetation ensuring that the character and amenity of the surrounding area are maintained.

The site can be adequately serviced by essential infrastructure, and any outstanding wastewater management requirements can be addressed through permit conditions. The proposal is not expected to result in unreasonable impacts relating to traffic, parking, overshadowing or neighbouring land uses.

Clause 42.01 Environmental Significance Overlay-Schedule 1 (ESO1)

A planning permit is required to construct a building or carry out works, as no exemption is available under the schedule to Clause 42.01.

The proposal will be located within the Environmental Significance Overlay due to its proximity to the Murray River corridor; however, it primarily utilises existing buildings and previously disturbed land, thereby minimising environmental impacts. No native vegetation removal is proposed, and environmental risks associated with wastewater and stormwater can be appropriately managed through permit conditions and relevant authority requirements.

Clause 43.01 Heritage Overlay (HO88)

A planning permit is required, under Clause 43.01-1, to construct a building or construct or carry out works.

The heritage site is known as '*Piangil Primary School*' and is of local significance. The schedule to the Heritage Overlay states that only solar energy controls apply, and there are no controls over internal alterations.

The Heritage Data Sheet recommends that a nominal curtilage of 30 metres be maintained around the northern and western frontages of the building to preserve its setting and views from the street. The proposal appropriately responds to this recommendation, with the development maintaining generous setbacks from High Street and Hall Street.

No alterations are proposed to the original internal fittings of the heritage building, including the timber lining boards and mantelpiece. The proposed amenities building is modest in scale and low in profile and has been carefully sited approximately 3.5 metres to the east of the heritage place to minimise visual and physical impacts. The building design ensures that the new development will not visually dominate or detract from the cultural significance of the heritage place.

Clause 44.04 Land Subject to Inundation Overlay (LSIO)

A planning permit is required to construct a building or to construct or carry out works under Clause 44.02-2.

The proposal has been referred to the Mallee Catchment Management Authority, which has confirmed that the development can be supported subject to conditions. These conditions require finished floor levels to be set a minimum of 300mm above the designated flood level (63.16m AHD), the use of water-resistant building materials up to the nominated flood protection level, the placement of electrical fittings above flood level, and the preparation of a Flood Response Plan. Therefore, the development is not expected to adversely impact flood behaviour, increase flood risk to surrounding land, or compromise the floodplain function.

Clause 52.06 – Car Parking

Rural Worker Accommodation: This land use can be considered to fall under the "Accommodation" land use, car parking should be provided to the satisfaction of Responsible Authority. Given the proposal would result in 8 rooms being available for accommodation, 4 car parking spaces for the occupants of the use is considered to be appropriate.

Education Centre: This land use requires 0.4 car parking spaces per student. The applicant proposes that the maximum number of students on the site at any one time will be 20, which would require 8 car spaces.

Car parking spaces provided = 11+ 1 minibus pickup/drop off parking space
Car parking spaces required = 12

The proposed car parking is considered satisfactory having regard to the nature of the use and development. While a total of 12 spaces are required, the shortfall of one space is considered minor and acceptable given the provision of a dedicated mini-bus pick-up/drop-off area and the anticipated shared transport arrangements associated

with rural workers. Given the generous size of the site, there is sufficient area available to accommodate informal or overflow parking if required.

Clause 52.34 – Bicycle Parking

Clause 52.34-5 specifies the number and type of bicycle facilities required.

The proposed 'Rural Worker Accommodation' use does not require bicycle facilities.

The proposed 'Education Centre' requires 1 parking space to each 20 employee and 1 parking space to each 20 full time students. The use requires one (1) additional bicycle parking space as 20 students are proposed. Due to the rural characteristic of the area, provision of designated mini-bus parking and no dedicated cycleway on the surrounding road network, it is considered appropriate to waive bicycle facilities on the subject land.

Referrals

Summary of Section 52 Notices Authority, Response

Engineering Department	No Objection with Conditions or Comments
Health Department	No Objection with Conditions or Comments
CFA	No Objection or Conditions
Lower Murray Water (LMW)	No objection or Conditions
EPA	No Objection with Comments
Building Department	<p>Building department can't see any building permits in Green Light, so there may be older building permits for the original structures shown in the 2010 image.</p> <p>The main issue is whether the site is still formally registered as a caravan park. If it is, and the new circled buildings in the 2020 image are relocatable units or movable dwellings, they may be exempt from needing a building permit under Division 3 of Part 14 of the Residential Tenancies Act.</p> <p>However, if the site is no longer registered as a caravan park, that exemption would not apply. In that case, the relocatable units would need to be removed, and a building permit would be required to change the use of the permanent buildings and for any new buildings proposed.</p>

Summary of Section 55 Referrals

MCMA (Mallee Catchment Management Authority)	No Objection with Conditions or Comments
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Consultation

Advertising

The application was advertised pursuant to Section 52 of the Planning and Environment Act 1987 by:

- Sending notices to the owners and occupiers of adjoining and surrounding land.
- Sign on site.

Public notification of the application was given on 21/01/2026 and concluded on 04/02/2026. One objection was received as a result of the advertising.

Submissions received:

The grounds of objection can be summarised as follows:

- Limited police presence.
- Risk to community safety.
- Amenity impacts.
- Concern regarding community character.

Applicant's Response to the objection

- The lack of police presence is a well-known issue. Comprehensive site management plan will be provided with the owner living nearby and able to enforce conditions as required.
- Potential concerns relating to town safety are similarly not matters for determination through the planning permit process.
- The surrounding road network has sufficient capacity to accommodate the minor increase in traffic anticipated as a result of the proposal.
- Increase in vehicles is comparable to the former use of the school
- The large site area allows for the provision of ample on-site parking and appropriate setbacks, which will effectively mitigate potential noise impacts.
- Sense of community are not a determinative planning consideration.
- There is a significant need for worker accommodation within the area.

Officer's response to objection

The submission received in relation to Planning Permit Application PLN2026003 raises concerns regarding policing and enforcement, town safety, traffic and noise impacts, and perceived changes to the sense of community. These matters have been considered in the assessment of the application.

Concerns relating to police presence are noted. Policing levels and resourcing are not matters that can be regulated through the planning permit process. However, the proposal can be appropriately managed through permit conditions requiring the implementation of a site management framework and setting clear operational parameters, including limits on the number of accommodated workers. Such measures are considered appropriate to ensure ongoing compliance and to manage potential amenity impacts.

With respect to town safety, the proposed use is located within the Township Zone, which anticipates a variety of residential and non-residential uses within the zone. The introduction of rural worker accommodation in this context is not considered to represent an incompatible use of land. Any potential amenity or behavioural impacts can be addressed through the establishment of appropriate conditions of permit.

In relation to traffic and noise, the expected level of traffic generation associated with the proposal is considered moderate. The layout of the site, including separation between activity areas and surrounding boundaries, provides an appropriate buffer to mitigate potential noise impacts. Any impacts arising from vehicle movements can be further managed through operational controls.

The Township Zone provides for a range of land uses and change within such environments is an expected and managed outcome. The proposal within an appropriate township location assists in supporting the availability of workforce accommodation for seasonal and agricultural employment, while ensuring such accommodation is delivered in a controlled and regulated manner.

Overall, the potential impacts raised in the objections are considered capable of being appropriately managed through the planning permit process, including the imposition of conditions relating to site management and occupancy controls where required.

Financial Implications:

N/A

Social Implications:

The proposal will support the agricultural sector by providing accommodation for seasonal workers employed within the surrounding farming and horticultural industries. The proposal will also provide an Employment Training Centre within the existing former school building, which will provide essential inductions, safety briefings, and skills development for workers prior to commencing employment.

Economic Implications:

The use and development proposed supports economic development in Piangil and its surrounding district.

Environmental Implications:

Environmental issues such as flooding and wastewater disposal have been considered in the assessment of the proposed use and development.

Risk Management Implications:

The application has been assessed in accordance with the Planning and Environment Act 1987 and the Swan Hill Planning Scheme. Each party has rights to challenge the decision of Council at VCAT.

Conclusion:

The proposal is considered to appropriately respond to the relevant provisions of the MPS, PPF and the purpose and decision guidelines of the Township Zone, Environmental Significance Overlay – Schedule 1, Land Subject to Inundation Overlay and Heritage Overlay.

The proposal represents an appropriate adaptive reuse of the former school site and supports the surrounding agricultural economy through the provision of accommodation near employment opportunities. The development will support the township by providing rural worker accommodation and an Employment Training Centre within an existing developed site.

The proposal also appropriately responds to the heritage significance of the site by retaining the existing heritage building, preserving significant internal features and maintaining the recommended curtilage around the northern and western frontages. No demolition or significant vegetation removal is proposed.

Proposed permit conditions include the requirement of the permit holder to prepare an '*Operational Management Plan*' and '*Waste Management Plan*' to the satisfaction of the Responsible Authority. When considered satisfactory, the plans would be endorsed and form part of the planning permit.

Given its compliance with relevant planning provisions and its overall positive impact on the region's agricultural economy, it is recommended that Council issues a Notice of Decision to Grant a Planning Permit.

- Attachments:**
1. Proposed_Plans [2.1.1 - 6 pages]
 2. Applicant_Response_to_Objection [2.1.2 - 2 pages]
 3. Objection_Redacted [2.1.3 - 4 pages]
 4. Applicant_Written_Submission [2.1.4 - 24 pages]

Options

1. Council issues a Notice of Decision to Grant a Permit.
2. Council issues a Notice of Decision to Refuse a Permit
3. Council seeks further justification of the proposal prior to considering the application.

Recommendation/s

That Council:

1. **Issues a Notice of Decision to Grant a Planning Permit for PLN2025070 pursuant to Section 60(1) of the Planning and Environment Act 1987 for the Use and Development of Land for Rural Workers Accommodation and Education Centre in the Township Zone on Land Affected by the Land Subject to Inundation, Environmental Significance (Schedule 1) and Heritage Overlays, and Reduction of Bicycle Parking at 41 High Street PIANGIL VIC 3597 subject to following conditions:**

Amended Plans Required

1. Within three (3) months from the date of this permit, plans must be approved and endorsed by the Responsible Authority. The plans must:
 - a. be prepared to the satisfaction of the Responsible Authority
 - b. be drawn to scale with dimensions
 - c. submitted in electronic form

d. be generally in accordance with the plans forming part of the application, but amended to show the following details:

- i. Amended plans delineating the finished floor level of the development.

Plans

- 2. The layout of the use and development must not be altered from the layout on the approved and endorsed plans without the written consent of the Responsible Authority.

Amenity

- 3. The use and development must be managed so that the amenity of the area is not detrimentally affected, through the:
 - a. transport of materials, goods or commodities to or from the land
 - b. appearance of any building, works or materials
 - c. emission of noise, artificial light, vibration, smell, fumes, smoke, vapour, steam, soot, ash, dust, wastewater, waste products, grit or oil
 - d. presence of vermin

to the satisfaction of the Responsible Authority.

Noise control

- 4. The education centre and rural worker accommodation must be operated so that noise emitted from the land does not cause a nuisance or detriment to the amenity of the surrounding area to the satisfaction of the Responsible Authority.

Light emissions

- 5. External lighting must be designed, baffled and located so as to prevent light from the site causing any unreasonable impacts on the locality, to the satisfaction of the Responsible Authority.

Maintenance

- 6. All buildings and works associated with the use must be maintained in good order and appearance to the satisfaction of the Responsible Authority.

Removal of building waste

- 7. Upon completion of the buildings and works, the site must be cleared of all excess and unused building materials and debris to the satisfaction of the Responsible Authority.

Loudspeakers

8. No external sound amplification equipment, loudspeakers or public address system are to be used for the purpose of announcement, broadcast, playing of music or similar purpose.

Rural Worker Accommodation maximum patron numbers

9. At any time no more than eight (8) persons may be accommodated in the proposed rural worker accommodation buildings on the land. The Responsible Authority may consent in writing to vary this requirement.

Education Centre maximum patron numbers

10. At any time no more than twenty (20) students can attend the education centre. The Responsible Authority may consent in writing to vary this requirement.

Operational Management Plan:

11. Within six (6) months from the date of this permit, an Operational Management Plan (for rural workers accommodation and education centre) must be submitted to and approved by the Responsible Authority. When approved, the Operational Management Plan will be endorsed and form part of the permit. The Plan must show (but not be limited to):
 - a. The maximum number of occupants permitted on the land at any one time
 - b. Hours of operation (Education Centre)
 - c. Details of the on-site manager or person responsible for the day-to-day management of the accommodation, including contact details
 - d. Measures for managing noise, anti-social behaviour, and complaints from nearby residents
 - e. Details of any communal facilities to be provided and maintained on-site
 - f. Emergency management and evacuation procedures, including the provision of emergency contact information
 - g. A complaints management procedure, including a register of complaints and actions taken in response
 - h. Delivery loading/unloading times and location/s
 - i. Waste collection.

The Operational Management Plan may be amended with the prior written consent of the Responsible Authority.

12. The Operational Management Plan approved by this permit must be implemented and complied with to the satisfaction of the Responsible Authority.

Waste Management Plan:

13. Within six (6) months from the date of this permit, a Waste Management Plan must be submitted to and approved by the Responsible Authority. When approved, the

plan will be endorsed and will then form part of the permit. The Waste Management Plan must show (but not be limited to):

- a. How waste generated by the proposed centre will be stored and collected.
- b. The location of on-site waste bin storage areas screened from public view.
- c. The location of on-street waste bin collection points.

to the satisfaction of Responsible Authority.

14. Once approved the Waste Management Plan must be implemented and complied with, to the satisfaction of the Responsible Authority.

Car Parking:

15. At all times car spaces, access lanes and driveways must be kept available for these purposes. Once constructed, these areas must be maintained to the satisfaction of the Responsible Authority.
16. No fewer than 12 car spaces including one mini-bus parking space must be provided on the land. The Responsible Authority may consent in writing to vary this requirement.
17. Before the use starts, a sign/s must be provided directing drivers to the area(s) set aside for car parking to the satisfaction of the Responsible Authority. The area of each sign must not exceed 0.3 square metres.

Loading and Unloading:

18. The loading and unloading of goods from vehicles must only be carried out on the land and must not disrupt the circulation and parking of vehicles on the land, to the satisfaction of the Responsible Authority.

Engineering Department's conditions

Internal Driveways and Car Parking

19. Within six (6) months from the date of this permit, the area(s) set aside for the parking of vehicles and access lanes as shown on the endorsed plans must be:
 - a. Constructed
 - b. Properly formed to such levels that they can be used in accordance with the plans
 - c. Surfaced to an all-weather standard
 - d. Drained
 - e. Marked to indicate each car space and all access lanes
 - f. Marked to show the direction of traffic along access lanes and driveways.

to the satisfaction of the Responsible Authority. Council may consent in writing to vary this requirement

Sediment Discharges

20. The applicant/owner must restrict sediment discharges from any construction sites within the property to the satisfaction of the Responsible Authority.

Drainage Plan

21. Within six (6) months from the date of this permit, a Drainage Plan with computations prepared by a suitably qualified and experienced person, to the satisfaction of the Responsible Authority, must be submitted to and approved by the Responsible Authority. When approved, the plans will be endorsed and will then form part of the permit. The plans must be drawn to scale with dimensions. The plans must be in accordance with the Infrastructure Design Manual and include details on:

- a. How the land will be drained
- b. Underground pipe drains conveying stormwater to the legal point of discharge
- c. Measures to enhance stormwater discharge quality from the site and protect downstream waterways
- d. A maximum discharge rate from the site equivalent to predevelopment rate of discharge
- e. Documentation demonstrating approval from the relevant authority for the legal point of discharge
- f. Flow paths of a 1% AEP storm need to be determined and the development designed such that no private property is inundated by this storm.

22. All drainage works for existing development required by the approved Drainage Plan must be completed within six (6) months of the drainage plan required by condition 21 being approved, to the satisfaction of the Responsible Authority. Council may consent in writing to vary this requirement.

23. All other drainage works required by the approved Drainage Plan must be completed to the satisfaction of the Responsible Authority.

Health Department's conditions

24. Within six (6) months from the date of the permit, a septic system approval must be obtained from Swan Hill Rural City Council's Health Department and a copy provided to the Responsible Authority. Council may consent in writing to vary this requirement.

Mallee Catchment Management Authority conditions

25. The finished floor levels of the rural workers accommodation must be set at a minimum of 300mm above the designated flood level.

NOTE: The designated flood level for the property is 62.86 metres AHD, (i.e. the floor level would need to be constructed at or above the Nominal Flood Protection Level (NPL) of 63.16 metres AHD).

26. Water resistant building materials that minimise the physical effects of flooding on the rural workers accommodation and its contents must be used for foundations, footings, floors and walls up to the Nominal Protection Level (63.16 metres AHD).
27. Electrical fittings must comply with the relevant power authority and should be fixed above the Nominal Flood Protection Level (63.16 metres AHD).
28. A Flood Response Plan must be submitted to and approved by the Mallee Catchment Management Authority. The plan must include:
- a. An assessment and understanding of the flood risk and associated dangers
 - b. A predetermined trigger that the site should be evacuated and vehicles and equipment removed to high ground
 - c. Flood free land where equipment will be stored during a flood event
 - d. Time required for completing the above
 - e. Appropriate actions to minimise flood damage, risk to occupants, and demands on emergency services.

Expiry:

29. This permit will expire if one of the following circumstances applies:

- a. The development is not started within 3 years of the issued date of this permit.
- b. The development is not completed within 5 years of the issued date of this permit.
- c. The use does not start within 3 years of completion of the development.

In accordance with Section 69 of the Planning and Environment Act 1987, an application may be submitted to the Responsible Authority for an extension of the periods referred to in this condition.

Permit Notes:*Responsible Authority*

- a. All building works associated with this development must be in accordance with the Building Act 1993, Building Regulations 2018 and the Building Code of Australia.
- b. A building permit will be required for the building work associated with this development, including demolition of existing buildings, prior to commencement of works.
- c. A works within the road reserve permit will be required from Council prior to commencement of any works within the road reserve area (crossovers).
- d. Prior to undertaking any construction works on the kitchen, approval must be obtained from Council's Public Health Unit.

- e. The property must be registered with Swan Hill Rural City Council under the Public Health and Wellbeing Act 2008 and comply with Public Health and Wellbeing (Prescribed Accommodation) Regulations 2020.

Environment Protection Authority

- f. This permit is not an EPA permission/approval. Before the use or development authorised under this permit starts, the permit holder must ensure that any obligations or duties that arise under the Environment Protection Act 2017 are met. This may include obtaining an EPA permission, approval or exemption, in accordance with the Environment Protection Regulations 2021.
- g. The Environment Protection Act 2017 introduced the general environment duty (GED) and it applies to all Victorians. If your business engages in activities that may give rise to a risk to human health or the environment from pollution or waste, you must understand those risks and take action to minimise them as far as reasonably practicable. This involves a continuous, preventative approach and should be undertaken with the understanding that where an operation presents low-level risks, or already has appropriate risk mitigation measures in place, further mitigation measures may still be necessary at a future point.

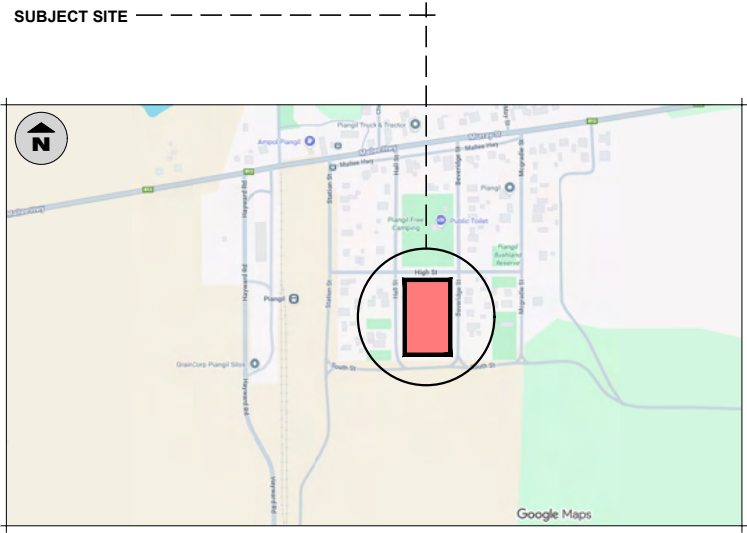
For further information on what the laws mean for Victorian businesses and community go to: <https://www.epa.vic.gov.au/general-environmental-duty>

Mallee Catchment Management Authority

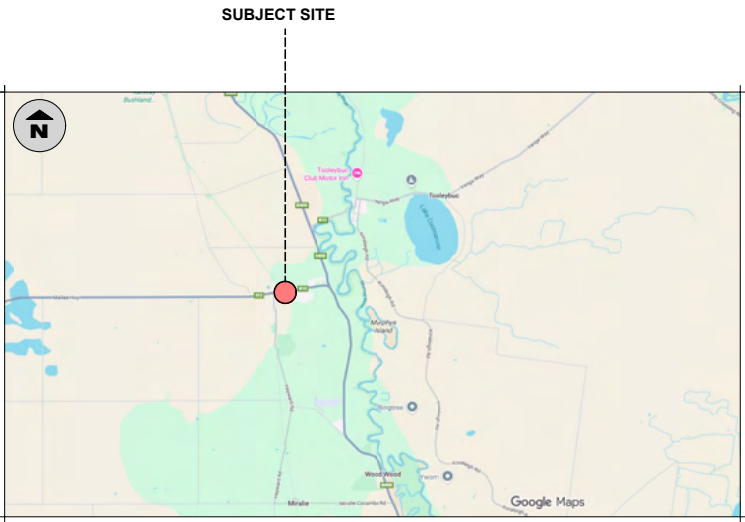
- h. Please note that the 1% AEP flood is the minimum standard for planning in Victoria, and is not the largest flood that could occur. There is always a possibility that a flood larger in height and extent than the 1% AEP flood may occur in the future.

PROPOSED WORKER'S ACCOMMODATION
AT 41 HIGH STREET
PIANGIL, VIC 3597
FOR
TREVOR TOBIAS

DRAWING SCHEDULE	
SD01	COVER SHEET & LOCATION PLANS
SD02	SITE PLAN
SD03	ACCOMMODATION CABINS FLOOR PLAN & ELEVATIONS
SD04	AMENITIES BUILDING FLOOR PLAN & ELEVATIONS
SD05	MAIN BUILDING FLOOR PLAN
SD06	MAIN BUILDING ELEVATIONS



LOCATION PLAN ENLARGEMENT
SCALE: N.T.S.



LOCATION PLAN
SCALE: N.T.S.



Project:
PROPOSED WORKER'S ACCOMMODATION

Client:
T.TOBIAS

Location:
41 HIGH STREET, PIANGIL, VIC 3597

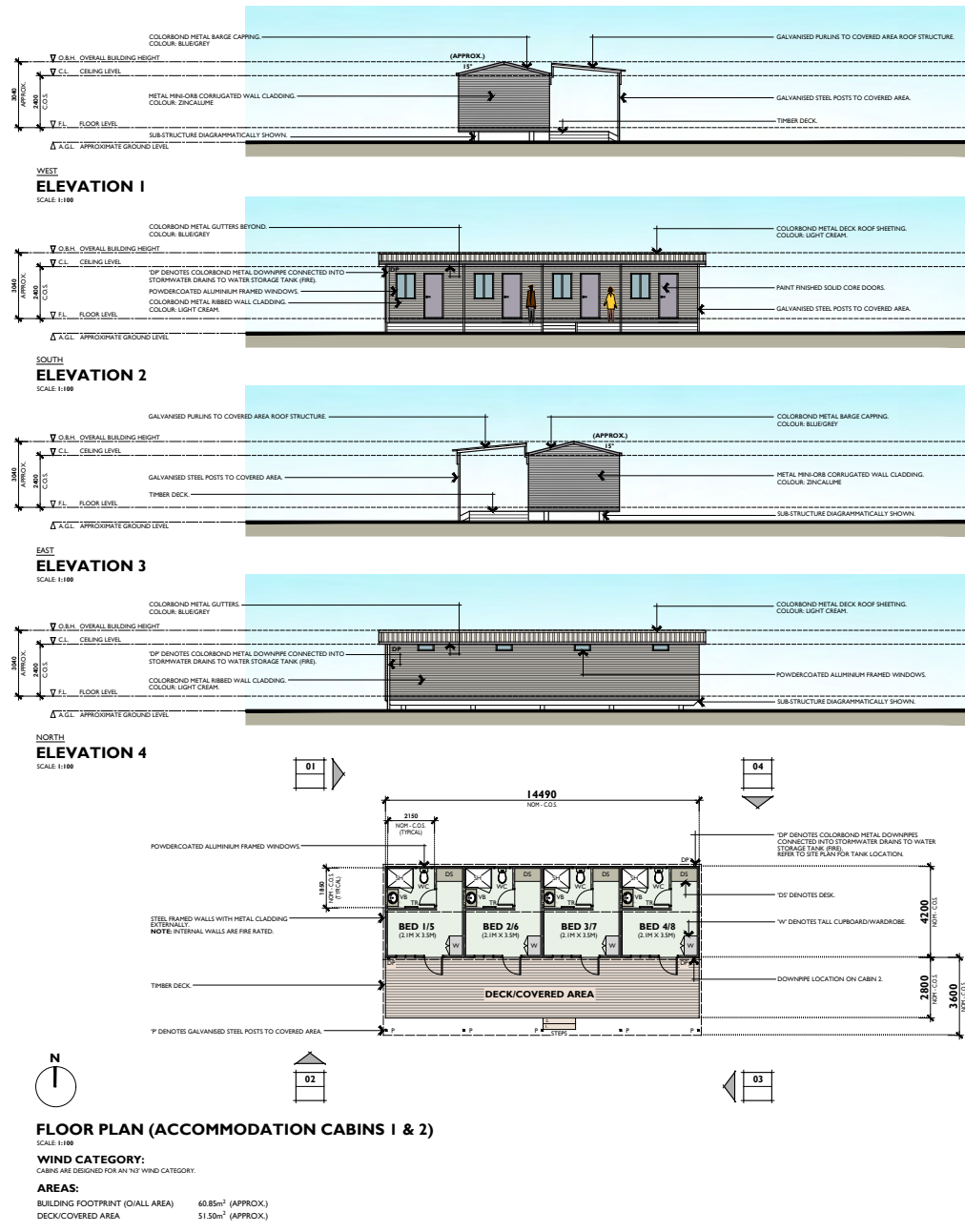
Project No: 25726-012
Drawing No: SD-01
Drawing: COVER SHEET & LOCATION PLANS

Date: 09 DECEMBER 2025
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Sheet Size: A1

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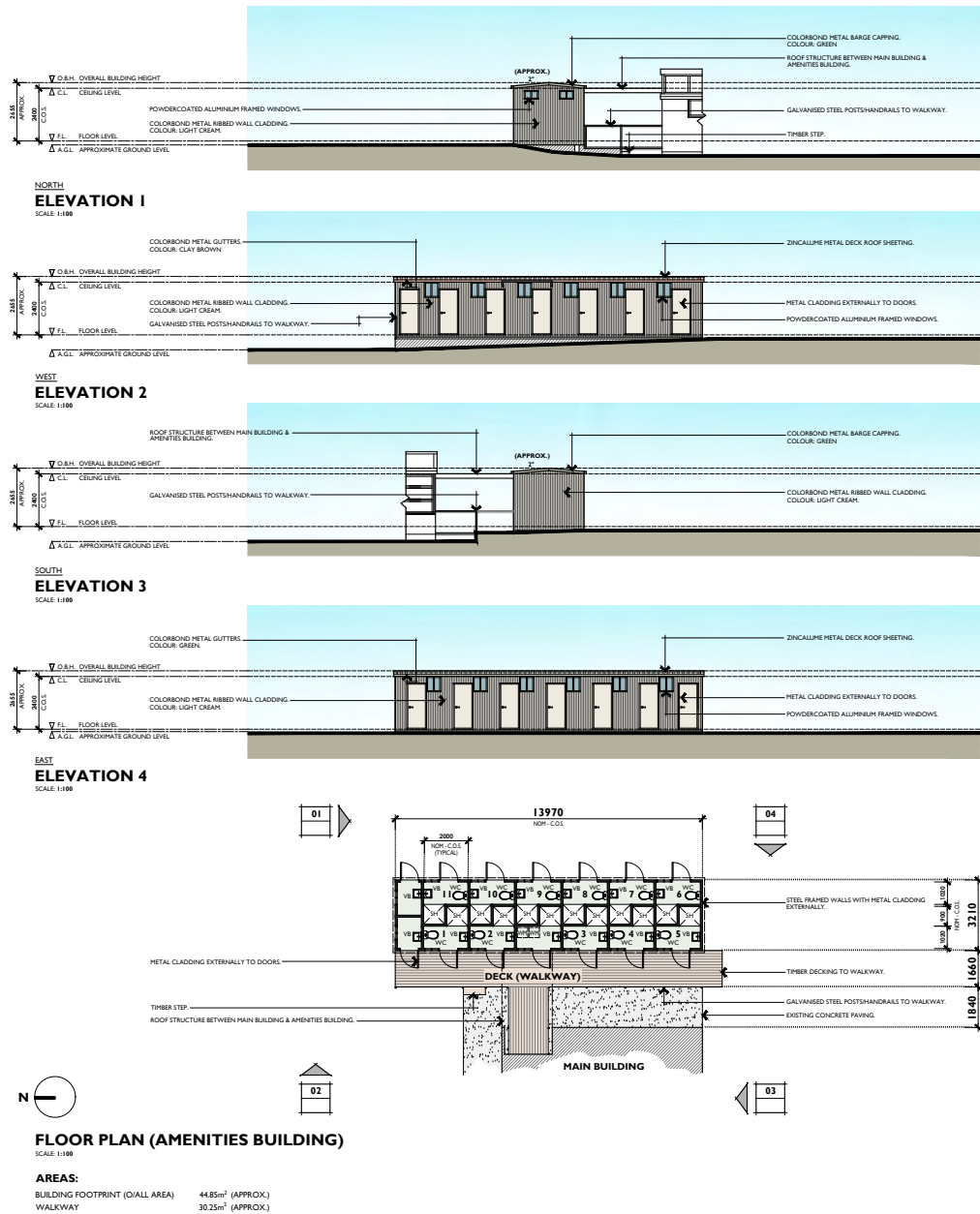


Project: PROPOSED WORKER'S ACCOMMODATION
Client: T.TOBIAS
Location: 41 HIGH STREET, PIANGIL, VIC 3597

Project No: 25/24-012
Drawing No: SD-03
Drawing: (ACCOMMODATION CABINS 1 & 2)
FLOOR PLAN & ELEVATIONS
Date: 09 DECEMBER 2025
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PROPOSED WORKER'S ACCOMMODATION

Client:
T.TOBIAS

Location:
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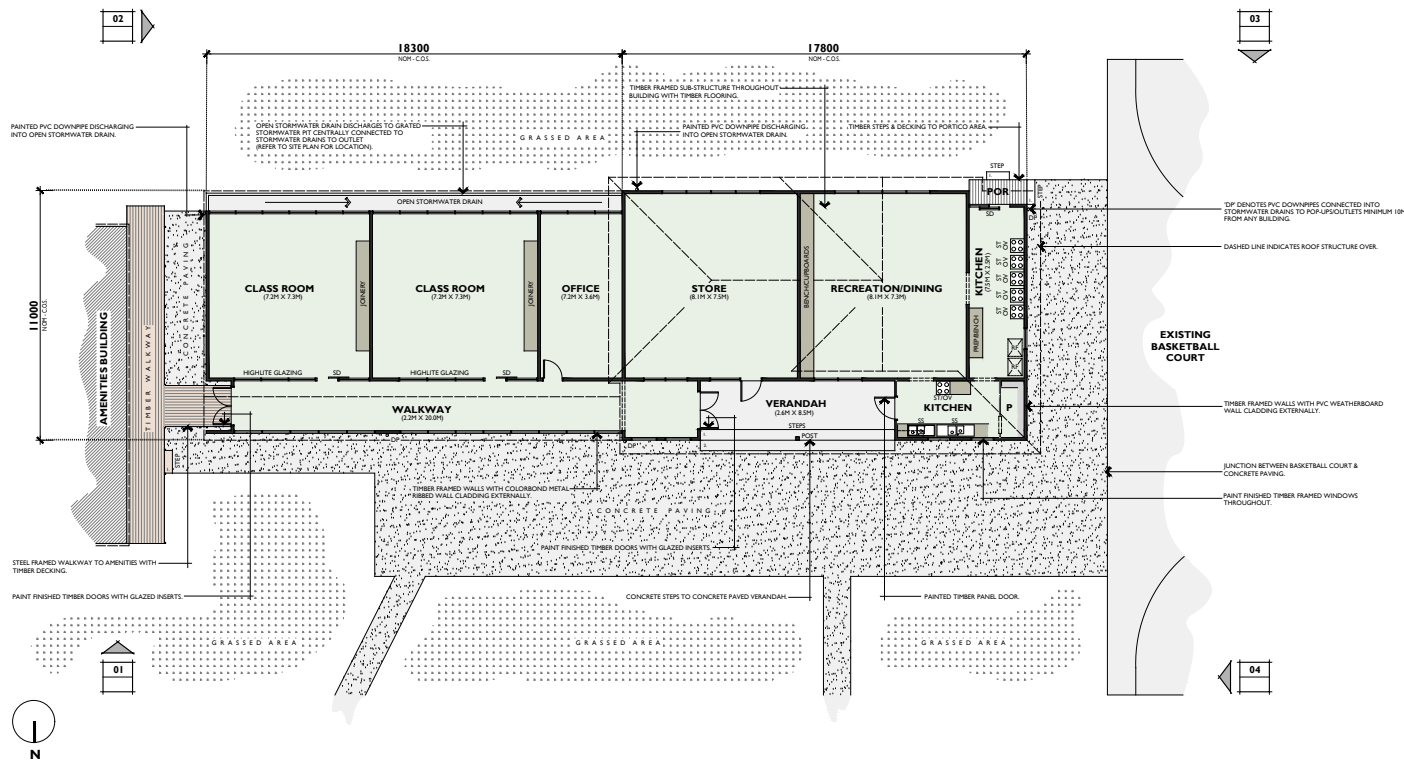
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Drawing No: SD-04
Drawing: (AMENITIES BUILDING)
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EXISTING FLOOR PLAN (MAIN BUILDING)

SCALE: 1:100
AREAS:
BUILDING FOOTPRINT (O/ALL AREA) 350.00m² (APPROX.)
VERANDAH 22.41m² (APPROX.)

DOLOPHIE

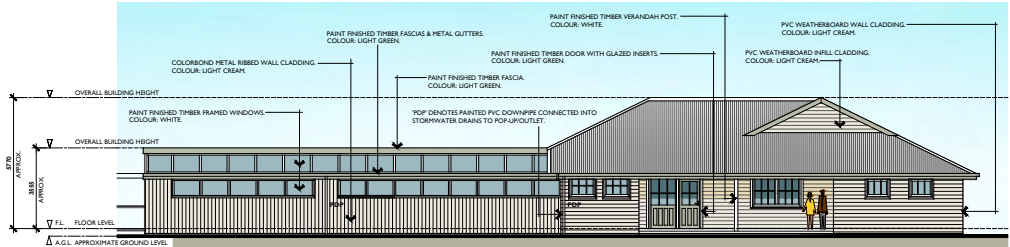
Project: **PROPOSED WORKER'S ACCOMMODATION**
Client: **T. TOBIAS**
Location: **41 HIGH STREET, PIANGIL, VIC 3597**

Project No: 25/24-012
Drawing No: SD-05
Drawing: (MAIN BUILDING)
EXISTING FLOOR PLAN
Date: 09 DECEMBER 2025
Scale: AS SHOWN (at A1)
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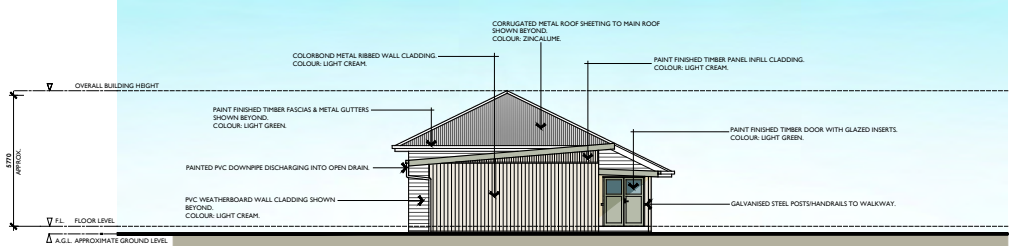
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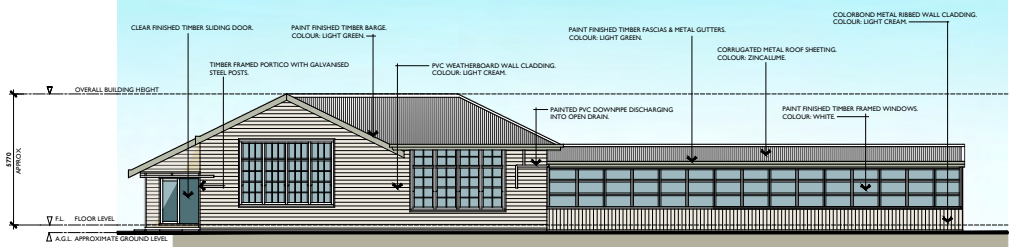
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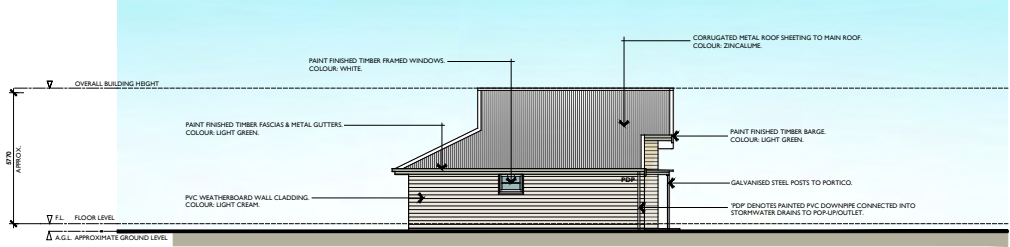
NORTH
ELEVATION 1
SCALE 1:100



EAST
ELEVATION 2
SCALE 1:100



SOUTH
ELEVATION 3
SCALE 1:100



WEST
ELEVATION 4
SCALE 1:100



Project: **PROPOSED WORKER'S ACCOMMODATION**

Client: **T. TOBIAS**

Location: **41 HIGH STREET, PIANGIL, VIC 3597**

Project No: **25/24-012**

Drawing No: **SD-06**

Drawing: **(MAIN BUILDING)**

ELEVATIONS

Date: **09 DECEMBER 2025**

Scale: **AS SHOWN (at A1)**

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140 Pine Avenue
Mildura VIC 3500

9 February 2026

Alexandra Jefferies
Development Manager
Swan Hill Rural City Council
45 Splatt Street
Swan Hill VIC 3585

Att: Muhammad Salman

Dear Muhammad

**PLANNING APPLICATION NO. PLN2026003
41 HIGH STREET, PIANGIL
USE AND DEVELOPMENT OF LAND FOR RURAL WORKERS ACCOMMODATION AND
EDUCATION CENTRE IN THE TOWNSHIP ZONE ON LAND AFFECTED BY THE LAND
SUBJECT TO INUNDATION OVERLAY, ENVIRONMENTAL SIGNIFICANCE OVERLAY
(SCHEDULE 1) AND HERITAGE OVERLAYS**

We act on behalf of our client in relation to the submission dated 21 January 2026 lodged in response to the notification of the proposed development at 41 High Street, Piangil, for Planning Permit Application PLN2026003.

The submission outlines the following key concerns:

- Lack of police presence to manage any issues that may arise
- Town safety associated with the presence of transient visitors
- Increased traffic and noise
- Changes to sense of community

In response to the key issues, we provide the following:

- **Police presence**
The lack of police presence is a widespread and well-documented issue affecting many small rural towns throughout Victoria, reflecting ongoing workforce shortages and reliance on regional policing hubs. While policing resourcing is not a matter for consideration in the assessment of a planning permit application, our client acknowledges the importance of appropriate site management. Accordingly, a comprehensive management plan for the rural worker accommodation (RWA) will be prepared and implemented, and it is submitted that this be secured through a condition of permit. In addition, our client resides in close proximity to the site and will act as the on-site facilities manager, ensuring direct oversight and prompt response to any issues that may arise.
- **Town safety**
Potential concerns relating to town safety are similarly not matters for determination through the planning permit process. Rather, the role of planning controls is to ensure appropriate design and management measures are in place to mitigate any potential

agribusiness, water and environment

Pinion Advisory Pty Ltd (639 539 316) as trustee for Pinion Advisory Unit Trust (87 648 234 975)

amenity impacts. In this regard, Piangil already accommodates visitors at the Piangil Memorial Park, and Council is not aware of any safety issues arising from this existing use. The proposed development will operate under a formal management framework, which will further ensure appropriate behaviour and amenity outcomes.

- **Traffic and noise impacts**

The surrounding road network has sufficient capacity to accommodate the minor increase in traffic anticipated as a result of the proposal. Any increase in vehicle movements is expected to be comparable to, or less than, the former use of the site as a primary school. The large site area allows for the provision of ample on-site parking and appropriate setbacks, which will effectively mitigate potential noise impacts. Furthermore, the nature of rural employment typically involves early morning departures and evening returns, which are less likely to conflict with peak daytime traffic flows. It is also noted that rural and seasonal workers frequently share transport, thereby reducing the overall number of vehicle movements to and from the site.

- **Sense of community**

While changes to the sense of community are not a determinative planning consideration, Piangil is a small rural township that is fundamentally reliant on the agricultural industry. The provision of appropriately managed rural worker accommodation is essential to support local farming operations and the broader rural economy. In this context, the proposal is expected to positively contribute to the ongoing viability and sustainability of the township.

In addition to the above, we highlight the established need for rural worker accommodation in locations proximate to areas of employment. It is well recognised that a number of dwellings within the area are currently used to house rural and seasonal workers, often with limited oversight of occupancy levels and amenity standards. In contrast, the purpose-built facility proposed under this application will deliver high-quality accommodation supported by a comprehensive management plan, ensuring best-practice outcomes for residents and minimal impact on the surrounding community.

We look forward to the further processing of the application and should you have any queries, please contact Tamara Broadsmith at our office on 1300 746 466.

Regards



Tamara Broadsmith
Principal Land Use Planner





Objection to a Planning Permit

Note: A petition is considered as one objection under Section 57(3), (4a) and (4b) of the Planning and Environment Act 1987. The first person listed will receive correspondence from Council unless another contact is specifically provided.

Who is objecting?

What application do you object to?

Permit application No: PLN2026003

Address of proposed permit: 41 High Street PIANGIL VIC 3597

What is proposed: Use and Development of Land for Rural Workers Accommodation and Education Centre in the Township Zone on Land Affected by the Land Subject to Inundation, Environmental Significance (Schedule 1) and Heritage Overlays

The Objection:

Reasons for your objection:

I object to this application for the following reasons:

Key concerns are:

Because of the lack of police presence we'd be concerned about managing any issues that arise.

Community safety:our town's safety relies on local vigilance and introducing more transient visitors could compromise this.

Increased traffic and noise levels:More visitors could lead to more traffic and noise, affecting our quality of life.

Piangil's charm is it's tight knit community a hostel may alter this.

45 Splatt St (PO Box 488) SWAN HILL VIC 3585
Ph: 03 5036 2333 | council@swanhill.vic.gov.au
swanhill.vic.gov.au | ABN 97435620016





How will you be affected by the grant of this permit?

Signed:

Date: 21/01/2026

Important notes over page



Important notes about objections to permit applications

1. This form is to help you make an objection to an application in a way which complies with the Planning and Environment Act 1987, and which can be readily understood by the Responsible Authority. There is no requirement under the Act that you use any form.
2. Make sure you clearly understand what is proposed before you make an objection. You should inspect the application at the Responsible Authority's office.
3. To make an objection you should clearly complete the details on this form and lodge it with the Responsible Authority as shown on the Public Notice - Application for Planning Permit.
4. An objection must:
 - State the reasons for your objection, and
 - State how you would be affected if a permit is granted.
5. The Responsible Authority may reject an application which it considers has been made primarily to secure or maintain a direct or indirect commercial advantage for the objector. In this case, the Act applies as if the objection had not been made.
6. Any person may inspect an objection during office hours.
7. If your objection related to an effect on property other than at your address as shown on this form, give details of that property and of your interest in it.
8. To ensure the Responsible Authority considers your objection, make sure that the Authority received it by the date shown in the notice you were sent, or which you saw in a newspaper, or on the site.
9. If you object before the Responsible Authority makes a decision, the Authority will tell you, its decision.
10. If despite your objection the Responsible Authority decided to grant the permit, you can appeal against the decision. Details of the appeal procedures are set out on the back of the Notice of Decision which you will receive. An appeal must be made on a prescribed form (obtainable from the Victorian Civil and Administrative Tribunal) and accompanied by the prescribed fee. A copy must be given to the Responsible Authority. The closing date for appeals is 28 days of the Responsible Authority giving notice of its decision.
11. If the Responsible Authority refuses the application, the applicant can also appeal. The provisions are set out on the Refusal of Planning Application which will be issued at that time.



PLANNING PERMIT APPLICATION

RURAL WORKER ACCOMMODATION

41 High Street Piangil

December 2025





ABN 87 648 234 975

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Barham
Sydney

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Project team

Planning and Environment

Document status

Final

Date	Status/issue	Reason for revision	Reviewed by	Authorised by
18 December 2025	Final	-	JRG	JRG

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1 Introduction

A planning permit is sought for the use and development of land for Rural Worker Accommodation (RWA) and an Employment Training Centre (ETC) at 41 High Street, Piangil. The proposal involves the utilisation of existing buildings on the former Piangil Primary School site, supplemented by additional accommodation and amenities buildings. The new buildings were installed under Planning Permit 2019-152, however, the permit expired before the use became operational. As such, retrospective approval for buildings and works is required.

The proposal represents an adaptive reuse of a former community facility, delivering sought after rural worker housing and training in a location that is strategically positioned to support the region's agricultural workforce.

The need for purpose-built RWA in the Piangil area and broader Swan Hill region is evident. The region is a significant centre for agriculture and horticulture, with seasonal and longer-term employment opportunities requiring a reliable and accessible workforce. Current accommodation options for rural workers are limited, often requiring workers to commute long distances or rely on informal arrangements, which can undermine workforce stability and efficiency. The provision of well-designed, compliant accommodation close to employment sites ensures that workers have safe and appropriate accommodation, supports the local economy, and enhances productivity within the agricultural sector.

In addition to accommodation, the on-site ETC is designed to provide essential inductions, safety briefings, and skills development for workers prior to commencing employment. This integrated approach ensures that the workforce is not only housed but also appropriately trained and supported, responding directly to the needs of employers and the wider community.

The proposal is consistent with the Swan Hill Planning Scheme, including relevant zone and overlay provisions, and aligns with the strategic objectives of the Municipal Planning Strategy and the Planning Policy Framework by providing sustainable, well-located, and environmentally responsive rural worker accommodation.

2 Proposal

A planning permit is sought for the use and development of land for Rural Worker Accommodation (RWA) and an Employment Training Centre (ETC). The proposal comprises the utilisation of existing buildings, supplemented by newly installed buildings. As the new buildings have been recently installed, this application seeks retrospective buildings and works approval.

2.1 SITE LAYOUT

The proposal provides a cohesive and functional layout with the majority of buildings co-located within a central area of the site. The existing former school building is repurposed to provide a multi-use recreational area and kitchen facilities to support the RWA, as well as two dedicated classrooms for the ETC. An amenities building is positioned immediately to the east and is easily accessible via a decked walkway that directly connects to the former school building.

