MINUTES

ORDINARY MEETING OF COUNCIL

Tuesday, 26 June 2012

Held at
Robinvale Resource Centre
Herbert Street, Robinvale
Commenced at 7:00 PM

COUNCIL:
Cr JN Katis – Mayor
Cr GW Norton
Cr YA Jennings
Cr LT McPhee
Cr JD Quayle
Cr WT Croft
Cr GI Cruickshank
SECTION A – PROCEDURAL MATTERS .................................................................4
RECEPTIONS AND READING OF PETITIONS, MEMORIALS, JOINT
LETTERS AND DEPUTATIONS ..................................................................6
PE.12.2 NORTH PARK PETITION ..................................................................6
CORRESPONDENCE ......................................................................................47
CO.12.5 CORRESPONDENCE ......................................................................47
SECTION B – REPORTS ..................................................................................54
B.12.69 PROPOSED KEY STRATEGIC INITIATIVES FOR 2012 – 2013 ..........54
B.12.70 REVIEW OF COUNCIL POLICIES – COUNCILLOR EXPENSE
REIMBURSEMENT AND SUPPORT POLICY AND
PROCEDURE .............................................................................................61
B.12.71 COUNCIL’S CURRENT SPORTSGROUND FEES AND
CHARGES POLICY ..................................................................................69
B.12.72 DRAFT ROBINVALE ECONOMIC DEVELOPMENT
STRATEGY ................................................................................................76
B.12.73 SOUTH WEST DEVELOPMENT PRECINCT DEVELOPMENT
CONTRIBUTION PLAN & SWAN HILL RESIDENTIAL
STRATEGY REVIEW ............................................................................140
B.12.74 SKILLED MIGRATION PROGRAM ................................................144
B.12.75 MONTHLY BUILDING FIGURES FOR MAY 2012 .........................147
B.12.76 ROBINVALE ADVANCING COUNTRY TOWNS UPDATE ..............150
B.12.77 CASH BALANCES ..........................................................................156
B.12.78 QUARTERLY REVIEW OF FINANCIAL PERFORMANCE AND
FINANCIAL POSITION TO 31 MARCH 2012 ........................................161
B.12.79 MUNICIPAL ASSOCIATION OF VICTORIA STATE COUNCIL ........166
B.12.80 REQUEST FOR COUNCIL TO JOIN THE VICTORIAN LOCAL
GOVERNANCE ASSOCIATION (VLGA) ..................................................170
B.12.81 MURRAY RIVER GROUP OF COUNCILS - JUNE 2012
MEETING ................................................................................................174
B.12.82 LEISURE CENTRE COMMITTEE OF MANAGEMENT ....................178
SECTION C – DECISIONS WHICH NEED ACTION/RATIFICATION ............183
C.12.6 SIGN & SEAL REPORT .................................................................183
C.12.7 COUNCILLOR ASSEMBLIES - RECORD OF ATTENDANCE
AND AGENDA ITEMS ............................................................................186
SECTION D – NOTICES OF MOTION ............................................................194
SECTION E – IN CAMERA ITEMS .................................................................195
INDEX

B.12.83 IN CAMERA CONSIDERATION OF CONFIDENTIAL REPORT ...........195
SECTION F – URGENT ITEMS NOT INCLUDED IN AGENDA ......................197
SECTION G – TO CONSIDER & ORDER ON COUNCILLOR REPORTS ........197
SECTION A – PROCEDURAL MATTERS

- Open

The Mayor, Councillor John Katis assumed the Chair and declared the meeting open at 7pm

- Acknowledgement to Country

The Mayor, Councillor John Katis read the Acknowledgement to Country

- Prayer

The Chief Executive Officer, Dennis Hovenden read the prayer

- Apologies

Councillor David Quayle
Councillor Gary Norton

23/12 Resolved
MOVED Councillor Jennings

That the apologies be accepted.