The accommodation buildings are located to the south of the central area and are designed with covered decking to all entrances, supporting safe and convenient movement in all weather conditions. Circulation throughout the site incorporates a combination of covered and open decking, ensuring clear and accessible pathways between all key buildings.

The proposal also sensitively integrates existing site features associated with its former use as a primary school. The basketball court and cricket pitch are to be retained and repurposed as recreational facilities for residents and trainees, while the existing storage sheds will continue to serve as functional storage spaces.

Vehicle access and parking have been designed to utilise existing infrastructure wherever possible. The car parking area on the western side of the site makes use of the existing crossovers and driveways and is positioned conveniently close to both the RWA and ETC buildings. The carpark includes spaces for eleven (11) vehicles and a designated mini-bus pick-up and drop-off bay is included to support the transport of workers to and from employment sites.

Overall, the layout achieves strong cohesion between existing and new buildings while making efficient use of established stormwater and wastewater infrastructure. The design has also been carefully developed to minimise environmental impact, with all existing vegetation on the site retained.

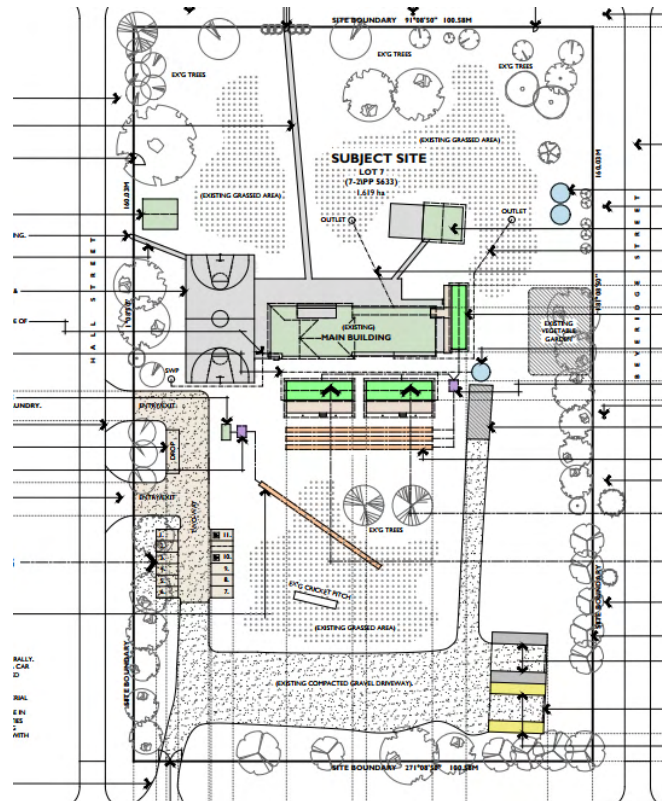


Figure 1 Site layout: Dolphie, December 2025

2.2 RURAL WORKER ACCOMMODATION

The RWA component is intended to provide fit-for-purpose accommodation for both seasonal and longer-term rural workers within the local district and broader region. This will support the agricultural workforce by offering stable, accessible and compliant housing options close to employment in the regional area. The inclusion of an on-site ETC will enable workers to complete inductions, safety briefings and other essential training requirements prior to commencing work in the field.

The proposal includes the installation of two separate accommodation buildings each containing four bedrooms with private ensuites. The buildings each have a length of 14.49m and a width of 4.2m with a total floor area of 60.86m² and a maximum height of 3.04m, refer figure 2. The buildings are positioned on footings and a covered deck area is to be constructed to the building frontages.

The buildings are oriented toward the south and are positioned 6.3m behind the old school building, 35.1m from the eastern boundary, 33.5m from the western boundary and 78.5m from the southern boundary. The buildings are clad and roofed with Colorbond of surfmist colouring.

To supplement the accommodation rooms, a recreation area and communal kitchens are provided within the old school building, refer figure 7. Convenient access to the recreation and kitchen areas is provided behind the accommodation building. Laundry

facilities are to be provided to the west within an existing re-purposed building with additional laundry facilities provided within the amenities building, refer figure 7.

Toward the existing driveway, an area is to be set aside for the provision of eleven (11) car parking spaces inclusive of two (2) disabled spaces. Car parking spaces are to be allocated to workers with their own vehicles with instances of shared transportation expected.

A septic system to the east of the accommodation buildings and existing wastewater disposal drains, located in a clear area south of the buildings, are suitable for managing wastewater in accordance with the appended Land Capability Assessment (LCA). Stormwater from the buildings drain to an existing rainwater tank that includes a CFA standard fire hose connection.

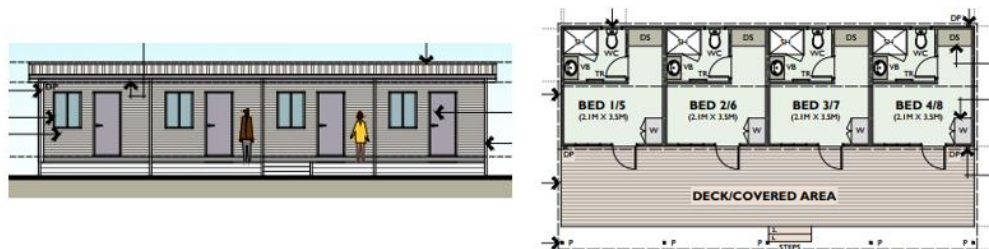


Figure 2 Elevation and floorplan of RWA: Dolphie, December 2025



Figure 3 RWA building located on site



Figure 4 RWA building located on site



Figure 5 Communal kitchens within former school building



Figure 6 Recreation area within former school building

2.3 EDUCATION TRAINING CENTER

The existing former school building is also proposed to be used to provide training services for rural workers. Two classrooms will be available for employers and local training providers to hold training sessions, refer figure 7. Amenities for those undertaking training are to be provided in the adjacent amenities building as detailed below. Additional car parking spaces have been provided for those attending the site solely for training purposes.

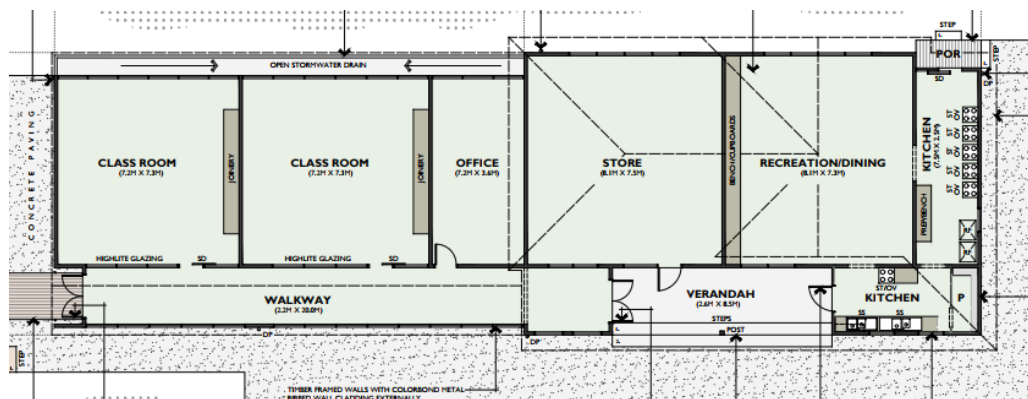


Figure 7 Floor plan of repurposed former school building: *Dolphie, December 2025*

2.4 AMENITIES BUILDING

An amenities building is proposed to the east of the old school building. The building has a length of 13.97m and a width of 3.21m with a total floor area of 44.84m² and a maximum height of 2.7m, refer figure 8. The building is to be located to the east of the old school building with a setback of 27.7m to the eastern boundary and 56.65m to the

northern boundary. The building includes decking to provide pedestrian connection to the former school building.

The building includes eleven (11) ensuite style bathrooms inclusive of toilet, wash basin and shower. Additional wash basins are provided at the northern end of the building and a central space is to be utilised as a laundry for the RWA. The amenities building is to be predominantly used for attendees undertaking training in the ETC.

The amenities building is connected to existing septic system also utilised by the accommodation buildings as detailed in the appended plans.

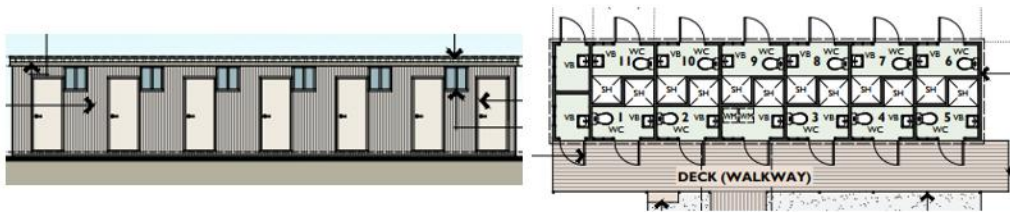


Figure 8 Elevation and floorplan of amenities building: *Dolphie, December 2025*



Figure 9 Amenities building on site

3 Site investigation

3.1 SUBJECT SITE

The subject land has an area of 1.919 hectares and is located toward the south of the Piangil Township. The street address of 41 High Street, Piangil, has the legal description of Crown Allotment 7, Section 2, Parish of Piangil (CA7). The rectangular site is bordered by High Street to the north, Beveridge Street to the east, South Street to the south and Hall Street to the west.

The subject land is the site of the former Piangil Primary School and is developed with a number of buildings from this past association. A large school building is centrally located with a number of smaller outbuildings to the north-east and north-west. The school building is identified as a local heritage place HO88 within the Swan Hill Planning Scheme and was originally constructed in 1923 with additions to the building occurring over time. The building is an example of an inter-War timber schoolhouse and is considered to be in excellent condition. The site also contains the accommodation buildings and amenities building that form part of this application.

While the traditional site frontage is to High Street, the current main access is from Hall Street with an established crescent driveway leading to large hardstand areas within the site.

The northern site area is slightly elevated with a mild slope toward the south. Vegetation consisting of planted native and exotic species are predominantly concentrated along the site boundaries.



Figure 10 Aerial imagery site and former school building

3.2 LOCALITY

The site is located to the southern extent of the Piangil township. To the north, beyond High Street, is the Piangil Memorial Park. Residential land, typically developed with detached, single storey homes are located to the east and west beyond Beveridge Street and Hall Street respectively. To the south, farmland supporting cropping is flanked by irrigated horticultural land to the east.

Beyond the township area, the land uses are predominantly agricultural with both dryland and irrigated land supported by the Murray River located approximately 1.4km to the east.

The established road network is in a grid formation with convenient access from the subject land to the Mallee Highway in the north and the Murray Valley Highway to the east. The proximity of the highways allows for the allows for convenient access from the site to surrounding agricultural and horticultural operations.



Figure 11 Aerial imagery of site and locality

3.3 TITLES, EASEMENTS AND RESTRICTIONS

A review of the Certificate of Title and Title Plan confirms that the allotment does not contain any registered restrictions, such as covenants, easements, Section 173 Agreements, or other encumbrances that would limit or direct the proposal.

4 Planning controls

4.1 ZONING – TOWNSHIP ZONE

The entire site is located within the Township Zone (TZ) of the Swan Hill Planning Scheme.

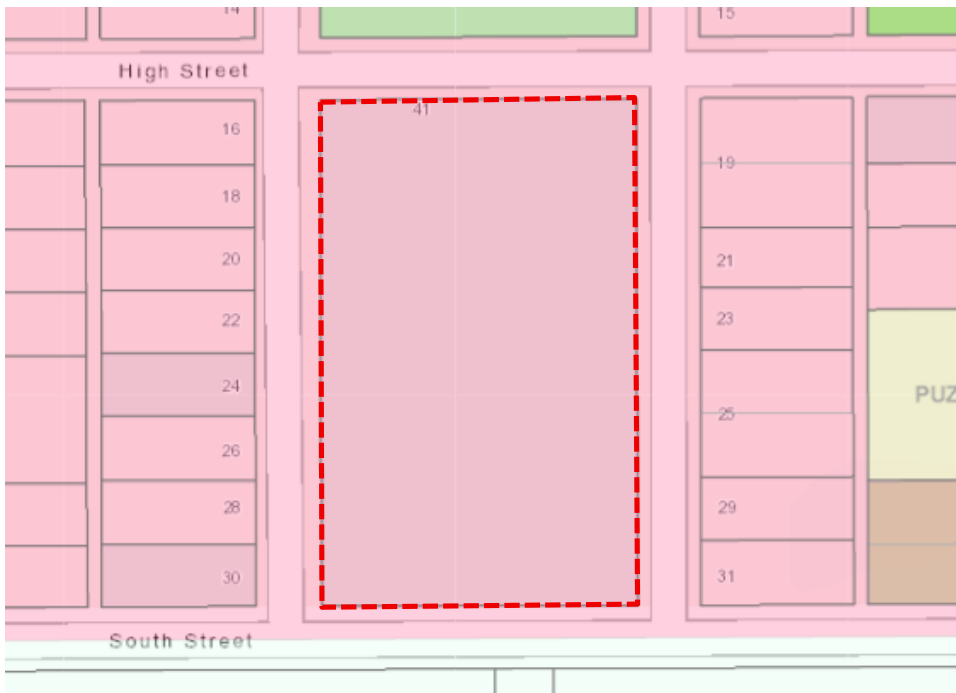


Figure 12 Subject site located within TZ

The purpose of the TZ at **Clause 32.05** is:

- ♦ To implement the Municipal Planning Strategy and the Planning Policy Framework.
- ♦ To provide for residential development and a range of commercial, industrial and other uses in small towns.
- ♦ To encourage development that is responsive to the neighbourhood character of the area.
- ♦ To allow educational, recreational, religious, community and a limited range of other non-residential uses to serve local community needs in appropriate locations.

In accordance with the Table of uses at **Clause 32.05-2**, a permit is required for the use of land for rural worker accommodation and employment training centre.

In accordance with **Clause 32.05-11**, a permit is required to construct a building or construct or carry out works for any use in Section 2 of Clause 32.05-2.

4.2 OVERLAYS

4.2.1 Environmental significance overlay – schedule 1

The entire site is affected by the Environmental Significance Overlay – Schedule 1.



Figure 13 Subject site affected by ES01

The purpose of the ESO at **Clause 42.01** is:

- ♦ To implement the Municipal Planning Strategy and the Planning Policy Framework.
- ♦ To identify areas where the development of land may be affected by environmental constraints.
- ♦ To ensure that development is compatible with identified environmental values.

In accordance with **Clause 42.01-2**, a permit is required to construct a building or construct or carry out works unless a schedule to the overlay specifically states that a permit is not required. A permit is also required to remove, destroy or lop any vegetation, including dead vegetation.

Schedule 1 to the overlay considers the Murray River Corridor. The environmental objective to be achieved is:

- ♦ To protect the environs of the Murray River recognising its importance for biodiversity, nature conservation, flooding, economic development, cultural values, recreation and tourism.

A permit is required for the works under the schedule to the overlay as no exemptions listed in **Section 3.0** apply to this proposal.

4.2.2 Heritage Overlay – Schedule H088

The existing building on the site is affected by the Heritage Overlay – Schedule H088 (H088).

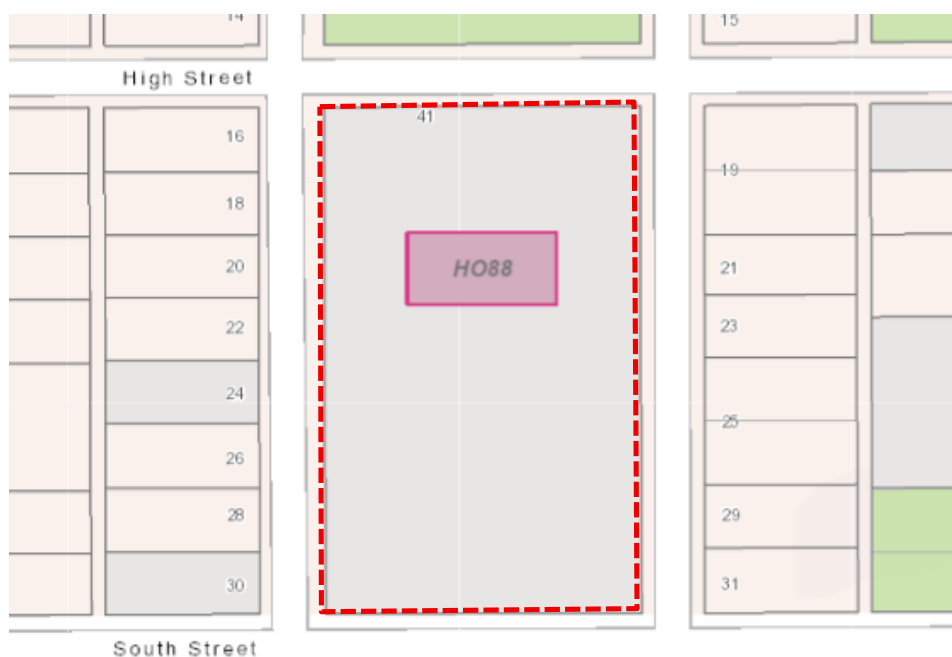


Figure 14 Subject site affected by HO88

The purpose of the HO at **Clause 43.01** is:

- ◆ To implement the Municipal Planning Strategy and the Planning Policy Framework.
- ◆ To conserve and enhance heritage places of natural or cultural significance.
- ◆ To conserve and enhance those elements which contribute to the significance of heritage places.
- ◆ To ensure that development does not adversely affect the significance of heritage places.
- ◆ To conserve specified heritage places by allowing a use that would otherwise be prohibited if this will demonstrably assist with the conservation of the significance of the heritage place.

The heritage place is identified as the Piangil Primary School and is recognised as being of local significance. The following controls apply to the heritage place:

PS map ref	Heritage place	External paint controls apply?	Internal alteration controls apply?	Tree controls apply?	Solar energy system controls apply?	Outbuildings or fences not exempt under Clause 43.01-4	Included on the Victorian Heritage Register under the Heritage Act 2017?	Prohibited uses permitted?	Aboriginal heritage place?
HO88	Piangil Primary School, High Street (cnr Hall Street), Piangil	No	No	No	Yes	No	No	No	No

Figure 15 HO88 Controls

In accordance with **Clause 43.01-1**, a permit is required to construct a building or construct or carry out works. While no works are being undertaken to the exterior of the building and internal alteration controls do not apply to the heritage place, works associated with the installation of the amenities building to the east of the heritage place and within the overlay area **require a permit**.

4.2.3 Land Subject to Inundation Overlay

The entire site is affected by the Land Subject to Inundation Overlay (LSIO).

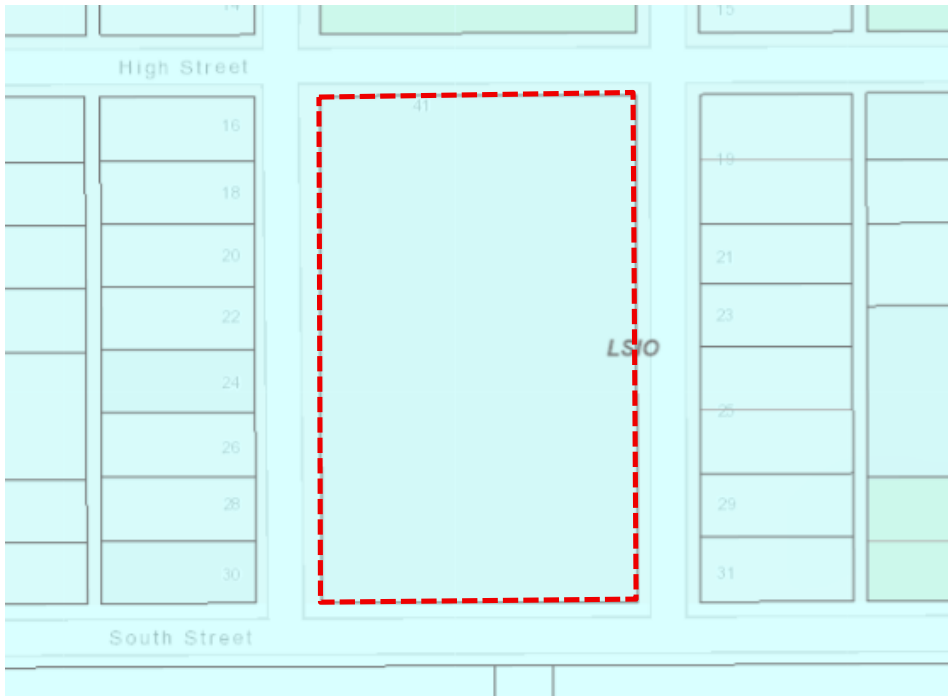


Figure 16 Subject site affected by LSIO

The purpose of the LSIO at **Clause 44.04** is:

- ◆ *To implement the Municipal Planning Strategy and the Planning Policy Framework.*
- ◆ *To identify flood prone land in a riverine or coastal area affected by the 1 in 100 (1 per cent Annual Exceedance Probability) year flood or any other area determined by the floodplain management authority.*
- ◆ *To ensure that development maintains the free passage and temporary storage of floodwaters, minimises flood damage, responds to the flood hazard and local drainage conditions and will not cause any significant rise in flood level or flow velocity.*
- ◆ *To minimise the potential flood risk to life, health and safety associated with development.*
- ◆ *To reflect a declaration under Division 4 of Part 10 of the Water Act, 1989.*
- ◆ *To protect water quality and waterways as natural resources by managing urban stormwater, protecting water supply catchment areas, and managing saline discharges to minimise the risks to the environmental quality of water and groundwater.*
- ◆ *To ensure that development maintains or improves river, marine, coastal and wetland health, waterway protection and floodplain health.*

In accordance with **Clause 44.04-2**, a permit is required to construct a building or to construct or carry out works.

In accordance with **Clause 44.04-6**, an application under the overlay is exempt from notice requirements.

A permit is required for the proposed buildings and works as no exemptions listed in **Section 3.0** of the **Schedule to the Overlay** apply to this proposal.

4.3 PARTICULAR PROVISIONS

4.3.1 CLAUSE 52.06 – Car Parking

The purpose of the particular provision is:

- ♦ *To ensure that car parking is provided in accordance with the Municipal Planning Strategy and the Planning Policy Framework.*
- ♦ *To ensure the provision of an appropriate number of car parking spaces having regard to the demand likely to be generated, the activities on the land and the nature of the locality.*
- ♦ *To support sustainable transport alternatives to the motor car.*
- ♦ *To promote the efficient use of car parking spaces through the consolidation of car parking facilities.*
- ♦ *To ensure that car parking does not adversely affect the amenity of the locality.*
- ♦ *To ensure that the design and location of car parking is of a high standard, creates a safe environment for users and enables easy and efficient use.*

In accordance with **Clause 52.06-1**, Clause 52.06 applies to:

- ♦ *A new use; or*
- ♦ *An increase in the floor area or site area of an existing use; or*
- ♦ *An increase to an existing use by the measure specified in Column C of Table 1 in Clause 52.06-5 for that use.*

The use of land for Rural Worker Accommodation is not listed within the **Table 1 of Clause 52.06-5**. As such, the provision of car parking spaces for the RWA must be to the satisfaction of the responsible authority as outlined in **Clause 52.06-6**.

The use of land for an Education Centre requires a car parking at a rate of 0.4 to each student that is part of the maximum number of students on the site at any time. The maximum number of students to be on the site at any one time is 20 and therefore **a total of 8 carparks are required for the ETC.**

5 Supporting policy

5.1 MUNICIPAL PLANNING STRATEGY

The Municipal Planning Strategy (MPS) provides an overview of important local planning issues, sets out the vision for future use and development in the municipality and establishes strategic directions about how the municipality is expected to change through the implementation of planning policy and the planning scheme. Issues of note within the MPS are outlined below.

5.1.1 Clause 02.03-2 Environmental and landscape values

Strategic directions relevant to the proposal include:

- ♦ *Protect the environmental, visual and landscape values of the Murray River and environs.*
- ♦ *Improve stormwater run-off from townships into the Murray River.*

- ♦ *Protect and maintain remnant native vegetation for catchment health and prevention of erosion, particularly in dryland farming areas.*

5.1.2 Clause 02.03-3 Environmental risk and amenity

Strategic directions relevant to the proposal include:

- ♦ *Identify those portions of the Murray River, Avoca River, Little Murray River and Lalbert Creek flood plains that are inundated in a 1 per cent flood event.*
- ♦ *Locate non-residential uses within towns that avoid loss of privacy and amenity, while providing a service and convenience to residents.*

5.1.3 Clause 02.03-5 Built form and heritage

Strategic directions relevant to the proposal include:

- ♦ *Protect Aboriginal and European heritage for the growth of tourism and a sense of place.*
- ♦ *Preserve the historical attributes of all towns.*

5.2 PLANNING POLICY FRAMEWORK

The Planning Policy Framework (PPF) seeks to ensure that the objectives of planning in Victoria are fostered through appropriate land use and development planning policies and practices that integrate relevant environmental, social and economic factors in the interests of net community benefit and sustainable development. Issues of note within the PPF include those outlined below.

5.2.1 Clause 11.01-1S Settlement

Relevant strategies include:

- ♦ *Manage the expansion of settlements by:*
 - ♦ *Creating and reinforcing settlement boundaries. Where no settlement boundary is identified, limit the expansion of a settlement to the extent of existing urban zoned land.*
 - ♦ *Promoting and capitalising on opportunities for urban renewal and infill redevelopment.*
 - ♦ *Limiting urban sprawl and directing growth into existing settlements.*

5.2.2 Clause 11.03-6S Regional and local places

Relevant strategies include:

- ♦ *Consider the distinctive characteristics and needs of regional and local places in planning for future land use and development.*

5.2.3 Clause 12.03-1S River and riparian corridors, waterways, lakes, wetlands and billabongs

The objective of the Clause is:

- ♦ *To protect and enhance waterway systems including river and riparian corridors, waterways, lakes, wetlands and billabongs.*

5.2.4 Clause 12.03-1L River corridors, waterways, lakes and wetlands

The strategy is to:

- ♦ *Set development back from waterways and water bodies to assist the protection of the catchment, natural environment and landscape.*

5.2.5 Clause 13.03-1S Floodplain management

The objective of the clause is:

- ♦ *To assist the protection of:*
 - ♦ *Floodplain areas of environmental significance or of importance to river, wetland or coastal health.*

5.2.6 Clause 15.01-2S Building design

The objective of the clause is:

- ♦ *To achieve building design and siting outcomes that contribute positively to the local context, enhance the public realm and support environmentally sustainable development.*

5.2.7 Clause 15.01-6S Design for rural areas

The objective of the clause is:

- ♦ *To ensure development respects valued areas of rural character.*

5.2.8 Clause 15.03-1S Heritage conservation

The objective of the Clause is:

- ♦ *To ensure the conservation of places of heritage significance.*

5.2.9 Clause 15.03-1L Heritage conservation

Relevant strategies include:

- ♦ *Discourage the demolition or substantial alteration of any heritage place.*

5.2.10 Clause 17.01-1S Diversified economy

Strategies relevant to the proposal include:

- ♦ *Support rural economies to grow and diversify.*

5.2.11 Clause 17.01-1R Diversified economy – Loddon Mallee North

Strategies relevant to the proposal include:

- ♦ *Support production and processing that adds value to local agricultural and other primary products.*

5.2.12 Clause 19.02-2S Education facilities

Objective:

- ♦ *To assist the integration of education and early childhood facilities with local and regional communities.*

6 Planning Assessment

6.1 PERMIT TRIGGERS

The proposal requires a planning permit under the following controls:

Clause	Trigger
32.05-2 (TZ)	Use of land for Rural worker accommodation and education centre (employment training centre)
32.05-11 (TZ)	Buildings and works associated with a use in Section 2
42.01-2 (ESO1)	Buildings and works within the overlay
43.01-1 (HO)	Buildings and works within the overlay
44.04-2 (LSIO)	Buildings and works within the overlay

Figure 17 Permit triggers

6.2 TOWNSHIP ZONE

The proposal is consistent with the purpose of the Township Zone, which encourages a mix of residential, community and non-residential uses within small towns.

6.2.1 Use of land

A permit is required for the use of land for both the RWA and the accompanying ETC. Both uses:

- ◆ Support the local and regional economy by providing accommodation for rural workers and an associated facility for training.
- ◆ Are appropriately located within an existing serviced township environment.
- ◆ Maintain an interface that is compatible with the surrounding residential and rural land uses.

6.2.2 Buildings and Works

The new accommodation buildings and amenities building require a permit under Clause 32.05-11. The proposal:

- ◆ Provides a compact and logical layout centred around existing built form.
- ◆ Sits comfortably within the established school grounds and maintains neighbourhood character.
- ◆ Avoids undue visual bulk due to modest building heights and use of subdued materials (light-coloured Colorbond).
- ◆ Maintains generous setbacks to boundaries, ensuring no adverse amenity impacts to nearby residential properties.

6.2.3 Assessment

The proposal meets the intent of the Township Zone, contributes to the local community and agricultural industry, and provides a beneficial reuse of a heritage-listed former school site. The new buildings are low in scale, of modest footprint and clustered around

the existing school building, ensuring development responds to the established character of the area. The development maintains generous boundary setbacks and avoids any unreasonable impacts on surrounding residential areas. The use will generate minimal off-site effects, with most activity occurring internally and primarily during daytime hours. Overall, the proposal fits comfortably within the zone and continues the long-standing community function of the site.

6.3 ENVIRONMENTAL SIGNIFICANCE OVERLAY

The ESO1 applies due to the site's location within the Murray River corridor. The proposal has been designed to minimise environmental impact by retaining all existing vegetation, reusing existing stormwater and wastewater systems and locating new buildings on previously developed ground associated with the former school.

The Land Capability Assessment confirms that wastewater can be managed effectively on site. The development does not alter natural drainage patterns or involve earthworks that could compromise environmental values. The proposal is compatible with the objectives of ESO1 and maintains the environmental integrity of the Murray River Corridor.

6.4 HERITAGE OVERLAY – SCHEDULE H088

The existing former school building is a locally significant heritage place. The proposal does not involve external works to the heritage building, and internal alterations are exempt from requiring a permit. The building is retained in full and repurposed for community-serving uses, supporting its ongoing maintenance and conservation.

Due to the location of the overlay, a permit is required for the works associated with the amenities building to the east of the heritage place. The *Rural City of Swan Hill Heritage Study Stage II* prepared by Alan Lovell & Associates, recommends that a nominal curtilage of thirty metres be maintained around the north and west frontage of the building in order to preserve its setting. The location of the new buildings align with the recommendation.

The proposed amenities building is modest in scale and low in profile, and has been carefully sited approximately 3.5 metres to the east of the heritage place to minimise visual and physical impacts. The building's form, materials and colour palette are restrained and complementary, ensuring it does not visually dominate or detract from the significance of the heritage place. Its separation from the heritage fabric maintains the legibility of the original building while allowing the new structure to be read as a clearly contemporary and subordinate addition.

6.5 LAND SUBJECT TO INUNDATION OVERLAY

The entire site is affected by the LSIO. The lightweight, relocatable nature of the accommodation and amenities buildings ensures that the passage and temporary storage of floodwaters is not impeded. No fill or modifications to natural ground levels are proposed. Existing hardstand areas are retained and building footprints are consolidated

to minimise disturbance. The proposal meets the objectives of the LSIO by avoiding an increase in flood risk both on and off the site.

It is further noted that the site and surrounding area have not been prone to flooding during recent rainfall or flood events, reflecting the generally stable topography. Accordingly, the proposal is not expected to be affected by flooding or to exacerbate flood risk on adjoining land.

6.6 CLAUSE 52.06 – CAR PARKING

Rural Worker Accommodation is not listed in Clause 52.06; therefore, parking must be provided to the satisfaction of the Responsible Authority. The use of land for Education Centre requires car parking at a rate of 0.4 to each student that is part of the maximum number of students on the site at any time. The maximum number of students to be on the site at any one time is 20 and therefore a total of 8 carparks are required.

6.6.1 Parking Provision

- ♦ Eleven (11) car parking spaces provided, including two accessible spaces.
- ♦ A dedicated mini-bus pick-up/drop-off area supports group transport to local employment sites.
- ♦ Parking utilises existing crossovers and hardstand areas.

6.6.2 Assessment

While the maximum number of students on site at any one time is 20, it is important to note that many of these students will also be utilising the RWA. Accordingly, a single parking space may serve both a rural worker residing in the RWA and the same individual attending training at the ETC.

Given the close functional relationship between the RWA and the ETC, together with the provision of mini-bus transport and the shared use of vehicles among rural workers, the proposed parking provision is considered adequate for the scale and nature of the use and the anticipated demand. The parking arrangement supports shared transport outcomes and is not expected to result in adverse impacts on surrounding streets. No additional access points are proposed, further minimising potential traffic and access impacts.

6.7 MUNICIPAL PLANNING STRATEGY

The proposal supports the MPS by protecting local environmental values, retaining and reusing a heritage building, and directing non-residential development to an appropriate location within the township. The development respects the heritage attributes of the former school and ensures its continued use and upkeep. It also avoids encroachment into sensitive environmental areas and utilises existing infrastructure, aligning with local directions for managing environmental risks and supporting township amenity.

6.8 PLANNING POLICY FRAMEWORK

The proposal aligns with state, regional and local policy by directing development to an existing settlement, supporting rural economies, and enhancing the efficiency of agricultural production. It represents a form of urban renewal that makes effective use of existing land and buildings.

Policies relating to waterways and floodplain protection are met through careful siting and retention of natural drainage conditions.

The development also respects township character and contributes positively to the local context through modest built form and high functionality.

The conservation of the heritage building is consistent with heritage protection policies, and the on-site training facilities support workforce capability in the agricultural sector.

6.9 OVERALL PLANNING ASSESSMENT

The proposal represents an appropriate and beneficial redevelopment of a former school site within the Township Zone. Key strengths include:

- ♦ Adaptive reuse of a heritage building for community-beneficial purposes.
- ♦ Minimal impact on heritage fabric due to small scale and low profile of additional buildings.
- ♦ Provision of fit-for-purpose rural worker accommodation, supporting local agricultural industries.
- ♦ Consolidation of buildings within previously developed parts of the site.
- ♦ Retention of vegetation and reliance on existing infrastructure.
- ♦ Minimal environmental impact, with careful consideration of flood risk and wastewater management.
- ♦ Development that is sympathetic to the heritage context and township character.
- ♦ Sufficient car parking and vehicle access arrangements.
- ♦ Strong alignment with the Municipal Planning Strategy and the Planning Policy Framework.

The proposal will support the agricultural workforce by offering stable, accessible and compliant accommodation options close to employment. The inclusion of an on-site ETC will further enhance the functionality of the facility by enabling workers to complete inductions, safety briefings and other essential training requirements prior to commencing work in the field, thereby improving operational efficiency, compliance and worker wellbeing.

On balance, the proposal achieves net community benefit, responds to local and regional workforce needs, and complies with the relevant planning controls.

7 Conclusion

Having regard to the applicable zone, overlays, particular provisions and relevant planning policy, the proposal is considered to be consistent with the objectives of the Swan Hill Planning Scheme. The development represents an appropriate and well-designed use of an existing community facility to support regional agricultural employment.

It is therefore submitted that a planning permit should be issued for the use and development of the land for Rural Worker Accommodation and an Employment Training Centre, including retrospective approval for buildings and works.

2.2 Adoption of 2026-27 Budget

Directorate: Corporate Services
File Number: S15-06-20
Purpose: For Decision

Council Plan Strategy Addressed

4. Leadership - We will ensure accountable leadership, advocacy and transparent decision making.

4.1 Excellent management and administration

4.1.3 Sound, sustainable:

- Financial management • Excellence in service delivery • Strategic planning

Current Strategic Documents

Budget

Declarations of Interest

Council Officers affirm that no general or material conflicts need to be declared in relation to the subject of this report.

Summary

The purpose of this report is to present Council with the Swan Hill Rural City Council 2026-27 Budget for consideration and adoption.

Discussion

The 2026-27 Budget has been prepared in accordance with the requirements of the Local Government Act 2020.

Swan Hill Rural City Council (Council) utilises the Local Government Model Budget published by Local Government Victoria to assist councils in preparing annual budgets in accordance with Australian Accounting Standards.

The 2026-27 Budget takes into account the activities and initiatives which contribute to achieving the strategic objectives specified in the Council Plan.

Councillors' have been involved in the preparation of the Budget and are well informed as to its content however; highlights and significant issues are as follows:

1. Rating Strategy

There will be a 2.75 per cent increase to the Council's base average rate revenue, in line with the Victorian Government's Fair Go Rates System. Calculation of capped rating revenue is as follows:

	2026-27
Total rates (annualised forecast 30 June 2025)	\$29,796,746
Number of rateable properties	12,460
Base Average Rate	\$2,391.39
Maximum Rate Increase (set by the State Government)	2.75%
Capped Average Rate	\$2,457.15
Budgeted Average Rate	\$2,457.15
Maximum General Rates and Municipal Charges Revenue	\$30,616,129
Budgeted General Rates and Municipal Charges Revenue	\$30,616,129

On 03 June 2025, Council adopted the Revenue and Rating Plan 2025-29. The Revenue and Rating Plan 2025-29 harmonised the Commercial and Industrial categories, enabling the land valuations alone to determine the different contribution from the individual ratepayers. The Budget for 2026-27 reflects the second staged (staged over three years) movement of the Industrial differential to align with the Commercial rate. The rating categories and their movements if applicable are as follows:

Differential Rate Category	Percentage (%) of General Rate	
	2025-26 (Current)	2026-27
General (Residential and Recreational)	100%	100%
Residential vacant land – Swan Hill and Robinvale	320%	320%
Commercial – Swan Hill & Robinvale	130%	130%
Industrial – Swan Hill & Robinvale	110%	120%
Industrial and commercial – other	110%	120%
Dryland Farmland	80%	80%
Irrigation District Farmland	100%	100%

2. Waste Management

The Budget reflects increased waste management charges at landfill sites in line with increased EPA levies and increasing cost of landfill management, kerbside collection, and processing of recyclable materials.

The fee for a 120 litre garbage bin will be \$408 (\$396 in 2025-26) and a 240 litre bin will be \$618 (\$599 in 2025-26). The optional green waste service charge will be \$106 (\$103 in 2025-26).

3. Operations

The Budget maintains the current level of operational services.

\$47.4 million (excluding depreciation) will be spent primarily on Infrastructure maintenance and provision, Family and Youth, Parks and Recreational facilities, Economic and Community Development, Tourism, Waste Management and Municipal administration costs.

4. Capital Works

The Budget proposes a \$36.0 million capital works program focusing on infrastructure creation and replacement, which is dependent on receiving \$13.9 million in external funding.

Some of the major works to be undertaken include:

- Major infrastructure works such as the Karinie Street Reconstruction and upgrades to the Swan Hill stormwater network.
- Continued investment in Robinvale, including drainage improvements, CBD works, riverfront masterplan implementation, new 2 & 3 bedroom worker accommodation housing totalling 35 rooms, and a new off-leash dog park.
- Significant regional projects on Pental Island, including the foot bridge and cultural tourism development.
- Upgrades to key community and recreation facilities, including the Swan Hill Showgrounds sports precinct, Lake Boga netball court replacement.
- Enhancements to public spaces and amenity, including Swan Hill CBD beautification works, public toilet renewals, and new mooring platform at Riverside Park.
- Environmental and sustainability initiatives such as the FOGO kerbside service rollout.
- Community-focused projects including the Robinvale Community Arts Centre Ceiling renewal, Pioneer Settlement rotunda works, and implementation of local community plans.

5. Asset Management

The Budget clearly focuses on asset management issues and the need to fund infrastructure and plant/equipment replacements.

\$23.1 million (subject to external funding) will be spent renewing Councils assets, primarily roads, recreational facilities, buildings and plant & equipment.

6. Financial Management

The Budget predicts an operating surplus of \$10.0 million and a rates surplus of \$65,000. Borrowings will decrease by \$292,000. Net assets are budgeted to increase by \$10.4 million. Cash and investments will decrease by \$6.7 million as cash carried forward from 2025-26 to fund capital works projects is expended during the 2026-27 financial year. Current assets will exceed current liabilities at 30 June 2027 by \$30.1 million.

Consultation

The Budget has been prepared following consultation in accordance with Council's community engagement policy. Council Community Engagement Policy lists the Budget under the participatory engagement approach.

Historically the Local Government Act 1989 required councils to publish a draft budget for community feedback following its development (usually in May each year). This created significant challenges for community feedback to be meaningfully incorporated into the budget as, by that stage of the process, the budget was largely set and changes difficult to manage at such a late stage. Changes made in the Local Government Act 2020 have meant that budget engagement can now be undertaken with community at the start of the budget development process, when community feedback can meaningfully inform budget decisions. This change has allowed for Council to move its engagement to October-November, to better inform all parts of the annual planning and budget process.

For the 2026-27 Budget, Council has adopted the process of engaging with our community prior to budget development. Community engagement was undertaken from 2 October to 7 November 2025, to gather community feedback to inform the development of the 2026-27 Annual Budget. Council requested the community to provide budget ideas/projects via submissions to its community engagement platform "Let's Talk". Nineteen submissions were received, with five submitters presenting their budget request to the December 2025 Council Meeting for consideration. These submissions were important inputs to the budget development and ensure the Council remains informed on issues important to our community.

At the May 2026 Council meeting, Council resolved to release the Draft Budget for a period of two weeks and invited the community to make comment on the budget. At the end of the two-week period, Council had received six comments. Summary of these comments are as follows:

Summary of comment #1

The submitter is supportive of advocacy that Council is providing for key community services.

Summary of comment #2

The submitter supports the project for the Swan Hill Showgrounds – Sports Precinct Facilities and Infrastructure, however notes that the project is reliant on grant funding and asks what options are available for the project to continue if funding is not secured.

Summary of comment #3

The submitter requests a footpath to be constructed on Palaroo Street south from Parnee Street in Swan Hill.

Summary of comment #4

The submitter supports the introduction of the FOGO bin service. The submitter asks a question as to whether 240 litre bins are required for units/apartments.

Summary of comment #5

The submitter is concerned that there is no tourism plan for the greater Council area, believing that tourism promotion is focused on Swan Hill and the Pioneer Settlement only.

Summary of comment #6

The submitter is concerned that there is no funding for repairs to the Lake Boga Flying Boat Museum Bunker.

Amendments to Draft Budget

Since the release of the 2026-27 Draft Budget on 19 May 2026, and in consideration of revised information made available from that date, amendments to the budget have been made.

Amendments include:

- Rates and Charges – final valuations have been received from Valuer-General Victoria. Changes to the rate in the dollar based on the revised Capital Improved Value as advised from the final valuations have been applied.
- Updates to the Schedule of fees and charges to reflect the publication of statutory fee and charge rates.

Financial Implications

The Local Government Act 2020 (Section 94) requires a Council to prepare and adopt a Budget before the statutory deadline of 30 June each year.

Adoption of the 2026-27 Budget authorises Council Officers to expend Council funds and raise revenue to implement the budgeted programs and projects.

Social Implications

Council's Budget covers all aspects of Council operations and therefore impacts economic, social and environmental outcomes.

Economic Implications

As above.

Environmental Implications

As above.

Risk Management Implications

Setting a Budget is a vital control that enables the organisation to track financial performance.

Attachments: 1. SHRCC Budget 2026-27 (Draft till Adopted) [2.2.1 - 120 pages]

Options

1. Adopt the 2026-27 Budget as advertised.
2. Adopt the 2026-27 Budget with minor amendments

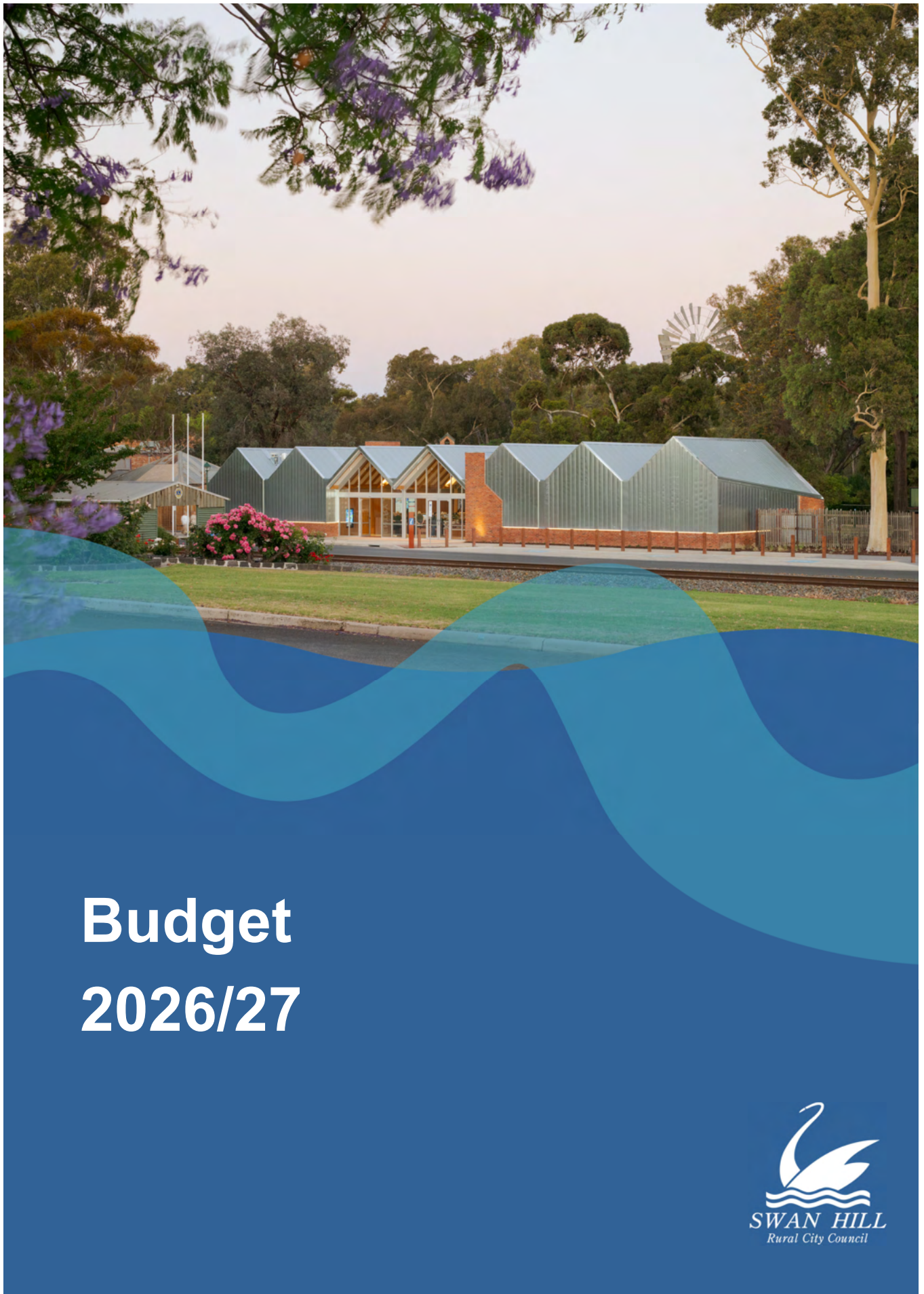
Recommendation/s

That Council:

1. **Adopts the 2026-27 Budget, as presented, and the budget forecast for the following three financial years in accordance with the Local Government Act 2020 (the Act) and relevant regulations;**
2. **Acknowledges the community's contribution to the Budget consultation process and thanks them for their contribution.**
3. **Write to each submitter thanking them for their submission and outlining Council's response.**
4. **Declare that \$30.616 million be raised in Rates for the 2026-27 financial year.**
5. **Declares the Rates and Charges as required under section 94(2)(i) of the Act and section 161(2) of the Local Government Act 1989 as per below for each listed type or class of land:**

2026-27 Type or class of land	cents/\$CIV
General – Residential & Recreational	0.400146
Residential vacant land – Swan Hill & Robinvale	1.280469
Commercial – Swan Hill & Robinvale	0.520190
Industrial – Swan Hill & Robinvale	0.480176
Industrial and Commercial – other	0.480176
Farming – irrigation district	0.400146
Farming – dry land	0.320117

6. **Declare a Garbage Service Charge of \$408 for a 120 litre bin service and \$618 for a 240 litre bin service for Residential properties within the declared garbage service areas of the Municipality, for the year commencing 1 July 2026.**
7. **Declare an optional Green Waste Garbage Service Charge of \$106 for a 240 litre bin service for Residential properties within the declared garbage service area of Swan Hill City (collection area number 20) for the year commencing 1 July 2026.**
8. **Provide a payment equivalent to 50 per cent of the applicable rates for Not-for-Profit Recreational properties.**
9. **Provide a payment equivalent to 50 per cent of the difference between the Commercial Rate – Swan Hill & Robinvale and General – Residential & Recreational for Commercial properties in Common Occupancy with a residence.**
10. **Adopts the Fees and Charges Schedule as set out in Appendix A of the Budget.**
11. **Authorises the CEO the ability to effect changes to service prices and programs throughout the year where appropriate.**



Budget 2026/27



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Mayor and CEO introduction

We are pleased to present the 2026/27 Budget for the Swan Hill Rural City municipality and the communities we serve.

This budget builds on another productive year of delivering important infrastructure and community improvements across our municipality. Council continues to provide more than 70 essential services that support the health, wellbeing and liveability of our community - ranging from maternal and child health and libraries, to waste management, advocacy, environmental initiatives and youth services. Alongside this, we are delivering a significant capital works program focused on practical outcomes that improve everyday life.

In 2025 Council adopted several key strategic documents, including our four-year Council Plan and Community Vision, Youth Strategy, Strategic Asset Management Plan. These, together with new strategic pillars, provide a clear framework to guide future planning, investment and service delivery. Earlier and more meaningful community consultation this year has also helped shape the Budget, ensuring local priorities are better reflected in our decision making.

Council continues to operate in a significantly constrained financial environment shaped by state and federal policy settings that directly impact our financial capacity. Federal Financial Assistance Grants (FAGs) have declined over time from around 1% to approximately 0.5% of taxation revenue, representing an almost \$10 million per annum loss to Council. Despite ongoing advocacy across the local government sector, this decline has not been reversed. In addition, increasing cost shifting from other levels of government continues to place further pressure on Council, as responsibilities are transferred without equivalent funding.

At the same time, Victoria's rate cap limits how much Council can increase rates, and it has been consistently set below the rate of inflation. Over the past five years, costs have gone up by about 28%, while rates have only increased by around 16%. This gap places ongoing pressure on service levels and the long-term renewal of community assets such as roads, parks and buildings. By comparison, our direct cross-border neighbouring council has had rate rises that have kept up more closely with the cost of living. These combined factors continue to challenge Council's ability to maintain and enhance services at expected community standards.

The 2026/27 Budget delivers a \$36 million capital works program, including:

- Major infrastructure works such as the Karinie Street Reconstruction and upgrades to the Swan Hill stormwater network
- Continued investment in Robinvale, including drainage improvements, CBD works, riverfront masterplan implementation, new 2 & 3 bedroom worker accommodation housing totalling 35 rooms, and a new off-leash dog park
- Significant regional projects on Pental Island, including the foot bridge and cultural tourism development
- Upgrades to key community and recreation facilities, including the Swan Hill Showgrounds sports precinct, Lake Boga netball court replacement
- Enhancements to public spaces and amenity, including Swan Hill CBD beautification works, public toilet renewals, and new mooring platform at Riverside Park
- Environmental and sustainability initiatives such as the FOGO kerbside service rollout
- Community-focused projects including the Robinvale Community Arts Centre Ceiling renewal, Pioneer Settlement rotunda works, and implementation of local community plans

Council will also continue progressing important strategic initiatives, including housing supply and the delivery of key masterplans across the municipality, alongside ongoing investment in road renewal and critical infrastructure to ensure safe, connected and resilient communities.

This Budget has been developed in line with the Victorian Government's rate cap of 2.75 per cent. Despite significant financial pressures stemming from reduction of grants, consecutive lower than inflation rates caps and significant increases in costs, including diesel costs, given the cost of living pressures being experienced by the community across our municipality, Council has again chosen not to seek a higher rates cap than set by the state government. Instead, we are focusing on managing rising costs through ongoing efficiency improvements, and in some instances through rationalisation of assets and services, while continuing to deliver essential services and infrastructure for our community. Our strong track record in securing project specific external funding reflects careful planning and strong project readiness, positioning Council well to attract continued State and Federal investment.

Council is looking forward to achieving the objectives set out in the 2026/27 Budget and continuing the positive growth within the municipality.

Councillor Stuart King
Mayor

Scott Barber
Chief Executive Officer

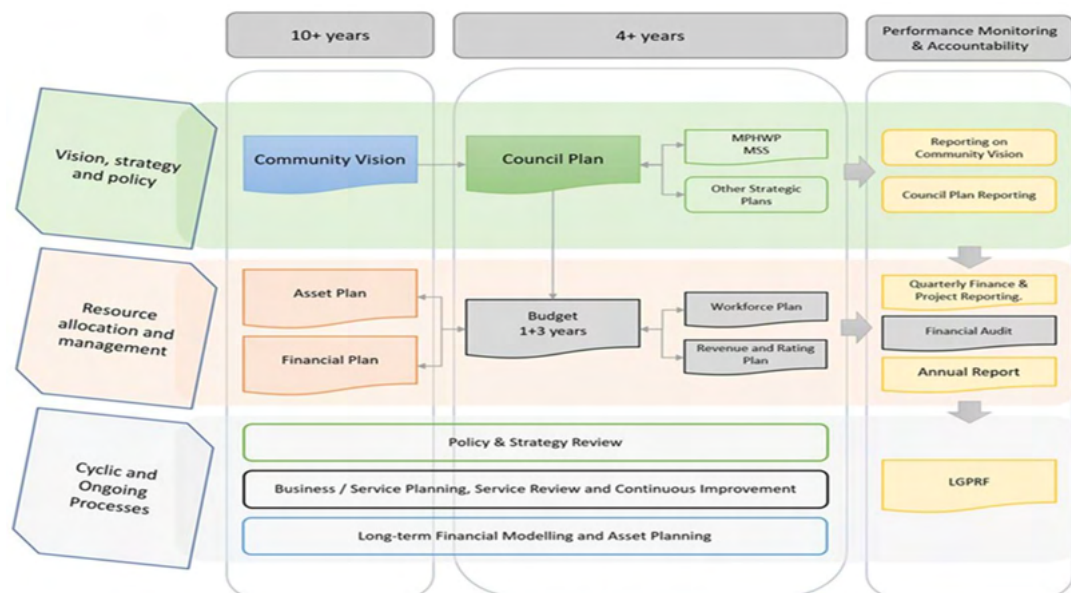
Key statistics	2025/26 Forecast \$'000	2026/27 Budget \$'000
Total operating expenditure	62,869	64,551
Comprehensive operating surplus	8,647	10,024
Underlying operating surplus/(deficit)	(5,221)	(1,476)
Rates determination result	1,165	65
Capital works program	34,512	36,017
Funding the capital works program:		
Grants	14,595	13,618
Contributions	76	276
Council cash	19,841	22,123

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Environment, Land, Water and Planning

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key planning considerations

Service level planning

Although councils have a legal obligation to provide some services - such as animal management, local roads, food safety and statutory planning - most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

1.2 Our purpose

Our vision

Built on strong foundations that embrace our rich history and natural environment, our region will be a place of progression and possibility, we are a community that is happy, healthy & harmonious - we are empowered, we are respectful and we are proud.

Our mission

We will lead, advocate, partner and provide efficient services and opportunities for growth and the wellbeing of our community and environment.

Our values

Council values our residents and community and will be responsive to their needs. In pursuing our objectives, we believe in, and are committed to, the following values:

- **Community Engagement** – We will ensure that our communities are consulted, listened to and informed.
- **Leadership** – We will be at the centre of our community and by actively engaging our community we will form the collective view on strategic issues and will then express our views through strong advocacy.
- **Fairness** – We will value and embrace the diversity of our community and ensure that all people are treated equally.
- **Accountability** – We will be transparent and efficient in our activities, and we will always value feedback.
- **Trust** – We will act with integrity and earn the community's trust by being a reliable partner in delivering services and providing facilities.

1.3 Strategic objectives

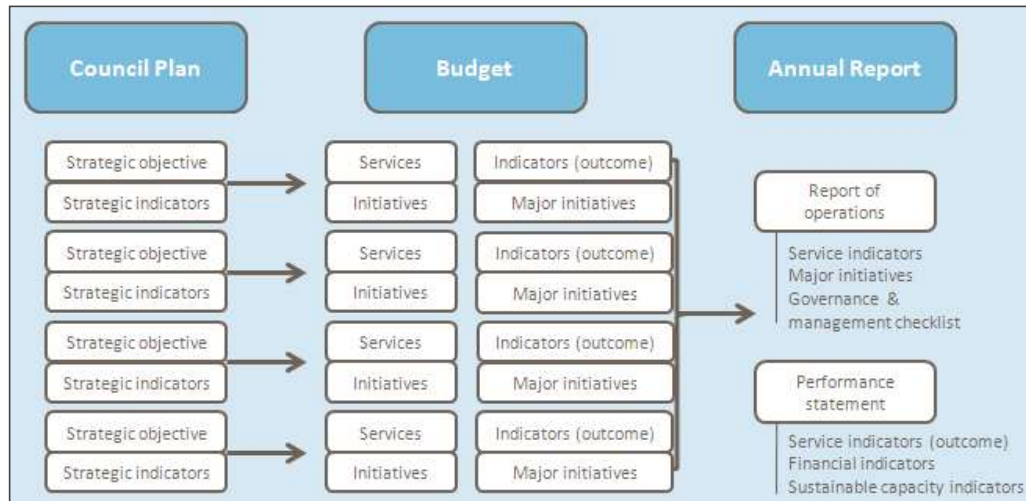
Council delivers services and initiatives under 27 major service categories. Each contributes to the achievement of strategic initiatives within the one of the six Strategic Pillars as set out in the Council Plan 2025-29. The following table lists the six Strategic Pillars as described in the Council Plan.

Strategic Objective	Description
1. Growth and Development	Building a resilient local economy, supporting businesses and attracting investment for a thriving future.
2. Community and Liveability	Creating inclusive, connected communities with opportunities for everyone to learn, participate and feel proud of where they live.
3. Health and Wellbeing	Promoting healthy lifestyles, accessible services and safe environments that support wellbeing at every stage of life.
4. Environmental Sustainability	Protecting local land and resources while supporting communities to adapt and thrive in a changing climate.
5. Infrastructure	Investing in roads, facilities and public spaces that meet community needs and support growth into the future.
6. Transparency and Effectiveness	Ensuring Council is open, accountable and responsive, with services and decision-making that reflect community expectations.

2. Services and initiatives and service performance outcome indicators

This section provides a description of the services and initiatives to be funded in the budget for the 2026/27 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations.

Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the budget and report against them in its Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

2.1 Strategic Objective 1 – Growth and Development

Building a resilient local economy, supporting businesses and attracting investment for a thriving future. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided			
Building and planning statutory services	Provide statutory planning services including processing all planning applications, providing advice and making decisions about development proposals that require a planning permit. Represent Council at the Victorian Civil and Administrative Tribunal where necessary. Monitor Council's Planning Scheme and prepare major policy documents shaping the future of the municipality. Provide statutory building services to the community, including processing building permits, emergency management responsibilities, fire safety inspections, swimming pool barrier audits and complaints, and illegal building works investigations.	2024/25 Actual	2025/26 Forecast	2026/27 Budget
		\$'000	\$'000	\$'000
		Operational Expenditure	1,106	1,271
		Capital Expenditure	-	-
		Revenue	(483)	(317)
		NET	623	1,220
Caravan parks	Provide and maintain caravan park facilities to a standard that promotes local tourism and supports a high quality of life.	2024/25 Actual	2025/26 Forecast	2026/27 Budget
		\$'000	\$'000	\$'000
		Operational Expenditure	310	276
		Capital Expenditure	55	80
		Revenue	(321)	(342)
		NET	44	14
Economic development	Assist the organisation with economic development to facilitate an environment that is conducive to a sustainable and growing local business sector and provide opportunities for local residents to improve their skill levels and access employment.	2024/25 Actual	2025/26 Forecast	2026/27 Budget
		\$'000	\$'000	\$'000
		Operational Expenditure	1,053	1,085
		Capital Expenditure	10,823	3,620
		Revenue	(2,126)	(1,268)
		NET	9,750	3,437
Livestock exchange	Provide a livestock selling facility and associated services to primary producers, purchasers and stock agents.	2024/25 Actual	2025/26 Forecast	2026/27 Budget
		\$'000	\$'000	\$'000
		Operational Expenditure	572	571
		Capital Expenditure	80	-
		Revenue	(510)	(626)
		NET	142	(55)

Service area	Description of services provided			
Pioneer Settlement and Visitor Information Services	Marketing and promotion of the Swan Hill Municipality and Pioneer Settlement as a tourist destination, providing quality visitor programs, education and information for all visitors to our region. The ongoing care and conservation of the Pioneer Settlement and its collection, and the daily activation of the museum site are important responsibilities of this service area.			
		2024/25 Actual	2025/26 Forecast	2026/27 Budget
		\$'000	\$'000	\$'000
	Operational Expenditure	3,429	3,455	3,646
	Capital Expenditure	0	250	1,050
	Revenue	(2,463)	(2,178)	(3,306)
	NET	966	1,527	1,390
Residential development	Facilitating the efficient development of Council owned land and the maximisation of economic returns to rate payers from its realisation.			
		2024/25 Actual	2025/26 Forecast	2026/27 Budget
		\$'000	\$'000	\$'000
	Operational Expenditure	301	271	289
	Capital Expenditure	998	588	0
	Revenue	(746)	(1,879)	(2,160)
	NET	553	(1,020)	(1,871)

Major Initiatives

- 1) Swan Hill Caravan Park Assets Renewal
- 2) Lake Boga Caravan Park Assets Renewal
- 3) Robinvale Caravan Park Assets Renewal
- 4) Housing Action Plan
- 5) Riverside Park Mooring Platform

Other Initiatives – Council Plan 2025-2029

- 6) Deliver and review the 2024-25 Housing Action Plan to identify and guide future housing priorities across the municipality
- 7) Enhance Council's internal planning systems and capacity to better support housing growth and subdivision activity.
- 8) Maintain a panel of experts to support the Development Advisory Service.
- 9) Develop a range of strategies to encourage land supply
- 10) Collaborate with Murray Regional Tourism and Swan Hill Inc. to develop the Tourism Destination Management Plan 2050.
- 11) Deliver tourism infrastructure projects like Pental Island Pedestrian Bridge, Riverfront Masterplan priorities, trails and wayfinding initiatives
- 12) Partner with First Nations, creatives, and operators to co-develop unique, locally led tourism experiences
- 13) Track economic data annually for major events and biennially seek a visitor contribution economic analysis
- 14) Continue to work with tourism industry to attract diverse accommodation options
- 15) Leverage Council-owned land or establish partnerships with developers to unlock new short-term accommodation options
- 16) Seek funding for infrastructure that supports a range of camping and caravanning options
- 17) Streamline business approvals to support new and expanding enterprises.
- 18) Target opportunities for new business
- 19) Implement the facade improvement program.
- 20) Revitalise Swan Hill and Robinvale CBDs through place-based strategies and partnerships.
- 21) Finalise the Industrial Land Use Strategy.
- 22) Engage with key stakeholders in the energy and mining sectors to understand needs, planning and investment and engage local opportunities.
- 23) Collaborate with Councils in Victoria, NSW, and SA.

- 24) Promote local produce and agribusiness capabilities through targeted campaigns, events, and industry forums.
- 25) Update planning assessment criteria to consider impacts on agricultural land use and productivity.
- 26) Support workforce attraction campaigns and advocate for improved skilled migration pathways that showcase the municipality's lifestyle and job opportunities.

Service Performance Outcome Indicators*

Domain	Indicator	2024/25 Actual	2025/26 Forecast	2026/27 Budget
Responsiveness	Statutory planning	86.07%	86.86%	86.00%

*refer to table at end of section 2.4 for information on the calculation of Service Performance Outcome Indicators.

2.2 Strategic Objective 2 –Community and Liveability

Creating inclusive, connected communities with opportunities for everyone to learn, participate and feel proud of where they live. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided			
Community centres	Community centres located across the municipality that provide residents a place to gather for social, educational, recreational or cultural activities.			
		2024/25 Actual \$'000	2025/26 Forecast \$'000	2026/27 Budget \$'000
	Operational Expenditure	435	1,149	431
	Capital Expenditure	15	0	0
	Revenue	(66)	(80)	(85)
	NET	384	1,069	346
Community development	Effective and ongoing liaison with, and support to, community and recreation groups.			
		2024/25 Actual \$'000	2025/26 Forecast \$'000	2026/27 Budget \$'000
	Operational Expenditure	980	1,020	1,041
	Capital Expenditure	0	0	0
	Revenue	(253)	(243)	(100)
	NET	727	777	941
Cultural services	Performing arts, art gallery and library services. A customer-focused service that caters for the cultural, educational and recreational needs of residents, while offering a place for the community to meet, relax and enjoy the facilities and services. Includes the operation and maintenance of the Swan Hill Town Hall and Performing Arts Centre.			
		2024/25 Actual \$'000	2025/26 Forecast \$'000	2026/27 Budget \$'000
	Operational Expenditure	5,506	3,403	3,477
	Capital Expenditure	171	192	178
	Revenue	(1,086)	(951)	(1,100)
	NET	4,591	2,643	2,555

Service area	Description of services provided			
Family, youth and children services	Family oriented support services including pre-schools, youth services, out of school hours, and vacation care programs.			
		2024/25 Actual	2025/26 Forecast	2026/27 Budget
		\$'000	\$'000	\$'000
	Operational Expenditure	1,168	1,147	1,216
	Capital Expenditure	-	-	-
	Revenue	(595)	(554)	(546)
	NET	573	593	670

Major Initiatives

- 27) Engage Youth Program
- 28) Book Collection Purchases

Other Initiatives - Council Plan 2025-2029

- 29) Partner with training providers to support a local early year's workforce pipeline.
- 30) Implement priority actions from the Municipal Early-Middle Years Plan.
- 31) Deliver the Early Years Infrastructure Plan and leverage Early Years research to advocate for increased services by kindergarten providers.
- 32) Support childcare providers with relevant Council data to expand into areas with unmet demand.
- 33) Prepare advocacy paper and meet with State Officials to reinforce critical shortages in our LGA using KISP and early childhood data
- 34) Deliver the Swan Hill Youth Strategy
- 35) Support seniors' clubs and groups to deliver lifelong learning and social connection programs.
- 36) Expand annual programs to include artists and groups from the broader Mallee region, in partnership with other organisations.
- 37) Create a connected performance trail to increase access and visibility of performing arts.
- 38) Renew and adopt the Creative Strategy enabling and connecting the cultural sector.
- 39) Support inclusive creative initiatives that reflect First Nations cultures, multicultural communities, and local voices.
- 40) Partner with local clubs and community groups to encourage campaigns that boost membership and volunteering.
- 41) Streamline event and venue booking processes.
- 42) Deliver inclusive events and celebrations in partnership with community groups.
- 43) Deliver deliberative community engagement training.
- 44) Review the Community Engagement Strategy.
- 45) Develop an All-Accessibility Strategy.
- 46) Explore funding opportunities for facility upgrades.

Service Performance Outcome Indicators*

Domain	Indicator	2024/25 Actual	2025/26 Forecast	2026/27 Budget
Community	Library services	28.6%	26.2%	26.2%
Cost	Library services	\$67.24	\$71.57	\$68.57

*refer to table at end of section 2.4 for information on the calculation of Service Performance Outcome Indicators.

2.3 Strategic Objective 3 – Health and Wellbeing

Promoting healthy lifestyles, accessible services and safe environments that support wellbeing at every stage of life. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Service area	Description of services provided			
Community Planning	Support for the development and implementation of Community Plans and liaison with our Indigenous community.			
		2024/25 Actual \$'000	2025/26 Forecast \$'000	2026/27 Budget \$'000
	Operational Expenditure	113	122	116
	Capital Expenditure	21	135	350
	Revenue	(14)	(14)	(175)
	NET	120	243	291
Emergency Management	Provides emergency management planning and support ensuring the municipality is prepared in the event of an emergency.			
		2024/25 Actual \$'000	2025/26 Forecast \$'000	2026/27 Budget \$'000
	Operational Expenditure	380	358	388
	Capital Expenditure	868	128	-
	Revenue	(454)	(62)	(60)
	NET	794	424	328
Maternal Child & Health	Providing information, advice and support to those caring for babies and young children.			
		2024/25 Actual \$'000	2025/26 Forecast \$'000	2026/27 Budget \$'000
	Operational Expenditure	1,408	1,549	1,764
	Capital Expenditure	0	0	0
	Revenue	(732)	(760)	(760)
	NET	676	789	1,004
Public health and regulatory services	Co-ordinate food safety , immunisations and management of public health concerns to ensure an acceptable state of physical, mental and social wellbeing is maintained within the community. This service also provides staff at school crossings throughout the municipality, animal management services, parking control and enforcement and provides education, regulation and enforcement of the general Local Law and relevant state legislation.			
		2024/25 Actual \$'000	2025/26 Forecast \$'000	2026/27 Budget \$'000
	Operational Expenditure	1,693	1,683	1,859
	Capital Expenditure	14	108	340
	Revenue	(924)	(935)	(803)
	NET	783	856	1,396

Major Initiatives

- 47) Implementation of the Community Plans
- 48) Robinvale Off Leash Dog Park
- 49) Swan Hill Early Years Services
- 50) Municipal Early Years Plan

Other Initiatives - Council Plan 2025-2029

- 51) Advocate for improved mental health services in Robinvale.
- 52) Undertake a review of the Swan Hill Health Precinct Masterplan.
- 53) Partner with local and State health providers and agencies to support community health campaigns, offering venues and promotional support.
- 54) Advocate to the State and Federal Government for upgrades to our Health Service in Swan Hill.
- 55) Develop and implement this aspect of Council's Workforce Plan.
- 56) Explore funding or partnership opportunities to deliver a regional Family and Youth Hub.
- 57) Partner with health providers to deliver programs promoting healthy eating, exercise, and wellbeing that are accessible and affordable.
- 58) Promote open spaces and play areas that are all abilities accessible, safe and family friendly.
- 59) Provide cultural safety training for leaders and Council staff.
- 60) Deliver inclusive events and community campaigns in partnership with First Nations and multicultural groups.
- 61) Deliver lighting and safety upgrades in priority public areas.
- 62) Liaise and advocate with partner organisations to support those affected by family violence
- 63) Support local and State initiatives which raise awareness and prevent family violence.
- 64) Engage with community planning groups to identify shared goals and integrate priorities into Council's advocacy and planning.
- 65) Collate the available Immunisation data.
- 66) Collaborate with organisations to implement heat health plans
- 67) Deliver the vector-borne (mosquito) diseases program
- 68) Enhance collaboration with emergency management networks to support preparedness, response and recovery efforts from climate emergencies and public health impacts

Service Performance Outcome Indicators*

Domain	Indicator	2024/25 Actual	2025/26 Forecast	2026/27 Budget
Community	Participation in the MCH service	85.96%	84.50%	85.00%
	Participation in the MCH service by Aboriginal children	85.90%	81.00%	82.00%
Responsiveness	Food safety	100%	100%	100%

*refer to table at end of section 2.4 for information on the calculation of Service Performance Outcome Indicators.

2.4 Strategic Objective 4 – Environmental and Sustainability

Protecting local land and resources while supporting communities to adapt and thrive in a changing climate. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Service area	Description of services provided	2024/25 Actual \$'000	2025/26 Forecast \$'000	2026/27 Budget \$'000
Environmental management	Advocate for and assist to deliver environmental projects and tree maintenance as part of Council's aim to become more sustainable in both built and natural environments.			
	Operational Expenditure	1,079	1,302	1,307
	Capital Expenditure	0	0	396
	Revenue	(140)	(135)	(443)
	NET	939	1,167	1,260
Waste Management	Provide waste collection services, including kerbside collection of garbage, hard waste and green waste from households and some commercial properties. This service area aims to operate at a surplus in order to make provision for future waste management service and compliance costs, including the construction of new cells and compliance with environmental protection guidelines.			
	Operational Expenditure	4,741	5,356	5,844
	Capital Expenditure	1,388	156	788
	Revenue	(6,961)	(6,461)	(7,008)
	NET	(832)	(949)	(376)

Major Initiatives

- 69) Riverfront Restoration – Little Murray River
- 70) Roadside Weeds and Pests Management Program
- 71) FOGO Kerbside Service Rollout
- 72) Robinvale Landfill – Design of New Cells

Other Initiatives - Council Plan 2025-2029

- 73) Implement streetscape and tree planting projects aligned with the Urban Tree Management Plan, particularly in CBDs and small towns
- 74) Seek funding to continue to implement the initiatives of the Swan Hill, Robinvale and Nyah Riverfront Master Plans
- 75) Finalise and adopt the Little Murray Rehabilitation Master Plan
- 76) Integrate biodiversity and climate considerations into infrastructure and capital works.
- 77) Continue annual program for targeted control of weeds and pests.
- 78) Partner with government and industry to deliver community education sessions
- 79) Advocate to large-scale renewable proponents for local benefits such as employment opportunities, community offsets, and infrastructure improvement
- 80) Prepare a new Sustainable Living Strategy having regard to legislative requirements and community priorities
- 81) Map and promote installation of electric vehicle charging stations and consider electric/hybrid fleet for vehicle replacements.
- 82) Seek funding for local environmental initiatives including options for community owned power
- 83) Partner with Traditional Owners on land care and cultural landscape initiatives.
- 84) Waste Strategy adopted by Council
- 85) Roll out the legislated glass and FOGO (Food Organics Garden Organics) collection system.
- 86) Promote recycling and waste reduction through five annual community education campaigns.
- 87) Develop a business plan for circular economy infrastructure
- 88) Engage with circular economy businesses to identify investment opportunities and partnerships.

Service Performance Outcome Indicators*

Domain	Indicator	2024/25 Actual	2025/26 Forecast	2026/27 Budget
Environment	Waste management	0.60%	0.60%	0.60%
Cost	Waste management	\$112.47	\$121.67	\$125.21

*refer to table at end of section 2.4 for information on the calculation of Service Performance Outcome Indicators.

2.5 Strategic Objective 5 – Infrastructure

Investing in roads, facilities and public spaces that meet community needs and support growth into the future. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided																								
Amenity and safety	Provide the community with well-maintained public areas with a focus on community access and safety. Maintain urban streets and public areas, including footpaths, in a clean and litter-free state and provide access to public conveniences and lighting of public areas. Provide and maintain efficient and effective open and underground drainage systems.																								
	<table><tr><td></td><td>2024/25 Actual</td><td>2025/26 Forecast</td><td>2026/27 Budget</td></tr><tr><td></td><td>\$'000</td><td>\$'000</td><td>\$'000</td></tr><tr><td>Operational Expenditure</td><td>1,089</td><td>2,968</td><td>2,784</td></tr><tr><td>Capital Expenditure</td><td>87</td><td>1,497</td><td>4,131</td></tr><tr><td>Revenue</td><td>(31)</td><td>(15)</td><td>(479)</td></tr><tr><td>NET</td><td>1,145</td><td>4,450</td><td>6,436</td></tr></table>		2024/25 Actual	2025/26 Forecast	2026/27 Budget		\$'000	\$'000	\$'000	Operational Expenditure	1,089	2,968	2,784	Capital Expenditure	87	1,497	4,131	Revenue	(31)	(15)	(479)	NET	1,145	4,450	6,436
	2024/25 Actual	2025/26 Forecast	2026/27 Budget																						
	\$'000	\$'000	\$'000																						
Operational Expenditure	1,089	2,968	2,784																						
Capital Expenditure	87	1,497	4,131																						
Revenue	(31)	(15)	(479)																						
NET	1,145	4,450	6,436																						
Community buildings	Maintain and renew community buildings and facilities, including community centres, public halls and pre-schools.																								
	<table><tr><td></td><td>2024/25 Actual</td><td>2025/26 Forecast</td><td>2026/27 Budget</td></tr><tr><td></td><td>\$'000</td><td>\$'000</td><td>\$'000</td></tr><tr><td>Operational Expenditure</td><td>(263)</td><td>(798)</td><td>142</td></tr><tr><td>Capital Expenditure</td><td>612</td><td>1,384</td><td>600</td></tr><tr><td>Revenue</td><td>(12)</td><td>(10)</td><td>(9)</td></tr><tr><td>NET</td><td>337</td><td>576</td><td>733</td></tr></table>		2024/25 Actual	2025/26 Forecast	2026/27 Budget		\$'000	\$'000	\$'000	Operational Expenditure	(263)	(798)	142	Capital Expenditure	612	1,384	600	Revenue	(12)	(10)	(9)	NET	337	576	733
	2024/25 Actual	2025/26 Forecast	2026/27 Budget																						
	\$'000	\$'000	\$'000																						
Operational Expenditure	(263)	(798)	142																						
Capital Expenditure	612	1,384	600																						
Revenue	(12)	(10)	(9)																						
NET	337	576	733																						
Infrastructure planning and management	Provide for the planning, design and project management of Council's capital works program. Management of Council's plant and fleet assets and depot operations.																								
	<table><tr><td></td><td>2024/25 Actual</td><td>2025/26 Forecast</td><td>2026/27 Budget</td></tr><tr><td></td><td>\$'000</td><td>\$'000</td><td>\$'000</td></tr><tr><td>Operational Expenditure</td><td>1,108</td><td>1,539</td><td>1,649</td></tr><tr><td>Capital Expenditure</td><td>1,299</td><td>1,608</td><td>1,728</td></tr><tr><td>Revenue</td><td>(1,806)</td><td>(928)</td><td>(1,190)</td></tr><tr><td>NET</td><td>601</td><td>2,219</td><td>2,187</td></tr></table>		2024/25 Actual	2025/26 Forecast	2026/27 Budget		\$'000	\$'000	\$'000	Operational Expenditure	1,108	1,539	1,649	Capital Expenditure	1,299	1,608	1,728	Revenue	(1,806)	(928)	(1,190)	NET	601	2,219	2,187
	2024/25 Actual	2025/26 Forecast	2026/27 Budget																						
	\$'000	\$'000	\$'000																						
Operational Expenditure	1,108	1,539	1,649																						
Capital Expenditure	1,299	1,608	1,728																						
Revenue	(1,806)	(928)	(1,190)																						
NET	601	2,219	2,187																						

Service area	Description of services provided			
Leisure centres	A wide range of programs and services giving the community a chance to participate in cultural, health, education, and leisure activities that contribute to the community's general wellbeing.			
		2024/25 Actual	2025/26 Forecast	2026/27 Budget
		\$'000	\$'000	\$'000
	Operational Expenditure	975	1,032	1,024
	Capital Expenditure	12	0	68
	Revenue	(49)	(50)	(25)
	NET	938	982	1,067
Recreation	Maintain Council's parks, reserves, playgrounds and streetscapes in a functional and visually pleasing landscape.			
		2024/25 Actual	2025/26 Forecast	2026/27 Budget
		\$'000	\$'000	\$'000
	Operational Expenditure	3,777	2,545	2,723
	Capital Expenditure	2,048	2,498	8,866
	Revenue	(1,089)	(633)	(4,910)
	NET	4,736	4,410	6,679
Swimming pools	Provide quality, accessible aquatic facilities that support a high quality of life for residents and visitors.			
		2024/25 Actual	2025/26 Forecast	2026/27 Budget
		\$'000	\$'000	\$'000
	Operational Expenditure	581	541	484
	Capital Expenditure	0	0	0
	Revenue	(11)	(9)	(15)
	NET	570	532	469
Traffic and transportation services	Manage Council's roads and associated infrastructure assets. Ongoing maintenance and renewal work to municipal infrastructure assets including sealed roads, unsealed roads, footpaths and aerodromes.			
		2024/25 Actual	2025/26 Forecast	2026/27 Budget
		\$'000	\$'000	\$'000
	Operational Expenditure	3,802	4,304	4,159
	Capital Expenditure	7,379	12,484	12,544
	Revenue	(5,911)	(6,488)	(8,833)
	NET	5,270	10,300	7,870

Major Initiatives

- 89) Swan Hill Showgrounds – Sports Precinct Facilities & Infrastructure
- 90) Nyah Riverfront Masterplan Implementation
- 91) Complete road works funded by the Federal Roads to Recovery Program
- 92) Re-seal sealed roads
- 93) Re-sheet unsealed gravel roads
- 94) Karinie Street Reconstruction
- 95) Street beautification – Swan Hill CBD Works
- 96) Robinvale CBD Works
- 97) Stormwater Conditions Assessments

Other Initiatives - Council Plan 2025-2029

- 98) Deliver the reseal and gravel re-sheeting programs within time and on budget
- 99) Advocate for more frequent and reliable regional services through peak bodies.
- 100) Continue advocacy for the Murray Basin Rail projects
- 101) Advocate through peak bodies for improvement and maintenance of regional and state road networks.
- 102) Work with regional partners to advocate for funding around freight priorities and regional services.
- 103) Deliver sustainable asset renewal and asset upgrade as a percentage of depreciation
- 104) Deliver renewal and capital works programs
- 105) Maintain overall condition and standards of Council Road network.
- 106) Maintain or improve the condition of Council buildings.
- 107) Work with neighbouring councils to select and implement a fit for purpose Total Asset Management System.
- 108) Explore funding or partnership opportunities to deliver a regional Local Government Service Centre.
- 109) Use multiple channels to advocate for a new bridge.
- 110) Implement Riverfront Master Plan projects in Swan Hill, Robinvale and Nyah.
- 111) Finalise and implement the ITLUS.
- 112) Advocate for pedestrian overpass between Swan Hill CBD and riverfront.
- 113) Implement Active Transport Strategy to support safer, more accessible travel.
- 114) Deliver staged upgrades to drainage infrastructure as per the Drainage Strategy.
- 115) Partner with Lower Murray Water on joint advocacy and infrastructure alignment.
- 116) Deliver a feasibility study to explore local stormwater collection and reuse.
- 117) Develop an Open Space Strategy.
- 118) Council to deliver playground and open space upgrades based on condition, audits and usage needs.
- 119) Review and implement the Missing Link Footpath Strategy to enhance walkability and active transport.
- 120) Continue upgrading public toilets in line with Public Convenience Strategy
- 121) Improve participation in aquatic facilities through inclusive programming and access
- 122) Implement the Sport and Recreation Precinct Master Plans

Service Performance Outcome Indicators*

Domain	Indicator	2024/25 Actual	2025/26 Forecast	2026/27 Budget
Environment	Roads	98.79	99.00	99.00

*refer to table at end of section 2.4 for information on the calculation of Service Performance Outcome Indicators.

2.6 Strategic Objective 6 – Transparency and Effectiveness

Ensuring Council is open, accountable and responsive, with services and decision-making that reflect community expectations. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

Services

Service area	Description of services provided			
Councillors and corporate management	Governance includes the Mayor, Councillors, Chief Executive Officer, Executive Leadership Team and associated support, which cannot easily be attributed to the direct service provision areas.			
		2024/25 Actual	2025/26 Forecast	2026/27 Budget
		\$'000	\$'000	\$'000
	Operational Expenditure	2,899	2,926	2,691
	Capital Expenditure	10	141	-
	Revenue	(20)	(42)	(15)
	NET	2,889	3,024	2,676
Community relationships	Proactively communicate Council decisions, programs and events to the community using a range of methods and assist the organisation to respond to community issues as they arise.			
		2024/25 Actual	2025/26 Forecast	2026/27 Budget
		\$'000	\$'000	\$'000
	Operational Expenditure	268	317	338
	Capital Expenditure	-	-	-
	Revenue	-	-	-
	NET	268	317	338
Council properties	Management of Council properties to enable the achievement of Council strategic objectives.			
		2024/25 Actual	2025/26 Forecast	2026/27 Budget
		\$'000	\$'000	\$'000
	Operational Expenditure	1,973	133	120
	Capital Expenditure	2,932	5,111	-
	Revenue	(2,775)	(4,049)	(2,133)
	NET	2,130	1,195	(2,013)
Management of resources	Manage Council's offices along with human and financial resources to effectively and efficiently fulfil Council objectives. This includes rate raising and collection, customer service, human resource management, office site management, Council finances, information technology and records management.			
		2024/25 Actual	2025/26 Forecast	2026/27 Budget
		\$'000	\$'000	\$'000
	Operational Expenditure	5,366	7,931	6,873
	Capital Expenditure	419	1,229	1,278
	Revenue	(41,883)	(36,350)	(40,088)
	NET	(36,098)	(27,190)	(31,937)

Major Initiatives

- 123) International Twin City Functions - Yamagata Student exchange
- 124) IT Software and equipment replacement

Other Initiatives - Council Plan 2025-2029

- 125) Provide plain language information in English and priority community languages in formats accessible to everyone
- 126) Strengthen Council's customer service through the implementation of the Customer Experience Strategy.
- 127) Implement a Customer Relationship Management System to improve responsiveness and case tracking.
- 128) Promote engagement opportunities through a range of channels and ensure we provide feedback
- 129) Improve digital engagement platforms with translations and accessible features
- 130) Utilise the appropriate engagement method.
- 131) Partner with local organisations to reach underrepresented groups.
- 132) Provide plain-language tender guides and how-to resources for businesses
- 133) Establish a business support service with a dedicated contact for navigating Council processes.
- 134) Finalise and implement the Reconciliation Action Plan.
- 135) Conduct Business reviews to identify improvements to capability and resourcing.
- 136) Explore shared service models and continue to facilitate regular collaboration with neighbouring councils to improve efficiency.
- 137) Review and renew the rollout of the IT Strategy.
- 138) Partner with agencies to improve population and projection data.
- 139) Consider independent population studies to inform service planning.
- 140) Annually review capital expenditure, ensuring service priorities and financial sustainability against the 10-Year Financial Plan.
- 141) Advocate for fairer funding and policy settings that reduce the local impact of cost shifting
- 142) Develop structured entry-level pathways into Council, including scholarships, cadetships, internships, traineeships and apprenticeships.
- 143) Identify future skill needs and align workforce initiatives with Council's strategic direction.
- 144) Support succession planning to retain and grow local talent in priority service areas.

Service Performance Outcome Indicators*

Domain	Indicator	2024/25 Actual	2025/26 Forecast	2026/27 Budget
Governance	Consultation and engagement	53	54	55
	Financial decisions	18.1%	20.0%	13.7%

*refer to table at end of section 2.4 for information on the calculation of Service Performance Outcome Indicators.

Service Performance Outcome Indicators

Domain	Indicator	Performance Measure	Computation
Governance	Community engagement	Satisfaction with the opportunities offered by Council to be consulted on or engaged in Council decisions. (community satisfaction rating out of 100 with the consultation and engagement efforts of Council)	Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement
	Financial decisions	Total unpaid rates and charges (total unpaid rates and charges and unpaid interest on rates and charges for all financial years as a percentage of all rates and charges for the financial year)	[Sum of unpaid rates and charges and unpaid interest on rates and charges for all financial years / Sum of all rates and charges for the financial year] x100
Community	Library services	Library membership (Percentage of the population that are registered library members)	[Number of registered library members / Population] x100
	Maternal and Child Health services	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100
		Participation in the MCH service by Aboriginal children (percentage of Aboriginal children enrolled who participate in the MCH service)	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100
Environment	Roads	Sealed local roads below the intervention level (percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100
	Waste Management	Kerbside collection waste to landfill per serviced property (amount of waste collected from kerbside waste collection services that is sent to landfill per serviced property)	Amount of waste in tonnes (t) collected from kerbside waste collection services that is sent to landfill / Number of serviced properties
Responsiveness	Food safety	Critical and major non-compliance outcome notifications. (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100
	Statutory planning	Planning applications decided within the relevant required time (percentage of planning application decisions made within the relevant required time)	[Number of planning application decisions made within the relevant required timeframe / Number of planning application decisions made] x100
Cost	Library services	Cost of library services (direct cost of library services per head of population)	Direct cost of library services / Population
	Waste Management	Cost of kerbside waste collection services (direct cost of kerbside waste collection services per serviced property)	Direct cost of kerbside waste collection services / Number of serviced properties

2.5 Reconciliation with budgeted operating result

Strategic Objectives	Net Cost (Revenue) \$'000	Expenditure \$'000	Revenue \$'000
Strategic Objective 1 – Growth and Development	4,135	12,154	(8,019)
Strategic Objective 2 – Community and Liveability	4,512	6,343	(1,831)
Strategic Objective 3 – Health and Wellbeing	3,020	4,818	(1,798)
Strategic Objective 4 – Environmental Sustainability	884	8,335	(7,451)
Strategic Objective 5 – Infrastructure	25,441	40,902	(15,461)
Strategic Objective 6 – Transparency and Effectiveness	(30,936)	11,300	(42,236)
Total	7,056	83,852	(76,796)
Expenses added in:			
Depreciation and amortisation	17,281		
Written down value of disposals	2,064		
Deficit before capital items and additional funding sources	26,401		
Less capital items and additional funding sources			
Capital expenditure and asset purchases	36,017		
Loan principal repayments	116		
Repayment of lease liabilities	292		
Surplus funds	(10,024)		

3. Financial statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2026/27 has been supplemented with projections to 2029/30.

This section includes the following financial statements prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources

Council also prepares a Rates Determination Statement as part of the budget process which is in section 3.7. The Rates Determination Statement is not one of the financial statements mandated by the Local Government Regulations. Council prepares this statement so we can determine the surplus based on the level of rates and charges raised and budgeted operational and capital transactions.

The Rates Determination Statement does not include profit/loss on sale of assets or depreciation, which are both non-cash. It shows both the income and expenses for capital projects and net monies transferred to/from reserves, such as loan principal to repay interest only loans when they mature.