SECONDED Councillor McPhee

The Motion was put and CARRIED

- Confirmation of Minutes

1) Ordinary Meeting held on 15 May 2012
2) Extraordinary Council Meeting held on 29 May 2012
3) Extraordinary Council Meeting held on 6 June 2012
4) Extraordinary Council Meeting held on 12 June 2012

24/12 Resolved
MOVED Councillor Jennings

That the minutes be confirmed.
SECTION A – PROCEDURAL MATTERS

26 June 2012

Confirmed 17 July 2012……………………..Chairperson………………………………………………

SECONDED Councillor McPhee

The Motion was put and CARRIED

• Declarations of Conflict of Interest

Councillor Croft – North Park Petition and B12.73 South West Development Precinct Development Contribution Plan and Swan Hill Residential Strategy Review and asked to exit the chamber at these times.

Councillor Cruickshank – North Park Petition, as this is just the receiving of the petition he asked to remain in the chamber
RECEPTIONS AND READING OF PETITIONS, MEMORIALS, JOINT LETTERS AND DEPUTATIONS

- Presentation to Council by Robinvale P-12 students and teacher involved in the recent trip to Villers Bretonneux

Students did not attend for the presentation

Councillor Croft left the Chambers at 7.03pm

PE.12.2 NORTH PARK PETITION

Council has received a petition from Mr Malcolm David Richardson containing 335 signatures in support of the rezoning of the North Park Land.

It is recommended that Council receive the petition and request a report in the July 2012 Council Meeting

Attachments
1 North Park Petition

25/12 Resolved
MOVED Councillor McPhee

That Council receive the petition and request a report in the July 2012 Council Meeting

SECONDED Councillor Jennings

The Motion was put and CARRIED

Councillor Bill Croft returned to the meeting at 7.05pm and was informed of the decision.
To the Swan Hill Rural City Council
I Malcolm David Richardson

Present the following list of names in the form of a legitimate survey/petition expressing the views of the citizens and their wishes for the future of that land known as North Park.
I request the utmost positive use of this survey/petition as described at the head of the enclosed document.

The survey/petition is an on-going document with more names being added from now on so is the public support for the described action.

I thank you for the opportunity to present the said document to the Council meeting of June 2012.
Signed

M. D. Richardson

- 7 -
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 10 kilometres of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

<table>
<thead>
<tr>
<th>Name</th>
<th>Address</th>
</tr>
</thead>
<tbody>
<tr>
<td>John D.</td>
<td></td>
</tr>
<tr>
<td>Signature</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Jane D.</td>
<td></td>
</tr>
<tr>
<td>Signature</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Tom D.</td>
<td></td>
</tr>
<tr>
<td>Signature</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Donna M.</td>
<td></td>
</tr>
<tr>
<td>Signature</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Ron D.</td>
<td></td>
</tr>
<tr>
<td>Signature</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Peter H.</td>
<td></td>
</tr>
<tr>
<td>Signature</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Bob B.</td>
<td></td>
</tr>
<tr>
<td>Signature</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>William W.</td>
<td></td>
</tr>
<tr>
<td>Signature</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Helen D.</td>
<td></td>
</tr>
<tr>
<td>Signature</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Margaret M.</td>
<td></td>
</tr>
<tr>
<td>Signature</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Confirmed 17 July 2012..................................Chairperson..................................................
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometers of Swan Hill. The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Confirmed 17 July 2012........................................Chairperson..........................................................
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometers of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: M. D. Richardson
Address: 
Signature: 

Name: Jane Anderson
Address: 
Signature: 

Name: Jack Anderson
Address: 
Signature: 

Name: John Astle
Address: 
Signature: 

Name: M. E. Bentley
Address: 
Signature: 

Name: W. H. Cleaver
Address: 
Signature: 

Name: W. H. Downton
Address: 
Signature: 

Name: M. H. Murphy
Address: 
Signature: 

Confirmed 17 July 2012..................................Chairperson..................................................
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometers of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the possibility of the re-zoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometres of Swan Hill. The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: Ray Ferris
Signature: 
Address: 

Name: Charles Ferris
Signature: 
Address: 

Name: Helen Demone
Signature: 
Address: 

Name: Sharyn Demone
Signature: 
Address: 

Name: B. Goon
Signature: 
Address: 

Name: C. Crockham
Signature: 
Address: 

Name: Shane Brown
Signature: 
Address: 

Name: T. H. (Ele)
Signature: 
Address: 

Name: J. K. (Asl)
Signature: 
Address: 

Name: J. M. (Mar)
Signature: 
Address: 

Confirmed 17 July 2012..........................Chairperson...........................................
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria

Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometres of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to zone that portion of land known as "North Park" to Business Zone 1.