3.1 Comprehensive Income Statement

For the four years ending 30 June 2030

		Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000	2027/28 \$'000	Projections 2028/29 \$'000	2029/30 \$'000
	NOTES					
Income						
Rates and charges	4.1.1	34,913	36,085	38,237	39,566	40,664
Statutory fees and fines	4.1.2	857	889	926	953	978
User fees	4.1.3	4,961	5,312	5,756	5,981	6,196
Grants - operating	4.1.4	7,440	11,832	11,727	12,081	12,411
Grants - capital	4.1.4	16,852	13,618	8,223	4,336	4,409
Contributions - monetary	4.1.5	277	406	160	244	85
Net gain on disposal of property, infrastructure, plant and equipment		93	516	963	382	344
Other income	4.1.6	6,123	5,917	7,544	7,598	7,768
Total income		71,516	74,575	73,536	71,141	72,855
Expenses						
Employee costs	4.1.7	22,060	24,056	25,785	26,821	27,920
Materials and services	4.1.8	20,113	19,968	20,621	21,366	22,070
Depreciation	4.1.9	16,022	17,170	17,579	18,233	18,858
Depreciation – right of use assets	4.1.10	126	111	71	71	71
Allowance for impairment losses		7	1	48	19	19
Borrowing costs		56	34	18	8	2
Finance Costs - leases		23	17	7	4	2
Other expenses	4.1.11	4,462	3,194	4,340	3,778	3,919
Total expenses		62,869	64,551	68,469	70,300	72,861
Surplus for the year		8,647	10,024	5,067	841	(6)
Other comprehensive income items that will not be reclassified to surplus or deficit in future periods						
Net asset revaluation gain		12,400	73	6,444	1,163	3,775
Total comprehensive result		21,047	10,097	11,511	2,004	3,769

3.2 Balance Sheet

For the four years ending 30 June 2030

	NOTES	Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000	2027/28 \$'000	Projections 2028/29 \$'000	2029/30 \$'000
Assets						
Current assets						
Cash and cash equivalents		40,288	33,547	33,023	31,482	32,364
Trade and other receivables		9,164	9,513	4,156	4,084	4,166
Inventories		278	158	158	158	158
Other assets		1,337	1,488	1,488	1,488	1,488
Total current assets	4.2.1	<u>51,067</u>	<u>44,706</u>	<u>38,825</u>	<u>37,212</u>	<u>38,176</u>
Non-current assets						
Trade and other receivables		50	50	50	50	50
Property, infrastructure, plant and equipment		723,786	740,571	752,943	756,827	760,214
Right-of-use assets		324	213	142	71	-
Intangible assets		3,656	3,729	3,729	3,729	3,729
Total non-current assets	4.2.1	<u>727,816</u>	<u>744,563</u>	<u>756,864</u>	<u>760,677</u>	<u>763,993</u>
Total assets		<u>778,883</u>	<u>789,269</u>	<u>795,689</u>	<u>797,889</u>	<u>802,069</u>
Liabilities						
Current liabilities						
Trade and other payables		7,615	7,806	2,596	2,633	2,725
Trust funds and deposits		489	489	489	489	489
Provisions		5,405	5,894	6,383	6,872	7,361
Interest-bearing liabilities	4.2.3	408	303	260	98	40
Lease Liabilities	4.2.4	116	97	87	90	-
Total current liabilities	4.2.2	<u>14,033</u>	<u>14,589</u>	<u>9,815</u>	<u>10,182</u>	<u>10,615</u>
Non-current liabilities						
Provisions		2,943	2,960	2,976	2,994	3,011
Interest-bearing liabilities	4.2.3	584	397	137	40	-
Lease Liabilities	4.2.4	260	163	90	-	-
Total non-current liabilities	4.2.2	<u>3,787</u>	<u>3,520</u>	<u>3,203</u>	<u>3,034</u>	<u>3,011</u>
Total liabilities		<u>17,820</u>	<u>18,109</u>	<u>13,018</u>	<u>13,216</u>	<u>13,626</u>
Net assets		<u>761,063</u>	<u>771,160</u>	<u>782,670</u>	<u>784,674</u>	<u>788,443</u>
Equity						
Accumulated surplus		357,424	367,448	373,107	375,586	374,757
Reserves		403,639	403,712	409,563	409,088	413,686
Total equity		<u>761,063</u>	<u>771,160</u>	<u>782,670</u>	<u>784,674</u>	<u>788,443</u>

3.3 Statement of Changes in Equity

For the four years ending 30 June 2030

	NOTES	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2026 Forecast Actual					
Balance at beginning of the financial year		740,016	298,722	391,239	50,055
Surplus for the year		8,647	8,647	-	-
Net asset revaluation gain		12,400	-	12,400	-
Transfer to/(from) reserves		-	13,939	-	(13,939)
Balance at end of the financial year		761,063	321,308	403,639	36,116
2027 Budget					
Balance at beginning of the financial year		761,063	321,308	403,639	36,116
Surplus for the year		10,024	10,024	-	-
Net asset revaluation gain		73	-	73	-
Transfer to/(from) reserves		-	7,180	-	(7,180)
Balance at end of the financial year	4.3.1	771,160	338,512	403,712	28,936
2028					
Balance at beginning of the financial year		771,160	338,512	403,712	28,936
Surplus for the year		5,067	5,067	-	-
Net asset revaluation gain		6,444	-	6,444	-
Transfer to/(from) reserves		-	592	-	(592)
Balance at end of the financial year		782,670	344,171	410,156	28,344
2029					
Balance at beginning of the financial year		782,670	344,171	410,156	28,344
Surplus for the year		841	841	-	-
Net asset revaluation gain		1,163	-	1,163	-
Transfer to/(from) reserves		-	1,638	-	(1,638)
Balance at end of the financial year		784,674	346,650	411,318	26,706
2030					
Balance at beginning of the financial year		784,674	346,650	411,318	26,706
Surplus for the year		(6)	(6)	-	-
Net asset revaluation gain		3,775	-	3,775	-
Transfer to/(from) reserves		-	(823)	-	823
Balance at end of the financial year		788,443	345,821	415,094	27,528

3.4 Statement of Cash Flows

For the four years ending 30 June 2030

		Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000	2027/28 \$'000	Projections 2028/29 \$'000	2029/30 \$'000
	NOTES	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		34,531	35,734	41,280	39,557	40,689
Statutory fees and fines		857	889	1,098	1,046	1,074
User fees		5,457	5,843	6,822	6,560	6,801
Grants – operating		7,440	11,832	12,635	12,052	12,390
Grants - capital		14,290	13,618	8,860	4,543	4,404
Contributions - monetary		277	406	160	244	85
Interest received		2,467	1,893	1,856	1,740	1,754
Other receipts		4,050	4,467	6,769	6,446	6,622
Net GST refund / payment		1,454	1,321	2,931	2,966	2,775
Employee costs		(21,670)	(23,550)	(25,973)	(26,300)	(27,399)
Materials and services		(25,785)	(25,247)	(31,975)	(27,635)	(28,512)
Net cash provided by operating activities	4.4.1	23,368	27,206	24,463	21,219	20,683
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(34,512)	(36,017)	(26,085)	(23,101)	(20,351)
Proceeds from sale of property, infrastructure, plant and equipment		467	2,578	1,510	700	642
Net cash used in investing activities	4.4.2	(34,045)	(33,439)	(24,575)	(22,401)	(19,709)
Cash flows from financing activities						
Finance costs		(56)	(34)	(18)	(8)	(2)
Interest paid – lease liability		(23)	(17)	(7)	(4)	(2)
Repayment of borrowings		(788)	(292)	(303)	(260)	(97)
Repayment of lease liabilities		(87)	(116)	(84)	(87)	(90)
Net cash provided by / (used in) financing activities	4.4.3	(954)	(459)	(412)	(359)	(191)
Net increase/(decrease) in cash and cash equivalents		(11,631)	(6,692)	(524)	(1,541)	782
Cash and cash equivalents at the beginning of the financial year		51,870	40,239	33,547	33,023	31,482
Cash and cash equivalents at the end of the financial year		40,239	33,547	33,023	31,482	32,264

3.5 Statement of Capital Works

For the four years ending 30 June 2030

		Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000	2027/28 \$'000	Projections 2028/29 \$'000	2029/30 \$'000
	NOTES					
Property						
Land		588	-	2,234	2,290	2,282
Buildings		12,269	6,987	4,723	2,583	2,821
Total property		12,857	6,987	6,957	4,873	5,103
Plant and equipment						
Heritage plant and equipment		257	1,050	-	-	-
Plant, machinery and equipment		1,765	2,214	1,532	1,590	1,435
Fixtures, fittings and furniture		20	507	34	35	36
Computers and telecommunications		317	1,210	217	146	548
Total plant and equipment		2,359	4,981	1,783	1,771	2,019
Infrastructure						
Sealed roads		10,152	10,886	7,541	6,702	6,402
Unsealed roads		1,444	840	880	930	980
Footpaths and cycleways		885	819	670	465	810
Drainage		1,049	2,716	440	846	1,071
Recreational, leisure and community facilities		1,267	1,421	1,455	450	-
Waste management		156	788	1,200	2,100	-
Parks, open space and streetscapes		1,396	2,363	2,555	2,397	1,888
Other infrastructure		2,782	4,044	266	500	256
Total infrastructure		19,131	23,877	15,007	14,390	11,407
Cultural and heritage						
Library books		165	172	170	175	180
Total cultural and heritage		165	172	170	175	180
Total capital works expenditure	4.5.1	34,512	36,017	23,917	21,209	18,709
Expenditure types represented by:						
New asset expenditure		12,166	5,348	7,449	6,259	5,878
Asset renewal expenditure		20,665	22,647	12,230	12,894	11,952
Asset expansion expenditure		-	-	-	-	-
Asset upgrade expenditure		1,681	8,022	4,238	2,056	879
Total capital works expenditure	4.5.1	34,512	36,017	23,917	21,209	18,709
Funding sources represented by:						
Grants		14,595	13,618	8,223	4,336	4,409
Contributions		76	276	75	71	-
Council cash		19,841	22,123	15,619	16,802	14,300
Total capital works expenditure	4.5.1	34,512	36,017	23,917	21,209	18,709

3.6 Statement of Human Resources

For the four years ending 30 June 2030

	Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000	2027/28 \$'000	Projections 2028/29 \$'000	2029/30 \$'000
Staff expenditure					
Employee costs – operating	21,932	24,056	25,785	26,821	27,920
Employee costs - capital	128	160	165	170	175
Total staff expenditure	22,060	24,216	25,950	26,991	28,095
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	199.4	201.9	201.9	201.9	201.9
Total staff numbers	199.4	201.9	201.9	201.9	201.9

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2026/27 \$'000	Comprises	
		Permanent Full time \$'000	Permanent Part Time \$'000
Corporate services	7,061	4,698	2,363
Infrastructure	6,980	6,780	200
Development and planning	4,296	2,394	1,902
Community and cultural services	5,424	2,807	2,617
Total permanent staff expenditure	23,761		
Temporary agency staff	295		
Capitalised labour costs	160		
Total Expenditure	24,216		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget FTE	Comprises	
		Permanent Full time	Permanent Part Time
Corporate services	36.1	24	12.1
Infrastructure	80.3	78	2.3
Development and planning	43.0	24	19.0
Community and cultural services	42.5	22	20.5
Total permanent staff	201.9	148	53.9

3.6.1 Summary of Planned Human Resources Expenditure

	Budget 2026/27 \$'000	2027/28 \$'000	Projections 2028/29 \$'000	2029/30 \$'000
Corporate Services				
Permanent – Full time	4,698	5,059	5,287	5,530
Female	2,936	3,162	3,304	3,456
Male	1,762	1,897	1,983	2,074
Permanent – Part time	2,363	2,545	2,660	2,782
Female	2,284	2,460	2,571	2,689
Male	79	85	89	93
Total Corporate Services	7,061	7,604	7,947	8,312
Infrastructure				
Permanent – Full time	6,780	7,302	7,631	7,981
Female	1,130	1,217	1,272	1,330
Male	5,650	6,085	6,359	6,651
Permanent – Part time	200	215	225	235
Female	124	133	139	145
Male	76	82	86	90
Total Infrastructure	6,980	7,517	7,856	8,216
Development and Planning				
Permanent – Full time	2,394	2,578	2,695	2,818
Female	898	967	1,010	1,057
Male	1,496	1,611	1,685	1,761
Permanent – Part time	1,902	2,048	2,140	2,239
Female	1,384	1,491	1,558	1,630
Male	518	557	582	609
Total Development and Planning	4,296	4,626	4,835	5,057
Community and Cultural Services				
Permanent – Full time	2,807	3,023	3,160	3,305
Female	2,169	2,336	2,442	2,554
Male	638	687	718	751
Permanent – Part time	2,617	2,817	2,943	3,078
Female	2,413	2,598	2,716	2,840
Male	204	219	227	238
Total Community and Cultural Services	5,424	5,840	6,103	6,383
Temporary agency staff	295	318	332	347
Capitalised labour costs	160	165	170	175
Total staff expenditure	24,216	26,070	27,243	28,490

	Budget 2026/27 FTE	2027/28 FTE	Projections 2028/29 FTE	2029/30 FTE
Corporate Services				
Permanent – Full time	24.0	24.0	24.0	24.0
Female	15.0	15.0	15.0	15.0
Male	9.0	9.0	9.0	9.0
Permanent – Part time	12.1	12.1	12.1	12.1
Female	11.7	11.7	11.7	11.7
Male	0.4	0.4	0.4	0.4
Total Corporate Services	36.1	36.1	36.1	36.1
Infrastructure				
Permanent – Full time	78.0	78.0	78.0	78.0
Female	13.0	13.0	13.0	13.0
Male	65.0	65.0	65.0	65.0
Permanent – Part time	2.3	2.3	2.3	2.3
Female	1.4	1.4	1.4	1.4
Male	0.9	0.9	0.9	0.9
Total Infrastructure	80.3	80.3	80.3	80.3
Development and Planning				
Permanent – Full time	24.0	24.0	24.0	24.0
Female	9.0	9.0	9.0	9.0
Male	15.0	15.0	15.0	15.0
Permanent – Part time	19.0	19.0	19.0	19.0
Female	13.8	13.8	13.8	13.8
Male	5.2	5.2	5.2	5.2
Total Development and Planning	43.0	43.0	43.0	43.0
Community and Cultural Services				
Permanent – Full time	22.0	22.0	22.0	22.0
Female	17.0	17.0	17.0	17.0
Male	5.0	5.0	5.0	5.0
Permanent – Part time	20.5	20.5	20.5	20.5
Female	18.9	18.9	18.9	18.9
Male	1.6	1.6	1.6	1.6
Total Community and Cultural Services	42.5	42.5	42.5	42.5
Total staff numbers	201.9	201.9	201.9	201.9

3.7 Rates Determination Statement

For the four years ending 30 June 2030

	Forecast Actual	Budget	Projections		
	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
Income					
Rates and charges	34,913	36,085	38,237	39,567	40,664
Statutory fees and fines	857	889	926	953	978
User fees	4,945	5,312	5,756	5,981	6,196
Grants - operating	7,151	11,832	11,727	12,081	12,411
Grants – capital	14,595	13,618	8,223	4,336	4,409
Contributions – monetary	277	406	160	244	85
Proceeds from disposal of property, infrastructure, plant and equipment	467	2,578	1,373	636	584
Other income	6,123	5,917	7,543	7,596	7,768
Total income	69,328	76,637	73,945	71,394	73,095
Expenses					
Employee costs	22,060	24,056	25,279	26,315	27,414
Materials and services	20,113	19,968	20,923	21,675	22,388
Bad and doubtful debts	-	-	-	-	-
Borrowing costs	56	34	18	8	2
Other expenses	4,572	3,327	4,039	3,468	3,601
Total expenses	46,801	47,385	50,259	51,466	53,405
Net operating result	22,527	29,252	23,686	19,928	19,690
Less capital items/loans					
Capital expenditure and asset purchases	(34,512)	(36,017)	(23,917)	(21,209)	(18,709)
Loan principal redemption	(788)	(292)	(303)	(260)	(98)
Rates determination result	(35,300)	(36,309)	(24,220)	(21,469)	(18,807)
Reserve transfers (net)	13,938	7,122	592	1,638	(823)
Budget result surplus	1,165	65	58	97	60

4. Notes to the financial statements

4.1 Comprehensive Income Statement

4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Budget, rates and charges were identified as a significant source of revenue. Planning for future rate increases has therefore been an important component of the financial planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2026/27 the FGRS cap has been set at 2.75%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rates will increase by the rate cap of 2.75%. Council does not have a municipal charge applicable to each property.

This will raise total rates and charges for 2026/27 of \$36.1 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000	Change	
			\$'000	%
General rates*	29,458	30,616	1,158	3.9%
Waste management charge	4,455	4,651	196	4.4%
Special marketing rate	400	408	8	2.0%
Rate agreements – Electricity Industry Act	331	342	11	3.3%
Supplementary rates and rate adjustments	186	110	(76)	(40.9%)
Rates abandonments and other adjustments	83	(42)	(125)	(150.6%)
Total rates and charges	34,913	36,085	1,172	3.4%

*These items are subject to the rate cap established under the FGRS.

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2025/26 cents/\$CIV	2026/27 cents/\$CIV	Change
General – Residential & Recreational	0.418875	0.400146	(4.5%)
Residential vacant land – Swan Hill and Robinvale	1.340400	1.280469	(4.5%)
Commercial – Swan Hill & Robinvale	0.544538	0.520190	(4.5%)
Industrial – Swan Hill & Robinvale	0.460763	0.480176	4.2%
Industrial and commercial – other	0.460763	0.480176	4.2%
Farming – irrigation district	0.418875	0.400146	(4.5%)
Farming – dry land	0.335100	0.320117	(4.5%)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2025/26	2026/27	Change	
	\$'000	\$'000	\$'000	%
General – Residential & Recreational	13,029	13,046	17	0.1%
Residential vacant land – Swan Hill and Robinvale	142	130	(12)	(8.5%)
Commercial – Swan Hill & Robinvale	1,816	2,009	193	10.6%
Industrial – Swan Hill & Robinvale	754	949	195	25.8%
Industrial and commercial – other	404	464	60	14.9%
Farming – irrigation district	7,701	7,866	165	2.1%
Farming – dry land	5,615	6,152	537	9.6%
Total amount to be raised by general rates	29,461	30,616	1,155	3.9%

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2025/26	2026/27	Change	
	Number	Number	Number	%
General – Residential & Recreational	8,181	8,270	89	1.1%
Residential vacant land – Swan Hill and Robinvale	51	57	6	11.8%
Commercial – Swan Hill & Robinvale	491	494	3	0.6%
Industrial – Swan Hill & Robinvale	286	287	1	0.3%
Industrial and commercial – other	114	113	(1)	(0.9%)
Farming – irrigation district	2,011	2,013	2	0.1%
Farming – dry land	1,232	1,226	(6)	(0.5%)
Total number of assessments	12,366	12,460	94	0.8%

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2025/26	2026/27	Change	
	\$'000	\$'000	\$'000	%
General – Residential & Recreational	3,110,514	3,260,402	149,888	4.8%
Residential vacant land – Swan Hill and Robinvale	10,577	10,173	(404)	(3.8%)
Commercial – Swan Hill & Robinvale	333,462	386,283	52,821	15.8%
Industrial – Swan Hill & Robinvale	163,696	197,738	34,042	20.8%
Industrial and commercial – other	87,709	96,550	8,841	10.1%
Farming – irrigation district	1,838,442	1,965,748	127,306	6.9%
Farming – dry land	1,675,521	1,921,733	246,212	14.7%
Total value of land	7,219,921	7,838,627	618,706	8.6%

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2025/26	Per Rateable Property 2026/27	Change	
	\$	\$	\$	%
Municipal	-	-	-	-

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2025/26 \$	2026/27 \$	Change \$	%
Municipal	-	-	-	-

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2025/26 \$	Per Rateable Property 2026/27 \$	Change \$	%
120 litre garbage bin and 240 litre recycling bin	396	408	12	3.0%
240 litre garbage bin and 240 litre recycling bin	599	618	19	3.2%
240 litre green waste bin	103	106	3	2.9%

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

Type of Charge	2025/26 \$'000	2026/27 \$'000	Change \$'000	%
120 litre garbage bin and 240 litre recycling bin	2,065	2,147	82	4.0%
240 litre garbage bin and 240 litre recycling bin	2,196	2,279	83	3.8%
240 litre green waste bin	193	225	32	16.6%
Total	4,454	4,651	197	4.4%

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	Forecast 2025/26 \$'000	Budget 2026/27 \$'000	Change \$'000	%
General rates	29,458	30,616	1,158	3.9%
Kerbside collection and recycling	4,455	4,651	196	4.4%
Special marketing rate	400	408	8	2.0%
Rate agreements – Electricity Industry Act	331	342	11	3.3%
Supplementary rates and charges	186	110	(76)	(40.9%)
Total Rates and charges	34,830	36,127	1,297	3.7%

4.1.1(l) Fair Go Rates System Compliance

Swan Hill Rural City Council is fully compliant with the State Government's Fair Go Rates System.

	2025/26	2026/27
Total Rates (annualised)	\$28,602,574	\$29,796,746
Number of rateable properties	12,366	12,460
Base Average Rate	\$2,313.00	\$2,391.39
Maximum Rate Increase (set by the State Government)	3.00%	2.75%
Capped Average Rate	\$2,382.39	\$2,457.15
Budgeted Average Rate	\$2,382.39	\$2,457.15
Maximum General Rates and Municipal Charges Revenue	\$29,460,635	\$30,616,129
Budgeted General Rates and Municipal Charges Revenue	\$29,460,635	\$30,616,129

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa
- Changes in rating from CIV to rate agreements (solar farms).

4.1.1(n) Differential rates

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.400146 per cent (0.00400146 cents in the dollar of CIV) for all rateable residential and recreational properties.
- A vacant residential land rate of 1.280469 per cent (0.01280469 cents in the dollar of CIV) for all rateable vacant residential land within the townships of Swan Hill and Robinvale that does not have a permanent dwelling established on it five years after it was last zoned residential or three years after it was last sold as a subdivided residential allotment.
- A commercial rate of 0.520190 per cent (0.00520190 cents in the dollar of CIV) for all rateable land used for commercial purposes within the Swan Hill and Robinvale townships.
- An industrial rate of 0.480176 per cent (0.00480176 cents in the dollar of CIV) for all rateable land used for industrial purposes within the municipality and all rateable commercial properties outside of the Swan Hill and Robinvale townships.
- A farming – irrigation district rate of 0.400146 per cent (0.00400146 cents in the dollar of CIV) for all rateable land within the irrigated districts of the Swan Hill Rural City Council municipality.
- A farming – dryland rate of 0.320117 per cent (0.00320117 cents in the dollar of CIV) for farmland without access to irrigation infrastructure that is primarily used for broadacre cropping and sheep production.

Each differential rate will be determined by multiplying the CIV of rateable land by the relevant percentages indicated above.

The primary differential rate percentages are summarised here.

Type or class of land	2025/26	2026/27
General – Residential & Recreational	100%	100%
Residential vacant land – Swan Hill and Robinvale	320%	320%
Commercial – Swan Hill & Robinvale	130%	130%
Industrial – Swan Hill & Robinvale	110%	120%
Industrial and commercial – other	110%	120%
Farming – irrigation district	100%	100%
Farming – dry land	80%	80%

Council believes each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out in Council's Revenue and Rating Plan 2025-2029, which is available for viewing on the Council's website.

4.1.2 Statutory fees and fines

	Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000	Change	
			\$'000	%
Infringements and costs	130	134	4	3.1%
Building and planning fees	285	339	54	18.9%
Animal registration / release fees	157	163	6	3.8%
Health registration fees	151	154	3	2.0%
Other fees and fines	134	99	(35)	(26.1%)
Total statutory fees and fines	857	889	32	3.7%

Statutory fees and fines relate mainly to charges levied in accordance with legislation and include animal registrations, *Public Health and Wellbeing Act 2008* registrations and parking fines. Increases in statutory fees and fines are made in accordance with legislative requirements.

Statutory fees and fines are forecast to increase by 3.7 per cent compared to 2025/26. The majority of this increase is due to increased building & planning activity.

A detailed listing of statutory fees is included in Appendix A.

4.1.3 User fees

	Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000	Change	
			\$'000	%
Aged and health services	43	43	-	-
Childcare / children's programs	126	131	5	4.0%
Parking	190	225	35	18.4%
Sales – admissions	1,321	1,447	126	9.5%
Sales – merchandise, catering, other sales	711	748	37	5.2%
Hire and leasing fees	1,021	1,064	43	4.2%
Livestock exchange	737	600	(137)	(18.6%)
Other fees and charges	213	238	25	11.7%
Waste management services	599	816	217	36.2%
Total user fees	4,961	5,312	531	7.1%

User charges relate mainly to the recovery of service delivery costs through charging fees to Council service users. This includes use of leisure, entertainment and other community facilities and the provision of human services such as after school, vacation care and home care services. In setting the budget, the key principle for determining the level of user charges has been to ensure that increases do not exceed CPI increases or market levels. User charges are projected to increase 7.1 per cent or \$0.37 million from 2026/27. A detailed listing of fees and charges is included in Appendix A.

4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000	Change \$'000 %	
Grants to be received in respect of the following:				
Summary of grants				
Commonwealth funded grants	15,473	17,193	1,720	11.1%
State funded grants	8,819	8,257	(562)	(6.4%)
Total grants received	24,292	25,450	1,158	4.8%
(a) Operating Grants				
<i>Recurrent - Commonwealth Government</i>				
Victoria Grants Commission – general purpose	3,150	6,561	3,411	108.3%
Victoria Grants Commission – local roads	1,588	3,226	1,638	103.1%
Out of school hours care	322	334	12	3.7%
<i>Recurrent - State Government</i>				
Public Health	42	37	(5)	(11.9%)
Art gallery and performing arts	150	150	-	-
School crossing supervisors	65	65	-	-
Libraries	216	217	1	0.5%
Maternal and child health	676	676	-	-
Other	138	138	-	-
Total recurrent operating grants	6,347	11,404	5,057	79.7%
<i>Non-recurrent - State Government</i>				
Community projects	177	100	(77)	(43.5%)
Environmental protection	85	85	-	-
Cultural and heritage	51	8	(43)	(84.3%)
Economic development	557	175	(382)	(68.6%)
Family and children	206	60	(146)	(70.9%)
Other	17	-	(17)	(100.0%)
Total non-recurrent operating grants	1,093	428	(665)	(60.8%)
Total operating grants	7,440	11,832	4,392	59.0%
(b) Capital Grants				
<i>Recurrent - Commonwealth Government</i>				
Roads to recovery	3,261	2,524	(737)	(22.6%)
Total recurrent capital grants	3,261	2,524	(737)	(22.6%)
<i>Non-recurrent – Commonwealth Government</i>				
Local Roads and Community Infrastructure	1,358	-	(1,358)	(100.0%)
Growing the Regions Program	4,000	1,076	(2,924)	(73.1%)
Safer Local Roads and Infrastructure Program	1,520	3,472	1,952	128.4%
Regional Airports Program	274	-	(274)	(100.0%)

	Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000	Change \$'000 %	
Non-recurrent – State Government				
Buildings	4,611	4,000	(611)	(13.3%)
Footpaths	145	-	(145)	(100.0%)
Parks, playgrounds and street beautification	323	190	(133)	(41.2%)
Recreation and leisure	462	400	(62)	(13.4%)
Cultural and heritage	40	908	868	2170.0%
Other infrastructure	-	953	953	100.0%
Emergency management	853	-	(853)	(100.0%)
Waste management	5	95	90	1800.0%
Total non-recurrent capital grants	13,591	11,094	(2,497)	(18.4%)
Total capital grants	16,852	13,618	(3,234)	(19.2%)
Total Grants	24,292	25,450	1,158	4.8%

Operating grants - include all monies received from State and Federal sources for the purposes of delivering Council services to ratepayers.

Overall, the level of operating grants is projected to increase by 59 per cent or \$4.39 million compared to 2025/26.

Capital grants - include all monies received from State, Federal and community sources for the purposes of funding the capital works program.

Overall, the level of capital grants has decreased by 19.2 per cent or \$3.2 million compared to 2025/26. Refer to Section 4.5 for a detailed analysis of the capital grants and contributions expected to be received during the 2026/27 year.

4.1.5 Contributions - monetary

	Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000	Change \$'000 %	
Community projects	20	-	(20)	(100.0%)
Cultural and heritage	95	136	41	43.2%
Footpaths	20	30	10	50.0%
Economic development	7	-	(7)	(100.0%)
Recreational, leisure and community facilities	135	240	105	77.8%
Total contributions	277	406	129	46.6%

Monetary contributions relate to money paid by developers for public resort and recreation, drainage and car parking in accordance with planning permits issued for property development. Community and user groups also pay contributions towards capital projects for assets at their sporting facility or community organisation.

Contributions are projected to increase by \$0.1 million or 46.6 per cent compared to 2025/26.

4.1.6 Other income

	Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000	Change	
			\$'000	%
Interest	2,467	1,893	(574)	(23.3%)
Reimbursements	1,642	1,756	114	6.9%
Tower Hill land sales	1,879	2,160	281	15.0%
Other	135	108	(27)	(20.0%)
Total other income	6,123	5,917	(206)	(3.4%)

Other income relates to a range of items that do not fit the earlier classifications. The majority of this income is represented by land sales at Tower Hill, interest and reimbursements.

4.1.7 Employee costs

	Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000	Change	
			\$'000	%
Wages and salaries	17,152	19,335	2,183	12.7%
WorkCover	622	356	(266)	(42.8%)
Agency staff	566	295	(271)	(47.9%)
Long service leave	490	525	35	7.1%
Staff training	267	293	26	9.7%
Superannuation	2,701	2,983	282	10.4%
Fringe benefits	82	82	-	-
Other	180	187	7	3.9%
Total employee costs	22,060	24,056	1,996	9.0%

Employee costs include all direct labour related expenditure such as wages, salaries and indirect costs (overheads) such as staff training, leave entitlements, employer superannuation and WorkCover. It also includes temporary staff employed through agencies.

Employee costs are forecast to increase by 9.0 per cent or \$2.0 million compared to 2025/26 forecast actuals, or 6.2 per cent increase compared to the 2025/26 budget. Key factors of this movement are:

- Filling a number of vacant permanent positions.
- Council's Enterprise Bargaining Agreement increase.
- Merit based salary movements paid in addition to the general EBA increase.
- A reduction in agency staff, resulting in a saving of \$0.27 million. Agency staff are used to cover vacant positions.
- Increased training to ensure staff are equipped to meet emerging community needs and evolving regulatory requirements.

4.1.8 Materials and services

	Forecast Actual 2025/26	Budget 2026/27	Change	
	\$'000	\$'000	\$'000	%
Contract payments	5,647	7,378	1,731	30.7%
Community grants sponsorship & contributions	940	882	(58)	(6.2%)
Building maintenance	1,471	1,198	(273)	(18.6%)
General maintenance	3,340	2,797	(543)	(16.3%)
Utilities	2,013	2,042	29	1.4%
Office administration	978	973	(5)	(0.5%)
Information technology	1,826	1,583	(243)	(13.3%)
Insurance	989	1,134	145	14.7%
Consultants	1,961	1,002	(959)	(48.9%)
Emergency response	64	73	9	14.1%
Other materials and services	846	900	54	6.4%
Total materials and services	20,075	19,962	(113)	(0.6%)

Materials and services include the purchase of consumables, payments to contractors for the provision of services, utility costs and emergency response requirements. Materials and services are forecast to decrease by 0.6 per cent compared to 2025/26.

4.1.9 Depreciation

	Forecast Actual 2025/26	Budget 2026/27	Change	
	\$'000	\$'000	\$'000	%
Property	2,782	3,198	416	15.0%
Plant and equipment	1,777	2,031	254	14.3%
Infrastructure	11,020	11,495	475	4.3%
Cultural and heritage	443	446	3	0.7%
Total depreciation	16,022	17,170	1,148	7.2%

Depreciation is an accounting measure that attempts to allocate the value (consumption) of an asset over its useful life for Council's property, plant and equipment and infrastructure assets such as roads and drains. The increase of \$1.15 million for 2026/27 is due mainly to the completion of the 2025/26 capital works program and the full year effect of depreciation on these capital projects, along with the effects of revaluations performed in 2025/26. Refer to Section 4.5 for a more detailed analysis of Council's capital works program for the 2026/27 year.

4.1.10 Depreciation – right of use assets

	Forecast Actual 2025/26	Budget 2026/27	Change	
	\$'000	\$'000	\$'000	%
Property	126	111	(15)	(11.9%)
Total depreciation – right of use assets	126	111	(15)	(11.9%)

Depreciation is the decline in value of a right of use asset over the period of a lease.

4.1.11 Other expenses

	Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000	Change	
			\$'000	%
Auditors' remuneration	143	128	(15)	(10.5%)
Vehicle registrations	106	106	-	-
Bank charges	62	69	7	11.3%
Non-recurrent projects	3,311	1,947	(1,364)	(41.2%)
Legal costs	96	137	41	42.7%
Councillor allowances	360	378	18	5.0%
Operating lease rentals	237	263	26	11.0%
Other	148	165	17	11.5%
Total other expenses	4,463	3,193	(1,270)	28.5%

Other expenses include audit fees, Councillor allowances, legal costs, bank charges, fire service levy on Council properties, operating lease rentals and vehicle registrations. Non-recurrent major projects are those operational projects identified via Council's Major Projects Plan. A full list of non-capitalised major projects is provided in Appendix B.

4.2 Balance Sheet

4.2.1 Assets

Current Assets (\$6.36 million decrease) and Non-Current Assets (\$16.75 million increase)

Cash and cash equivalents include cash and investments such as cash held in the bank and on hand, and the value of investments in term deposits or other highly liquid investments with short term maturities. Current asset balances are projected to decrease by \$6.36 million during the year as new and carried forward capital works projects are completed.

Trade and other receivables are monies owed to Council. Short term debtors are not expected to change significantly in the budget. Long term debtors (non-current) also remain unchanged as the outstanding debt to Council is yet to fall due. Other assets include items such as prepayments for expenses that Council has paid in advance of service delivery and accrued income.

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles and equipment that Council has built up over many years. The \$16.75 million increase in this balance is attributable to the net result of the capital works program (\$36.02 million of capital works) and the revaluation of infrastructure assets (\$0.07 million), less the depreciation of assets (\$17.17 million) and the sale of property, plant and equipment (\$0.93 million).

4.2.2 Liabilities

Current Liabilities (\$0.56 million increase) and Non-Current Liabilities (\$0.27 million decrease)

Trade and other payables are those to whom Council owes money as at 30 June. These liabilities are budgeted to remain consistent with 2025/26 levels.

Provisions include both employee and landfill restoration provisions. Employee provisions include accrued long service leave, annual leave and rostered days off owing to employees. These employee entitlements are expected to increase marginally due to an increase of Collective Agreement outcomes. Landfill restoration provisions are for the impending restoration requirements of Council owned landfill sites. Significant works are required at the end of the landfill cell life to remediate the site and ensure compliance with all regulatory requirements. Landfill restoration provisions continue to increase as the landfill cells near capacity.

Interest-bearing liabilities are borrowings of Council. Council is budgeting to repay loan principal of \$0.12 million over the year. No new borrowings are budgeted over the upcoming four years.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2025/26 \$'000	2026/27 \$'000	2027/28 \$'000	2028/29 \$'000	2029/30 \$'000
Amount borrowed as at 30 June of the prior year	1,780	992	700	397	137
Amount proposed to be borrowed	-	-	-	-	-
Amount projected to be redeemed	788	292	303	260	97
Amount of borrowings as at 30 June	992	700	397	137	40

Council also sets aside cash to fund the principal repayment of interest only loans when they mature. The repayment of this loan will occur in 2025/26 (\$0.5 million).

4.2.4 Leases by category

As a result of the introduction of AASB 16 Leases, right-of-use assets and lease liabilities have been recognised as outlined in the table below.

	Forecast Actual 2025/26 \$'000	Budget 2026/27 \$'000
Right-of-use assets		
Property	324	213
Total right-of-use assets	324	213
Lease liabilities		
Current lease liabilities		
Land and buildings	116	97
Total current lease liabilities	116	97
Non-current lease liabilities		
Land and buildings	260	163
Total non-current lease liabilities	260	163
Total lease liabilities	376	260

Where the interest rate applicable to a lease is not expressed in the lease agreement, Council applies the average incremental borrowing rate in the calculation of lease liabilities. The current incremental borrowing rate is 5.60%.

4.3 Statement of changes in Equity

4.3.1 Equity

Equity (\$10.1 million increase)

Total equity always equals net assets and is made up of the following components:

- Accumulated surplus, which is the value of all net assets less reserves that have accumulated over time. The increase is due to the budgeted operational surplus.
- Reserves, including the asset revaluation reserve, represents the difference between the previously recorded value of assets and their current valuations, as well as other reserves that Council wishes to set aside to meet a specific purpose in the future and to which there is no existing liability.

4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by operating activities

Operating activities (\$3.8 million increase)

The net cash flows from operating activities refer to the cash generated or used in the normal service delivery functions of Council. Operating activities will generate \$27.21 million during 2026/27. This is a 16.4 per cent increase on the forecast \$23.37 million generated in 2025/26.

4.4.2 Net cash flows used in investing activities

Investing activities (\$0.61 million decrease)

The significant value of payments for investing activities represents the capital works expenditure detailed in Section 4.5 of this budget report. Proceeds from sale of assets are forecast to increase by \$2.11 million.

4.4.3 Net cash flows used in financing activities

Financing activities (\$0.50 million decrease)

For 2026/27 the total of principal repayments is projected to be \$0.29 million and finance charges to be \$0.03 million. Repayment of lease liabilities is forecasts to be \$0.12 million with interest on the lease liabilities to be \$0.02 million. No new borrowings are forecast.

4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken in 2026/27, classified by expenditure type and funding source. Works are also disclosed as current budget (4.5.2) or carried forward projects from prior year (4.5.3).

4.5.1 Summary

	Forecast Actual 2025/26	Budget 2026/27	Change	
	\$'000	\$'000	\$'000	%
Property	10,753	6,987	(3,766)	(35.0%)
Plant and equipment	1,875	3,927	2,052	109.4%
Infrastructure	21,442	23,875	2,433	11.3%
Culture and Heritage	442	1,228	786	177.8%
Total	34,512	36,017	1,505	4.4%

	Project Cost	Asset expenditure types				Summary of Funding Sources			
	\$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Property	6,987	-	1,541	5,446	-	(4,000)	-	(2,987)	-
Plant and equipment	3,927	396	3,531	-	-	(313)	-	(3,614)	-
Infrastructure	23,875	4,533	16,766	2,576	-	(8,398)	(270)	(15,207)	-
Culture and Heritage	1,228	13	1,215	-	-	(907)	(6)	(315)	-
Total	36,017	4,942	23,053	8,022	-	(13,618)	(276)	(22,123)	-

4.5.2 – 2026/27 Budget

Capital Works Area	Project Cost	Asset expenditure types				Summary of Funding sources			
	\$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
Buildings									
Annual Maintenance & Capital Improvements – various buildings	400	-	400	-	-	-	-	(400)	-
Swan Hill Town Hall - Building & Equipment renewal	50	-	50	-	-	-	-	(50)	-
Implement Public Toilet Strategy - renewal works	536	-	536	-	-	-	-	(536)	-
Total Buildings	986	-	986	-	-	-	-	(986)	-
TOTAL PROPERTY	986	-	986	-	-	-	-	(986)	-
PLANT AND EQUIPMENT									
Plant, Machinery and Equipment									
Plant & Equipment renewal	1,728	-	1,728	-	-	-	-	(1,728)	-
Replacement of Irrigation Pump at Robinvale	487	-	487	-	-	-	-	(487)	-
Total Plant, Machinery and Equipment	2,215	-	2,215	-	-	-	-	(2,215)	-
Furniture and Equipment									
Parking Ticket Machine installation & replacement	106	-	106	-	-	-	-	(106)	-
Total Furniture and Equipment	106	-	106	-	-	-	-	(106)	-
Computers and Telecommunications									
IT Equipment replacement	140	-	140	-	-	-	-	(140)	-
Total Computers and Telecommunications	140	-	140	-	-	-	-	(140)	-
TOTAL PLANT AND EQUIPMENT	2,461	-	2,461	-	-	-	-	(2,461)	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
INFRASTRUCTURE									
Sealed Roads									
Sealed roads reseals	1,440	-	1,440	-	-	-	-	(1,440)	-
Sealed roads reconstruction	1,190	-	1,190	-	-	-	-	(1,190)	-
Sealed roads shoulder resheeting	260	-	260	-	-	-	-	(260)	-
R2R – Road reconstructions	2,524	-	2,524	-	-	(2,524)	-	-	-
Total Sealed Roads	5,414	-	5,414	-	-	(2,524)	-	(2,890)	-
Unsealed Roads									
Gravel roads resheeting program	840	-	840	-	-	-	-	(840)	-
Total Unsealed Roads	840	-	840	-	-	-	-	(840)	-
Kerb and Channel									
Kerb and channel renewal	280	-	280	-	-	-	-	(280)	-
Total Kerb and Channel	280	-	280	-	-	-	-	(280)	-
Footpaths and Cycleways									
Disabled Kerb Crossings, Swan Hill & Robinvale	38	-	-	38	-	-	-	(38)	-
Footpath replacement program	75	-	75	-	-	-	-	(75)	-
Missing Links footpath program	520	520	-	-	-	-	(30)	(490)	-
Bicycle path construction program	130	130	-	-	-	-	-	(130)	-
Total Footpaths and Cycleways	763	650	75	38	-	-	(30)	(733)	-
Drainage									
Upgrade Stormwater Network Swan Hill	1,716	-	-	1,716	-	-	-	(1,716)	-
Total Drainage	1,716	-	-	1,716	-	-	-	(1,716)	-
Recreational, Leisure and Community Facilities									
Gurnett Oval Swan Hill Changerooms	33	-	33	-	-	-	-	(33)	-
Ultima Recreation Reserve Change Rooms and Pavillion	33	-	-	33	-	-	-	(33)	-
Ken Harrison Reserve Sports Centre Upgrade	70	-	-	70	-	-	-	(70)	-
Total Recreational, Leisure and Community Facilities	136	-	33	103	-	-	-	(136)	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Parks, Open Space and Streetscapes									
Playground equipment renewal & upgrade	118	-	118	-	-	-	-	(118)	-
Playground fencing program	29	29	-	-	-	-	-	(29)	-
Install shade sails over playground	66	-	66	-	-	-	-	(66)	-
Nyah Riverfront masterplan Implementation	280	280	-	-	-	(140)	-	(140)	-
Street Beautification – Swan Hill CBD Works	530	-	530	-	-	(215)	-	(315)	-
Robinvale Riverfront Masterplan	386	386	-	-	-	-	-	(386)	-
Ken Harrison Reserve irrigation upgrade	319	-	-	319	-	-	-	(319)	-
Robinvale CBD works	350	-	350	-	-	(250)	-	(100)	-
Total Parks, Open Space and Streetscapes	2,078	695	1,064	319	-	(605)	-	(1,473)	-
Other Infrastructure									
Caravan Park - assets renewal Swan Hill	40	-	40	-	-	-	-	(40)	-
Caravan Park - assets renewal Lake Boga	20	-	20	-	-	-	-	(20)	-
Caravan Park – assets renewal Robinvale	20	-	20	-	-	-	-	(20)	-
Implementation of Community Plans	350	-	350	-	-	(175)	-	(175)	-
Robinvale Landfill – design new cells	80	80	-	-	-	-	-	(80)	-
FOGO kerbside service rollout	708	708	-	-	-	(95)	-	(613)	-
Total Other Infrastructure	1,218	788	430	-	-	(270)	-	(948)	-
TOTAL INFRASTRUCTURE	12,445	2,133	8,136	2,176	-	(3,399)	(30)	(9,016)	-
CULTURE AND HERITAGE									
Pioneer Settlement									
Pental Island Native Seedbank Nursery	1,050	-	1,050	-	-	(900)	-	(150)	-
Total Pioneer Settlement	1,050	-	1,050	-	-	(900)	-	(150)	-
Library Books									
Premiers reading challenge	7	7	-	-	-	(7)	-	-	-
Library collection purchases	165	-	165	-	-	-	-	(165)	-
Library book purchases Murray River Council	6	6	-	-	-	-	(6)	-	-
Total Library Books	178	13	165	-	-	(7)	(6)	(165)	-
TOTAL CULTURE AND HERITAGE	1,228	13	1,215	-	-	(907)	(6)	(315)	-
TOTAL NEW CAPITAL WORKS 2026/27	17,120	2,146	12,798	2,176	-	(4,306)	(36)	(12,778)	-

4.5.3 Works carried forward from the 2025/26 year

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
Buildings									
Solar Energy for Council Buildings	68	-	-	68	-	-	-	(68)	-
Pioneer Settlement rotunda	405	-	405	-	-	-	-	(405)	-
Robinvale community Arts Centre ceiling renewal	150	-	150	-	-	-	-	(150)	-
Swan Hill Showgrounds - Sports Precinct Facilities & Infrastructure	5,378	-	-	5,378	-	(4,000)	-	(1,378)	-
Total Buildings	6,001	-	555	5,446	-	(4,000)	-	(2,001)	-
TOTAL PROPERTY	6,001	-	555	5,446	-	(4,000)	-	(2,001)	-
PLANT AND EQUIPMENT									
Furniture and Equipment									
Neighbourhood Battery Program	396	396	-	-	-	(313)	-	(83)	-
Total Plant, Machinery and Equipment	396	396	-	-	-	(313)	-	(83)	-
Computers and Telecommunications									
Data & Technology Strategy	1,070	-	1,070	-	-	-	-	(1,070)	-
Total Computer and Telecommunications	1,070	-	1,070	-	-	-	-	(1,070)	-
TOTAL PLANT AND EQUIPMENT	1,466	396	1,070	-	-	(313)	-	(1,153)	-
INFRASTRUCTURE									
Sealed Roads									
Karinie Street Reconstruction	5,191	-	5,191	-	-	(3,473)	-	(1,718)	-
Total Sealed Roads	5,191	-	5,191	-	-	(3,473)	-	(1,718)	-
Footpaths and Cycleways									
Activating Lake Boga	56	56	-	-	-	-	-	(56)	-
Total Footpaths and Cycleways	56	56	-	-	-	-	-	(56)	-
Drainage									
Robinvale Drainage Stage 2 including pump station	1,000	1,000	-	-	-	-	-	(1,000)	-
Total Drainage	1,000	1,000	-	-	-	-	-	(1,000)	-

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
Recreational, Leisure and Community Facilities									
Swan Hill Outdoor Pool replacement assessment	67	67	-	-	-	-	-	(67)	-
Lake Boga sporting complex	576	-	576	-	-	(150)	(80)	(346)	-
Robinvale Recreation Reserve change rooms	230	-	230	-	-	-	(100)	(130)	-
Swan Hill Sporting Precinct Implementation – Pritchard Street	411	-	411	-	-	-	-	(411)	-
Total Recreational, Leisure and Community Facilities	1,284	67	1,217	-	-	(150)	(180)	(954)	-
Parks, Open Space and Streetscapes									
First Nations Acknowledgement Reserve Tower Hill	50	50	-	-	-	(50)	-	-	-
Robinvale off leash dog park	235	235	-	-	-	-	-	(235)	-
Total Parks, Open Space and Streetscapes	285	285	-	-	-	(50)	-	(235)	-
Other Infrastructure									
Pental Island Cultural Tourism Development	992	992	-	-	-	(250)	-	(742)	-
Riverside Park mooring platform	730	-	730	-	-	(250)	-	(480)	-
Pental Island bridge	1,492	-	1,492	-	-	(576)	-	(916)	-
Recreation Reserve Lighting	400	-	-	400	-	(250)	(60)	(90)	-
Total Other Infrastructure	3,614	992	2,222	400	-	(1,326)	(60)	(2,228)	-
TOTAL INFRASTRUCTURE	11,430	2,400	8,630	400	-	(4,999)	(240)	(6,191)	-
		-	-	-	-	-	-	-	-
TOTAL CARRIED FORWARD WORKS 2025/26	18,897	2,796	10,255	5,846	-	(9,312)	(240)	(9,345)	

4.5.4 Summary of planned capital works expenditure

For the years ended 30 June 2028, 2029 and 2030

2027/28	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
Land	2,234	2,234	-	-	-	-	-	(2,234)	-
Buildings	4,723	580	1,095	3,048	-	(3,077)	(75)	(1,571)	-
Total Property	6,957	2,814	1,095	3,048	-	(3,077)	(75)	(3,805)	-
Plant and equipment									
Plant, machinery and equipment	1,532	-	1,532	-	-	-	-	(1,532)	-
Furniture and equipment	34	-	34	-	-	-	-	(34)	-
Computer and telecommunications	217	-	217	-	-	-	-	(217)	-
Total Plant and equipment	1,783	-	1,783	-	-	-	-	(1,783)	-
Infrastructure									
Sealed Roads	7,391	-	6,716	675	-	(3,199)	-	(4,192)	-
Unsealed Roads	880	-	880	-	-	-	-	(880)	-
Footpaths and Cycleways	670	555	75	40	-	(200)	-	(470)	-
Drainage	440	-	-	440	-	-	-	(440)	-
Recreational, Leisure and Community Facilities	1,455	1,430	-	25	-	(643)	-	(812)	-
Waste Management	1,200	1,200	-	-	-	-	-	(1,200)	-
Parks, Open Space and Streetscapes	2,555	1,450	1,105	-	-	(1,104)	-	(1,451)	-
Other Infrastructure	266	-	256	10	-	-	-	(266)	-
Total Infrastructure	14,857	4,635	9,032	1,190	-	(5,146)	-	(9,711)	-
Culture and heritage									
Library Books	170	-	170	-	-	-	-	(170)	-
Total Culture and Heritage	170	-	170	-	-	-	-	(170)	-
TOTAL CAPITAL WORKS EXPENDITURE	23,767	7,449	12,080	4,238	-	(8,223)	(75)	(15,469)	-

2028/29	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
Land	2,290	2,290	-	-	-	-	-	(2,290)	-
Buildings	2,583	481	1,772	330	-	(470)	-	(2,113)	-
Total Property	4,873	2,771	1,772	330	-	(470)	-	(4,403)	-
Plant and equipment									
Plant, machinery and equipment	1,590	-	1,590	-	-	-	-	(1,590)	-
Furniture and equipment	35	-	35	-	-	-	-	(35)	-
Computer and telecommunications	146	-	146	-	-	-	-	(146)	-
Total Plant and equipment	1,771	-	1,771	-	-	-	-	(1,771)	-
Infrastructure									
Sealed Roads	6,552	-	6,552	-	-	(2,524)	-	(4,028)	-
Unsealed Roads	930	-	930	-	-	-	-	(930)	-
Footpaths and Cycleways	465	350	75	40	-	-	-	(465)	-
Drainage	846	-	30	816	-	-	-	(846)	-
Recreational, Leisure and Community Facilities	450	-	-	450	-	(225)	-	(225)	-
Waste Management	2,100	2,100	-	-	-	-	-	(2,100)	-
Parks, Open Space and Streetscapes	2,397	1,038	1,359	-	-	(865)	-	(1,532)	-
Other Infrastructure	500	-	80	420	-	(252)	(71)	(177)	-
Total Infrastructure	14,240	3,488	9,026	1,726	-	(3,866)	(71)	(10,303)	-
Culture and heritage									
Library Books	175	-	175	-	-	-	-	(175)	-
Total Culture and Heritage	175	-	175	-	-	-	-	(175)	-
TOTAL CAPITAL WORKS EXPENDITURE	21,059	6,259	12,744	2,056	-	(4,336)	(71)	(16,652)	-

2029/30	Project Cost \$'000	Asset expenditure types				Summary of Funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council Cash \$'000	Borrowings \$'000
PROPERTY									
Land	2,282	2,282	-	-	-	-	-	(2,282)	-
Buildings	2,821	1,320	1,458	43	-	(1,050)	-	(1,771)	-
Total Property	5,103	3,602	1,458	43	-	(1,050)	-	(4,053)	-
Plant and equipment									
Plant, machinery and equipment	1,435	-	1,435	-	-	-	-	(1,435)	-
Furniture and equipment	36	-	36	-	-	-	-	(36)	-
Computer and telecommunications	548	-	548	-	-	-	-	(548)	-
Total Plant and equipment	2,019	-	2,019	-	-	-	-	(2,019)	-
Infrastructure									
Sealed Roads	6,302	-	6,302	-	-	(2,524)	-	(3,778)	-
Unsealed Roads	980	-	980	-	-	-	-	(980)	-
Footpaths and Cycleways	810	695	75	40	-	(50)	-	(760)	-
Drainage	1,071	-	425	646	-	-	-	(1,071)	-
Parks, Open Space and Streetscapes	1,888	1,581	157	150	-	(785)	-	(1,103)	-
Other Infrastructure	256	-	256	-	-	-	-	(256)	-
Total Infrastructure	11,307	2,276	8,195	836	-	(3,359)	-	(7,948)	-
Culture and heritage									
Library Books	180	-	180	-	-	-	-	(180)	-
Total Culture and Heritage	180	-	180	-	-	-	-	(180)	-
TOTAL CAPITAL WORKS EXPENDITURE	18,609	5,878	11,852	879	-	(4,409)	-	(14,200)	-

5. Targeted performance indicators

The following table highlights Council's current and projected performance across eight targeted performance indicators selected by Council from the range of prescribed performance measures contained in the Local Government (Planning and Reporting) Regulations 2020. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

Indicator	Measure	Notes	Actual 2024/25	Forecast 2025/26	Target 2026/27	Target Projections			Trend
Community									
MCH services	Participation in the MCH Service Number of children who attend the MCH service/Number of children enrolled in the MCH service		85.96%	84.5%	85.00%	85.43%	85.85%	86.28%	+
Community									
MCH services	Participation in the MCH service by Aboriginal children Number of Aboriginal children who attend the MCH/Number of Aboriginal children in the MCH service		85.90%	81.00%	82.00%	82.41%	82.82%	83.24%	+
Community									
Library services	Library membership Number of registered library members/Population		28.61%	26.20%	26.20%	27.10%	27.60%	28.30%	o
Community									
Aquatic facilities	Utilisation of aquatic facilities Number of visits to aquatic facilities/Population		10	11	10	9.5	10	10	+
Environment									
Food Safety	Food Safety Samples Number of food samples obtained/Required number of food samples		100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	o

Indicator	Measure	Notes	Actual 2024/25	Forecast 2025/26	Target 2026/27	Target Projections			Trend
					2027/28	2028/29	2029/30	+o/-	
Financial management									
Operating position	Adjusted underlying surplus (or deficit) Adjusted underlying surplus (or deficit)/ Adjusted underlying revenue		0.02%	(9.1%)	(2.3%)	(1.0%)	(1.5%)	(2.7%)	-
Governance									
Financial decision	Capital Works Planning Sum of actual capital works expenditure for the financial year/Sum of budgeted capital works expenditure for the financial year		79.0%	82.0%	90.0%	90.0%	90.0%	90.0%	o
Financial forecasting									
Population	Infrastructure per head of population Value of infrastructure/Population	1	\$28,397	\$34,528	\$35,236	\$35,820	\$36,005	\$36,478	+

5a. Targeted performance indicators

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives. The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the Local Government (Planning and Reporting) Regulations 2020. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

Targeted performance indicators - Service

Indicator	Measure	Notes	Actual 2024/25	Forecast 2025/26	Target 2026/27	Target Projections			Trend
						2027/28	2028/29	2029/30	+/-
Governance									
Consultation and engagement (Council decisions made and implemented with community input)	Satisfaction with the opportunities offered by Council to be consulted on or engaged in Council decisions Community satisfaction rating out of 100 with the consultation and engagement efforts of Council		53	54	55	56	57	58	+
Environment									
Roads (sealed local roads are maintained and renewed to ensure a safe network)	Sealed local roads below the intervention level Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads		98.79%	99.00%	99.00%	99.10%	99.20%	99.30%	o
Responsiveness									
Statutory Planning (Councils decide on planning applications and fulfill their legislative duties in a timely manner)	Planning applications decided within the relevant required time Number of planning application decisions made within the relevant required time / Number of planning application decisions made		86.07%	86.86%	86.00%	86.00%	86.00%	86.00%	o
Environment									
Waste Management (waste is minimised and sustainability promoted)	Kerbside collection waste to landfill Waste in tonnage collected from the kerbside waste collection services sent to landfill/ Number of serviced properties	2	N/A	0.60	0.60	0.48	0.48	0.48	+

Targeted performance indicators – Financial

Indicator	Measure	Notes	Actual 2024/25	Forecast 2025/26	Target 2026/27	Target Projections			Trend
						2027/28	2028/29	2029/30	+/-
Financial Management									
Liquidity (sufficient working capital and cash is available to cover expenses)	Current assets compared to current liabilities Current assets / current liabilities		400%	364%	305.30%	393.84%	361.54%	350.70%	+
Financial forecasting Asset renewal and upgrade (renewal and upgrade of assets is planned and delivered)	Asset renewal and upgrade compared to depreciation Asset renewal and upgrade expense / Asset depreciation	3	143%	138%	179%	94%	82%	68%	-
Financial management Rates concentration (revenue is generated from a range of sources)	Rates compared to adjusted underlying revenue Rate revenue / adjusted underlying revenue		52.8%	59.0%	55.8%	55.2%	55.7%	55.8%	-
Financial management Expenditure and revenue level (resources are used efficiently in the delivery of services)	Expenses per property assessment Total expenses / no. of property assessments		\$4,957	\$5,084	\$5,181	\$5,468	\$5,589	\$5,766	+

Key to Forecast Trend:

- + increase in Council's overall targets
- o maintaining Council's overall targets
- decrease in Council's overall targets

Notes to indicators**5a**

1. **Waste management** - The introduction of Food Organics Garden Organics (FOGO) service in 2027, results in an increasing percentage of kerbside collection waste diverted from landfill.
2. **Liquidity** – Council has held unspent cash primarily from government stimulus programs which has improved our liquidity position. The ratio is forecast to decrease in 2026/27 as these funds are spent and projects delivered.