On completion of the rezoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park."

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]

Name: [Signature]
Address: [Address]
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometers of Swan Hill. The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: ... Address: ...
Signature: ...

Name: ... Address: ...
Signature: ...

Name: ... Address: ...
Signature: ...

Name: ... Address: ...
Signature: ...

Name: ... Address: ...
Signature: ...

Name: ... Address: ...
Signature: ...

Name: ... Address: ...
Signature: ...

Name: ... Address: ...
Signature: ...

Name: ... Address: ...
Signature: ...

Name: ... Address: ...
Signature: ...

Name: ... Address: ...
Signature: ...

Confirmed 17 July 2012...Chairperson...
Shopping Public of the Swan Hill
Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within
100 kilometers of Swan Hill.
The document draws to the attention of the house the concerns of the above relating to the
possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and
proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look
favourably upon the establishment of a Discount Department Store on that site known as
"North Park".

Name: ........................................ Address: ........................................
Signature: ........................................

Name: ........................................ Address: ........................................
Signature: ........................................

Name: ........................................ Address: ........................................
Signature: ........................................

Name: ........................................ Address: ........................................
Signature: ........................................

Name: ........................................ Address: ........................................
Signature: ........................................

Name: ........................................ Address: ........................................
Signature: ........................................

Name: ........................................ Address: ........................................
Signature: ........................................

Name: ........................................ Address: ........................................
Signature: ........................................

Name: ........................................ Address: ........................................
Signature: ........................................
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometres of Swan Hill.

The document draws to the attention of the House the concerns of the above relating to the possibility of rezoning of that area of Swan Hill known as “North Park”.

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as “North Park” to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the House to look favourably upon the establishment of a Discount Department Store on that site known as “North Park”.

Name ___________________________________________ Address ___________________________________________
Signature ____________________________________________

Name ___________________________________________ Address ___________________________________________
Signature ____________________________________________

Name ___________________________________________ Address ___________________________________________
Signature ____________________________________________

Name ___________________________________________ Address ___________________________________________
Signature ____________________________________________

Name ___________________________________________ Address ___________________________________________
Signature ____________________________________________

Name ___________________________________________ Address ___________________________________________
Signature ____________________________________________

Name ___________________________________________ Address ___________________________________________
Signature ____________________________________________

Name ___________________________________________ Address ___________________________________________
Signature ____________________________________________

Name ___________________________________________ Address ___________________________________________
Signature ____________________________________________

Name ___________________________________________ Address ___________________________________________
Signature ____________________________________________

Name ___________________________________________ Address ___________________________________________
Signature ____________________________________________

Name ___________________________________________ Address ___________________________________________
Signature ____________________________________________
Shopping Public of the Swan Hill
Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within
100 kilometres of Swan Hill.
The document draws to the attention of the house the concerns of the above relating to the
possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and
proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look
favourably upon the establishment of a Discount Department Store on that site known as
"North Park"

Name: Helen Mijers Address:  
Signature: 

Name: Karen Beard Address:  
Signature: 

Name: Cassandra  Address:  
Signature: 

Name:  Address:  
Signature: 

Name:  Address:  
Signature: 

Name:  Address:  
Signature: 

Name:  Address:  
Signature: 

Name:  Address:  
Signature: 

Name:  Address:  
Signature: 

Name:  Address:  
Signature: 

Name:  Address:  
Signature: 

Name:  Address:  
Signature: 

Name:  Address:  
Signature: 

Name:  Address:  
Signature: 

Name:  Address:  
Signature: 

Name:  Address:  
Signature:
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometres of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name ............................... Address

Signature .............................

Name ............................... Address

Signature .............................

Name ............................... Address

Signature .............................

Name ............................... Address

Signature .............................

Name ............................... Address

Signature .............................

Name ............................... Address

Signature .............................