5b. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual 2024/25	Forecast 2025/26	Budget 2026/27	Projections			Trend +/-
Financial Forecasting									
Indebtedness (level of long-term liabilities is appropriate to the size and nature of a Council's activities)	Non-current liabilities compared to own-source revenue Non-current liabilities / own source revenue		9.5%	8.1%	7.2%	6.0%	5.6%	5.4%	+
Loans and borrowings (level of interest-bearing loans and borrowings is appropriate to the size and nature of Council's activities)	Loans and borrowings compared to rates Interest bearing loans and borrowings / rate revenue	4	5.4%	2.9%	2.0%	1.1%	0.4%	0.1%	+
	Loans and borrowings repayments compared to rates Interest and principal repayments on interest bearing loans and borrowings / rate revenue		1.1%	2.5%	0.9%	0.9%	0.7%	0.3%	+
Population (population is a key driver of a Council's ability to fund the delivery of services to the community)	Expenses per head of population Total expenses/ Population		\$2,906	\$2,999	\$3,071	\$3,257	\$3,344	\$3,496	+
	Infrastructure per head of population Value of infrastructure / Population		\$28,398	\$34,528	\$35,236	\$35,820	\$36,005	\$36,478	+
Revenue and grants (revenue is generated from a range of sources in order to fund the delivery of services to the community)	Own-source revenue per head of population Own source revenue / Population		\$2,122	\$2,240	\$2,318	\$2,546	\$2,600	\$2,689	+
	Recurrent grants per head of population Recurrent grants / Population		\$819	\$472	\$663	\$668	\$685	\$707	+

Indicator	Measure	Notes	Actual 2024/25	Forecast 2025/26	Budget 2026/27	Projections 2027/28	2028/29	2029/30	Trend +/-
Financial Management									
Liquidity (sufficient working capital and cash is available to cover expenses)	Cash compared to current liabilities Cash / current liabilities		306%	283%	226%	338%	326%	313%	+
Operating position (an adjusted underlying surplus is generated in the ordinary course of business)	Adjusted underlying surplus (or deficit) Adjusted underlying surplus (deficit) / Adjusted underlying revenue	5	2.3%	(9.1%)	(2.3%)	(1.0%)	(1.5%)	(2.7%)	-
Rates effort (rating level is set based on the community's capacity to pay)	Rates compared to property values Rate revenue / CIV of rateable properties in the municipal district		0.48%	0.47%	0.47%	0.49%	0.49%	0.50%	o
Expenditure and Revenue level (resources are used efficiently in the delivery of services)	Average rate per property assessment General rates and municipal charges / no. of property assessments	6	\$2,122	\$2,757	\$2,850	\$2,997	\$3,065	\$3,151	+
Rates collection (rates and charges are being responsibly collected)	Rates and charges debt Unpaid rates and charges / all rates and charges		18.1%	20.0%	13.7%	12.9%	12.6%	13.5%	+

Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

Notes to indicators**1. Population**

Significant increase in the value of infrastructure per head of population follows the revaluation of assets undertaken in 2024/25 that resulted in an increase to infrastructure asset valuations of \$43.5 million.

2. Waste Management

The decrease in 2027/28 is the direct result of the introduction of the four bin system. This will see food and garden organics collected in a separate bin and processed at the compost facility, rather than have these items deposited into the landfill.

3. Asset renewal and upgrade

The result in 2025/26 and 2026/27 is significantly higher than forecast years due to the receipt of significant grants to undertake renewal works. Council received \$4.99 million for the renewal of Karinie Street in 2026/27.

4. Loans and borrowings

Trend indicates Council's reducing reliance on debt against its annual rate revenue through redemption of long-term debt.

5. Adjusted underlying result

An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. Improvement in financial performance expected over the period, although continued losses mean reliance on Council's cash reserves or increased debt to maintain services.

6. Expenditure and revenue level

This indicator assists in providing an assessment of whether resources are being used efficiently to deliver services. When compared with the expenditure and revenue level indicator, an analysis can be made comparing the average rate to the expenses per property assessment.

Appendices

Appendix A

Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2026/27 year.



Fees & Charges

Swan Hill Rural City Council

Swan Hill Rural City Council

Aerodrome

Aerodrome – Robinvale

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Annual Landing Fee - Lease Holders	Current lease holders - Annual landing fee for private individuals per aircraft	\$175.50	\$181.50	3.42%	\$6.00	Y
Annual Landing Fee - Pilot Training Aircraft	Current Aerodrome lease holders - Annual landing fee for individual pilot training per aircraft	\$411.00	\$425.50	3.53%	\$14.50	Y
Landing Fee - Touch & Go	Visiting aircraft landing fee - Touch & Go	\$17.60	\$18.00	2.27%	\$0.40	Y

Pavement Concession Charge

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Landing Fee - MTOW <5,700kg	Landing fee for visiting aircraft (per aircraft) with MTOW <5,700kg	\$11.70	\$12.00	2.56%	\$0.30	Y
Per tonne maximum take-off mass of aircraft	Per tonne maximum take-off mass of aircraft (CPI Increase)	\$14.20	\$14.50	2.11%	\$0.30	Y

Aerodrome – Swan Hill

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Annual Landing Fee - Lease Holders	Current lease holders - Annual landing fee for private individuals per aircraft	\$175.50	\$181.50	3.42%	\$6.00	Y
Annual Landing Fee - Pilot Training Aircraft	Current Aerodrome lease holders - Annual landing fee for individual pilot training per aircraft	\$411.00	\$425.50	3.53%	\$14.50	Y
Landing Fee - Touch & Go	Visiting aircraft landing fee - Touch & Go	\$17.60	\$18.00	2.27%	\$0.40	Y

Bureau of Meterology

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Site Lease	Per annum. Met Bureau, weather station. No increase in CPI is charged.	\$110.00	\$110.00	0.00%	\$0.00	Y

Pavement Concession Charge

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Landing Fee - MTOW <5,700kg	Landing fee for visiting aircraft (per aircraft) with MTOW <5,700kg	\$11.70	\$12.00	2.56%	\$0.30	Y
Fee per tonne	Per tonne maximum take-off mass of aircraft (CPI Increase)	\$14.20	\$14.50	2.11%	\$0.30	Y

Art Gallery

Equipment Hire

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Grand Piano	Fee additional to gallery hire charge, bookings required, must only be played by experienced pianists.	\$205.50	\$213.00	3.65%	\$7.50	Y

Floor talks

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Guided Tour	Bookings required per person	\$7.20	\$7.50	4.17%	\$0.30	Y
Non Local Schools	Bookings required per person	\$7.90	\$8.00	1.27%	\$0.10	Y
Local Schools	Bookings required per person	\$0.00	\$0.00	0.00%	\$0.00	Y

Gallery Hire

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Full Gallery - Commercial Hire	Bookings required and Director retains the right to determine suitability of activity. Venue staff required to be present if Gallery is hired after official opening hours.	\$815.00	\$900.00	10.43%	\$85.00	Y
Gallery 1 - Commercial Hire		\$0.00	\$500.00	∞	\$500.00	Y
Gallery 2 - Commercial Hire		\$0.00	\$400.00	∞	\$400.00	Y
Full Gallery - Community Group Hire	Bookings required and Director retains the right to determine suitability of activity.	\$411.00	\$450.00	9.49%	\$39.00	Y
Gallery 1 - Community Group Hire		\$0.00	\$250.00	∞	\$250.00	Y
Gallery 2 - Community Group Hire		\$0.00	\$200.00	∞	\$200.00	Y
Gathering Space Hire	Per Hour	\$0.00	\$60.00	∞	\$60.00	Y
Community Groups/Youth Groups	Bookings required. Per hour.	\$66.00	\$68.00	3.03%	\$2.00	Y
Lock up/security – Per Hour	Required if Gallery is hired outside official opening hours.	\$78.00	\$80.50	3.21%	\$2.50	Y
Workshop Education Room Hire - Community Groups	Per Hour	\$50.00	\$50.00	0.00%	\$0.01	Y
Workshop Education Room Hire - Commercial	Per Hour	\$90.00	\$93.00	3.33%	\$3.00	Y

Aged Care

Senior Citizens Centre – Robinvale & Swan Hill

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Bond (no alcohol)		\$185.00	\$191.50	3.51%	\$6.50	N
Bond (alcohol)		\$611.00	\$632.00	3.44%	\$21.00	N
Meeting / Gathering	First 2 hours	\$54.00	\$56.00	3.70%	\$2.00	Y
Meeting / Gathering	Every hour thereafter	\$23.50	\$24.50	4.26%	\$1.00	Y
Half Day		\$61.50	\$63.50	3.25%	\$2.00	Y
Full Day		\$117.00	\$121.00	3.42%	\$4.00	Y
Party / Large Function		\$187.50	\$194.00	3.47%	\$6.50	Y
Public Liability Insurance	If the user does not have their own insurance, this will be charged to provide the hirer their mandatory cover.	\$38.00	\$39.50	3.95%	\$1.50	Y

Building Department

Building Act Sec 29A

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Report & Consent – Demolition	Fee set by Legislation (5.75 fee units)*	\$96.65	\$99.30	2.74%	\$2.65	N

Building Enforcement Administration Fee

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Domestic		\$1,465.00	\$1,515.00	3.41%	\$50.00	N
Commercial		\$1,900.00	\$1,965.00	3.42%	\$65.00	N

Building Permit - Commercial / Industrial

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Building Inspection Fee	If applicable	\$281.00	\$291.00	3.56%	\$10.00	Y
Building Permit Amendment Fee		Dependent on extent of works \$450 minimum \$1,000 maximum				Y
Combined Allotment Statements Fee - Commercial	A combined allotment statement is a legal consent from the Municipal Building Surveyor to treat multiple allotments as one under Division 8 of the Building Regulations 2018 for the purpose of simplifying siting and other regulatory requirements in lieu of being individual allotments.	\$377.00	\$390.00	3.45%	\$13.00	Y

Building Permit - Extend Time

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Domestic	Extension of time and permit	\$237.00	\$245.50	3.59%	\$8.50	Y
Commercial	Extension of time and permit	\$505.00	\$523.00	3.56%	\$18.00	Y

Building Permit - Domestic

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Building Inspection Fee	If applicable	\$183.00	\$189.50	3.55%	\$6.50	Y
Building Permit Amendment Fee		\$188.50	\$195.00	3.45%	\$6.50	Y
Combined Allotment Statements Fee - Domestic	A combined allotment statement is a legal consent from the Municipal Building Surveyor to treat multiple allotments as one under Division 8 of the Building Regulations 2018 for the purpose of simplifying siting and other regulatory requirements in lieu of being individual allotments.	\$269.00	\$278.50	3.53%	\$9.50	Y

Building Regulation & Modification

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Preparation of Report		\$234.50	\$242.50	3.41%	\$8.00	N

Checks (Structural, Mechanical, Electrical & Hydraulic)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Fee	Checking of specialist system designs where necessary and/or where an appropriate design certificate is not provided is charged on a cost recovery basis.			Charged on a 'cost recovery basis'		N

House Relocation Deposit

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Bond / Bank Guarantee	Fee set by Legislation	\$10,000.00	\$10,000.00	0.00%	\$0.00	N

Information Requests

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Property Information Certificates - Residential & Commercial	Fee set by Legislation (3.19 fee units)*	\$53.60	\$55.05	2.71%	\$1.45	N

Swan Hill Rural City Council Budget - 2026/27

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continued on next page ...

Information Requests [continued]

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Record Search Fee		\$27.00	\$28.00	3.70%	\$1.00	Y
Retrieval fee of building records (per file)		\$100.00	\$103.50	3.50%	\$3.50	N
Archive retrieval fee for building records beyond 10 years (per file)		\$175.50	\$181.50	3.42%	\$6.00	N

Lodgement Fee

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Building Permit Documents – Commercial & Residential	Fee set by Legislation (8.23 fee units)*	\$138.35	\$142.10	2.71%	\$3.75	N

Place of Public Entertainment Permits (POPE)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Permit Fee		\$762.00	\$789.00	3.54%	\$27.00	Y

Report & Consent

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Report & Consent Siting Variations – Domestic	Fee set by Legislation (27.45 fee units)*	\$329.60	\$474.05	43.83%	\$144.45	N
Septic regulation 132(1)	Fee set by Legislation (19.61 fee units)*	\$329.60	\$338.65	2.75%	\$9.05	N
Protection of Public (Reg 116)	Fee set by Legislation (19.9 fee units)*	\$334.50	\$343.65	2.74%	\$9.15	N

Stormwater Discharge Information

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Report for Discharge Point	Fee set by Legislation (14.17 fee units)*	\$238.20	\$244.70	2.73%	\$6.50	N

Swimming Pool & Spa

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Registration Fee	Fee set by Legislation (2.15 fee units)*	\$36.10	\$37.10	2.77%	\$1.00	N
Information Search Fee	For pools and spas constructed or commenced before 1 November 2020 and no information provided Fee set by Legislation (3.19 fee units)*	\$53.60	\$55.05	2.71%	\$1.45	N
Lodgement Certificate of Barrier Compliance	Fee set by Legislation (1.38 fee units)*	\$23.20	\$23.80	2.59%	\$0.60	N
Lodgement of Certificate of Barrier Non-Compliance	Fee set by Legislation (26 fee units)*	\$437.05	\$449.00	2.73%	\$11.95	N
Pool Audit Fee - Including 2 inspections		\$436.00	\$451.00	3.44%	\$15.00	Y
Pool Audit Fee - Third and subsequent inspections		\$129.50	\$134.00	3.47%	\$4.50	Y

Building & Property Management

Reimbursements

Keys/Locks

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
New or Replacement Key		\$0.00	\$38.00	∞	\$38.00	Y
Replacement Locks	Due to Lost Keys	\$0.00	\$109.00	∞	\$109.00	Y

Children's Services

Children's Services – After School Care

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Per Session (3 hours)		\$40.00	\$42.00	5.00%	\$2.00	N

Children's Services – Swan Hill Vacation Care

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Per Session		\$135.00	\$140.00	3.70%	\$5.00	N
Excursion Fee	Need to cost each excursion and charge for full cost recovery.	Calculated for each excursion				N

Youth Services

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Youth Inc Building Rental – Weekly	Rental fee per office space	\$207.00	\$215.00	3.86%	\$8.00	Y

Community Centres

Community Centre – Lake Boga

Bin Hire

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Skip Bin Hire – 1.5 m3	As per contractor price plus 20%			Contractor price plus 20%		Y
Skip Bin Hire – 3 m3	As per contractor price plus 20%			Contractor price plus 20%		Y
240L Wheelie Bin	As per contractor price plus 20%			Contractor price plus 20%		Y

Bond

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
No alcohol		\$185.00	\$191.50	3.51%	\$6.50	N
Alcohol		\$611.00	\$632.00	3.44%	\$21.00	N

Catering Facilities

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Kitchen – Commercial	Full use	\$93.50	\$97.00	3.74%	\$3.50	Y
Kitchen – Community/Charities	Full use	\$56.00	\$58.00	3.57%	\$2.00	Y

Foyer

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial – Foyer or one room full day		\$122.50	\$127.00	3.67%	\$4.50	Y
Community – Foyer or one room full day		\$93.50	\$97.00	3.74%	\$3.50	Y
Community – Foyer or one room half day		\$50.00	\$51.50	3.00%	\$1.50	Y

Hall Hire

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial hire rate	Per day	\$222.50	\$230.00	3.37%	\$7.50	Y
Community/Charities hire rate	Per day	\$157.50	\$163.00	3.49%	\$5.50	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$111.25	\$115.00	3.37%	\$3.75	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$78.75	\$81.50	3.49%	\$2.75	Y

Meetings

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Community and NFP	Per hour	\$15.80	\$16.40	3.80%	\$0.60	Y

Public Liability Insurance

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Public Liability Insurance	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover.	\$38.00	\$39.50	3.95%	\$1.50	Y

Stadium Hire

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Stadium hire	Per hour	\$39.00	\$40.50	3.85%	\$1.50	Y

Community Centre – Nyah**Bin Hire**

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Skip Bin Hire – 1.5 m3	As per contractor price plus 20%			Contractor price plus 20%		Y
Skip Bin Hire – 3 m3	As per contractor price plus 20%			Contractor price plus 20%		Y
240L Wheelie Bin	As per contractor price plus 20%			Contractor price plus 20%		Y

Bond

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
No alcohol		\$185.00	\$191.50	3.51%	\$6.50	N
Alcohol		\$611.00	\$632.00	3.44%	\$21.00	N

Catering Facilities

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Kitchen – Commercial	Full use	\$93.50	\$97.00	3.74%	\$3.50	Y
Kitchen – Community/Charities	Full use	\$56.00	\$58.00	3.57%	\$2.00	Y

Foyer

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial – Foyer or one room full day		\$122.50	\$127.00	3.67%	\$4.50	Y
Community – Foyer or one room full day		\$93.50	\$97.00	3.74%	\$3.50	Y
Community – Foyer or one room half day		\$50.00	\$51.50	3.00%	\$1.50	Y

Hall Hire

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial hire rate	Per day	\$222.50	\$230.00	3.37%	\$7.50	Y
Community/Charities hire rate	Per day	\$157.50	\$163.00	3.49%	\$5.50	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$111.25	\$115.00	3.37%	\$3.75	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$78.75	\$81.50	3.49%	\$2.75	Y

Meetings

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Community and NFP	Per hour	\$15.80	\$16.40	3.80%	\$0.60	Y

Public Liability Insurance

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Public Liability Insurance	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover.	\$38.00	\$39.50	3.95%	\$1.50	Y

Community Centre – Manangatang

Bin Hire

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Skip Bin Hire – 1.5 m3	As per contractor price plus 20%				Contractor price plus 20%	Y
Skip Bin Hire – 3 m3	As per contractor price plus 20%				Contractor price plus 20%	Y
240L Wheelie Bin	As per contractor price plus 20%				Contractor price plus 20%	Y

Bond

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
No alcohol		\$185.00	\$191.50	3.51%	\$6.50	N
Alcohol		\$611.00	\$632.00	3.44%	\$21.00	N

Hall Hire

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial hire rate	Per day	\$42.00	\$44.00	4.76%	\$2.00	Y
Community/Charities hire rate	Per day	\$30.00	\$31.00	3.33%	\$1.00	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$21.00	\$22.00	4.76%	\$1.00	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$15.00	\$15.50	3.33%	\$0.50	Y

Meetings

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Community and NFP	Per hour	\$15.20	\$15.80	3.95%	\$0.60	Y

Public Liability Insurance

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Public Liability Insurance	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover.	\$38.00	\$39.50	3.95%	\$1.50	Y

Community Centre – Woorinen**Bin Hire**

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Skip Bin Hire – 1.5 m3	As per contractor price plus 20%			Contractor price plus 20%		Y
Skip Bin Hire – 3 m3	As per contractor price plus 20%			Contractor price plus 20%		Y
240L Wheelie Bin	As per contractor price plus 20%			Contractor price plus 20%		Y

Bond

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
No alcohol		\$185.00	\$191.50	3.51%	\$6.50	N
Alcohol		\$611.00	\$632.00	3.44%	\$21.00	N

Hall Hire

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial hire rate	Per day	\$42.00	\$44.00	4.76%	\$2.00	Y
Community/Charities hire rate	Per day	\$30.00	\$31.00	3.33%	\$1.00	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$21.00	\$22.00	4.76%	\$1.00	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$15.00	\$15.50	3.33%	\$0.50	Y

Meetings

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Community and NFP	Per hour	\$15.20	\$15.80	3.95%	\$0.60	Y

Public Liability Insurance

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Public Liability Insurance	If the hirer does not have own insurance, this will be charged to provide the hirer their mandatory cover.	\$38.00	\$39.50	3.95%	\$1.50	Y

Community Arts Centre – Robinvale**Bin Hire**

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
2.6m3 Skip Bin	As per contractor price plus 20%				Contractor price plus 20%	Y

Bond

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
No alcohol		\$518.00	\$536.00	3.47%	\$18.00	N
Alcohol		\$1,065.00	\$1,100.00	3.29%	\$35.00	N

Catering Facilities

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Kitchen – Commercial	Full use	\$342.00	\$354.00	3.51%	\$12.00	Y
Kitchen – Community/Charities	Full use	\$207.00	\$214.00	3.38%	\$7.00	Y

Foyer

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial	Foyer or one room full day	\$185.50	\$192.00	3.50%	\$6.50	Y
Community	Foyer or one room full day	\$107.50	\$111.50	3.72%	\$4.00	Y
Community	Foyer or one room half day	\$86.50	\$89.50	3.47%	\$3.00	Y

Hall Hire

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial hire rate	Per day	\$646.00	\$669.00	3.56%	\$23.00	Y
Community/Charities hire rate	Per day	\$431.00	\$446.00	3.48%	\$15.00	Y
Commercial set-up rate	Full day set up fees – 50% of the applicable hire rate	\$323.00	\$334.50	3.56%	\$11.50	Y
Community/Charities set-up rate	Full day set up fees – 50% of the applicable hire rate	\$215.50	\$223.00	3.48%	\$7.50	Y

Meetings

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Community and NFP	Per hour	\$21.55	\$22.30	3.48%	\$0.75	Y

Public Liability Insurance

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Public Liability Insurance		\$38.00	\$39.50	3.95%	\$1.50	Y

Theatre

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial		\$1,035.00	\$1,070.00	3.38%	\$35.00	Y
Community		\$430.55	\$445.60	3.50%	\$15.05	Y

Customer Service & Revenue Control

Community Tree (Kiosk)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Public Liability Insurance	If the hirer does not have their own insurance, this will be charged to provide the hirer mandatory cover.	\$38.00	\$39.50	3.95%	\$1.50	Y
Bond		\$129.50	\$134.00	3.47%	\$4.50	N
Per Event		\$35.50	\$36.50	2.82%	\$1.00	Y
Per Event including blinds		\$0.00	\$76.50	∞	\$76.50	Y

Copy Rate Notice

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Copy Rate Notice		\$14.00	\$14.50	3.57%	\$0.50	N

Garbage Service Charge Fee

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
For upsizing garbage bins or removing green waste service	Per service	\$58.50	\$60.50	3.42%	\$2.00	N

Land Information Certificate

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Land Information Certificate	Set by Legislation but indexed annually (1.82 fee units)*	\$30.55	\$31.40	2.78%	\$0.85	N
Urgent requests incur additional fee	Certificate completed within 24 hours	\$146.00	\$151.00	3.42%	\$5.00	N

Engineering Services

Municipal road where max speed limit at any time is 50kmph or less

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Other than minor works - On, or partly on the roadway, shoulder or pathway	Fee set by Legislation (23.5 fee units)*	\$395.00	\$405.80	2.73%	\$10.80	N
Other than minor works - Not on the roadway, shoulder or pathway	Fee set by Legislation (6 fee units)*	\$100.85	\$103.60	2.73%	\$2.75	N
Minor works - On, or partly on the roadway, shoulder or pathway	Fee set by Legislation (9.3 fee units)*	\$156.30	\$160.60	2.75%	\$4.30	N
Minor works - Not on the roadway, shoulder or pathway	Fee set by Legislation (6 fee units)*	\$100.85	\$103.60	2.73%	\$2.75	N

Municipal road where max speed limit at any time is more than 50kmph

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Other than minor works - On, or partly on the roadway, shoulder or pathway	Fee set by Legislation (43.1 fee units)*	\$724.50	\$744.30	2.73%	\$19.80	N
Other than minor works - Not on the roadway, shoulder or pathway	Fee set by Legislation (23.5 fee units)*	\$395.00	\$405.80	2.73%	\$10.80	N

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Municipal road where max speed limit at any time is more than 50kmph [continued]

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Minor works - On, or partly on the roadway, shoulder or pathway	Fee set by Legislation (9.3 fee units)*	\$156.30	\$160.60	2.75%	\$4.30	N
Minor works - Not on the roadway, shoulder or pathway	Fee set by Legislation (6 fee units)*	\$100.85	\$103.60	2.73%	\$2.75	N

Road Closure – Temporary

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Advertisement	Cost as invoiced from relevant publisher					N

Road Opening Application Fees

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
1 fee unit \$17.27 set by Legislation	1 fee unit (currently \$17.27) fee set by legislation (Monetary Units Act 2004)	\$16.81	\$17.27	2.74%	\$0.46	N

Traffic Management Plan Preparation

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Plan	Set rate plus disbursements, to a maximum of 3 hours.	\$539.00	\$558.00	3.53%	\$19.00	Y

Information Management Services**Documents Copied to CD/USB**

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Documents Copied to USB		\$9.30	\$9.60	3.23%	\$0.30	Y

Freedom of Information

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Application Fee	Fee set by Legislation in May	\$33.60	\$34.50	2.68%	\$0.90	N
Search Fee - Per Hour	Fee set by Legislation (1.5 fee units)*	\$25.20	\$25.90	2.78%	\$0.70	N
Photocopying – A4 per black and white page	Fee set by Legislation	\$0.20	\$0.20	0.00%	\$0.00	N

Historic Information Request

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Application Fee (Inc 1hr search)		\$39.50	\$41.00	3.80%	\$1.50	Y
Hourly Rate (after 1st hour)		\$59.50	\$61.50	3.36%	\$2.00	Y

Leisure Centres**Leisure Centre – Robinvale Recreation & Aquatic Centre**

Fees Collected and Retained by Contractor

General Admission (Aquatics)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$4.50	\$4.70	4.44%	\$0.20	Y
Child/Concession		\$3.60	\$3.70	2.78%	\$0.10	Y
Spectator		\$2.30	\$2.40	4.35%	\$0.10	Y
Aqua Aerobics	Per class	\$3.80	\$3.90	2.63%	\$0.10	Y
Family		\$20.40	\$21.10	3.43%	\$0.70	Y
Infants Under 5 years old		\$2.30	\$2.40	4.35%	\$0.10	Y
Lane Hire	Per hour	\$15.00	\$15.55	3.67%	\$0.55	Y
Pool Hire	Per hour	\$144.00	\$149.00	3.47%	\$5.00	Y
User Group – Pool entry fees	Per entry	\$3.10	\$3.20	3.23%	\$0.10	Y
Swim teacher hire	Per hour	\$46.90	\$48.55	3.52%	\$1.65	Y
Additional lifeguard	User group	\$42.80	\$44.30	3.50%	\$1.50	Y

Facility Membership

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
3 Month Membership	Up front	\$253.30	\$262.15	3.49%	\$8.85	Y
6 Month Membership	Up front	\$405.00	\$419.15	3.49%	\$14.15	Y
12 Month Membership	Up front	\$596.10	\$616.95	3.50%	\$20.85	Y

Health Club

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Casual	Per session	\$12.80	\$13.20	3.13%	\$0.40	Y
Concession	Per session	\$10.80	\$11.20	3.70%	\$0.40	Y
Youth Hour 12-16 years		\$3.40	\$3.50	2.94%	\$0.10	Y
10 Visit passes	Adult	\$63.10	\$65.30	3.49%	\$2.20	Y
20 Visit passes	Adult	\$124.60	\$128.95	3.49%	\$4.35	Y
50 Visit passes	Adult	\$310.60	\$321.45	3.49%	\$10.85	Y

Season Ticket

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Family of 4	\$10 extra per child	\$208.90	\$216.20	3.49%	\$7.30	Y
Adult		\$131.80	\$136.40	3.49%	\$4.60	Y
Child/concession		\$107.10	\$110.85	3.50%	\$3.75	Y

Sports Hall

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Casual hire	Per hour	\$5.50	\$5.70	3.64%	\$0.20	Y
Full court hire (peak) per hour	Peak hours 4pm to 9pm Monday-Friday & Weekends	\$59.60	\$61.70	3.52%	\$2.10	Y
1/2 court hire (peak) per hour	Peak hours 4pm to 9pm Monday-Friday & Weekends	\$30.20	\$31.25	3.48%	\$1.05	Y
Full court hire (non peak) per hour	Peak hours 4pm to 9pm Monday-Friday & Weekends	\$36.60	\$37.90	3.55%	\$1.30	Y
1/2 court hire (non peak) per hour	Peak hours 4pm to 9pm Monday-Friday & Weekends	\$25.00	\$26.00	4.00%	\$1.00	Y
Out of Hours Staffing per hour		\$42.80	\$44.30	3.50%	\$1.50	Y

Swimming Multi Passes – 10 Visits

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Adult – Pool only		\$41.80	\$43.25	3.47%	\$1.45	Y
Child/concession – Pool only		\$30.10	\$31.15	3.49%	\$1.05	Y

Water Safety Lessons

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Preschool and School Age	Per lesson	\$15.20	\$15.80	3.95%	\$0.60	N

Leisure Centre – Swan Hill Aquatic & Recreation Centre

Fees Collected and Retained by Contractor

Birthday Parties

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Non-Catered	Per child	\$13.70	\$14.15	3.28%	\$0.45	Y
Catered	Per child	\$20.20	\$20.90	3.47%	\$0.70	Y

Badminton

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Badminton	Per hour / per court	\$17.50	\$18.10	3.43%	\$0.60	Y

General Admission

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$7.50	\$7.80	4.00%	\$0.30	Y
Child		\$5.10	\$5.30	3.92%	\$0.20	Y
Concession		\$5.10	\$5.30	3.92%	\$0.20	Y
Infant	Under 4	\$2.50	\$2.60	4.00%	\$0.10	Y
Family	All immediate	\$21.40	\$22.15	3.50%	\$0.75	Y
10 Visit passes	Adult	\$66.20	\$68.50	3.47%	\$2.30	Y
10 Visit passes	Child / Concession	\$44.70	\$46.25	3.47%	\$1.55	Y
Swim Club	Per person	\$8.30	\$8.60	3.61%	\$0.30	Y
Schools	Per student	\$3.30	\$3.40	3.03%	\$0.10	Y

Group Fitness

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Casual	Per class	\$11.40	\$11.80	3.51%	\$0.40	Y
Concession	Per class	\$8.50	\$8.80	3.53%	\$0.30	Y

Health Club

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Casual	Gymnasium only	\$16.70	\$17.30	3.59%	\$0.60	Y
Concession	Gymnasium only	\$12.50	\$12.95	3.60%	\$0.45	Y
10 Visit passes	Adult - Gymnasium only	\$139.40	\$144.30	3.52%	\$4.90	Y
Youth Hour 12-16 years	Members	\$5.60	\$5.80	3.57%	\$0.20	Y

Learn to Swim

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
1st Child	Per lesson	\$16.30	\$16.85	3.37%	\$0.55	N
2nd Child	Per lesson	\$15.00	\$15.60	4.00%	\$0.60	N
1st Child < 3 years	Per lesson	\$14.20	\$14.70	3.52%	\$0.50	N
2+ Child < 3 years	Per lesson	\$12.80	\$13.25	3.52%	\$0.45	N
Private	One on one	\$39.00	\$40.50	3.85%	\$1.50	N

Platinum Membership

Includes gym, pool and group fitness classes

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
12 months	Up front	\$1,079.80	\$1,117.60	3.50%	\$37.80	Y
12 months concession	Up front	\$843.60	\$873.15	3.50%	\$29.55	Y
6 months	Up front	\$630.20	\$652.25	3.50%	\$22.05	Y
6 months concession	Up front	\$461.10	\$477.25	3.50%	\$16.15	Y
3 months	Up front	\$359.90	\$372.50	3.50%	\$12.60	Y
12 months – Direct debit per week + joining fee		\$20.50	\$21.20	3.41%	\$0.70	Y
12 month concession – Direct debit per week + joining fee		\$16.80	\$17.40	3.57%	\$0.60	Y
Joining Fee		\$60.00	\$62.10	3.50%	\$2.10	Y

Premium Membership

Includes gym and pool

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
12 months	Up front	\$888.60	\$919.70	3.50%	\$31.10	Y
12 months concession	Up front	\$708.70	\$733.50	3.50%	\$24.80	Y
6 months	Up front	\$494.90	\$512.20	3.50%	\$17.30	Y
6 months concession	Up front	\$405.00	\$419.15	3.49%	\$14.15	Y
3 months	Up front	\$314.90	\$325.90	3.49%	\$11.00	Y
12 months – Direct debit per week + joining fee		\$18.10	\$18.75	3.59%	\$0.65	Y
12 months – Concession direct debit per week + joining fee \$60		\$13.50	\$13.95	3.33%	\$0.45	Y
Joining Fee		\$60.00	\$62.10	3.50%	\$2.10	Y

Sports Hall Room Hire

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Sports Hall Room Hire	Per hour	\$60.20	\$62.30	3.49%	\$2.10	Y

Stadium – Casual Use

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Stadium – Casual Use	Per hour	\$6.10	\$6.30	3.28%	\$0.20	Y

Library Service

Computer Bookings

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Per 15 minutes	Per booking	\$1.80	\$1.90	5.56%	\$0.10	Y

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Computer Bookings [continued]

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Per half hour	Per booking	\$3.50	\$3.60	2.86%	\$0.10	Y
Per hour		\$6.60	\$6.80	3.03%	\$0.20	Y

Copying of Oral History Discs

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Including disc		\$12.20	\$12.60	3.28%	\$0.40	Y

Headphones

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Per set		\$4.50	\$4.70	4.44%	\$0.20	Y

Inter Library Loans

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
From Public Libraries	Per item	\$5.80	\$7.00	20.69%	\$1.20	Y
From Tertiary Institutions	Per item	Cost + \$3 Processing Fee				Y

Invigilator for Exams

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Per hour	Library staff member to act as invigilator for exams	\$57.00	\$59.00	3.51%	\$2.00	Y

Library Bags

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Per bag		\$4.00	\$4.00	0.00%	\$0.00	Y

Lost Books

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Per Item		Cost + \$6.00				Y

Lost Magazines

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Per Item		Cost + \$4.00				Y

Meeting Room – Commercial

Fees apply for bookings by Commercial and Government bodies

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Per hour	Per booking. Booking required.	\$16.00	\$17.00	6.25%	\$1.00	Y
Half Day	Per booking. Booking required.	\$50.00	\$50.00	0.00%	\$0.00	Y
Per day	Per booking. Booking required.	\$93.00	\$96.50	3.76%	\$3.50	Y

Membership Cards

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Replacement of lost library card	Per card	\$6.20	\$6.40	3.23%	\$0.20	N

Photocopying / Printing

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
A4 Single Black	Per page	\$0.40	\$0.40	0.00%	\$0.00	Y
A4 Single Colour	Per page	\$2.00	\$2.00	0.00%	\$0.00	Y
A4 Double sided Black	Per page	\$0.80	\$0.80	0.00%	\$0.00	Y
A4 Double sided Colour	Per page	\$4.00	\$4.00	0.00%	\$0.00	Y
A3 Single Black	Per page	\$0.80	\$0.80	0.00%	\$0.00	Y
A3 Single Colour	Per page	\$4.00	\$4.00	0.00%	\$0.00	Y
A3 Double sided Black	Per page	\$1.60	\$1.60	0.00%	\$0.00	Y
A3 Double sided Colour	Per page	\$8.00	\$8.00	0.00%	\$0.00	Y

USB

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Per USB stick purchased		\$10.40	\$10.80	3.85%	\$0.40	Y

Livestock Exchange

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Call Out Fee		\$107.50	\$111.50	3.72%	\$4.00	Y
Cattle Weigh Fee - Per lot during sale	Cattle sold in prime market	\$3.70	\$4.00	8.11%	\$0.30	Y
Sheep Yard - Per head per day	Stock not sold through yard	\$6.00	\$6.20	3.33%	\$0.20	Y
Cattle Yard - Per head per day	Stock not sold through yard	\$12.00	\$12.50	4.17%	\$0.50	Y
Stock removed from sale - sheep	For drafting, per head.	\$1.20	\$1.50	25.00%	\$0.30	Y
Stock removed from sale - cattle	For drafting, per head.	\$6.10	\$6.50	6.56%	\$0.40	Y
Private Weigh Cattle – Per head	Occurs when cattle are weighed but not in a sale	\$7.90	\$8.00	1.27%	\$0.10	Y
Sheep	For sheep sold through the yards on sale days. Based on sale price.				1.10%	Y
Cattle	For cattle sold through the yards on sale days. Based on sale price.				1.20%	Y

Dead Stock Removal

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Sheep destroyed and disposed from yards	Presented to yards in condition deemed not fit for sale	\$85.50	\$88.50	3.51%	\$3.00	Y
Cattle destroyed and disposed from yards	Presented to yards in condition deemed not fit for sale	\$285.00	\$295.00	3.51%	\$10.00	Y

NLIS Tags

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Cattle - Faulty / Non reader tag assigned with transport number.	Per tag	\$6.00	\$6.20	3.33%	\$0.20	Y
Untagged Cattle. Fee to Agent/ Vendor.	Per tag	\$15.75	\$16.50	4.76%	\$0.75	Y
Untagged Sheep	Fee to agent / vendor	\$6.00	\$6.20	3.33%	\$0.20	Y

Stock Feeding

Staff and machinery resource only. Agent/Vendor to supply feed.