Name ............................... Address

Signature .............................

Name ............................... Address

Signature .............................

Name ............................... Address

Signature .............................

Name ............................... Address

Signature .............................

Name ............................... Address

Signature .............................

Name ............................... Address

Signature .............................

Confired 17 July 2012..........................Chairperson........................................
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometres of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Name: ... Address: ...

Signature: ...

Confirmed 17 July 2012 ..................................................Chairperson .............................................................
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometers of Swan Hill.
The document draws to the attention of the House the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the House to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name __________________________ Address __________________________
Signature...

Name __________________________ Address __________________________
Signature...

Name __________________________ Address __________________________
Signature...

Name __________________________ Address __________________________
Signature...

Name __________________________ Address __________________________
Signature...

Name __________________________ Address __________________________
Signature...

Name __________________________ Address __________________________
Signature...

Name __________________________ Address __________________________
Signature...

Name __________________________ Address __________________________
Signature...

Name __________________________ Address __________________________
Signature...

Name __________________________ Address __________________________
Signature...

Name __________________________ Address __________________________
Signature...

Name __________________________ Address __________________________
Signature...

Name __________________________ Address __________________________
Signature...

Name __________________________ Address __________________________
Signature...

Name __________________________ Address __________________________
Signature...

Name __________________________ Address __________________________
Signature...

Chairperson

Confirmed 17 July 2012

Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometers of Swan Hill.
The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".
The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: __________________ Signature: __________________
Address: ____________________________________________
Name: __________________ Signature: __________________
Address: ____________________________________________
Name: __________________ Signature: __________________
Address: ____________________________________________
Name: __________________ Signature: __________________
Address: ____________________________________________
Name: __________________ Signature: __________________
Address: ____________________________________________
Name: __________________ Signature: __________________
Address: ____________________________________________
Name: __________________ Signature: __________________
Address: ____________________________________________
Name: __________________ Signature: __________________
Address: ____________________________________________
Name: __________________ Signature: __________________
Address: ____________________________________________
Name: __________________ Signature: __________________
Address: ____________________________________________

Confirmed 17 July 2012.................................Chairperson.................................
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometres of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________

Name: ___________________________ Address: ___________________________
Signature: ___________________________
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the “Shopping Public of the Swan Hill Region” (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometers of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as “North Park”.

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as “North Park” to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as “North Park.”

Name: ……………………… Address: ………………………
Signature: ………………………

Name: ……………………… Address: ………………………
Signature: ………………………

Name: ……………………… Address: ………………………
Signature: ………………………

Name: ……………………… Address: ………………………
Signature: ………………………

Name: ……………………… Address: ………………………
Signature: ………………………

Name: ……………………… Address: ………………………
Signature: ………………………

Name: ……………………… Address: ………………………
Signature: ………………………

Name: ……………………… Address: ………………………
Signature: ………………………

Name: ……………………… Address: ………………………
Signature: ………………………

Confirmed 17 July 2012 ……………………… Chairperson ……………………………….
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometres of Swan Hill.

The document draws the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: [Signed]
Address:
Signature:

Name: [Signed]
Address:
Signature:

Name: [Signed]
Address:
Signature:

Name: [Signed]
Address:
Signature:

Name: [Signed]
Address:
Signature:

Name: [Signed]
Address:
Signature:

Name: [Signed]
Address:
Signature:

Name: [Signed]
Address:
Signature:

Confirmed 17 July 2012………………………………Chairperson…………………………………………….
Shopping Public of the Swan Hill
Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within
100 kilometers of Swan Hill.
The document draws to the attention of the house the concerns of the above relating to the
possibility of the rezoning of that area of Swan Hill known as “North Park”.
The petitioners therefore request that the Legislative Assembly of Victoria take action and
proceed to rezone that portion of land known as “North Park” to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look
favourably upon the establishment of a Discount Department Store on that site known as
“North Park”.