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Stock not sold through yards	Per bale fed out	\$60.00	\$62.00	3.33%	\$2.00	Y
Post Sale	Per bale fed out	\$60.00	\$62.00	3.33%	\$2.00	Y

Truck Wash

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Per minute		\$0.90	\$1.00	11.11%	\$0.10	Y
Access Key	Per key	\$47.50	\$49.00	3.16%	\$1.50	Y

Marketing & Tourism

Guided Tour of Swan Hill

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Weekdays (Monday-Friday) excluding Public Holidays	Per tour (1 hour)	\$114.00	\$118.00	3.51%	\$4.00	Y
Weekends and Public Holidays	Per tour (1 hour)	\$170.50	\$175.00	2.64%	\$4.50	Y

Skilled Migration

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Regional Certification	Processing fee for SHRCC (Regional Certifying Body for the North West Region - Swan Hill and Mildura) to provide advice to the Department of Home Affairs on the Skilled Employer Sponsored Regional (SESR) – Employer Sponsored (ES) Stream.	\$697.00	\$721.00	3.44%	\$24.00	Y

Parking Control & School Crossings

Parking Infringement Notices

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Category A	Fee set by Legislation (0.4 of a penalty unit)^	\$81.40	\$83.00	1.97%	\$1.60	N
Category B	Fee set by Legislation (0.6 of penalty unit)^	\$122.10	\$125.00	2.38%	\$2.90	N
Category C	Fee set by Legislation (1 penalty unit)^	\$203.51	\$209.00	2.70%	\$5.49	N

Parking Meters

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
One Hour Meters	Per hour	\$1.40	\$1.40	0.00%	\$0.00	Y
Daily Car Park Hire - per park in metered area	For tradesman and community groups conducting approved raffles.	\$11.00	\$11.00	0.00%	\$0.00	Y
6 monthly car park hire rate per park in metered area	For tradesman working in a metered or signed area.	\$728.00	\$728.00	0.00%	\$0.00	Y
Annual car park hire rate per park in metered area	For tradesman working in a metered or signed area.	\$1,350.00	\$1,350.00	0.00%	\$0.00	Y

Photocopying & Printing

Photocopying Fee

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
A4 Single Black	Photocopying fees have been consolidated across Council, except for Library. Per page.	\$0.75	\$0.75	0.00%	\$0.00	Y
A4 Single Colour	Per page	\$3.00	\$3.10	3.33%	\$0.10	Y
A4 Double sided Black	Per page	\$1.35	\$1.40	3.70%	\$0.05	Y
A4 Double sided Colour	Per page	\$6.00	\$6.20	3.33%	\$0.20	Y
A3 Single Black	Per page	\$1.35	\$1.40	3.70%	\$0.05	Y
A3 Single Colour	Per page	\$5.90	\$6.10	3.39%	\$0.20	Y
A3 Double sided Black	Per page	\$2.50	\$2.60	4.00%	\$0.10	Y
A3 Double sided Colour	Per page	\$12.00	\$12.40	3.33%	\$0.40	Y

Printing (Plotter)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
A0 Black	Per page	\$11.00	\$11.40	3.64%	\$0.40	Y
A1 Black	Per page	\$8.00	\$8.30	3.75%	\$0.30	Y
A2 Black	Per page	\$4.80	\$5.00	4.17%	\$0.20	Y
A0 Colour	Per page	\$19.75	\$20.45	3.54%	\$0.70	Y
A1 Colour	Per page	\$16.85	\$17.45	3.56%	\$0.60	Y
A2 Colour	Per page	\$16.85	\$16.85	0.00%	\$0.00	Y

Pioneer Settlement

Experience Centre

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Experience Centre Hire Fee - Half Day	Experience Centre Hire Fee - Half Day	\$0.00	\$300.00	∞	\$300.00	Y
Experience Centre Hire Fee - Full Day	Experience Centre Hire Fee - Full Day	\$0.00	\$500.00	∞	\$500.00	Y

General Admission

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$33.50	\$32.00	-4.48%	-\$1.50	Y
Concession	Pensioner, Student, Senior	\$30.50	\$27.00	-11.48%	-\$3.50	Y
Child	Child 5 to 16 years (children under 5 are free)	\$23.50	\$22.00	-6.38%	-\$1.50	Y
Family	Family – 2 adults and up to 2 children	\$102.50	\$100.00	-2.44%	-\$2.50	Y
Extra child	On family ticket	\$16.50	\$16.50	0.00%	\$0.00	Y
Local Residents	Local ambassador program. Identification required showing address within municipality	\$0.00	\$0.00	0.00%	\$0.00	Y

Heartbeat (Laser Light Shows)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$30.00	\$32.00	6.67%	\$2.00	Y
Concession	Pensioner, Student, Senior	\$27.00	\$27.00	0.00%	\$0.00	Y
Child	Child 5 to 16 years (children under 5 are free)	\$21.00	\$22.00	4.76%	\$1.00	Y
Family	Family – 2 adults and up to 2 children	\$91.50	\$100.00	9.29%	\$8.50	Y
Extra child	On family ticket	\$15.00	\$16.50	10.00%	\$1.50	Y

Pyap Cruise

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$29.00	\$32.00	10.34%	\$3.00	Y
Concession	Pensioner, Student, Senior	\$26.00	\$27.00	3.85%	\$1.00	Y
Child	Child 5 to 16 years (children under 5 are free)	\$20.00	\$22.00	10.00%	\$2.00	Y
Family	Family – 2 adults and up to 2 children	\$88.00	\$100.00	13.64%	\$12.00	Y
Extra child	On family ticket	\$14.50	\$16.50	13.79%	\$2.00	Y

Pioneer Settlement – Commercial Product Purchases**General Admission (Commercial)**

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$28.50	\$27.50	-3.51%	-\$1.00	Y
Concession	Pensioner, Student, Senior	\$25.50	\$23.00	-9.80%	-\$2.50	Y
Child	Child 5 to 16 years (children under 5 are free)	\$19.50	\$19.00	-2.56%	-\$0.50	Y
Family	Family – 2 adults and up to 2 children	\$86.50	\$85.00	-1.73%	-\$1.50	Y

Pyap Cruise (Commercial)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$25.00	\$27.50	10.00%	\$2.50	Y
Concession	Pensioner, Student, Senior	\$22.50	\$23.00	2.22%	\$0.50	Y
Child	Child 5 to 16 years (children under 5 are free)	\$17.50	\$19.00	8.57%	\$1.50	Y
Family	Family – 2 adults and up to 2 children	\$75.50	\$85.00	12.58%	\$9.50	Y

Heartbeat (Laser Light Shows) (Commercial)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$25.50	\$27.50	7.84%	\$2.00	Y
Concession	Pensioner, Student, Senior	\$23.00	\$23.00	0.00%	\$0.00	Y
Child	Child 5 to 16 years (children under 5 are free)	\$18.00	\$19.00	5.56%	\$1.00	Y
Family	Family – 2 adults and up to 2 children	\$78.00	\$85.00	8.97%	\$7.00	Y

Pioneer Settlement – Education Program

Registered Education Facility (P-12 Schools)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
General Admission	Per student	\$17.50	\$17.50	0.00%	\$0.00	Y
Pyap Cruise	Per student	\$15.50	\$15.50	0.00%	\$0.00	Y
Heartbeat (Laser Light Show)	Per student	\$16.00	\$16.00	0.00%	\$0.00	Y

Pioneer Settlement – Lodges**Accommodation**

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Student	Per night	\$35.50	\$36.00	1.41%	\$0.50	Y
General	Per person	\$41.50	\$43.00	3.61%	\$1.50	Y

Breakfast

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Student	Per person	\$14.00	\$14.00	0.00%	\$0.00	Y
General	Per person	\$14.00	\$14.00	0.00%	\$0.00	Y

Lunch

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Student	Per person	\$17.00	\$17.00	0.00%	\$0.00	Y
General	Menu choices now developed ranging from \$15 – \$25 per person				Per menu	Y

Morning / Afternoon Tea

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Student	Per person	\$6.00	\$6.00	0.00%	\$0.00	Y
General	Per person	\$6.00	\$6.00	0.00%	\$0.00	Y

Dinner

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Student - Primary Student	Per person	\$23.00	\$23.00	0.00%	\$0.00	Y
Student - Secondary Student		\$27.00	\$27.00	0.00%	\$0.00	Y
General	Menu choices now developed ranging from \$15 – \$25 per person				Per menu	Y

Supper

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Student	Per person	\$5.00	\$5.00	0.00%	\$0.00	Y
General	Per person	\$8.30	\$5.00	-39.76%	-\$3.30	Y

Birthday Cake

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Student	Cost to purchase cake				Cost	Y

Pioneer Settlement – Special Functions**Amphitheatre Hire**

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amphitheatre day hire only	2 hour hire between 9.30am and 5.00pm with use of fountains	\$1,870.00	\$1,935.00	3.48%	\$65.00	Y
Amphitheatre day hire only – additional hour	For each additional hour after initial 2 hours hire	\$312.00	\$323.00	3.53%	\$11.00	Y

Lower Murray Inn

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Site for 6 hours up to 110 people		\$1,200.00	\$1,300.00	8.33%	\$100.00	Y
Additional hour		\$130.00	\$140.00	7.69%	\$10.00	Y
Site (4hrs)		\$884.00	\$950.00	7.47%	\$66.00	Y

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Lower Murray Inn [continued]

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Site (additional hours)		\$124.80	\$125.00	0.16%	\$0.20	Y

PS Pyap

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Cruise Private Hire	1 hour	\$1,000.00	\$1,100.00	10.00%	\$100.00	Y
Cruise Private Hire – additional hour	Additional one hour hire	\$520.00	\$550.00	5.77%	\$30.00	Y

Photos

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Grounds for photos		\$200.00	\$200.00	0.00%	\$0.00	Y
Grounds for photos after hours		\$416.00	\$450.00	8.17%	\$34.00	Y

Site & Pyap Cruise Package

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Pyap – 1 hour cruise & site hire 4 hours		\$1,900.00	\$2,000.00	5.26%	\$100.00	Y
Pyap – 2 hour cruise & site hire 4 hours		\$2,300.00	\$2,400.00	4.35%	\$100.00	Y

Weddings

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Wedding Hire – site	For any ceremony held anywhere on site	\$1,000.00	\$1,000.00	0.00%	\$0.00	Y
Double Site Hire - Ceremony & Reception Package	4 hours site hire for ceremony and 4 hours site hire for reception	\$1,900.00	\$2,000.00	5.26%	\$100.00	Y
Double Site Hire & Pyap Charter Package	4 hours site hire for ceremony and 4 hours site hire for reception and 1 hour Pyap Charter	\$2,700.00	\$2,900.00	7.41%	\$200.00	Y

Planning Department

Regulation 7 Section 20(4)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Requesting the Minister to prepare an amendment to a Planning Scheme exempted from the requirements referred to in section 20(4) of the Act.	Fee set by Legislation (270 fee units)*	\$4,538.70	\$4,662.90	2.74%	\$124.20	N

Regulation 8 Section 20(A)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Requesting the Minister to prepare an amendment to a Planning Scheme exempted from certain requirements prescribed under section 20A of the Act.	Fee set by Legislation (65 fee units)*	\$1,092.65	\$1,122.55	2.74%	\$29.90	N

Regulation 10 Combined Permit Applications

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Combined Permit applications	Sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made.				N/A	N

Regulation 12

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amend an application for a Permit or an application to amend a Permit	(a) Under section 57A(3)(a) of the Act the fee to amend an application for a Permit after notice is given is 40% of the application fee for that class of Permit set out in the Table at regulation 9; (b) Under section 57A(3)(a) of the Act the fee to amend an application to amend a Permit after notice is given is 40% of the application fee for that class of Permit set out in the Table at regulation 11 and any additional fee under c) below; (c) If an application to amend an application for a Permit or amend an application to amend a Permit has the effect of changing the class of that Permit to a new class, having a higher application fee set out in the Table to regulation 9, the applicant must pay an additional fee being the difference the original class of application and the amended class of Permit.				% of cost	N

Regulation 13

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Combined application to amend Permit	The sum of the highest of the fees which would have applied if separate applications were made and 50% of each of the other fees which would have applied if separate applications were made.				% of cost	N

Regulation 14

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Combined Permit and Planning Scheme amendment	Under section 96A(4)(a) of the Act: The sum of the fee(s) for the amendment to the planning scheme (regulation 6) and whichever of the following applies: 50% of the fee which would have applied if the permit application had been made separately; or if the permit application is for more than one class of permit (regulation 9), the highest of the fees which would have applied if the permit applications had been made separately.				% of cost	N

Regulation 15

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
For a certificate of compliance	Fee set by Legislation (22 fee units)*	\$369.80	\$379.90	2.73%	\$10.10	N

Regulation 16

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Agreement to a proposal to amend or end an agreement under section 173 of the Act	Fee set by Legislation (44.5 fee units)*	\$748.05	\$768.50	2.73%	\$20.45	N

Regulation 17

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
For a Planning Certificate	a) 1.5 fee units for an application not made electronically 2026/27 (Unit fee \$17.27) b) \$8.20 for an application made electronically 2025/26 (2026/27 TBA)		a) 1.5 fee units for an application not made electronically 2026/27 (Unit fee \$17.27) b) \$8.20 for an application made electronically 2025/26 (2026/27 TBA)			N

Regulation 18

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Where a planning scheme specifies that a matter must be done to the satisfaction of a responsible authority, Minister, public authority or municipal council	Fee set by Legislation (22 fee units)*	\$369.80	\$379.90	2.73%	\$10.10	N

Regulation 6

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Certification of a Plan of Subdivision	Fee set by Legislation (11.8 fee units)*	\$198.35	\$203.75	2.72%	\$5.40	N

Regulation 7 Section 10(2)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Alteration of Plan under section 10(2) of the Act	Fee set by Legislation (7.5 fee units)*	\$126.05	\$129.50	2.74%	\$3.45	N

Regulation 8 Section 11(1)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment of Certified Plan under section 11(1) of the Act	Fee set by Legislation (9.5 fee units)*	\$159.70	\$164.05	2.72%	\$4.35	N

Regulation 9

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Checking of Engineering Plans	0.75% based on the estimated cost of construction works		0.75% of the estimated cost of construction of the works proposed in the engineering plan (maximum fee)			N

Regulation 10 Engineering Plan

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Engineering Plan prepared by Council	3.5% of the cost of works proposed in the engineering plan (maximum fee)		3.5% of the cost of works proposed in the engineering plan (maximum fee)			N

Regulation 11

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Supervision of works	2.5% of the estimated cost of construction of the works (maximum fee)	2.5% of the estimated cost of construction of the works (maximum fee)				N

Planning Permit Applications

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Applications for Extension of Time - 1st Request	Per application	\$280.00	\$290.00	3.57%	\$10.00	N
Applications for Extension of Time - 2nd request	Per application	\$560.00	\$580.00	3.57%	\$20.00	N
Application for Extension of Time - 3rd Request	Per application	\$750.00	\$750.00	0.00%	\$0.00	N

Amend Planning Permits

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Secondary Consent		\$291.00	\$301.00	3.44%	\$10.00	N

Written Advice Letter

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Provision of Letter		\$141.00	\$146.00	3.55%	\$5.00	Y

Planning Notification

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Per Notice Letter	Per letter	\$9.30	\$9.30	0.00%	\$0.00	N
Notification in paper	Per advertisement	Set by Publisher				N
		Min. Fee excl. GST: \$265.50				

Planning Permit

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Provision of copy of Planning Permit		\$175.50	\$175.50	0.00%	\$0.00	N
Request for copy of Land Title	Per title	\$80.00	\$80.00	0.00%	\$0.00	N

Exhibition of Planning Scheme Amendments

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Public Notice Letter by mail	Per letter	\$10.00	\$10.40	4.00%	\$0.40	N
Public Notice by Newspaper	Per advertisement	Set by Publisher				N
		Min. Fee excl. GST: \$265.50				
Public Notice by Government Gazette	Per letter	Set by Publisher				N

Regulation 6

Stage 1

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Fee	(a) considering a request to amend a planning scheme; and (b) exhibition and notice of the amendment; and (c) considering any submissions which do not seek a change to the amendment; and (d) if applicable, abandoning the amendment. Fee set by Legislation (206 fee units)*	\$3,462.85	\$3,557.60	2.74%	\$94.75	N

Stage 2

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel	(i) Fee set by Legislation (1021 fee units)*; or	\$17,163.00	\$17,632.65	2.74%	\$469.65	N
11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel	(ii) Fee set by Legislation (2040 fee units)*; or	\$34,292.40	\$35,230.80	2.74%	\$938.40	N
Submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel	(iii) Fee set by Legislation (2727 fee units)*	\$45,840.85	\$47,095.25	2.74%	\$1,254.40	N

Stage 2 [continued]

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Fee	<p>(a) considering</p> <p>(i) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel;</p> <ul style="list-style-type: none"> 2025-2026 Fee: \$17,163.00 (1021 fee units) 2026-2027 Fee: \$17,632.70 (1021 fee units); or <p>(ii) 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel;</p> <ul style="list-style-type: none"> 2025-2026 Fee: \$34,292.40 (2040 fee units) 2026-2027 Fee: \$35,230.80 (2040 fee units); or <p>(iii) submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel;</p> <ul style="list-style-type: none"> 2025-2026 Fee: \$45,840.90 (2727 fee units) 2026-2027 Fee: \$48,567.90 (2727 fee units) <p>(b) helping a panel in accordance with section 158 of the Act; and</p> <p>(c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and</p> <p>(d) considering the panel's report in accordance with section 27 of the Act; and</p> <p>(e) after considering submissions and the panel's report, abandoning the amendment.</p> <p>2026/27 Unit fee \$17.27 Part of the above Stage 1 & 2</p> <p>(a) considering</p> <p>(i) up to and including 10 submissions which seek a change to an amendment and where necessary referring the submissions to a panel;</p> <ul style="list-style-type: none"> 2025-2026 Fee: \$17,163.00 (1021 fee units) 2026-2027 Fee: \$17,632.70 (1021 fee units); or <p>(ii) 11 to (and including) 20 submissions which seek a change to an amendment and where necessary referring the submissions to a panel;</p> <ul style="list-style-type: none"> 2025-2026 Fee: \$34,292.40 (2040 fee units) 2026-2027 Fee: \$35,230.80 (2040 fee units); or <p>(iii) submissions that exceed 20 submissions which seek a change to an amendment, and where necessary referring the submissions to a panel;</p> <ul style="list-style-type: none"> 2025-2026 Fee: \$45,840.90 (2727 fee units) 2026-2027 Fee: \$48,567.90 (2727 fee units) <p>(b) helping a panel in accordance with section 158 of the Act; and</p> <p>(c) making a submission to a panel appointed under Part 8 of the Act at a hearing referred to in section 24(b) of the Act; and</p> <p>(d) considering the panel's report in accordance with section 27 of the Act; and</p> <p>(e) after considering submissions and the panel's report, abandoning the amendment.</p> <p>2026/27 Unit fee \$17.27 Part of the above Stage 1 & 2</p>			Part of the above Stage 1 & 2		N

Stage 3

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Fee	For: (a) adopting the amendment or part of the amendment; and (b) submitting the amendment for approval by the Minister; and (c) giving the notice of the approval of the amendment. Fee set by Legislation (32.5 fee units)* if the Minister is not the planning authority or nil fee if the Minister is the Planning Authority.	\$546.30	\$561.25	2.74%	\$14.95	N

Stage 4

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Fee	For: (a) consideration by the Minister of a request to approve an amendment; and (b) giving notice of approval of an Amendment. Fee set by Legislation (32.5 fee units)* if the Minister is not the Planning Authority or nil fee if the Minister is the Planning Authority.	\$546.30	\$561.25	2.74%	\$14.95	N

Section 47

Class 1

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Use only	Change or allow a new use of land Fee set by Legislation (89 fee units)*	\$1,496.05	\$1,537.00	2.74%	\$40.95	N

Class 2

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 7 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is \$10,000 or less.	Fee set by Legislation (13.5 fee units)*	\$226.90	\$233.10	2.73%	\$6.20	N

Class 3

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$10,000 but not more than \$100,000.	Fee set by Legislation (42.5 fee units)*	\$714.40	\$733.95	2.74%	\$19.55	N

Class 4

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 but not more than \$500,000.	Fee set by Legislation (87 fee units)*	\$1,462.45	\$1,502.45	2.74%	\$40.00	N

Class 5

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$500,000 but not more than \$1,000,000.	Fee set by Legislation (94 fee units)*	\$1,580.10	\$1,623.35	2.74%	\$43.25	N

Class 6

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land for a single dwelling per lot or use and develop land for a single dwelling per lot and undertake development ancillary to the use of land for a single dwelling per lot included in the application (other than a class 8 Permit or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 but not more than \$2,000,000.	Fee set by Legislation (101 fee units)*	\$1,697.80	\$1,744.25	2.74%	\$46.45	N

Class 7

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
VicSmart application if the estimated cost of development is \$10,000 or less.	Fee set by Legislation (13.5 fee units)*	\$226.90	\$233.10	2.73%	\$6.20	N

Class 8

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
VicSmart application if the estimated cost of development is more than \$10,000	Fee set by Legislation (29 fee units)*	\$487.45	\$500.80	2.74%	\$13.35	N

Class 9

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
VicSmart application to subdivide or consolidate land	Fee set by Legislation (13.5 fee units)*	\$226.90	\$233.10	2.73%	\$6.20	N

Class 10

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
VicSmart application (other than a class 7, class 8 or class 9 permit)	Fee set by Legislation (13.5 fee units)*	\$226.90	\$233.10	2.73%	\$6.20	N

Class 11

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land (other than a class 2, class 3, class 7 or class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is less than \$100,000	Fee set by Legislation (77.5 fee units)*	\$1,302.75	\$1,338.40	2.74%	\$35.65	N

Class 12

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land (other than a class 4, class 5, or class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$100,000 and not more than \$1,000,000	Fee set by Legislation (104.5 fee units)*	\$1,756.60	\$1,804.70	2.74%	\$48.10	N

Class 13

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land (other than a class 6 or class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$1,000,000 and not more than \$5,000,000	Fee set by Legislation (230.5 fee units)*	\$3,874.70	\$3,980.70	2.74%	\$106.00	N

Class 14

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land (other than a class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$5,000,000 and not more than \$15,000,000	Fee set by Legislation (587.5 fee units)*	\$9,875.85	\$10,146.10	2.74%	\$270.25	N

Class 15

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land (other than a class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$15,000,000 and not more than \$50,000,000	Fee set by Legislation (1732.5 fee units)*	\$29,123.30	\$29,920.25	2.74%	\$796.95	N

Class 16

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
To develop land (other than a class 8 or a Permit to subdivide or consolidate land) if the estimated cost of development is more than \$50,000,000	Fee set by Legislation (3894 fee units)*	\$65,458.10	\$67,249.35	2.74%	\$1,791.25	N

Class 17

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
To subdivide an existing building (other than a class 9 Permit)	Fee set by Legislation (89 fee units)*	\$1,496.05	\$1,537.00	2.74%	\$40.95	N

Class 18

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
To subdivide land into 2 lots (other than a class 9 or class 17 Permit)	Fee set by Legislation (89 fee units)*	\$1,496.05	\$1,537.00	2.74%	\$40.95	N

Class 19

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
To effect a realignment of a common boundary between lots or consolidate 2 or more lots (other than a class 9 Permit)	Fee set by Legislation (89 fee units)*	\$1,496.05	\$1,537.00	2.74%	\$40.95	N

Class 20

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Subdivide land (other than a class 9, class 17, class 18 or class 19 permit)	Fee set by Legislation (89 fee units Per 100 lots created)*	\$1,496.05	\$1,537.00	2.74%	\$40.95	N

Class 21

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Fee	To: (a) create, vary or remove a restriction within the meaning of the Subdivision Act 1988; or (b) create or move a right of way; or (c) create, vary or remove an easement other than a right of way; or (d) vary or remove a condition in the nature of an easement other than a right of way in a Crown grant. Fee set by Legislation (89 fee units)*	\$1,496.05	\$1,537.00	2.74%	\$40.95	N

Class 22

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
A Permit not otherwise provided for in the regulation	Fee set by Legislation (89 fee units)*	\$1,496.05	\$1,537.00	2.74%	\$40.95	N

Section 72

Class 1

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a Permit to change the use of land allowed by the Permit or allow a new use of land	Fee set by Legislation (89 fee units)*	\$1,496.05	\$1,537.00	2.74%	\$40.95	N

Class 2

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a Permit (other than a Permit to develop land for a single dwelling per lot or to use and develop land for a single dwelling per lot or to undertake development ancillary to the use of land for a single dwelling per lot) to change the statement of what the Permit allows or to change any or all of the conditions which apply to the Permit	Fee set by Legislation (89 fee units)*	\$1,496.05	\$1,537.00	2.74%	\$40.95	N

Class 3

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 2, class 3, class 4, class 5 or class 6 permit* if the cost of any additional development permitted by the amendment is \$10,000 or less	Fee set by Legislation (13.5 fee units)*	\$226.90	\$233.10	2.73%	\$6.20	N

Class 4

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 2, class 3, class 4, class 5 or class 6 permit* if the cost of any additional development permitted by the amendment is more than \$10,000 but not more than \$100,000	Fee set by Legislation (42.5 fee units)*	\$714.40	\$733.95	2.74%	\$19.55	N

Class 5

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 2, class 3, class 4, class 5 or class 6 permit* if the cost of any additional development permitted by the amendment is more than \$100,000 but not more than \$500,000	Fee set by Legislation (87 fee units)*	\$1,462.45	\$1,502.45	2.74%	\$40.00	N

Class 6

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 2, class 3, class 4, class 5 or class 6 permit* if the cost of any additional development permitted by the amendment is more than \$500,000	Fee set by Legislation (94 fee units)*	\$1,580.10	\$1,623.35	2.74%	\$43.25	N

Class 7

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a permit* that is the subject of VicSmart application, if the estimated cost of the additional development is \$10,000 or less	Fee set by Legislation (13.5 fee units)*	\$226.90	\$233.10	2.73%	\$6.20	N

Class 8

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a permit* that is the subject of VicSmart application, if the estimated cost of the additional development is more than \$10,000 or less	Fee set by Legislation (29 fee units)*	\$487.45	\$500.80	2.74%	\$13.35	N

Class 9

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 9 Permit	Fee set by Legislation (13.5 fee units)*	\$226.90	\$233.10	2.73%	\$6.20	N

Class 10

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 10 Permit	Fee set by Legislation (13.5 fee units)*	\$226.90	\$233.10	2.73%	\$6.20	N

Class 11

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 11, 12, 13, 14, 15, or 16 Permit	Fee set by Legislation (77.5 fee units)*	\$1,302.75	\$1,338.40	2.74%	\$35.65	N

Class 12

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 12, 13, 14, 15 or 16 Permit	Fee set by Legislation (104.5 fee units)*	\$1,756.65	\$1,804.70	2.74%	\$48.05	N

Class 13

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 11, 12,13,14,15 or 16 Permit	Fee set by Legislation (230.5 fee units)*	\$3,874.70	\$3,980.70	2.74%	\$106.00	N

Class 14

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 17 Permit	Fee set by Legislation (89 fee units)*	\$1,496.05	\$1,537.00	2.74%	\$40.95	N

Class 15

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 18 Permit	Fee set by Legislation (89 fee units)*	\$1,496.05	\$1,537.00	2.74%	\$40.95	N

Class 16

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 19 Permit	Fee set by Legislation (89 fee units per 100 lots created)*	\$1,496.05	\$1,537.00	2.74%	\$40.95	N

Class 17

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 20 Permit	Fee set by Legislation (89 fee units)*	\$1,496.05	\$1,537.00	2.74%	\$40.95	N

Class 18

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 21 Permit	Fee set by Legislation (89 fee units)*	\$1,496.05	\$1,537.00	2.74%	\$40.95	N

Class 19

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Amendment to a class 22 Permit	Fee set by Legislation (89 fee units)*	\$1,496.05	\$1,537.00	2.74%	\$40.95	N

Public Health**Additional non-mandatory / requested inspection**

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Additional non-mandatory / requested inspection fee	Officer and administration cost	\$330.00	\$342.00	3.64%	\$12.00	N

Caravan Parks

Set by Legislation annually in May (excludes camp sites)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Sites not exceeding 25	Fee set by Legislation (17 fee units)*	\$285.75	\$293.55	2.73%	\$7.80	N
Sites exceeding 25 but not exceeding 50	Fee set by Legislation (34 fee units)*	\$571.50	\$587.15	2.74%	\$15.65	N
Sites exceeding 50 but not exceeding 100	Fee set by Legislation (68 fee units)*	\$1,143.05	\$1,174.35	2.74%	\$31.30	N
Sites exceeding 100 but not exceeding 150	Fee set by Legislation (103 fee units)*	\$1,731.40	\$1,778.80	2.74%	\$47.40	N
Sites exceeding 150 but not exceeding 200	Fee set by Legislation (137 fee units)*	\$2,302.95	\$2,365.95	2.74%	\$63.00	N
Sites exceeding 200 but not exceeding 250	Fee set by Legislation (171 fee units)*	\$2,874.50	\$2,953.15	2.74%	\$78.65	N
Transfer of Registration	Fee set by Legislation (5 fee units)*	\$84.05	\$86.35	2.74%	\$2.30	N

Failed Subsequent Sample

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Failed subsequent sample fee	Fee to cover cost of samples, officer time and administration.	\$193.00	\$200.00	3.63%	\$7.00	N

New Premises Assessment/Application

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
New Premises or Vehicle plus the applicable registration fee		\$210.00	\$218.00	3.81%	\$8.00	N

Registrations

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Public Health and Wellbeing Registration (Prescribed Accommodation, Beauty, Skin Penetration)	New business - Fee based on the risk of procedure (skin penetration, tattooing)	\$340.00	\$352.00	3.53%	\$12.00	N
Public Health and Wellbeing Registration (Hairdressers Only)	Renewal - One off registration fee for hair dressers / makeup application only	\$200.00	\$207.00	3.50%	\$7.00	N
Temporary Food Premises – Class 2	Registration fee applied to 1-2 day events only	\$69.00	\$72.00	4.35%	\$3.00	N
Temporary Food Premises – Class 3	Registration fee applied to 1-2 day events only	\$47.00	\$49.00	4.26%	\$2.00	N
Class 3 Food Premises	Registration	\$270.00	\$279.00	3.33%	\$9.00	N
Class 3A Food Premises	Registration	\$290.00	\$300.00	3.45%	\$10.00	N
Class 2M Food Premises	Registration	\$210.00	\$217.00	3.33%	\$7.00	N
Class 2A Food Premises	Registration – Higher risk and / or larger premises that prepare and sell a significant variety of preparation methods	\$890.00	\$921.00	3.48%	\$31.00	N
Class 2B Food Premises	Registration – Premises that prepare and sell a variety of low and high risk ready to eat foods	\$560.00	\$580.00	3.57%	\$20.00	N
Class 2C Food Premises	Registration – Premises that prepare and sell a variety of low and high risk ready to eat foods	\$430.00	\$445.00	3.49%	\$15.00	N
Class 1 Food Premises	Registration – External audits	\$440.00	\$455.00	3.41%	\$15.00	N
Late Registrations	Late registration fee - Officer and administration cost	50% of Registration Fee				N
Transfer of Registration Fee	Transfer of registration fee	50% of Registration Fee				N
Pro Rata Registration Fee	From February to April	75% of Registration Fee				N
Pro Rata Registration Fee	From May to July	50% of Registration Fee				N

Septic Tanks

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
New installation / major alteration - Permit Fee	Officer and administration cost set by EPA (48.88 fee units)*	\$821.65	\$844.15	2.74%	\$22.50	N
Minor alteration	Fee set by Legislation (37.25 fee units)*	\$626.15	\$643.30	2.74%	\$17.15	N
Transfer a permit	Fee set by Legislation (9.93 fee units)*	\$166.90	\$171.45	2.73%	\$4.55	N
Amend a permit	Fee set by Legislation (10.38 fee units)*	\$174.45	\$179.25	2.75%	\$4.80	N
Renew a permit	Fee set by Legislation (8.31 fee units)*	\$139.65	\$143.50	2.76%	\$3.85	N
Exemption	Fee set by Legislation (14.67 fee units)*	\$246.60	\$253.35	2.74%	\$6.75	N

Vaccinations

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Twinrix Hep A+B Junior Dose	1-15 years – per dose	\$65.00	\$68.00	4.62%	\$3.00	N
Twinrix Hep A+B Senior Dose	16 years+ – per dose	\$95.00	\$99.00	4.21%	\$4.00	N
Hepatitis A Vaqta – Junior	2-17 years – per dose	\$65.00	\$68.00	4.62%	\$3.00	N
Hepatitis A Vaqta	18 years+ – per dose	\$83.00	\$86.00	3.61%	\$3.00	N
Fluvax 4 strain	Per dose	\$20.00	\$21.00	5.00%	\$1.00	N
I POL	Per dose	\$64.00	\$66.00	3.13%	\$2.00	N
Boostrix	Per dose	\$47.00	\$49.00	4.26%	\$2.00	N
Hepatitis B Adult	20 years+ – per dose	\$37.00	\$39.00	5.41%	\$2.00	N
Chicken Pox Varicella	Per dose	\$74.00	\$77.00	4.05%	\$3.00	N

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Vaccinations [continued]

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Meningococcal B Bexsero	Per dose for under 12 months of age	\$125.00	\$130.00	4.00%	\$5.00	N

Regulatory Services**Animal Control**

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Pound release fee for dogs & cats - First Offence - 50% discount vulnerable persons (officer discretion)		\$0.00	\$44.00	∞	\$44.00	N
Pound release fee for dogs & cats - First Offence		\$85.00	\$88.00	3.53%	\$3.00	N
Pound release fee Second Offence for dogs & cats	2nd offence	\$225.00	\$233.00	3.56%	\$8.00	N
Pound release fee Third Offence for dogs & cats	3rd offence	\$360.00	\$373.00	3.61%	\$13.00	N
Pound release fee for sheep	Per head, plus expenses incurred in impounding the animal.	\$18.00	\$19.00	5.56%	\$1.00	N
Pound release fee for livestock (other than sheep)	Per head, plus expenses incurred in impounding the animal.	\$85.00	\$88.00	3.53%	\$3.00	N
Daily sustenance fee for impounded dogs and cats	Feed and officer time caring for animal / pound duties	\$15.00	\$16.00	6.67%	\$1.00	N
Daily sustenance fee for impounded sheep	Feed and officer time caring for animals	\$10.00	\$11.00	10.00%	\$1.00	N
Daily sustenance fee for impounded livestock (other than sheep)	Feed and officer time caring for animals	\$12.00	\$13.00	8.33%	\$1.00	N
Surrender fee for dogs and cats	Collection / relocation	\$74.00	\$80.00	8.11%	\$6.00	Y
After hours call out fee for livestock on roads	Per hour	\$360.00	\$375.00	4.17%	\$15.00	N
Livestock euthanasia fee		\$0.00	\$100.00	∞	\$100.00	Y

Dog / Cat Registration

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Dangerous or Menacing dog, Restricted Breed Dog	Officer time required to monitor and inspect the premises where these dogs are kept.	\$265.00	\$275.00	3.77%	\$10.00	N
Entire dog or cat	Not desexed or microchipped	\$138.00	\$150.00	8.70%	\$12.00	N
Pensioner – Maximum fee	50% discount for eligible concession cardholders	\$69.00	\$75.00	8.70%	\$6.00	N
Desexed and microchip implant		\$46.00	\$50.00	8.70%	\$4.00	N
Pensioner – Desexed and microchip implant	50% discount for eligible concession cardholders	\$23.00	\$25.00	8.70%	\$2.00	N
Working dog		\$23.00	\$25.00	8.70%	\$2.00	N
Animal registration renewal late payment fee	Officer and administration cost	\$28.00	\$29.00	3.57%	\$1.00	N
Registration tag replacement		\$2.00	\$2.00	0.00%	\$0.00	N
New Registration from 1 Oct each year – 31 Dec				50% of applicable fee		N

Domestic Animal Business

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Registration fee for Domestic Animal Business	i.e. Boarding / Breeding establishments	\$210.00	\$217.00	3.33%	\$7.00	N

Local Laws

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Release Fee for impounded vehicles		\$460.00	\$476.00	3.48%	\$16.00	N
Release fee for impounded item	In line with Local Law Penalty Fee of \$100	\$100.00	\$100.00	0.00%	\$0.00	N
Busking Permit Application	Administration cost	\$12.00	\$13.00	8.33%	\$1.00	N
Busking Fee Per day	Administration cost	\$6.00	\$7.00	16.67%	\$1.00	N
Itinerant Trading 1 day only		\$43.00	\$45.00	4.65%	\$2.00	N
Itinerant Trading <12 days per year		\$69.00	\$72.00	4.35%	\$3.00	N
Itinerant Trading >12 days per year		\$190.00	\$197.00	3.68%	\$7.00	N
Miscellaneous Local Law Permit Fee - Intermediate Size Event	100-999 people. e.g. Triathlons, Markets, Harmony Days, Regatta. Not-for-profit / charitable 50% discount.	\$110.00	\$115.00	4.55%	\$5.00	N
Miscellaneous Local Law Permit fee – Major Event	1000+ people. Fee to be added to offset increasing administration and inspection costs for major events. Not-for-profit/ charitable 50% discount.	\$255.00	\$264.00	3.53%	\$9.00	N
Miscellaneous Local Law Permit fee - Minor Event	0-99 people. Not-for-profit/charitable 50% discount.	\$69.00	\$72.00	4.35%	\$3.00	N
Excess Animal Permit fee	For more than 2 cats or 2 dogs	\$42.00	\$45.00	7.14%	\$3.00	N
Administration fee to engage contractors	Fee to offset increasing administrative and inspection costs associated with clean up requirements for unsightly properties that pose a fire risk.	\$220.00	\$227.00	3.18%	\$7.00	Y

Use of Council Land (Footpath Trading)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Permit fee for outdoor eating facility	Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.	\$200.00	\$207.00	3.50%	\$7.00	N
Permit fee for advertising sign on footpath	Maximum allowed is 2 signs. Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.	\$82.00	\$85.00	3.66%	\$3.00	N
Permit fee to display goods for sale on footpath	Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.	\$82.00	\$85.00	3.66%	\$3.00	N
Permit to consume liquor on Council land	Permit for licensed premises to serve alcohol on footpath. Pro-rata fee will apply. 3 year Permit Fee available based on Annual Fee saving two years indexation.	\$200.00	\$207.00	3.50%	\$7.00	N

Late Payment Fee (Footpath Trading)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Late payment fee for all footpath trading Permit renewals	A late payment penalty has been introduced to all footpath trading activity to off set administrative duties.	\$40.00	\$42.00	5.00%	\$2.00	N

Pro rata Fee (Footpath Trading)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Pro rata fee (Footpath Trading) (September-December)				75% (September-December)		N
Pro rata fee (Footpath Trading) (January-March)				50% (January-March)		N
Pro rata fee (Footpath Trading) (March-June)				25% (March-June)		N

Use of Council Land (Mobile Food Trading)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Annual Permit		\$1,000.00	\$1,000.00	0.00%	\$0.00	N
Limited Permit (per year)		\$250.00	\$250.00	0.00%	\$0.00	N
Off-peak Weekend Permit		\$100.00	\$100.00	0.00%	\$0.00	N
Peak Weekend Permit (holiday periods and long weekends)		\$200.00	\$200.00	0.00%	\$0.00	N
Six Month Permit		\$600.00	\$600.00	0.00%	\$0.00	N

Recreation – Sportsfields

Sportsfield Ground Rental & Pavilion Rental

Levied on basis of marginal cost recovery. Calculations based on size of sportsground and insured value of pavilion.

Alan Garden Reserve

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Tyntynder Football Netball Club		\$2,385.00	\$2,470.00	3.56%	\$85.00	Y
Ultima Tyntynder United Football Cricket Club		\$2,020.00	\$2,090.00	3.47%	\$70.00	Y

Alan Garden Reserve Netball Centre

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
General Use - Court Hire	Without lights per hour per court	\$26.00	\$27.00	3.85%	\$1.00	Y
General Use - Court Hire with lights per hour per court	With lights per hour per court	\$34.50	\$35.50	2.90%	\$1.00	Y
General Use - Netball Pavilion	Change room and kiosk (per day)	\$25.50	\$26.50	3.92%	\$1.00	Y
Primary User Group - Annual Fee	Netball pavilion and storage shed use	\$918.00	\$950.00	3.49%	\$32.00	Y
Schools Events	Court Hire only - Per day	\$97.60	\$101.00	3.48%	\$3.40	Y
Schools Annual Fee		\$627.00	\$649.00	3.51%	\$22.00	Y

Gurnett Oval

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
RSL Cricket Club		\$1,340.00	\$1,385.00	3.36%	\$45.00	Y
Swan Hill Rugby Club	Recreation Reserve and Pavilion User Agreement per Year	\$1,005.00	\$1,005.00	0.00%	\$0.00	Y

Ken Harrison Sporting Complex

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Swan Hill Soccer Association		\$1,240.00	\$1,285.00	3.63%	\$45.00	Y
St Mary's Tyntynder Cricket Club		\$2,055.00	\$2,125.00	3.41%	\$70.00	Y
Swan Hill Little Athletics Centre		\$610.00	\$631.00	3.44%	\$21.00	Y

Lake Boga Reserve

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Lake Boga Football Netball Club		\$1,340.00	\$1,425.00	6.34%	\$85.00	Y
Lakers Cricket Club		\$1,510.00	\$1,565.00	3.64%	\$55.00	Y

Nyah Recreation Reserve – includes building charge

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Nyah / Nyah West United Football Netball Club	User fee includes building charge	\$3,315.00	\$3,430.00	3.47%	\$115.00	Y
Nyah District Cricket Club	User fee includes building charge	\$3,995.00	\$4,135.00	3.50%	\$140.00	Y

Other General Reserves - Sports for Non Recreational Reserve Agreement Users

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Sports Field booking for Non Recreation Reserve Agreement Users	Per session	\$36.50	\$38.00	4.11%	\$1.50	Y

Other General Reserves - Secondary Colleges

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
MacKillop College	Various sporting facilities	\$565.00	\$585.00	3.54%	\$20.00	Y
Swan Hill Secondary College	Various sporting facilities	\$1,535.00	\$1,590.00	3.58%	\$55.00	Y

Robinvale Riverside Park

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Robinvale Football Club	Main Oval & Facility	\$2,980.00	\$3,085.00	3.52%	\$105.00	Y
Robinvale Football Club	Cricket Ground for Juniors	\$535.00	\$554.00	3.55%	\$19.00	Y

Swan Hill Recreation Reserve

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Central Rivers Umpire Association	Recreation Reserve and Pavilion User Agreement per Year	\$1,005.00	\$1,040.00	3.48%	\$35.00	Y
Circus Bond		\$1,140.00	\$1,180.00	3.51%	\$40.00	N
Circus Fee		\$1,650.00	\$1,710.00	3.64%	\$60.00	Y
Swan Hill Cricket Club		\$2,120.00	\$2,195.00	3.54%	\$75.00	Y
Swan Hill Fire Brigade	Fire track	\$222.50	\$230.50	3.60%	\$8.00	Y
Swan Hill Football Netball Club		\$5,015.00	\$5,190.00	3.49%	\$175.00	Y

Ultima Recreation Reserve

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Ultima Football Netball Club		\$2,602.90	\$2,694.00	3.50%	\$91.10	Y

Swan Hill Riverside Park**Sound Shell Hire**

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Sound Shell	Price per session	\$134.00	\$138.50	3.36%	\$4.50	Y
Commercial Function	Price per day	\$1,140.00	\$1,180.00	3.51%	\$40.00	Y

Public Liability Insurance

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Public Liability Insurance	If user does not have their own insurance. This will be charged to provide the hirer their mandatory cover.	\$38.00	\$39.50	3.95%	\$1.50	Y

Robinvale Resource Centre & Network House**Hire**

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Casual Office Space	Per day	\$70.00	\$72.50	3.57%	\$2.50	Y
Conference Room Hire	Per day	\$99.00	\$102.50	3.54%	\$3.50	Y
Permanent Office Space	Per week	\$168.50	\$174.50	3.56%	\$6.00	Y
Open Area	Per day	\$123.00	\$127.50	3.66%	\$4.50	Y

Swan Hill Indoor Sports & Recreation Centre (The Stadium)**Regular Competitions (Basketball, Badminton, Futsal & Netball)**

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Peak Per Hour		\$42.00	\$43.50	3.57%	\$1.50	Y
Off Peak Per hour (not regular competition)		\$36.50	\$38.00	4.11%	\$1.50	Y

Squash

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Club Competitions	Per hour / per court	\$25.00	\$26.00	4.00%	\$1.00	Y
Casual Hire	Per hour / per court	\$25.00	\$26.00	4.00%	\$1.00	Y

Training Sessions

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Basketball, Badminton, Futsal & Netball	Per hour / per court	\$36.50	\$38.00	4.11%	\$1.50	Y
Schools	Per hour / per court	\$36.50	\$38.00	4.11%	\$1.50	Y
Tennis	Per person	\$9.70	\$10.00	3.09%	\$0.30	Y

Swan Hill Town Hall**Swan Hill Town Hall – Bonds**

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Entire Complex	With alcohol	\$1,075.00	\$1,115.00	3.72%	\$40.00	N
Entire Complex	Without alcohol	\$1,075.00	\$1,115.00	3.72%	\$40.00	N
Auditorium & Stage	With alcohol	\$1,075.00	\$1,115.00	3.72%	\$40.00	N
Auditorium, Stage, Dressing Rooms & Green Room	Commercial touring	\$1,075.00	\$1,115.00	3.72%	\$40.00	N
Auditorium & Stage	Without alcohol	\$1,075.00	\$1,115.00	3.72%	\$40.00	N
Cafe area (with alcohol)	With alcohol	\$538.00	\$557.00	3.53%	\$19.00	N
Cafe area (without alcohol)	Without alcohol - no bond required	\$538.00	\$557.00	3.53%	\$19.00	N
Meeting Room – Small – Community	No bond required	\$215.50	\$223.00	3.48%	\$7.50	N
Meeting Room – Small – Commercial	No bond required	\$215.50	\$223.00	3.48%	\$7.50	N
Meeting Room – Large	No bond required	\$215.50	\$223.00	3.48%	\$7.50	N

Swan Hill Town Hall – Cleaning Fees

Post event cleaning

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Whole Complex	Per hire / per day	\$869.00	\$899.00	3.45%	\$30.00	Y
Auditorium, Stage & Foyer	Per hire / per day	\$546.00	\$565.00	3.48%	\$19.00	Y
Cafe / Bar & Foyer	Per hire / per day	\$261.50	\$270.50	3.44%	\$9.00	Y
Kitchen	Per hire / per day	\$181.00	\$187.50	3.59%	\$6.50	Y
Meeting Room & Mezzanine Floor	Per hire / per day	\$110.00	\$114.00	3.64%	\$4.00	Y
Dressing Rooms	Per hire / per day	\$193.00	\$200.00	3.63%	\$7.00	Y
Mezzanine Seating & Toilets	Per hire / per day	\$166.50	\$172.50	3.60%	\$6.00	Y

Swan Hill Town Hall – Equipment & Staff

Butchers Paper & Stand

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$12.40	\$12.80	3.23%	\$0.40	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$18.60	\$19.20	3.23%	\$0.60	Y
Commercial – Outside SHRCC	Per day	\$31.00	\$32.00	3.23%	\$1.00	Y

Catering Station

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per station / per day	\$31.20	\$32.20	3.21%	\$1.00	Y
Not for Profit – Outside SHRCC (40% discount)	Per station / per day	\$46.80	\$48.30	3.21%	\$1.50	Y
Commercial – Outside SHRCC	Per station / per day	\$78.00	\$80.50	3.21%	\$2.50	Y

Computer / Laptop

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$8.60	\$9.00	4.65%	\$0.40	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$12.90	\$13.50	4.65%	\$0.60	Y
Commercial – Outside SHRCC	Per day	\$21.50	\$22.50	4.65%	\$1.00	Y

Counter Weight Fly System and Lighting Rig

Requires 2 qualified rigging operators – included in hire fee

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour	\$64.60	\$66.80	3.41%	\$2.20	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$96.90	\$100.20	3.41%	\$3.30	Y
Commercial – Outside SHRCC	Per hour	\$161.50	\$167.00	3.41%	\$5.50	Y

Crockery & Cutlery

Includes plates, bowls, spoons, knives and forks

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per person	\$0.90	\$0.95	5.56%	\$0.05	Y
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Crockery & Cutlery [continued]

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Not for Profit – Outside SHRCC (40% discount)	Per person	\$1.30	\$1.35	3.85%	\$0.05	Y
Commercial – Outside SHRCC	Per person	\$2.20	\$2.30	4.55%	\$0.10	Y

Data Projector (meeting rooms / cafe)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$10.80	\$11.20	3.70%	\$0.40	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$16.20	\$16.80	3.70%	\$0.60	Y
Commercial – Outside SHRCC	Per day	\$27.00	\$28.00	3.70%	\$1.00	Y

Festoon Lighting

Includes set up/pack down

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$86.20	\$89.20	3.48%	\$3.00	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$129.30	\$133.80	3.48%	\$4.50	Y
Commercial – Outside SHRCC	Per day	\$215.50	\$223.00	3.48%	\$7.50	Y

Follow Spotlight

Requires qualified operator – included in hire fee

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour	\$36.60	\$37.80	3.28%	\$1.20	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$54.90	\$56.70	3.28%	\$1.80	Y
Commercial – Outside SHRCC	Per hour	\$91.50	\$94.50	3.28%	\$3.00	Y

Front of House Manager

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Front of House Manager	Per person / per hour	\$60.00	\$62.00	3.33%	\$2.00	Y

Glassware

Includes wine, beer, spirit and water glasses

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per person	\$0.45	\$0.50	11.11%	\$0.05	Y
Not for Profit – Outside SHRCC (40% discount)	Per person	\$0.65	\$0.70	7.69%	\$0.05	Y
Commercial – Outside SHRCC	Per person	\$1.10	\$1.20	9.09%	\$0.10	Y

Hazer Machine

Includes liquid for machine

Hazer Machine [continued]

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$17.20	\$17.80	3.49%	\$0.60	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$25.80	\$26.70	3.49%	\$0.90	Y
Commercial – Outside SHRCC	Per day	\$43.00	\$44.50	3.49%	\$1.50	Y

In-House PA, Sound Desk & Foldbacks

Requires qualified operator – included in hire fee

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour	\$43.00	\$44.60	3.72%	\$1.60	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$64.50	\$66.90	3.72%	\$2.40	Y
Commercial – Outside SHRCC	Per hour	\$107.50	\$111.50	3.72%	\$4.00	Y

Lectern

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Not for Profit – Local (60% discount)	Per day	\$10.80	\$11.20	3.70%	\$0.40	Y
Local Commercial Business or Not For Profit – Outside SHRCC (40% discount)	Per day	\$16.20	\$16.80	3.70%	\$0.60	Y
Commercial – Outside SHRCC	Per day	\$27.00	\$28.00	3.70%	\$1.00	Y

MECH

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial Touring	Per person / per hour	\$78.50	\$81.00	3.18%	\$2.50	Y

Microphone

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$10.80	\$11.20	3.70%	\$0.40	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$16.20	\$16.80	3.70%	\$0.60	Y
Commercial – Outside SHRCC	Per day	\$27.00	\$28.00	3.70%	\$1.00	Y

Piano - Baby Grand

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Not for Profit – Local (60% discount)	Per day	\$64.60	\$66.80	3.41%	\$2.20	Y
Local Commercial Business OR Not For Profit – Outside SHRCC (40% discount)	Per day	\$96.90	\$100.20	3.41%	\$3.30	Y
Commercial – Outside SHRCC	Per day	\$161.50	\$167.00	3.41%	\$5.50	Y

Piano - Baby Grand with Tune

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial Touring	Per day	\$377.00	\$390.00	3.45%	\$13.00	Y

Piano Tuning Services

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Piano Tuning Services Fee	Per tuning	\$215.50	\$223.00	3.48%	\$7.50	Y

Pipe and Drape

Includes set up/pack down

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$51.80	\$53.60	3.47%	\$1.80	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$77.70	\$80.40	3.47%	\$2.70	Y
Commercial – Outside SHRCC	Per day	\$129.50	\$134.00	3.47%	\$4.50	Y

Poster Flyer Delivery Staff – Swan Hill CBD

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial Touring	Per person / per run	\$129.50	\$134.00	3.47%	\$4.50	Y

Poster Flyer Delivery Staff – Swan Hill Greater Region

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial Touring	Per person / per run	\$280.00	\$290.00	3.57%	\$10.00	Y

Security

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Security Fee	Per licensed guard / per hour	\$67.00	\$69.50	3.73%	\$2.50	Y

Smoke Machine

Includes liquid for machine

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour	\$14.60	\$15.20	4.11%	\$0.60	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$21.90	\$22.80	4.11%	\$0.90	Y
Commercial – Outside SHRCC	Per hour	\$36.50	\$38.00	4.11%	\$1.50	Y

Storage

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Storage Fee	Per day	\$32.30	\$33.45	3.56%	\$1.15	Y

Tea / Coffee

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Fee Per Person		\$2.20	\$2.30	4.55%	\$0.10	Y

Table Cloths

Includes dry cleaning

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Table Cloths [continued]

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Large round table cloth	Per item	\$20.00	\$20.00	0.00%	\$0.00	Y
Square/Rectangle table cloths	Per item	\$16.75	\$16.75	0.00%	\$0.00	Y

Table Skirts

Includes dry cleaning

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Fee	Per item	\$13.75	\$13.75	0.00%	\$0.00	Y

Technician (Lighting or Audio)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per person / per hour	\$33.00	\$34.20	3.64%	\$1.20	Y
Not for Profit – Outside SHRCC (40% discount)	Per person / per hour	\$49.50	\$51.30	3.64%	\$1.80	Y
Commercial – Outside SHRCC	Per person / per hour	\$82.50	\$85.50	3.64%	\$3.00	Y

Teleconference Equipment (Polycom)

Includes technical set-up

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$12.20	\$12.65	3.69%	\$0.45	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$18.30	\$18.95	3.55%	\$0.65	Y
Commercial – Outside SHRCC	Per day	\$30.50	\$31.60	3.61%	\$1.10	Y

Ushers / FOH staff

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Ushers / FOH staff	Per person / per hour	\$54.55	\$56.45	3.48%	\$1.90	Y

Venue – Event Set-up / Pack Down staff

Required for any set up outside of standard layouts.

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour	\$30.20	\$31.20	3.31%	\$1.00	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$45.30	\$46.80	3.31%	\$1.50	Y
Commercial – Outside SHRCC	Per hour	\$75.50	\$78.00	3.31%	\$2.50	Y

Video Conference Equipment (Webcam)

Includes technical set-up

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day	\$12.20	\$12.65	3.69%	\$0.45	Y
Not for Profit – Outside SHRCC (40% discount)	Per day	\$18.30	\$18.95	3.55%	\$0.65	Y

Video Conference Equipment (Webcam) [continued]

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial – Outside SHRCC	Per day	\$30.50	\$31.60	3.61%	\$1.10	Y

Video & Projection Equipment (Auditorium)

Includes operator

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Not for Profit – Local (60% discount)	Per day	\$124.40	\$128.80	3.54%	\$4.40	Y
Local Commercial Business or Not For Profit – Outside SHRCC (40% discount)	Per day	\$186.60	\$193.20	3.54%	\$6.60	Y
Commercial – Outside SHRCC	Per day	\$311.00	\$322.00	3.54%	\$11.00	Y

Whiteboard

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Not for Profit – Local (60% discount)	Per day	\$7.75	\$8.00	3.23%	\$0.25	Y
Local Commercial Business or Not For Profit – Outside SHRCC (40% discount)	Per day	\$11.65	\$12.00	3.00%	\$0.35	Y
Commercial – Outside SHRCC	Per day	\$19.40	\$20.00	3.09%	\$0.60	Y

Swan Hill Town Hall – Miscellaneous Fees

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Booking Fee - Local	Charged to the customer or client as per agreement	\$1.25	\$1.30	4.00%	\$0.04	Y
Booking Fee - Non-Local	Booking Fee - Charged Per Ticket	\$3.70	\$3.80	2.70%	\$0.10	Y
Complementary Ticket Print Fee	Charged to the Client	\$0.75	\$0.80	6.67%	\$0.05	Y
Credit Card Fee		Charged at 2%				N
Transaction Fee - Local	Charged to the Customer or Client as per agreement	\$2.00	\$2.00	0.00%	\$0.00	Y
Transaction Fee - Non-Local	Charged per Transaction	\$2.00	\$2.00	0.00%	\$0.00	Y
Merchandise Commission	Standard Industry Practice			12% of Commercial Sales		Y
Posters A3 Print	Per page	\$2.20	\$2.30	4.55%	\$0.10	Y
Poster A4 Print	Per page	\$1.25	\$1.30	4.00%	\$0.05	Y
Postage	Per standard item	\$1.80	\$1.85	2.78%	\$0.05	Y
Promotion of External Event by Town Hall – Commercial Touring Shows	Posters placed on the front doors and within the venue, 1 Facebook post, 1 Instagram post, 1 e-newsletter mention. Links, images and posters to be provided by the hirer.	\$323.00	\$334.00	3.41%	\$11.00	Y
Promotion of Community Event by Town Hall – Local Business/Individual or Not for Profit Organisation	Posters placed on the front doors and within the venue, 1 Facebook post, 1 Instagram post, 1 e-newsletter mention. Links, images and posters to be provided by the hirer.	\$107.50	\$111.50	3.72%	\$4.00	Y
Swan Hill Star - Membership Fee		\$55.00	\$55.00	0.00%	\$0.00	Y

Swan Hill Town Hall – Package Fees**Awards Ceremony Package (no bar)**

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day full hire rate = \$2,700	\$1,080.00	\$1,080.00	0.00%	\$0.00	Y

Awards Ceremony Package (no bar) [continued]

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Commercial Business or Not For Profit – Outside SHRCC (40% discount)	Per day full hire rate = \$2,700	\$1,620.00	\$1,620.00	0.00%	\$0.00	Y

Dance/Theatre Concert Package

Contact Town Hall Bookings Officer for full package inclusions

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day full hire rate = \$8,000	\$3,200.00	\$3,200.00	0.00%	\$0.00	Y
Local Commercial Business or Not For Profit – Outside SHRCC (40% discount)	Per day full hire rate = \$8,000	\$4,800.00	\$4,800.00	0.00%	\$0.00	Y

Debutante Ball Package

Contact Town Hall Bookings Officer for full package inclusions

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per day full hire rate = \$7,800	\$3,120.00	\$3,120.00	0.00%	\$0.00	Y
Local Commercial Business or Not For Profit – Outside SHRCC (40% discount)	Per day full hire rate = \$7,800	\$4,680.00	\$4,680.00	0.00%	\$0.00	Y

Wedding Package

Contact Town Hall Bookings Officer for full package inclusions

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Individual		\$4,305.00	\$4,455.00	3.48%	\$150.00	Y

Swan Hill Town Hall – Technical Consumables

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Testing and Tagging	Per hour	\$30.00	\$31.00	3.33%	\$1.00	Y
Gaff Tape	Per day	\$12.00	\$12.40	3.33%	\$0.40	Y
Mark Up Tape	Per day	\$6.00	\$6.20	3.33%	\$0.20	Y
Electrical Tape	Per day	\$2.45	\$2.55	4.08%	\$0.10	Y

Swan Hill Town Hall – Venue Hire Fees**Auditorium & Stage**

Includes a Duty Officer and a Stage Manager. Standard layout is empty room. Includes lectern and microphone.

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Not for Profit – Local (60% discount)	Per hour	\$129.20	\$133.60	3.41%	\$4.40	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$193.80	\$200.40	3.41%	\$6.60	Y
Commercial – Outside SHRCC	Per hour	\$323.00	\$334.00	3.41%	\$11.00	Y

Auditorium, Stage, Dressing Rooms and Green Room

Includes a Duty Officer and Stage Manager. Standard layout includes theatre style seating Auditorium floor only.

Auditorium, Stage, Dressing Rooms and Green Room [continued]

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial Touring	Per hour	\$377.00	\$390.00	3.45%	\$13.00	Y

Auditorium, Stage, Balcony Seating, Dressing Rooms and Green Room

Includes a Duty Officer and Stage Manager. Standard layout includes theatre style seating Auditorium plus Balcony seats.

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial Touring	Per hour	\$377.00	\$390.00	3.45%	\$13.00	Y

Café Area (stand alone hire)

Includes a dedicated Duty Officer. Includes table & chair hire/set up & pack down.

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour	\$86.20	\$89.20	3.48%	\$3.00	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$129.30	\$133.80	3.48%	\$4.50	Y
Commercial – Outside SHRCC	Per hour	\$215.50	\$223.00	3.48%	\$7.50	Y

Hire of total Complex

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour (includes a dedicated Duty Officer, FOH manager and a Stage manager). Includes table & chair hire/set up & pack down. Includes Lectern & Microphone	\$157.60	\$163.20	3.55%	\$5.60	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour (includes a dedicated Duty Officer, FOH manager and a Stage manager). Includes table & chair hire/set up & pack down. Includes Lectern & Microphone	\$236.40	\$244.80	3.55%	\$8.40	Y
Commercial – Outside SHRCC	Per hour (includes a dedicated Duty Officer, FOH manager and a Stage manager). Includes table & chair hire/set up & pack down. Includes Lectern & Microphone	\$394.00	\$408.00	3.55%	\$14.00	Y
Commercial Touring	Per hour (includes a dedicated Duty Officer and Stage manager)	\$538.00	\$557.00	3.53%	\$19.00	Y

Kitchen & Bar (stand alone hire)

Includes a dedicated Duty Officer. Does not include access to glassware/crockery.

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour	\$86.20	\$89.20	3.48%	\$3.00	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$129.30	\$133.80	3.48%	\$4.50	Y
Commercial – Outside SHRCC	Per hour	\$215.50	\$223.00	3.48%	\$7.50	Y

Single Meeting Room (includes access to Mezzanine Foyer)

Includes a dedicated Duty Officer. Includes Table & Chair Hire/Set up & pack down.

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Not for Profit – Local (60% discount)	Per hour	\$43.00	\$44.60	3.72%	\$1.60	Y
Local Commercial Business or Not For Profit – Outside SHRCC (40% discount)	Per hour	\$64.50	\$66.90	3.72%	\$2.40	Y
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Single Meeting Room (includes access to Mezzanine Foyer) [continued]

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial – Outside SHRCC	Per hour	\$107.50	\$111.50	3.72%	\$4.00	Y

Double Meeting / Function Room (Incl access to mezzanine Foyer)

Includes a dedicated Duty Officer. Includes Table & Chair Hire/Set up & pack down.

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Local Business/Individual (60% discount)	Per hour	\$86.20	\$89.20	3.48%	\$3.00	Y
Not for Profit – Outside SHRCC (40% discount)	Per hour	\$129.30	\$133.80	3.48%	\$4.50	Y
Commercial – Outside SHRCC	Per hour	\$215.50	\$223.00	3.48%	\$7.50	Y

Swimming Pools**Swimming Pool – Swan Hill**

Fees set by Contract Management

Collected by Contractor

Admission

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Adult		\$4.90	\$5.00	2.04%	\$0.10	Y
Child 3-15 years		\$3.70	\$3.80	2.70%	\$0.10	Y
Spectator		\$3.70	\$3.80	2.70%	\$0.10	Y
Concession		\$3.70	\$3.80	2.70%	\$0.10	Y
Family – 2 adults & 3 children		\$19.20	\$19.85	3.39%	\$0.65	Y
Infant < 2 years		\$2.30	\$2.40	4.35%	\$0.10	Y

Admission – School Group

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Swim	Per head	\$3.60	\$3.70	2.78%	\$0.10	Y
Swim & Slide	Per head	\$6.70	\$6.90	2.99%	\$0.20	Y

Centre Hire

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
50mt Pool only		\$352.00	\$364.30	3.49%	\$12.30	Y
Whole complex		\$567.80	\$587.65	3.50%	\$19.85	Y

Fitness Classes

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Aqua Aerobics		\$9.90	\$10.20	3.03%	\$0.30	Y
Deep Water Running		\$9.90	\$10.20	3.03%	\$0.30	Y

Lane Hire

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Per hour		\$21.50	\$22.25	3.49%	\$0.75	Y

Season Pass

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Family – 2 adults & 3 children (additional children \$10.00 each)		\$238.00	\$246.35	3.51%	\$8.35	Y
Adult		\$159.10	\$164.65	3.49%	\$5.55	Y
Child & Concession Card		\$136.20	\$140.95	3.49%	\$4.75	Y

Squad Club

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Squad Club		\$8.40	\$8.70	3.57%	\$0.30	Y

Waterslide

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
8 Rides		\$6.70	\$6.90	2.99%	\$0.20	Y
Private Water Slide Hire	Per half hour plus entry to pool	\$70.40	\$72.85	3.48%	\$2.45	Y
Private Water Slide Hire	Per hour plus entry to pool	\$105.60	\$109.30	3.50%	\$3.70	Y

Waste Management

Kerbside Garbage

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
120 Litre Bin	Weekly waste collection and fortnightly recycling collection	\$396.00	\$408.00	3.03%	\$12.00	N
240 Litre Bin	Weekly waste collection and fortnightly recycling collection	\$599.00	\$618.00	3.17%	\$19.00	N
Bin Replacement 120 Litre	Replacement of 120 Litre Kerbside Bin	\$74.00	\$76.50	3.38%	\$2.50	N
Bin Replacement 240 Litre	Replacement of 240 Litre Kerbside Bin	\$91.00	\$94.00	3.30%	\$3.00	N
Green Waste	Fortnightly collection	\$103.00	\$106.00	2.91%	\$3.00	N

Landfill – Robinvale

General Waste

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Garbage Bag		\$4.50	\$4.70	4.44%	\$0.20	Y
120 Litre Wheelie Bin		\$6.50	\$6.70	3.08%	\$0.20	Y
Car Boot/240ltr Wheelie Bin		\$13.00	\$13.40	3.08%	\$0.40	Y
Station Wagon		\$26.50	\$27.50	3.77%	\$1.00	Y
Mattress (Single)		\$27.00	\$28.00	3.70%	\$1.00	Y
Mattress (Double, Queen, King)		\$35.00	\$36.00	2.86%	\$1.00	Y
Commercial / industrial	Per tonne	\$156.50	\$162.00	3.51%	\$5.50	Y
Scrap metal		\$0.00	\$0.00	0.00%	\$0.00	Y
Clean concrete	Per tonne	\$57.00	\$59.00	3.51%	\$2.00	Y
Used Motor Oil		\$0.00	\$0.00	0.00%	\$0.00	Y
Gas Cylinders Small (up to 9kg)		\$11.00	\$11.40	3.64%	\$0.40	Y
Gas Cylinders Large (over 9kg)		\$21.50	\$22.50	4.65%	\$1.00	Y
Chemical Containers (Drum MUSTER)		\$0.00	\$0.00	0.00%	\$0.00	Y
Power Poles	Per pole	\$291.00	\$301.00	3.44%	\$10.00	Y

Single Axle Trailer (6x4)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Level		\$26.00	\$27.00	3.85%	\$1.00	Y
Heaped		\$32.00	\$33.00	3.13%	\$1.00	Y
High Sided		\$39.00	\$40.50	3.85%	\$1.50	Y

Tandem Axle Trailer (8x5)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Level		\$43.00	\$44.50	3.49%	\$1.50	Y
Heaped		\$57.00	\$59.00	3.51%	\$2.00	Y
High Sided		\$68.00	\$70.50	3.68%	\$2.50	Y

Small Rubble (clean bricks, crushed concrete etc.)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Residential	0.5m3 limit	\$0.00	\$0.00	0.00%	\$0.00	Y
Bulk	Per tonne	\$21.50	\$22.50	4.65%	\$1.00	Y

E-Waste

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Per item	Per item	\$0.00	\$0.00	0.00%	\$0.00	Y
Commercial E-waste (large / volume)	Per kilogram	\$1.50	\$1.60	6.67%	\$0.10	Y

Tyres

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Car & Motorcycle	Per tyre	\$11.00	\$11.40	3.64%	\$0.40	Y
Light Commercial / 4WD – per tyre	Per tyre	\$16.50	\$17.00	3.03%	\$0.50	Y
Truck & Forklift	Per tyre	\$32.00	\$33.00	3.13%	\$1.00	Y
Tractor - Earth Moving Small (up to 1.1m diameter)	Per tyre	\$123.50	\$128.00	3.64%	\$4.50	Y
Tractor - Earth Moving Medium (1.1m - 1.5m diameter)	Per tyre	\$183.00	\$189.50	3.55%	\$6.50	Y
Tractor - Earth Moving Large (1.5m - 1.8m diameter - maximum width 500mm)	Per tyre	\$274.50	\$284.00	3.46%	\$9.50	Y
Tractor - Earth Moving Extra Large (above 1.8m diameter - wider than 500mm)	Per tyre				POA	Y
Tyre on rim (extra charge)	Plus tyre fee per size	\$5.50	\$5.70	3.64%	\$0.20	Y

Utility

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Level		\$26.00	\$27.00	3.85%	\$1.00	Y
High Sided		\$40.50	\$42.00	3.70%	\$1.50	Y

White Goods

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Non refrigerated		\$0.00	\$0.00	0.00%	\$0.00	Y
Refrigerated	Per Item	\$21.50	\$22.50	4.65%	\$1.00	Y

Green Waste**Car Boot/240ltr Wheelie Bin**

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Clean Green Waste		\$7.00	\$7.20	2.86%	\$0.20	Y

Single Axle Trailer (6x4)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial lawn clippings		\$6.00	\$6.20	3.33%	\$0.20	Y
Level Clean Green Waste		\$14.00	\$14.40	2.86%	\$0.40	Y
Heaped Clean Green Waste		\$17.50	\$18.10	3.43%	\$0.60	Y
High Sided Clean Green Waste		\$21.50	\$22.50	4.65%	\$1.00	Y

Tandem Axle Trailer (8x5)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Commercial lawn clippings		\$12.00	\$12.40	3.33%	\$0.40	Y
Level Clean Green Waste		\$24.50	\$25.50	4.08%	\$1.00	Y
Heaped Clean Green Waste		\$31.50	\$32.50	3.17%	\$1.00	Y
High Sided Clean Green Waste		\$37.50	\$39.00	4.00%	\$1.50	Y

Station Wagon

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Clean Green Waste		\$13.50	\$14.00	3.70%	\$0.50	Y

Uncontaminated Mulched Green

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Uncontaminated Mulched Green		\$0.00	\$0.00	0.00%	\$0.00	Y

Utility

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Level		\$14.00	\$14.40	2.86%	\$0.40	Y
High Sided Clean Green Waste		\$21.50	\$22.50	4.65%	\$1.00	Y

Landfill – Swan Hill**General Waste**

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Garbage Bag		\$4.50	\$4.70	4.44%	\$0.20	Y
120 wheelie bin		\$7.00	\$7.30	4.29%	\$0.30	Y
Car Boot / 240 wheelie bin		\$14.00	\$14.40	2.86%	\$0.40	Y
Station Wagon		\$28.00	\$29.00	3.57%	\$1.00	Y
Mattress (Single)		\$27.00	\$28.00	3.70%	\$1.00	Y
Mattress (Double, Queen, King)		\$35.00	\$36.00	2.86%	\$1.00	Y
Commercial industrial waste	Per tonne	\$273.00	\$300.00	9.89%	\$27.00	Y
Contaminated soil - Category C & D	Per tonne	\$310.50	\$321.00	3.38%	\$10.50	Y
Asbestos	Per tonne	\$290.00	\$300.00	3.45%	\$10.00	Y
Scrap Metal		\$0.00	\$0.00	0.00%	\$0.00	Y
Clean mulched green waste	Uncontaminated	\$0.00	\$0.00	0.00%	\$0.00	Y

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General Waste [continued]

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Used Motor Oil Fee		\$0.00	\$0.00	0.00%	\$0.00	Y
Chemical Containers (Drum Muster)		\$0.00	\$0.00	0.00%	\$0.00	Y
Household batteries		\$0.00	\$0.00	0.00%	\$0.00	Y
Fluorescent tubes		\$0.00	\$0.00	0.00%	\$0.00	Y
Power Pole	Per tonne	\$291.00	\$301.00	3.44%	\$10.00	Y
Clean concrete	Per tonne	\$57.00	\$59.00	3.51%	\$2.00	Y
Contaminated Soil Category C / D originating from outside the SHRCC municipality	Per tonne	\$345.00	\$357.00	3.48%	\$12.00	Y
Asbestos originating from outside the SHRCC municipality	Per tonne	\$320.00	\$331.00	3.44%	\$11.00	Y
Gas Cylinders Small (up to 9kg)		\$11.00	\$11.40	3.64%	\$0.40	Y
Gas Cylinders Large (over 9kg)		\$21.50	\$22.50	4.65%	\$1.00	Y
Mixed cover	Per tonne	\$170.00	\$176.00	3.53%	\$6.00	Y
Commercial cardboard and recycling	Per cubic metre	\$16.50	\$17.00	3.03%	\$0.50	Y

E-Waste

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Per item		\$0.00	\$0.00	0.00%	\$0.00	Y
Commercial E-waste (large / volume)	Per kilogram	\$1.50	\$1.60	6.67%	\$0.10	Y

Single Axle Trailer (6x4)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Level		\$32.00	\$33.00	3.13%	\$1.00	Y
Heaped		\$38.00	\$39.50	3.95%	\$1.50	Y
High Sided		\$48.00	\$49.50	3.13%	\$1.50	Y

Tandem Axle Trailer (8x5)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Level		\$54.50	\$56.50	3.67%	\$2.00	Y
Heaped		\$71.50	\$74.00	3.50%	\$2.50	Y
High Sided		\$85.00	\$88.00	3.53%	\$3.00	Y

Small Rubble (clean bricks, crushed concrete etc.)

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Residential	0.5m3 limit	\$0.00	\$0.00	0.00%	\$0.00	Y
Bulk	Per tonne	\$21.50	\$22.50	4.65%	\$1.00	Y

Tyres

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Car & Motorcycle	Per tyre	\$10.80	\$11.40	5.56%	\$0.60	Y
Light Commercial – 4WD	Per tyre	\$16.50	\$17.00	3.03%	\$0.50	Y
Truck & Forklift	Per tyre	\$32.00	\$33.00	3.13%	\$1.00	Y
Tractor - Earth Moving Small (up to 1.1m diameter)	Per tyre	\$123.50	\$128.00	3.64%	\$4.50	Y
Tractor - Earth Moving Medium (1.1m - 1.5m diameter)	Per tyre	\$183.00	\$189.50	3.55%	\$6.50	Y
Tractor - Earth Moving Large (1.5m - 1.8m diameter - maximum width 500mm)	Per tyre	\$274.50	\$284.00	3.46%	\$9.50	Y

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Tyres [continued]

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Tractor - Earth Moving Extra Large (above 1.8m diameter - wider than 500mm)	Per tyre				POA	Y
Tyre on rim (extra charge)	Plus tyre fee per size	\$5.50	\$5.70	3.64%	\$0.20	Y

Utility

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Level		\$31.00	\$32.10	3.55%	\$1.10	Y
High Sided		\$46.50	\$48.00	3.23%	\$1.50	Y

White Goods

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Non refrigerated		\$0.00	\$0.00	0.00%	\$0.00	Y
Refrigerated		\$21.50	\$22.50	4.65%	\$1.00	Y

Green Waste**Car Boot / 240 Ltr Bin**

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Clean Green Waste		\$7.00	\$7.20	2.86%	\$0.20	Y

Single Axle Trailer (6x4)

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Heaped Clean Green Waste		\$17.50	\$18.10	3.43%	\$0.60	Y
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Level Clean Green Waste		\$24.50	\$25.50	4.08%	\$1.00	Y
Heaped Clean Green Waste		\$31.50	\$32.50	3.17%	\$1.00	Y
High Sided Clean Green Waste		\$37.50	\$39.00	4.00%	\$1.50	Y

Station Wagon

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Clean Green Waste		\$13.50	\$14.00	3.70%	\$0.50	Y

Utility

Name	Description	Year 25/26 Fee	Year 26/27 Fee (incl. GST)	Increase %	Increase \$	GST
Clean Green Waste		\$14.00	\$14.40	2.86%	\$0.40	Y
High Sided Clean Green Waste		\$21.50	\$22.50	4.65%	\$1.00	Y

Appendix B - Major projects (non-capitalised operating projects)

Strategic Objective	Project Name	Summary of funding sources			
		Project cost \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000
Growth & Development					
	Economic Development Initiatives	112	(25)	-	(87)
	Housing Action Fund	100	-	-	(100)
	Transforming the Heart of Swan Hill	150	(150)	-	-
		362	(175)	-	(187)
Community & Liveability					
	ACRE Project	73	-	-	(73)
	National Print and Drawing Awards	33	-	-	(33)
	Under the Stars	110	-	(19)	(91)
	Youth Engage Program	219	(60)	-	(159)
	Sport & Recreation Grants	310	(100)	-	(210)
		745	(160)	(19)	(567)
Health & Wellbeing					
	Municipal Early Years Plan	20	-	-	(20)
	Swan Hill Early Years Services	159	-	-	(159)
		179	-	-	(179)
Environmental Sustainability					
	Internal Native Vegetation Offset Program	69	-	-	(69)
	Riverfront Restoration - Little Murray River	25	-	-	(25)
	Roadside Weeds and Pests Management Program 2026/27	85	(85)	-	-
	Carbon Offset Grants	30	-	-	(30)
		209	(85)	-	(196)
Infrastructure					
	Stormwater Condition Assessments	65	-	-	(65)
	Façade Improvement Grants	50	-	-	(50)
	Upgrade Street Lighting	43	-	-	(43)
	Swan Hill Motorsports Complex Strategic Review	60	-	-	(60)
	Waste Management - Closed Rural Landfill Cell Capping	80	-	-	(80)
		298	-	-	(298)
Transparency & Effectiveness					
	Business Process Innovation	52	-	-	(52)
	International Twin City Functions Yamagata (Yamagata Student Exchange)	29	-	-	(29)
	IT Software Replacement	73	-	-	(73)
		154	-	-	(154)
Total Major Projects					
		1,947	(420)	(19)	(1,508)

Glossary of Terms

Act	Local Government Act 2020.
Accounting standards	Australian accounting standards are set by the Australian Accounting Standards Board (AASB) and have the force of law for Corporations law entities under section 296 of the Corporations Act 2001. They must also be applied to all other general purpose financial reports of reporting entities in the public and private sectors.
Adjusted underlying revenue	The adjusted underlying revenue means total income other than non-recurrent grants used to fund capital expenditure, non-monetary asset contributions and contributions to fund capital expenditure from sources other than grants and non-monetary contributions.
Adjusted underlying surplus (or deficit)	The adjusted underlying surplus (or deficit) means adjusted underlying revenue less total expenditure. It is a measure of financial sustainability of the Council which can be masked in the net surplus (or deficit) by capital-related items.
Annual reporting requirements	Annual reporting requirements include the financial reporting requirements of the Act, accounting standards and other mandatory professional reporting requirements.
Asset expansion expenditure	Expenditure that extends the capacity of an existing asset to provide benefits to new users at the same standard as is provided to existing beneficiaries.
Asset renewal expenditure	Expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability.
Asset upgrade expenditure	Expenditure that: <ul style="list-style-type: none"> (a) enhances an existing asset to provide a higher level of service; or (b) increases the life of the asset beyond its original life.
AVPC Code	Australian Valuation Property Code
Balance sheet	<p>The budgeted statement of financial position shows the expected net current asset, net non-current asset and net asset positions in the forthcoming year compared to the forecast actual in the current year.</p> <p>The budgeted balance sheet is prepared in accordance with the requirements of AASB 1040 – Balance Sheet.</p>
Comprehensive income statement	The budgeted comprehensive income statement shows the expected operating result in the forthcoming year compared to the forecast actual result in the current year. The budgeted income statement should be prepared in accordance with the requirements of AASB101 Presentation of Financial Statements and the Local Government Model Financial Report.
Financial statements	Financial statements and notes prepared in accordance with the Local Government Model Financial Report, Australian Accounting Standards and other applicable standards as they apply to the general purpose financial reports and statement of capital works, included in the annual report.
Statement of capital works	The budgeted statement of capital works shows the expected internal and external funding for capital works expenditure and the total proposed capital works expenditure for the forthcoming year with a comparison with forecast actual for the current year. The budgeted statement of capital works should be prepared in accordance with Regulation 9.

Statement of cash flows	The budgeted statement of cash flows shows the expected net cash inflows and outflows in the forthcoming year in the form of reconciliation between opening and closing balances of total cash and investments for the year. Comparison is made to the current year's expected inflows and outflows. The budgeted cash flow statement should be prepared in accordance with the requirements of AASB 107 – Statement of cash flows and the Local Government Model Financial Report.
Statement of changes in equity	The budgeted statement of changes in equity shows the expected movement in accumulated surplus and reserves for the year. The budgeted statement of changes in equity should be prepared in accordance with the requirements of AASB 101 – Presentation of financial statements and the Local Government Model Financial Report.
Budget preparation requirement	Under the Act, a Council is required to prepare and adopt the annual budget by 30 June each year, or any other date fixed by the Minister by notice published in the Government Gazette.
Capital expenditure	Capital expenditure is relatively large (material) expenditure which produces economic benefits expected to last for more than 12 months. A pre-determined 'threshold' may be used which indicates the level of expenditure deemed to be material in accordance with Council's policy. Capital expenditure includes new, renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and upgrade expenditures, the total project cost needs to be allocated accordingly.
Capital works program	A detailed list of capital works expenditure that will be undertaken during the financial year. Regulation 10 requires that the budget contains a detailed list of capital works expenditure and sets out how that information is to be disclosed by reference to asset categories, asset expenditure type and funding sources.
Carry forward capital works	Carry forward capital works are those that are incomplete in the current budget year and will be completed in the following budget year.
Council Plan	<p>This document sets out the medium-term goals and objectives as part of the overall strategic planning framework.</p> <p>Prepared under Section 90 of the Act, the Council Plan is part of the overall strategic planning framework. The strategic planning framework includes:</p> <ul style="list-style-type: none"> • The rates and charges strategy • Asset management plan, and; • Other strategic documents <p>While each of these detailed strategic planning documents are specific to their own purposes and can have different timeframes, the Council Plan brings together information from each of these documents to report to the community in a concise form.</p> <p>As a minimum a Council Plan must include:</p> <ul style="list-style-type: none"> • The strategic objective of the Council • Strategic objectives for achieving the strategic direction • Strategies for achieving those objectives for at least the next four years • Strategic indicators for monitoring the achievement of those objectives • A description of the Council's initiatives and priorities for services, infrastructure and amenity • any other matters prescribed by the regulations.

Discretionary reserves	Discretionary reserves are funds earmarked by Council for various purposes. Councils can by resolution change the purpose of these reserves.
External funding sources (analysis of capital budget)	External funding sources relate to grants or contributions, which will be received from parties external to the Council. It also includes the proceeds of assets sold to fund the capital works program.
Financial sustainability	A key outcome of the Budget. Longer term planning is essential in ensuring that a Council remains financially sustainable in the long term.
Financing activities	Financing activities means those activities which relate to changing the size and composition of the financial structure of the entity, including equity and borrowings not falling within the definition of cash.
Infrastructure	Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services.
Investing activities	Investing activities means those activities which relate to acquisition and disposal of non-current assets, including property, plant and equipment and other productive assets, and investments not falling within the definition of cash.
Key assumptions	When preparing a budgeted balance sheet of financial position, key assumptions upon which the statement has been based should be disclosed in the budget to assist the reader when comparing movements in assets, liabilities and equity between budget years.
Key budget outcomes	The key activities and initiatives that will be achieved in line with the Council Plan.
Legislative framework	The Act, Regulations and other laws and statutes under which Council governance and reporting requirements are set.
Local Government Model Financial Report	Local Government Model Financial Report published by the Department from time to time including on the Department's Internet website.
Local Government (Planning and Reporting) Regulations 2020	<p>The objective of these Regulations, made under section 325 of the Local Government Act 2020 and which came into operation on 24 October 2020, is to prescribe:</p> <ol style="list-style-type: none"> The content and preparation of the financial statements of a Council. The performance indicators and measures to be included in a budget, revised budget and annual report of a Council. The information to be included in a Council Plan, Strategic Resource Plan, budget, revised budget and annual report. Other matters required to be prescribed under Parts 9 of the Act.
New asset expenditure	Expenditure that creates a new asset that provides a service that does not currently exist.
Non-financial resources	Resources of a non-financial nature (such as human resources, information systems and processes, asset management systems) which are consumed by a Council in the achievement of its strategic resource plan goals.
Non-recurrent grant	A grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a Council's projected budget.
New capital expenditure	New capital expenditure does not have any element of upgrade to existing assets. New capital expenditure may or may not result in additional revenue for

	Council and will result in an additional burden for future operation, maintenance and capital renewal.
Operating activities	Operating activities means those activities that relate to the provision of goods and services.
Operating expenditure	Operating expenditure is defined as consumptions or losses of future economic benefits, in the form of reductions in assets or increases in liabilities and that result in a decrease in equity during the reporting period.
Operating revenue	Operating revenue is defined as inflows or other enhancements, or savings in outflows of future economic benefits, in the form of increases in assets or reductions in liabilities and that result in an increase in equity during the reporting period.
Own-source revenue	Adjusted underlying revenue other than revenue that is not under the control of Council (including government grants).
Performance statement	Performance statement prepared by a Council under section 98 of the Act. A performance statement must be included in the annual report of a Council and include the results of the prescribed service outcome indicators, financial performance indicators and sustainable capacity indicators for the financial year.
Rates determination statement	The rates determination statement is used to determine the surplus/deficit based on the level of rates and charges raised. It does not include profit/loss on sale of assets or depreciation, which are both non-cash items. It shows both the income and expenses for capital projects and net monies from reserve transfers.
Rating strategy	A rating strategy is the process by which the Council's rate structure is established and how the quantum of rate changes has been determined, taking into consideration longer term philosophy issues and framework.
Recurrent grant	A grant other than a non-recurrent grant.
Regulations	Local Government (Planning and Reporting) Regulations 2020.
Restricted cash	Cash and cash equivalents, within the meaning of the AAS, that are not available for use other than a purpose for which it is restricted and include cash to be used to fund capital works expenditure from the previous financial year.
Services, initiatives and major initiatives	<p>Section 94 of the Act requires a budget to contain a description of the services and initiatives to be funded by the budget, along with a statement as to how they will contribute to the achievement of the Council's strategic objectives as specified in the Council Plan.</p> <p>The budget must also include major initiatives, being initiatives identified by the Council as priorities to be undertaken during the financial year. The services delivered by Council means assistance, support, advice and other actions undertaken by a council for the benefit of the local community.</p> <p>Initiatives mean actions that are once-off in nature and/or lead to improvements in service.</p> <p>Major initiatives mean significant initiatives that will directly contribute to the achievement of the Council Plan during the current year and have a major focus in the budget.</p>
Statement of capital works	Means a statement of capital works prepared in accordance with the Local Government Model Financial Report. Refer also Commentary Budgeted Statements section 3.5.

Statement of human resources	Means a statement which shows all Council staff expenditure and the number of full time equivalent Council staff. Refer also Commentary Budgeted Statements section 3.6.
Statutory reserves	Statutory reserves are funds set aside for special statutory purposes in accordance with various legislative and contractual requirements. These reserves are not available for other purposes.
Strategic planning framework	A 'community owned' document or process which identifies the long term needs and aspirations of the Council, and the medium and short term goals and objectives which are framed within the long term plan.
Unrestricted cash	Unrestricted cash represents all cash and cash equivalents other than restricted cash.
Working capital	Working capital is the balance of cash and investments not set aside for statutory and discretionary reserves.

2.3 Quarterly Performance Report to the Community - March 2026

Directorate: Corporate Services

File Number: S15.28.04

Purpose: For Discussion

Council Plan Strategy Addressed

6. Transparency and Effectiveness – Ensuring Council is open, accountable and responsive, with services and decision-making that reflect community expectations. Objective 6.1: Deliver accessible, responsive and inclusive customer and community engagement.

6.1.1 Make Council information and services easier to access and navigate.

6.1.3 Improve community engagement and participation in Council decisions.

Current Strategic Documents

Council Plan
10 Year Major Project Plan
Budget

Declarations of Interest

Council Officers affirm that no general or material conflicts need to be declared in relation to the subject of this report.

Summary

On 21 October 2025, Council committed to presenting a combined and comprehensive Quarterly Performance Report to the Community. The March 2026 Quarterly Performance Report to the Community, is presented and includes the Quarterly Financial Report, Major Projects Update, Our Priorities for a Stronger Region, and Quarterly Highlights.

Once endorsed and approved by Council, the report will be placed on Councils website.

Discussion

Section 97 of the Act requires a quarterly budget report to be presented to the Council at a Council meeting which is open to the public.

A review of Council's Financial Performance (Income and Expenditure) and Financial Position (Balance Sheet) to the adopted Budget for the nine months to 31 March 2026 has been conducted and a summarised Statement of Income and

Expenditure is included. The forecast result is expected to be better than budget at this stage of the financial year.

Highlights from the March 2026 Report include:

- Announcement of 2026 Australia Day Award recipients
- Council endorsed its key advocacy priorities ahead of the Victorian State Election
- The Art Gallery of Swan Hill and the Swan Hill Tourism and Cultural Experience Centre were officially opened
- Harmony Day was celebrated at Riverside Park
- Council progressed several road works across the municipality.

Once endorsed and approved by Council, the report will be placed on Councils website.

Consultation

Responsible officers were consulted and provided information and updates to contribute to this report.

Financial Implications

Nil.

Social Implications

Nil.

Economic Implications

Nil.

Environmental Implications

Nil.

Risk Management Implications

Nil.

Attachments: 1. Draft Quarterly Performance Report to the Community
MARCH 2026 [2.3.1 - 21 pages]

Options

1. Endorse and approve the release of the Quarterly Performance Report to the Community – March 2026
2. Endorse and approve the release of the Quarterly Performance Report to the Community – March 2026, once any requested edits have been approved by the CEO
3. Not endorse or approve the release of the Quarterly Performance Report to the Community – March 2026

Recommendation/s

That Council endorse and approve the release of the Quarterly Performance Report to the Community – March 2026.



Quarterly Performance Report to the Community

March 2026



Acknowledgement

Swan Hill Rural City Council acknowledges the traditional custodians of the land on which we meet, and pays its respects to their elders, past and present.

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Our Council

The Swan Hill Rural City Council consists of seven elected Councillors who together form the Council. The role of the Council is to provide good governance in its municipal district for the benefit and wellbeing of the community.



L-R (from top) – Cr Stuart King (Mayor), Cr Terry Jennings (Deputy Mayor), Cr Hugh Broad, Cr Philip Englefield, Cr Les McPhee, Cr Lindsay Rogers and Cr Peta Thornton.

“We have a great place to live, work and grow, shared by our diverse culture and connected community.”

Our Priorities for a Stronger Region

Council endorsed its key advocacy priorities ahead of the upcoming Victorian State Election, outlining a clear list of critical projects and investments needed to support the region's future growth, safety and liveability.

These priorities reflect what our community has been telling us for years - we need infrastructure that keeps people safe, supports our economy and allows our region to grow.

Council's number one advocacy priority is securing a commitment to construct a new Swan Hill bridge, including the additional \$100 million required from the Victorian Government to commence construction.



Our other Priorities include:



Safer State Roads and Intersections

Targeted upgrades to key roads and intersections to improve safety for residents, freight, visitors and agricultural transport.



Deliver Our Riverfront and Recreation Masterplans

Transformational investment in community spaces, active recreation, tourism and riverfront activation to enhance lifestyle and visitation.



Address Housing Challenges

Investment and partnership support to unlock land, accelerate housing supply and deliver homes for workers, families and future growth.



Complete the Remaining Stages of Swan Hill Hospital

Finish the final stages of the hospital redevelopment to ensure our community has access to modern, high-quality healthcare close to home.



As the Victorian State Election approaches, Swan Hill Rural City Council is advocating for the projects that matter most to our community.

Scan here to learn more about our advocacy priorities.

Quarterly Highlights – 1 January – 31 March 2026

January

- Council is off to a strong and productive start in 2026, with road projects again a major focus as several upgrades underway or are nearing commencement.
- Council hosted a range of events across the municipality over the long weekend, aligned with the national Australia Day themes of Respect, Reflect and Celebrate.
- Council provided free access to all local public swimming pools during the forecast severe conditions, helping residents stay cool during the hottest part of the forecast period.
- Council took proactive steps to improve parking availability in the CBD by leasing the Curlewis Street carpark for a trial period of 12 months. This initiative will create additional spaces for shoppers, and visitors, making it easier for everyone to access the city centre.
- Council is proud to announce the recipients of its 2026 Australia Day Awards, celebrating individuals and community groups whose leadership, generosity and service have made a significant and lasting contribution to the municipality.



Paula Williams (Starrs) has been named Swan Hill Rural City Council's Citizen of the Year 2026 in recognition of her extraordinary commitment to community wellbeing and local health services. Most notably, Paula led a remarkable community fundraising campaign that raised more than \$1.2 million in less than a year to support the fit-out of a new MRI at Swan Hill District Hospital.



Eva Wong has been awarded Swan Hill Rural City Council's Young Citizen of the Year 2026 for her inspiring leadership and dedication to community connection and wellbeing. Founder of Move Swim, Eva created an inclusive, welcoming social swimming initiative that supports physical health, mental wellbeing and social connection for people of all ages and abilities.



The Inner Wheel Club of Swan Hill has received the Swan Hill Rural City Council's Community Event of the Year 2025 award for *Up the Garden Path*, a volunteer-led community fundraiser that attracted around 300 attendees and raised \$4,000 for Cord Blood Research.

February

- The Art Gallery of Swan Hill opened two compelling new exhibitions by acclaimed artists Terry Martin and Rod Moss.
- The Art Gallery of Swan Hill invited the community to dress up and enjoy an unforgettable evening of fine dining, entertainment and outstanding art at this year's Art Auction and Gala Dinner held on Saturday 21 February 2026.
- The community was invited to the Swan Hill Library on Wednesday 25 February for an evening with New Zealand-born writer Geoff Parkes, who discussed his latest novel, The First Law of the Bush.
- Council progressed several road works across the municipality, with projects on Tyntynder Road, Quambatook Road and Beveridge Street.



- The Murray Darling Basin Authority released the 2026 Murray Darling Basin Plan Review, Discussion Paper. The Basin Plan Review will shape the river's future for decades and Murray River Group of Councils called on all stakeholders to have their say.
- The Local Government Community Satisfaction Survey was conducted throughout February and March 2026. Each year, Victorian councils are required by the State government to report community satisfaction indicators under the Local Government Performance Reporting Framework (LGPRF).
- Council commenced road maintenance works, with crack sealing complete and resealing to begin shortly.



Uses recycled tyres, diverting 24 tyres from landfill and delivers major carbon savings, equivalent to ~1,069 trees planted.

- Swan Hill Library held an Unsubscribe Day, a free, hands-on session designed to help people reduce spam, junk mail and unwanted subscriptions.
- Swan Hill Regional Library introduced Sensitive Storytime, a calm and welcoming session designed especially for children who experience the world a little differently.
- An inspiring new exhibition, The Portraits of Many Paths, celebrating the stories and faces of people from diverse cultural backgrounds will be showcased at Swan Hill Library and Robinvale Library throughout March.
- Swan Hill Rotary Club has proudly presented Swan Hill Rural City Council's Youth Support team with a cheque of \$500 to support local young people attending their annual summer youth camp.



- Council invited residents, businesses and visitors to help shape the future of the city centre through the development of the Swan Hill Central Business Precinct Masterplan - a long-term vision guiding how the CBD will look, feel and function to 2050 and beyond.
- Council invited community members to celebrate the languages and cultures that make the region unique as part of the Love Your Library in Your Language campaign at both Swan Hill Library and Robinvale Library throughout March.
- Council will commence its annual asphalt heavy patching program next month, with significant works planned across Swan Hill.



- An important milestone for the potential redevelopment of the former GrainCorp site at 42 Monash Drive, Swan Hill was reached with a formal Notice of Intention to Sell issued.

- Council endorsed its key advocacy priorities ahead of the upcoming Victorian State Election, outlining a clear list of critical projects and investments needed to support the region's future growth, safety and liveability.

These priorities reflect what our community has been telling us for years - we need infrastructure that keeps people safe, supports our economy and allows our region to grow.

Council's number one advocacy priority is securing a commitment to construct a new Swan Hill bridge, including the additional \$100 million required from the Victorian Government to commence construction.



- An historic moment for Swan Hill Rural City Council was celebrated as together Senator Michelle Ananda-Rajah and Mayor Cr Stuart King cut the ribbon, officially opening two remarkable new facilities: the Art Gallery of Swan Hill and the Swan Hill Tourism and Cultural Experience Centre .



March

- Works on the Karinie Street Reconstruction Project commenced with completion anticipated by the end of 2026.
- Transport for NSW held community drop-in sessions this month to discuss the Swan Hill Bridge replacement project and the preferred options report released in December.
- Council installed three new dog waste bag dispensers along Lakeside Drive and eight within the Swan Hill CBD, bringing the total number of dispensers across the municipality to 50.
- Swan Hill Regional Libraries welcomed acclaimed Australian author Mark Smith to Swan Hill Library on Wednesday 25 March for a special evening discussing his new adult psychological thriller, *Three Boys Gone*.
- Plans to revitalise Robinvale's town centre moved forward, with Swan Hill Rural City Council and the Robinvale Euston Business Association (REBA) partnering to deliver upgrades that will create a more welcoming, culturally representative and functional CBD.
- The community was invited to come together and celebrate culture, music and food at Swan Hill Harmony Day at Riverside Park.
- Council is proud to announce the successful first round of the 2025/2026 Facade Improvement Program, delivering much-needed upgrades to 12 local businesses across Swan Hill, Robinvale and Manangatang.



- The Art Gallery of Swan Hill invited the community and visitors to experience *The Tucker Portraits*, a compelling exhibition showcasing paintings and rare photographs drawn from Albert Tucker's personal archive.
- Swan Hill Library, in collaboration with Youth Inc, hosted its annual and much-loved *Loud @ the Library* this month, giving young local performers the chance to take centre stage in front of a supportive community audience.

- Council welcomed the inaugural “Round Zero” of the Central Murray Football Netball League (CMFNL) to Swan Hill on Saturday, 28 March 2026.
- The event marks the start of a new era for the league, which is welcoming five new clubs from the former Golden Rivers League in 2026.
- Creatives from across the community are invited to take part in the upcoming Collide Exhibition, a collaborative showcase celebrating creativity and artistic expression.
- Council advises the community that the Northwest toilet block at the Swan Hill Showgrounds precinct, located on the corner of Pritchard Street and Stradbroke Avenue, will be decommissioned, with works scheduled to commence next week.



- Council called on the State Government to provide immediate and decisive support for farmers and agri-businesses impacted by the March 2026 rain event.
- Council wrote to both State and Federal Governments, urging them to provide immediate assurance that regional and agricultural communities will have reliable access to fuel during this critical period.
- Council announced the completion of the Ten Steps replacement project at Riverside Park in Swan Hill.
- Council’s much-loved photo competition, Our Municipality Through Your Lens, is back for 2026—once again inviting photography enthusiasts to showcase their talent for a chance to be featured in Council’s Annual Report.

Major Projects Update

The third quarter of the financial year has seen continued progress across the capital works program, with key achievements including:

Completion of multiple civil and infrastructure projects, including:

- Ten Steps Renewal
- Retaining Wall Works
- Tyntynder Road Rehabilitation
- Milloo Street Boat Mooring Platform (Design)



Significant advancement of major projects

- Robinvale Workers Accommodation progressing well, with fit-out nearing completion
- Quambatook Road Reconstruction progressing through Stage 1 construction

Progression of several projects into delivery phase:

- Karinie Street Reconstruction (construction commenced)
- Woorinen South Footpath (contract awarded)
- Nyah Barbecue Shelter (contract awarded)

Advancement of design and planning activities across upcoming projects, including:

- Lake Boga Netball Courts
- Herbert Street Accommodation.

Major Projects Completed – 1 July 2025 – 31 March 2026

A number of key projects have been successfully delivered across the municipality, demonstrating continued progress in both renewal and new infrastructure delivery.

Location	Project
Swan Hill	SH Art Gallery redevelopment
Swan Hill	SH Tourism and Cultural Hub @ Pioneer Settlement
Swan Hill	Public Open Space – Tower Hill Stage 15
Swan Hill	McCallum Street Public Toilet Renewal
Swan Hill	Starter Blocks at Swan Hill Outdoor Pool
Swan Hill	Council Chamber Refurbishment
Swan Hill	Alan Garden Reserve – Filtration System Upgrade
Swan Hill	Bryan St Drainage Upgrade (150m)
Swan Hill	Monash Drive Viewing Platform - irrigation and landscaping
Swan Hill	Pental Island Pedestrian Bridge Design
Robinvale	Latje Road Footpath (398m)
Robinvale	Centenary Park Public Toilet
Robinvale	Robinvale Caravan Park Bank Protection – Design, Consent & Permits
Manangatang	Footpath from CBD to P-12 School (300m)
Nyah	Nyah Community Centre Renewal
Hayesdale	Hayesdale Kooloonong Road - widening and rehabilitation
Woorinen North	Glover Road – widening and rehabilitation
Swan Hill	Ten Steps Renewal
Swan Hill	Retaining Wall
Tyntynder	Tyntynder Road Rehabilitation

Major Projects Plan - Quarterly Progress Report

As of 31 March 2026, 16 out of 21 active projects are on schedule. The following project delivery confidence assurance criteria has been used to assess overall project status.

GREEN	AMBER	RED
Successful delivery of the project to time, cost and quality appears highly likely.	Successful delivery appear feasible but significant issues already exist, requiring timely management attention.	Successful delivery of the project to cost, time and/or quality does not appear achievable.
There are no major outstanding issues that at this stage appear to significantly threaten delivery.	These issues appear resolvable at this stage and if addressed promptly, should not impact on cost, time or quality.	The project may need re-baselining and/or the overall viability reassessed.

The 21 active projects are listed in the table below.

Project Title	Work Completed %	Est Completion	Overall Status
Ten Steps Renewal	100	03/26	<i>completed</i>
Retaining Wall Swan Hill	100	02/26	<i>completed</i>
Tyntynder Rd Rehabilitation	100	02/26	<i>completed</i>
Milloo St Boat Mooring Platform – Design only	100	03/26	<i>permits received</i>
Swan Hill Tourism and Cultural Hub <i>(Restoration works to be completed by Feb 2028 as a condition of the Heritage Permit for the project)</i>	95	02/28	
Riverside Park Mooring Platform	Design 100 Construction 0	11/26	<i>behind schedule</i>
Little Beveridge St Reconstruction	98	11/26	<i>behind schedule</i>
Swan Hill Sporting Hub - Design	90	05/26	

Project Title	Work Completed %	Est Completion	Overall Status
Woorinen South Footpath	0	05/26	
Robinvale Community Arts Centre – Electrical Switchboard upgrade	0	11/26	<i>behind schedule</i>
Robinvale Workers Accommodation	70	06/26	
Herbert Street Accommodation	0	04/27	
Robinvale Dog Park	0	09/26	
Lake Boga Netball Courts Replacement	0	02/27	
Nyah BBQ Shelter	0	6/26	
Quambatook Road Reconstruction	35	07/26	
Ken Harrison Reserve Irrigation Upgrade	0	TBC	
Karine Street Reconstruction	5	11/26	
Robinvale Riverfront Terraces	Design – 100 Construction - 0	11/26	<i>behind schedule</i>
Pental Island Bridge	Design – 100 Construction - 0	11/26	<i>behind schedule</i>
Nyah Cricket Pavillion	10	04/27	

Our Community Engagement



Council's Let's Talk webpage displays projects currently open for community feedback. Below is a selection of projects inviting community submissions.

Project	Summary
Big Ideas for a better Swan Hill region!	Our Top 5 Advocacy Priorities focus on unlocking investment, improving essential services, and delivering community-driven infrastructure.
Our municipality - through your lens	We're calling for photo submissions - the winning image will feature on the front cover of Council's 2025/26 Annual Report.
Nyah Recreation Reserve Playground renewal	Council is excited to share with you the shortlisted playground options for the renewal of the equipment at the Nyah Recreation Reserve. Equipment provided in both designs is proudly Australian made.

The January to March 2026 quarter has been marked by strong momentum in community engagement and communications, reflecting Council's continued commitment to keeping residents informed, involved and connected to local decision-making.

Across the quarter, Council continued to utilise a broad mix of digital, print, radio and face-to-face engagement to reach diverse audiences across the municipality. Ensuring the community has had multiple opportunities to engage with Council initiatives and projects.

A key highlight this quarter was the continued performance of Council's Let's Talk online engagement platform, which recorded 2,644 views across active projects and consultations.

Community participation through the platform remained strong, with 268 contributions received during the quarter, which is an increase on our last quarter of 164 contributions, reflecting meaningful engagement and increasing reach and visibility.

A notable engagement initiative this quarter was Council's support for the Transport for NSW consultation on the Swan Hill bridge project. Given the significance of this key cross-border transport link, Council's involvement helped ensure local community perspectives, priorities and regional impacts were considered as part of the consultation process.

In addition, extensive face-to-face consultation has been undertaken with impacted businesses in preparation for the commencement of the Karinie Street road redevelopment project, ensuring stakeholders are informed, supported and actively engaged.

Quarterly Financial Report

Summary

A review of Council's Financial Performance (Income and Expenditure) and Financial Position (Balance Sheet) to the adopted Budget for the nine months to 31 March 2026 has been conducted.

A summarised Statement of Income and Expenditure and a summarised Balance Sheet for the nine months ended 31 March 2026 are included.

Major variations to budget as at 31 March 2026 are also explained by way of notes on the attached reports.

The forecast result is expected to be better than budget at this stage of the financial year. Many of the variances to budget are due to the timing of works and the full year results are expected to remain on budget. The predicted surplus assumes that Major Projects and Capital Works for the remainder of the financial year will be within budget.

Significant forecast variations to the annual budget expected to remain for the financial year include:

Budget items.	Current Forecast Variances		
	Reported 31/12/2025	As at 31/03/2026	Favourable/ Unfavourable
Grants Commission – Financial Assistance Grants <i>(including Transfer from Reserve) Approved Financial Assistance Grant higher than budget.</i>	\$283,075	\$283,075	Favourable
Grants Commission – 2024/25 Overpayment <i>Final calculation of the 2024/25 Financial Assistance Grant undertaken by the Victorian Local Government Grants Commission resulted in a reduced allocation to Council.</i>	(\$28,600)	(\$28,600)	Unfavourable
Supplementary Rates <i>Additional rates raised via developments.</i>	\$13,000	\$140,000	Favourable

Budget items.	Current Forecast Variances		
	Reported 31/12/2025	As at 31/03/2026	Favourable/ Unfavourable
Victorian Electoral Commission - Voting Fines <i>Voting fines received are higher than forecast.</i>	\$ 21,235	\$32,740	Favourable
WorkCover Premiums <i>Final premium calculation for 2024/25 resulted in a refund of \$19,815 paid to Council.</i>	\$19,815	\$19,815	Favourable
Insurance <i>Industrial Special Risk</i> <i>General Asset:</i> <i>Premium paid was below forecast.</i> <i>Change to risk advisor/broker has given Council access to insurance options at a lessor cost.</i>	\$279,000 \$0	\$279,000 \$111,000	Favourable Favourable
IT Security Tactical Defence <i>Upgrade from Crowdstrike.</i>	(\$122,000)	(\$122,000)	Unfavourable
Additional Project Funding: <i>Herbert Street dwellings</i> <i>Ten Steps beaching – additional protection works to prevent erosion.</i>	\$0 \$0	(\$100,000) (\$52,000)	Unfavourable Unfavourable
Employee costs – vacant positions <i>Vacant positions throughout Council to March 2026.</i>	\$371,000	\$596,000	Favourable
Interest income <i>Higher than forecast cash holdings in the year to date.</i>	\$254,000	\$418,000	Favourable
Fuel crisis additional costs and contingencies	\$0	(\$450,000)	Unfavourable
Net Variation to 2025/26 Budget	\$1,090,525	\$1,127,030	Favourable

Financial Implications

The report shows a predicted rates determination result of \$1,127,030 above the budgeted surplus for the 2025/26 financial year. This is an indicative figure, the final figures will not be known until the end of the financial year statements are audited.

Statement of Income & Expenditure

**SWAN HILL RURAL CITY COUNCIL
STATEMENT OF INCOME & EXPENDITURE
FOR THE 9 MONTHS ENDING 31/03/2026**

	Actual Year To Date 31/03/2026 \$000	Budget Year To Date 31/03/2026 \$000	\$ Variance To Budget \$000	% Variance To Budget	Original Annual Budget 2025/26 \$000	Notes
OPERATING INCOME :-						
Rates, garbage charges and marketing levy	34,826	34,740	86	0.2%	34,740	
Statutory fees & fines	681	855	(174)	-20.4%	1,140	1
User fees	3,352	3,501	(149)	-4.3%	4,668	
Grants - operating (recurrent)	4,885	8,120	(3,235)	-39.8%	10,826	2
Grants - operating (non-recurrent)	468	205	263	128.6%	273	3
Grants - capital (recurrent)	1,635	1,893	(258)	-13.6%	2,524	4
Grants - capital (non-recurrent)	5,125	9,912	(4,787)	-48.3%	13,216	5
Contributions - cash non recurrent	181	197	(16)	-8.2%	263	
Interest income	1,946	1,537	409	26.6%	2,049	6
Proceeds from disposal of assets	1,297	74	1,223	1646.8%	99	7
Other revenue	2,282	5,399	(3,117)	-57.7%	7,199	8
TOTAL INCOME	56,678	66,433	(9,755)	-14.7%	76,997	
OPERATING EXPENSES :-						
Employee benefits	15,387	16,559	1,172	7.1%	22,660	9
Contract payments, materials & services	14,974	14,314	(660)	-4.6%	19,085	
Bad & doubtful debts	6	1	(5)	0.0%	1	
Depreciation	12,091	12,091	0	0.0%	16,121	
Finance costs	35	60	25	41.7%	80	
Other expenses	867	2,793	1,926	69.0%	3,724	10
TOTAL OPERATING EXPENSES	43,360	45,817	2,458	5.4%	61,671	
BUDGET RESULT SURPLUS	13,318	20,615	(7,297)	-35.4%	15,326	
CAPITAL EXPENDITURE PROGRESS :-						
Capital works/asset purchases	15,824	31,552	15,728	50%	42,069	11
SURPLUS (DEFICIT) AFTER CAPITAL ITEMS	(2,506)	(10,936)	8,431	-77%	(26,743)	

- The Statutory fees and fines unfavourable variance relates to income below budget for Building permits (\$157k) and Dog registrations (\$47k). Animal registrations are due in April 2026.
- Fifty per cent of Council's 2025/26 Victoria Grants Commission allocation was received in June 2025.

The full year result for the Victoria Grants Commission allocation will be \$254,475 better than forecast due to an additional \$236,951 from the indexation of our allocation in the 2026 year and \$46,122 for a Local Roads Data Project, less \$28,598 being an overpayment from 2025.
- Operating non-recurrent grant funds received includes Economic Development (\$420k) Regional Precincts Partnership Program. This funding is for planning and design of future projects for Transforming the Heart of Swan Hill Precinct.
- Timing issue. Roads to Recovery grant funding will be received in full by the end of the financial year.
- Timing issue. Capital grant funding to be received upon completion of projects.
- Interest income is favourable in comparison to the budget, due to higher than forecast cash holdings and interest rates.
- Proceeds from disposal of assets includes higher than forecast disposals to date.
- Timing issue. The unfavourable variance is due to lower than forecast Tower Hill sales.
- Employee benefits are significantly below forecast due to the number of vacant positions within Council over the year and the issues faced with recruiting suitably qualified staff. This includes an increase in agency staff costs incurred to fill the vacant roles, currently \$284k above forecast.
- Timing issue. Other Expenses variance is due to non-recurrent project expenditure being lower than forecast.
- Significant capital works projects forecast for the 2025/26 year are the completion of the Art Gallery redevelopment, Pioneer Settlement Tourism & Cultural Hub, Swan Hill Showgrounds Regional Hub, Tower Hill development, Robinvale Workers Accommodation - McCartney Court and Karinie Street reconstruction.

Summarised Balance Sheet

**SWAN HILL RURAL CITY COUNCIL
SUMMARISED BALANCE SHEET
AS AT 31/03/2026**

	Last Year Actual As At 30/06/2025 \$000	This Year Actual As At 31/03/2026 \$000	\$ Movement Y.T.D. \$000	Budget As At End 2025/26 \$000
CURRENT ASSETS:-				
Cash and Cash Equivalents	51,870	53,441	1,571	19,213
Trade & Other Receivables	8,788	17,458	8,670	8,794
Inventories	242	179	(63)	112
Other Assets	1,553	253	(1,300)	8,653
TOTAL CURRENT ASSETS	62,453	71,331	8,878	36,772
CURRENT LIABILITIES:-				
Trade & Other Payables	6,611	3,442	(3,169)	8,896
Trust Funds & Deposits	489	395	(94)	414
Unearned Income/Revenue	2,562	5,780	3,218	0
Provisions	5,028	4,984	(44)	4,623
Interest Bearing Loans & Borrowings	785	788	3	292
Lease Liabilities	123	123	0	111
TOTAL CURRENT LIABILITIES	15,598	15,512	(86)	14,336
NET CURRENT ASSETS	46,855	55,819	8,964	22,436
NON-CURRENT ASSETS:-				
Trade & Other Receivables	50	50	0	50
Property, Plant, Equipment & Infrastructure	693,342	682,157	(11,185)	714,620
Right-of-use Assets	450	450	0	325
Intangible Assets	3,584	3,430	(154)	3,569
TOTAL NON-CURRENT ASSETS	697,426	686,087	(11,339)	718,564
NON-CURRENT LIABILITIES:-				
Interest Bearing Loans & Borrowings	995	778	(217)	255
Lease Liabilities	340	340	0	707
Provisions	2,930	3,285	355	3,382
TOTAL NON-CURRENT LIABILITIES	4,265	4,403	138	4,344
TOTAL NET ASSETS	740,016	737,503	(2,513)	736,656
EQUITY:-				
Accumulated Surplus & Reserves	348,777	346,263	(2,514)	345,461
Asset Revaluation Reserve	391,239	391,240	1	391,195
TOTAL EQUITY	740,016	737,503	(2,513)	736,656

2.4 Governance Report - Council Policy Review

Directorate: Corporate Services

File Number: S16.25P.09

Purpose: For Decision

Council Plan Strategy Addressed

6. Transparency and Effectiveness – Ensuring Council is open, accountable and responsive, with services and decision-making that reflect community expectations. Objective 6.2: Strengthen Council’s internal capability, resources, systems and financial sustainability.

6.2.3 Strengthen planning and data to support long-term decision-making.

Current Strategic Documents

No strategic documents applicable.

Declarations of Interest

Council Officers affirm that no general or material conflicts need to be declared in relation to the subject of this report.

Summary

This Governance Report to Council includes:

- Council Policy Review – includes recommended changes to existing Council policies, as part of Councils regularly scheduled review program.

Discussion

Council Policies Update – Council approved

- Council officers conduct regular reviews of all Council Policies
- Council officers have reviewed the policies and outlined recommended changes for Council consideration and approval.

The following two (2) Council policies have been reviewed and updated with the following recommended changes.

Document	Directorate Responsible	Changes
Media Policy CPOL/GOV003	Corporate Services	Social Media Policy GOV017 merged into Media Policy GOV003
Social Media Policy CPOL/GOV017	Corporate Services	Discontinued. Content merged into Media Policy GOV003.

Consultation

Responsible officers were consulted and reviewed documents.

Financial Implications

Nil.

Social Implications

Nil.

Economic Implications

Nil.

Environmental Implications

Nil.

Risk Management Implications

Nil.

- Attachments:**
1. Media Policy CPOLGO V 003 [2.4.1 - 3 pages]
 2. Social Media Policy POLGO V 017 - DISCONTINUED [2.4.2 - 2 pages]

Options

1. That Council approves the recommended changes to the Council policies.
2. That Council approves the recommended changes to the Council policies, once any requested changes have been made.

Recommendation/s

That Council approves the recommended changes to the Council policies.

Date adopted	February 2013
Last review	May 2026
Next review	May 2030
Responsible Officer	Community Engagement and Communications Coordinator

Fully compliant with Victorian
Charter of Human Rights and
Responsibilities Act 2006



POLICY TITLE	MEDIA POLICY
POLICY NUMBER	CPOL/GOV003

ENABLING LEGISLATION

Section 54A of the *Local Government Act 2020* (the Act) requires a Council to develop, adopt and maintain policies in relation to good governance on any prescribed matters to support a Councillor to perform their role in accordance with section 28.

1. PURPOSE

The Model Councillor Code of Conduct (the Code) is prescribed under the Local Government (Governance and Integrity) Regulations 2020. The Code requires a Councillor to do everything reasonably necessary to ensure that they perform the role of a Councillor effectively and responsibly, including by refraining from making public comment, including to the media, that could reasonably be perceived to be an official comment on behalf of the Council where the Councillor has not been authorised by the Mayor to make such a comment.

This policy sets out the overarching requirements when engaging with the media.

2. SCOPE

This policy applies to Councillors and members of Council staff.

3. DEFINITIONS

MEDIA	Refers to print media, radio, television and online, including social media.
SENIOR OFFICERS	Refers to members of the Leadership Team within Council.
'SPEAK TO'	For this policy, includes verbal, non-verbal, written and online communication.


4. POLICY

Section 18 of the Act sets out the role of the Mayor, which includes being the principal spokesperson for the Council. Section 46 (2)(c) of the Act sets out the functions of the Chief Executive Officer (CEO), which includes supporting the Mayor in the performance of the Mayor's role as Mayor.

All Councillors and members of Council staff must comply with this policy and its procedure.

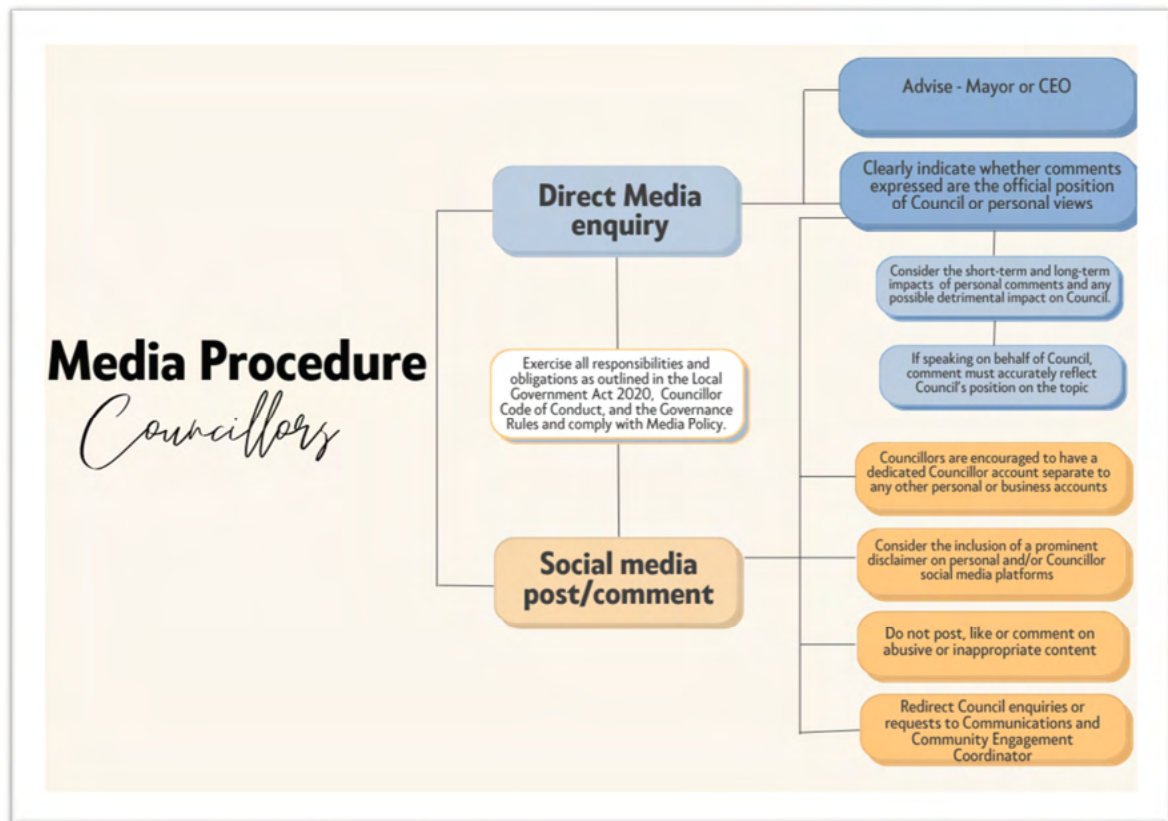
- The Mayor and the Chief Executive Officer are the official spokespersons for Council.

Media Policy CPOL/GOV003		
Version: 3.0	This document is uncontrolled when printed	Page 1 of 3

Date adopted	February 2013	<div style="border: 1px solid black; padding: 5px; text-align: center;"> Fully compliant with Victorian Charter of Human Rights and Responsibilities Act 2006 </div>	
Last review	May 2026		
Next review	May 2030		
Responsible Officer	Community Engagement and Communications Coordinator		

- Councillors are not permitted to speak to the media or make public comments 'for or as Council' without prior authorisation from the Mayor. This includes using words that infer a collective opinion.
- Councillors as private individuals, are permitted to speak to the media on matters which are clearly declared as being personal statements or opinions.
- All official media statements of Council require content pre-approval by Councils Community Engagement and Communications Coordinator, in collaboration with the Mayor and/or the CEO, prior to release. In the absence of the Community Engagement and Communications Coordinator, the Director Corporate Services or the Organisational Development Manager must be consulted.
- Directors are permitted to speak to the media on operational matters within or related to their directorate.
- Senior Officers may only speak to the media if the Chief Executive Officer has authorised them to do so, and in the absence of the relevant Director.
- During the Council election period, Councillors and members of Council staff must refer to the Election Period Policy in Council's Governance Rules, for the requirements during this period

The diagram below outlines the process to be followed by Councillors.



Media Policy CPOL/GOV003		
Version: 3.0	This document is uncontrolled when printed	Page 2 of 3

Date adopted February 2013
 Last review May 2026
 Next review May 2030
 Responsible Officer Community Engagement and Communications Coordinator

Fully compliant with Victorian
 Charter of Human Rights and
 Responsibilities Act 2006



Council has developed a Media Procedure that details the operational authorisation and process requirements supporting the Media Policy. A copy is provided on the Councillor Hub.

5. RELATED POLICIES/DOCUMENTS

PRO/GOV003 Media Procedure
 PRO/GOV017 Social Media – Usage and Administration Procedure
 CPOL/GOV022 Governance Rules
 PRO/GOV016 Swan Hill Rural City Council Election Period Procedure
 CPOL/GOV026 Model Councillor Code of Conduct
 PRO/GOV026 Internal Resolution Procedure
 POL/STAFF127 Employee Code of Conduct
 POL/CORP218 IT Acceptable Use Policy

6. RELATED LEGISLATION

Privacy and Data Protection Act 2014

7. DOCUMENT HISTORY

Version Number	Issue Date	Description of Change
1.0	July 2001	Initial Adoption
1.1	September 2013	Review
2.1	March 2016	Review
2.2	May 2018	Review
2.3	February 2023	Review
3.0	June 2026	Major review including merger of Social Media Policy and Councillor Media Procedure into this Media Policy.

Signed: _____ Mayor Date: _____

Date adopted	February 2013
Last review	November 2024
Next review	November 2028
Responsible Officer	Community Engagement and Communications Coordinator

Fully compliant with Victorian
Charter of Human Rights and
Responsibilities Act 2006



POLICY TITLE SOCIAL MEDIA – USAGE AND ADMINISTRATION

POLICY NUMBER CPOL/GOV017

1. PURPOSE

The purpose of this policy is to improve the effectiveness of Swan Hill Rural City Council's (Council) communication and engagement with the community.

2. SCOPE

This policy applies to all Council employees and Councillors.

3. POLICY

Council is committed to actively using social media as a form of community engagement.

Council will establish procedures for managing Council's social media platforms, including content approval, setting up new platforms, social media monitoring and comment management.

Council will also provide guidelines for employees and Councillors about the personal and professional use of social media platforms.

4. RELATED POLICIES/PROCEDURES/DOCUMENTS

PRO/GOV017 Social Media – Usage and Administration Procedure
POL/CORP225 Website Policy
POL/CORP218 IT Acceptable Use Policy
POL/GOV003 Media Policy
POL/STAFF104 Disciplinary Policy
POL/CORP203 Corporate Credit Card Policy
CPOL/GOV025 Community Engagement Policy
Communications & Engagement Strategy 2019-2022
POL/CORP211 Privacy Policy

5. RELATED LEGISLATION

Copyright Act 1968 (Cth)
Defamation Act 2005 (Vic)
Local Government Act 2020 (Vic)
Privacy and Data Protection Act 2014 (Vic)
Wrongs Act 1958

Social Media Policy CPOL/GOV017		
Version: 1.5	This document is uncontrolled when printed	Page 1 of 14

6. DOCUMENT HISTORY

Version Number	Issue Date	Description of Change
1.0	February 2013	Initial release
1.1	August 2014	Review
1.2	December 2026	Review
1.3	November 2018	Review
1.4	February 2022	Review
1.5	November 2024	Review

Signed: **MAYOR**Date: **March 2025**

2.5 Request to Lease Council Land - Swan Hill Aerodrome

Directorate: Corporate Services

File Number: AST-BU-36230-03

Purpose: For Decision

Council Plan Strategy Addressed

6. Transparency and Effectiveness – Ensuring Council is open, accountable and responsive, with services and decision-making that reflect community expectations. Objective 6.2: Strengthen Council's internal capability, resources, systems and financial sustainability.

6.2.4 Maintain long-term financial sustainability.

Current Strategic Documents

Council Plan

Declarations of Interest

Council Officers affirm that no general or material conflicts need to be declared in relation to the subject of this report.

Summary

This report seeks Council's decision on a request for a new lease of Council land at the Swan Hill Aerodrome for aviation purposes, including aircraft hangar use, flight training operations and associated aviation activities.

Council may either commence the statutory public notice and community engagement process required under section 115 of the Local Government Act 2020 for a proposed lease term exceeding 10 years or consider a shorter-term leasing arrangement.

Discussion

Council has received a request from a proponent for a new longer-term lease of up to 30 years to enable the flight school, Sport Aviation Flight Academy, to continue the occupation of the site. The proponent has leased same Council land since 2008.

Under the Local Government Act 2020, a council may lease land for a maximum term of 50 years (including any options). The lease term being proposed is within this statutory limit.

The proponent has advised that a longer-term lease is sought to provide certainty to invest in the facility and continue operating the flight training academy. The proposed improvements include upgrades to the pilot training amenities (including air conditioning), improved lighting, and improvements to the concrete floor.

Key terms of the proposed lease are as follows:

Term:	10 years with two further terms of 10 years at the Option of the Lessee (30 years in total).
Rent:	\$3.80 plus GST per square metre, per annum, indexed annually for the change in CPI.
Area to be Leased:	196 square meters (shown below on Map)
Rent review:	Annual CPI All Groups Melbourne at the anniversary of the commencement date.
Permitted use:	Aviation purposes including: <ul style="list-style-type: none"> • aircraft hangar • flight training operations • associated aviation activities

The proposed lease term of up to 30 years is considered sufficient to provide the proponent with reasonable certainty and opportunity to realise the value of any improvements.

Consultation

In accordance with section 115 of the *Local Government Act 2020*, a community engagement process will be required where the proposed lease term exceeds 10 years.

Financial Implications

The proposed lease will provide a commencing rental income of \$745 per annum, exclusive of GST.

Social Implications

Nil.

Economic Implications

The proposed 30-year lease term provides the proponent more surety to realise the value of any improvements made to the site and to develop the flight training academy.

Environmental Implications

Nil.

Risk Management Implications

The proposed term of the lease is not in keeping with standard terms for lease of Council land/facilities. The long term nature of the lease limits Council options for this portion of the land (and potentially adjoining areas) for a considerable period of time.

Attachments: Nil

Options

1. Council commences the statutory public notice and community engagement process required under section 115 of the Local Government Act 2020 for the proposed lease of Council land at the Swan Hill Aerodrome for a term of 10 years with two further terms of 10 years, at the option of the lessee.
2. Council offers only a lease term of 10 years with one further term of 5 years, at the option of the lessee. Subject to agreement by the proponent, Council commences the statutory public notice and community engagement process required under section 115 of the Local Government Act 2020 for the proposed lease of Council land at the Swan Hill Aerodrome
3. Council does not proceed with any new lease arrangement and retains the current lease arrangements until expiry on 31 March 2028.

Recommendation/s**That Council:**

1. **proposes granting a lease to the proponent for Council land at the Swan Hill Aerodrome for aviation purposes, for a term of 10 years with two further terms of 10 years; at the option of the lessee, and**
2. **authorises the commencement of the statutory public notice and community engagement process in accordance with section 115 of the Local Government Act 2020 and Council's Community Engagement Policy; and**
3. **notes that a further report will be presented to Council following completion of the community engagement process for consideration of any submissions received and a final decision on whether to grant the proposed lease.**

3 Officer Report for Noting

3.1 Audit and Risk Committee Meeting Minutes 1 April 2026

Directorate: Corporate Services
File Number: S15-28-01
Purpose: Information Only

Council Plan Strategy Addressed

4. Leadership - We will ensure accountable leadership, advocacy and transparent decision making.

4.1 Excellent management and administration

4.1.2 Provide robust governance and effective leadership

Current Strategic Documents

Council Plan

Declarations of Interest

Council Officers affirm that no general or material conflicts need to be declared in relation to the subject of this report.

Summary

Council's Audit and Risk Committee met on 1 April 2026, and this report summarises the items that were discussed at the meeting.

Discussion

The Audit and Risk Committee met on 1 April 2026. In addition to the usual procedural items, the agenda included:

- Internal audit updates – Human Resources
- Internal audit updates – Procurement
- Internal audit updates – Long-term financial planning
- Internal audit updates – Depot operations
- Internal audit updates – Information security assessment
- Internal Audit Update (AFS)
- Quarterly Risk Report
- Review of Risk Register
- Review Risk Management Framework
- Councillor Expenses for the period October to December 2025
- Quarterly Review of Financial Performance and Position to December 2025
- Audit Strategy Memorandum
- Tabling of VAGO Performance Report - Financial Management of Local Councils

- Bi-annual Report of Audit Committee Activities
- Suspected and Actual Frauds, Thefts and Breaches of the Law by Management
- Strategic Review of the Swan Hill Regional Livestock Exchange Update – verbal report
- Drag Strip Update

Consultation

Not applicable

Financial Implications

Nil

Social Implications

Nil

Economic Implications

Nil

Environmental Implications

Nil

Risk Management Implications

The Audit and Risk Committee helps oversee Council's risk management practices. Internal and other audits are routinely done to reduce the risk to Council.

Attachments: 1. Audit Risk Attachment Placeholder [3.1.1 - 1 page]

Options

1. Not applicable

Recommendation/s

That Council notes the contents of this report.

Confidential attachment

- Audit and Risk Committee - Confidential Confirmed Minutes 1 April 2026 (attachment will be included into the in-camera agenda)

4 Decisions Which Need Action / Ratification

4.1 Sign and Seal

Directorate: Chief Executive Officer
File Number: S16-05-01
Purpose: For Noting

Declarations of Interest:

Council officers affirm that no general or material conflicts need to be declared in relation to the subject of this report.

Summary

The following documents and agreements have been signed and sealed by the Councillors and the Chief Executive Officer on the respective dates. Those actions require the ratification of the Council.

Discussion

During any month Council is required to sign and seal a range of documents arising from decisions made on a previous occasion(s). Examples include sale of land, entering into funding arrangements for Council programs etc.

As the decision to enter into these agreements has already been made, these documents are signed and sealed when received, with Council ratifying the signing and sealing at the next Council meeting.

The following documents were signed and sealed since the last Council meeting:

No.	Document Type	Document Description	Date signed/ sealed
1215	Section 173 Agreement – 4 Berrybank Drive, Swan Hill	Between Swan Hill Rural City Council and Michael Andrew Wright and Alison Jane Wright	2 June 2026

Note: A Section 173 Agreement is typically a contract between the Council and a landowner that places use or development restrictions on the land.

They are intended to ensure compliance with conditions contained in permits granted by the Council and are often used in subdivision matters. These agreements refer to Section 173 of the Planning and Environment Act 1987.

Consultation

Council authorise the signing and sealing of the above documents.

Recommendation/s

That Council notes the actions of signing and sealing the documents under delegation as scheduled.

4.2 Councillor Briefings - Record of Attendance and Agenda Items

Directorate: Chief Executive Officer
File Number: S15-05-06
Purpose: For Noting

Declarations of Interest:

Council officers affirm that no general or material conflicts need to be declared in relation to the matter of this report.

Summary

The following report provides attendance details of Councillor Briefings on a monthly basis.

Discussion

Whilst Minutes have not been recorded, Agenda items and those in attendance are reported and presented to Council.

A briefing of Councillors is defined as a meeting that is planned or scheduled and where the matters being considered that are intended or likely to be the subject of a Council decision.

No formal decisions can be made at a briefing but rather direction can be given that is likely to lead to a formal decision of Council.

Details of the most recent briefings of Council are attached.

Council Plan Strategy Addressed

6. Transparency and Effectiveness – Ensuring Council is open, accountable and responsive, with services and decision-making that reflect community expectations.
Objective 6.1: Deliver accessible, responsive and inclusive customer and community engagement.

6.1.3 Improve community engagement and participation in Council decisions.

Current Strategic documents

No strategic documents applicable.

Key Legislation

There is no key legislation applicable

Attachments: 1. COUNCILLOR BRIEFINGS ATTENDANCE AND AGENDA
June [4.2.1 - 3 pages]

Options

Council Briefings are reported to ensure good governance and transparency.

Recommendation

That Council note the contents of the report.

COUNCILLOR BRIEFINGS ATTENDANCE AND AGENDA

26 May 2026 at 10.00am, Swan Hill Town Hall, Council Chambers

AGENDA ITEMS

- Visit from St Mary's Primary School Year 6 Government Unit (80 students)
- GEAP 2026 and Gender Equality Progress Report
- VHM presentation to SHRCC
- Blackwire Reserve – New LMW Swan Hill Water Treatment Plant
- CEO Performance Review
- Informal chat with Shadow Minister for Local Government, Bev McArthur MP

ADDITIONAL ITEMS DISCUSSED

- 8 Saleyards Road, Swan Hill Rural City Council
- CMA
- Strategic Planning News
- GMW

ATTENDANCE

Councillors

- Cr Stuart King
- Cr Terry Jennings
- Cr Hugh Broad
- Cr Peta Thornton
- Cr Philip Englefield
- Cr Les McPhee

Apologies / Leave of Absence

- Cr Lindsay Rogers

OFFICERS

- Scott Barber, Chief Executive Officer
- Leah Johnston, Director Infrastructure
- Michelle Grainger, Director Development and Planning
- Camille Cullinan, Acting Director Community and Cultural Services
- Stephen Fernando, Director Corporate Services
- Alexandra Jefferies, Development Manager
- Helen Morris, Organisational Development Manager

Other

- Teachers and students – St Mary's Primary School, Year 6 Government Unit
- Stuart Reid – VHM
- Raffaele D'Agostino – VHM
- Brian Hansen – VHM
- Stuart Mensch – LMW – General Manager Infrastructure Services
- Aldo Antolli – Signal and Strategy
- Beverly McArthur – Shadow Minister for Local Government

CONFLICT OF INTEREST

- Nil

COUNCILLOR BRIEFINGS ATTENDANCE AND AGENDA
2 June 2026 at 9.15am, Swan Hill Town Hall, Council Chambers

AGENDA ITEMS

- VMFRP
- 41 High Street, Piangil – Use and Development of Land for Rural Workers Accommodation and Education Centre
- 103 Curlewis Street, Swan Hill – Heads of Agreement and Car Parking
- Lease Council Land – Swan Hill Aerodrome
- Governance Report – Council Policy Review
- Quarterly Performance Report to the Community – March 2026
- Visa / Skilled Migration Workshop - DAMA
- Farming Zone Applications
- Strategic Planning – Progress Report – Planning Scheme Review
- Rural Strategy – Workshop 1 – Defining the Issues
- Mechanical Concrete Trial (Unscheduled Council Meeting)

ADDITIONAL ITEMS DISCUSSED

- Land Valuer General
- Budget Submissions
- Resignation – M. Grainger

ATTENDANCE

Councillors

- Cr Stuart King
- Cr Hugh Board
- Cr Terry Jennings
- Cr Philip Englefield
- Cr Peta Thornton
- Cr Lindsay Rogers

Apologies / Leave of Absence

- Cr Les McPhee

OFFICERS

- Scott Barber, Chief Executive Officer
- Bruce Myers, Director Community and Cultural Services
- Michelle Grainger, Director Development and Planning
- Leah Johnston, Director Infrastructure
- Stephen Fernando, Director Corporate Services
- Alexandra Jefferies, Development Manager
- Helen Morris, Organisational Development Manager
- Jess Chislett, Procurement and Properties Co-ordinator
- Ash Free, Finance Manager
- Azam Suleman, Manager – Project Management Office

Other

- Kate Sullivan – Vinifera Murray Floodplain Restoration Project (VMFRP)
- Asher Sutton - Vinifera Murray Floodplain Restoration Project (VMFRP)
- Michael C Jensz – DEECA / Vinifera Murray Floodplain Restoration Project (VMFRP)
- Paul Northey – LMW / Vinifera Murray Floodplain Restoration Project (VMFRP)

CONFLICT OF INTEREST

- Nil

COUNCILLOR BRIEFINGS ATTENDANCE AND AGENDA
9 June 2026 at 9.30am, Swan Hill Town Hall, Council Chambers

AGENDA ITEMS

- Pioneer Settlement budget
- Hear public comment on the DRAFT BUDGET
- Rating Calculation – final valuations
- Rail Freight Alliance
- Country Universities Centre Malee
- Tender Evaluation and Recommendation – Quambatook Road Stage 3
- Foundation for Rural and Regional Renewal (FRRR) Investing in Rural Communities Future Program
- Drag Strip
- Skid City – Mark Humphry

ADDITIONAL ITEMS DISCUSSED

- River Pontoon
- Echuca riverfront Management Approvals
- Notice of Motions

ATTENDANCE

Councillors

- Cr Stuart King
- Cr Hugh Board
- Cr Terry Jennings
- Cr Philip Englefield
- Cr Peta Thornton
- Cr Lindsay Rogers

Apologies / Leave of Absence

- Cr Les McPhee

OFFICERS

- Scott Barber, Chief Executive Officer
- Bruce Myers, Director Community and Cultural Services
- Michelle Grainger, Director Development and Planning
- Leah Johnston, Director Infrastructure
- Stephen Fernando, Director Corporate Services
- Jess Chislett, Procurement and Properties Co-ordinator
- Ash Free, Finance Manager

Other

- Reid Mather – Rail Freight Alliance
- Hayden Hogan (Country Universities Centre Malee)
- Bronwyn Hogan, Jo Kemp - Foundation for Rural and Regional Renewal and Sophie Shadbolt co-manager from Swan Hill Neighbourhood House
- Skid City – Mark Humphry

CONFLICT OF INTEREST

- Nil

5 Notices of Motion

5.1 Swan Hill Motorplex Complex - Mechanical Concrete

Having given due notice, **Councillor Terry Jennings MOVED That Council rescind the Council resolution CM 2026/59 (as below) made on Tuesday 2 June 2026 for item 2.1 Swan Hill Motorplex Complex - Mechanical Concrete.**

And, that Council re-open and reconsider the report from the Unscheduled Council Meeting held on 2 June 2026 at this Council Meeting (in-camera).

Original Motion 2 June 2026:

CM 2026/59 Motion

MOVED Cr Jennings

That Council does approve the use of mechanical concrete as a form of road construction at the drag strip for the purposes of a trial section only as per the documentation provided by Skid City with the following conditions:

- **EPA approval (threshold requirement):** Formal written approval from the EPA must be obtained prior to commencement, clarifying the regulatory basis on which the Trial may proceed, including how the Trial interacts with the Applicants existing permissions and the obligations of the Applicant and Council under the EP Act and EP Regulations. This must include a statement on how the burial of tyres in this context is permitted under the Trial.
- **Council confirmation (limited and conditional):** Any confirmation provided by Council must be expressly limited to a defined Trial, be conditional on strict compliance with all regulatory requirements, and must not be taken as approval of broader use of Mechanical Concrete or waste tyres in road construction.
- **Independent certification:** Independent engineering and environmental certification must be obtained confirming the design and methodology are fit for purpose and risks are appropriately managed.
- **Approved plans and methodology:** Detailed plans, specifications and construction methodology must be submitted by a qualified and experienced engineer to, and approved by, Council prior to any works commencing.
- **Limited scope and staging:** The Trial must be strictly limited in area, duration and scale for 12 months, and must proceed on a staged basis with defined review points and no expansion without further approval.
- **Insurance, indemnity and financial security:** Enhanced indemnities in favour of Council, appropriate public liability and environmental insurance, and provision of financial security (e.g. bond or bank guarantee) to cover removal and site remediation.

- **Monitoring, reporting and audit rights:** Ongoing monitoring and reporting of performance (including environmental impacts), with full inspection and audit rights for Council.
- **Stop/suspend rights:** Council must retain an express right to immediately suspend or terminate the Trial and require removal of works if risks materialise or conditions are not met.
- **No reliance / limited approval:** Approval must be limited to the Trial only, with no approval of broader works, and the Applicant proceeds entirely at its own risk.

SECONDED Cr Englefield

The Motion was put and CARRIED 5 / 0

Preamble

If the rescission motion is successful, the previous resolution is cancelled and the matter may then be reconsidered by Council.

If the rescission motion is lost, the original resolution remains in force.

Attachments: Nil

5.2 Floodplain Engineering Projects Nyah and Vinifera

Having given due notice, **Councillor Peta Thornton MOVED That Council writes to the Victorian Government - Department of Energy, Environment and Climate Action (DEECA), Lower Murray Water (LMW) and the Mallee Catchment Management Authority (MCMA), to request and facilitate an open community meeting at Nyah involving key local stakeholders about Victorian Murray Floodplain Restoration Project (VMFRP) projects in Nyah and Vinifera. Council also requests that planned works are paused until this meeting has been undertaken.**

Preamble

There is strong opposition to the projects going ahead and a lack of clear understanding in the community about what the projects are proposing and why. Additionally, planned works, construction impacts, and conditions have been changed and updated. An open community meeting would update stakeholders on current work plan, explain risks and benefits to the community, build trust in government processes, and ensure the community is heard.

The communities of the Swan Hill Rural City Council love our rivers and lakes across the Mid Murray. They value and strongly identify with these unique and complex ecosystems that exist nowhere else in the world and have sustained our communities across millennia. The river supports our way of life: for food and water, nature, camping, fishing, swimming and enjoying the rivers, lakes, creeks, and billabongs of the region.

People of the Nyah and the Mid Murray generally are deeply engaged in water policy, reform and the Basin Plan - they want a thriving river system and thriving communities! Swan Hill's Council Plan identifies the importance of the river system across multiple pillars.

The VMFRP concept of floodplain engineering at this proposed scale and intensity across the Victorian Murray and the considerable construction impacts involved are highly irregular and novel, particularly given their location in nature Parks and Reserves; on sensitive riverbanks and on the floodplain.

Understandably, the community who have strong "ownership" of these public parks, are defensive toward this level of industrial scale engineering of such sensitive landscapes – publicly owned high biodiversity and cultural value sites.

The Nyah and Vinifera projects alone are approved to remove 27.1 ha (with a potential reduction to 15ha in updated plans) of forest to construct huge containment banks to

make delivery of environmental water easier. The fact that the projects were required to be assessed under the Federal Environment Laws is testament to the inherent risks to Matters of National Environmental Significance. They form part of a series of “offset” projects put up by the Victorian Government to deliver environmental outcomes instead of real water, funded by the Federal Government through the Basin Plan. It’s a policy trade off based on the premise of “environmental equivalency.” It should be noted that while they have been approved, the Approval comes with an onerous set of Conditions and Risk Mitigation Plans.

It should also be noted that the Federal Environmental Laws were reviewed under the Morrison Coalition Government in the “Samual Review” 2020 and found to be “ineffectual” – so it is understandable that there remains a lack of trust in the community about the risks and potential damage. One long standing local group, Friends of Nyah Vinifera Park, successfully applied for a Judicial Review of the Approval in the Federal Court. Although the decision was upheld, it shone a light on the complexity of the projects, frameworks and policy settings as well as making public important documentation.

Each project justifies 2.5 GL each of water to remain in the consumptive pool across the Basin (reduces the Basin Plan total water recovery). The Statement of Reasons for the projects’ approval under the Federal Environment Protection Biodiversity Conservation Act (EPBC) highlight that the cumulative impact of the VMFRP projects could be “catastrophic” for Murray Cod and Silver Perch because of the potential for black water and low oxygen events and general water quality issues. The Environment Report approval process involved a community Round Table and highlighted that these projects at Nyah and Vinifera only improved environmental water delivery opportunity 1 year in 10 when compared with constraints relaxation. They are costing the taxpayer millions.

It is clear that there is strong opposition to the projects at Nyah and Vinifera going ahead. Whilst previous Councils have been made aware of these projects, the current Council has only recently been briefed and whilst the Approvals process for the projects was taken out of the Council Planning process, Council should reasonably be curious about the impacts locally and across the region.

Council Policy and Strategy demonstrate strong interest in water reform and we have recently participated with vigor in the Basin Plan Review process. Whilst these types of “Offset Projects” are supported in our recent Basin Plan Review submission, that support is qualified only to support where there is demonstrable community support and value for money. The Basin Plan Review submission and The Position Paper published by Council in 2019 also favour delivery of flows to the region, using the recovered water we already have to achieve the greatest outcomes. It should be noted that constraints relaxation projects are also “Offset Projects” in that they benefit consumptive water remaining in the pool for irrigation.

There is strong support in the community for constraints relaxation - pulsed, managed flows coordinated across tributaries as was also intended as part of the Basin Plan. Research and published modelling and data challenges the validity of engineering projects against flow targets and constraints relaxation.

Unfortunately, water reform has been deeply politicised and it has often been difficult for communities to “get a seat at the table” and feel heard. Media and political discourse is reduced to sound bites and point scoring. A rural “culture war” has been promoted. Additionally, the policy area and reforms are complex and multi-jurisdictional. Engagement, capacity building and water literacy has not been done enough or well. Ecological boundaries and risks of overextraction have not been clearly articulated to the electorate. Nor have the justifications for this level of floodplain engineering been properly explained to the community. These projects are very much happening to the community, not with the community.

An open community meeting is not only justified (because it has never occurred) but also could improve transparency and build trust in the process for community. It could also highlight the need for better investment from the Victorian Government in co-designing better water and community development through the model they championed in their own Prospectus. Swan Hill should be attracting more investment from the Victorian Water Department (DEECA) to ensure the right outcome for Nyah and a prosperous future for all.

Attachments: Nil

6 Foreshadowed Items

7 Urgent Items Not Included In Agenda

8 To Consider and Order on Councillor Reports

9 In-Camera Items

RECOMMENDATION

That, in accordance with sections 66(1) and 66(2)(a) of the *Local Government Act 2020*, the meeting be closed to members of the public for the consideration of the following confidential items:

9.1 Audit and Risk Committee Meeting Minutes 1 April 2026

CONFIDENTIAL ITEM *This item is to be considered at an In Camera meeting in accordance with Section 3(1) (a) of the Local Government Act 2020, this item is to be considered in an incamera meeting on the grounds that the item concerns Council business information, being information that would prejudice the Council's position in commercial negotiations if prematurely released.*

9.2 Procurement Evaluation and Recommendation Report - Quambatook Road Stage 3

CONFIDENTIAL ITEM *This item is to be considered at an In Camera meeting in accordance with Section 3(1) (a) of the Local Government Act 2020, this item is to be considered in an incamera meeting on the grounds that the item concerns Council business information, being information that would prejudice the Council's position in commercial negotiations if prematurely released.*

9.4 Swan Hill Motorplex Complex - Mechanical Concrete

CONFIDENTIAL ITEM *This item is to be considered at an In Camera meeting in accordance with Section 3(1) (e) of the Local Government Act 2020, on the grounds that the item concerns legal privileged information, being information to which legal professional privilege or client legal privilege applies.*

10 Close of Meeting