Name: Matt Perno
Signature: [Signature]
Address:

Name: Vincent Pevere
Signature: [Signature]
Address:

Name: Elisabeth Rowell
Signature: [Signature]
Address:

Name: Peter Heaney
Signature: [Signature]
Address:

Name: Harrie Rowere
Signature: [Signature]
Address:

Name: Allan Robertson
Signature: [Signature]
Address:

Name: Anna Pevere
Signature: [Signature]
Address:

Name: Katsu Schliefer
Signature: [Signature]
Address:

Name: Percy Pevere
Signature: [Signature]
Address:

Name: Alan Pevere
Signature: [Signature]
Address:

Chairperson……………………………………………

Confirmed 17 July 2012…………………………………Chairperson……………………………………
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometres of Swan Hill.
The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: [Signature]
Address: [Signature]
Name: [Signature]
Address: [Signature]
Name: [Signature]
Address: [Signature]
Name: [Signature]
Address: [Signature]
Name: [Signature]
Address: [Signature]
Name: [Signature]
Address: [Signature]
Name: [Signature]
Address: [Signature]
Name: [Signature]
Address: [Signature]
Name: [Signature]
Address: [Signature]
Name: [Signature]
Address: [Signature]
Name: [Signature]
Address: [Signature]

Confirmed 17 July 2012………………………Chairperson…………………………………………
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometers of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: [Signature]
Address:

Name: [Signature]
Address:

Name: [Signature]
Address:

Name: [Signature]
Address:

Name: [Signature]
Address:

Name: [Signature]
Address:

Name: [Signature]
Address:

Name: [Signature]
Address:

Name: [Signature]
Address:

Name: [Signature]
Address:

Name: [Signature]
Address:

Name: [Signature]
Address:

Confirmed 17 July 2012……………………Chairperson………………………………………………
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the “Shopping Public of the Swan Hill Region” (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometers of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as “North Park”.

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as “North Park” to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as “North Park”.

Name:…………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ………………………………………

Name: ……………………………………… Address: ………………………………………
Signature: ……………...
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometres of Swan Hill.
The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".
The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: Signature: 
Name: Signature: 
Name: Signature: 
Name: Signature: 
Name: Signature: 
Name: Signature: 
Name: Signature: 
Name: Signature: 
Name: Signature:
North Park Petition

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometers of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the possibility of the re-zoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: Kirsten Richter, Address: 
Signature: 

Name: Royce Free, Address: 
Signature: 

Name: Brendan Mathile, Address: 
Signature: 

Name: Lee James, Address: 
Signature: 

Name: Lance Taylor, Address: 
Signature: 

Name: Nathan Lewis, Address: 
Signature: 

Name: Gary Sinclair, Address: 
Signature: 

Name: Andrew Richter, Address: 
Signature: 

Name: JAFFILPON, Address: 
Signature:
Shopping Public of the Swan Hill
Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometres of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: Daniel Rogers
Address: [Signature]

Name: Tony Mudge
Address: [Signature]

Name: Josh Koester
Address: [Signature]

Name: Emma Leitch
Address: [Signature]

Name: [Redacted]
Address: [Signature]

Name: [Redacted]
Address: [Signature]

Name: [Redacted]
Address: [Signature]

Name: [Redacted]
Address: [Signature]

Name: [Redacted]
Address: [Signature]

Name: [Redacted]
Address: [Signature]

Name: [Redacted]
Address: [Signature]

Confirmed 17 July 2012..........................Chairperson..............................................
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometres of Swan Hill.
The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as “North Park”.
The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as “North Park” to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as “North Park”

<table>
<thead>
<tr>
<th>Name</th>
<th>Address</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Confirmed 17 July 2012………………………Chairperson…………………………………………..
Shopping Public of the Swan Hill
Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within
100 kilometres of Swan Hill.
The document draws to the attention of the house the concerns of the above relating to the
possibility of the rezoning of that area of Swan Hill known as "North Park".
The petitioners therefore request that the Legislative Assembly of Victoria take action and
proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look
favourably upon the establishment of a Discount Department Store on that site known as
"North Park".

Name: Celia Plunkett
Signature: __________________
Address: __________________

Name: C. Warnock
Signature: __________________
Address: __________________

Name: Robin Hewitt
Signature: __________________
Address: __________________

Name: __________________
Signature: __________________
Address: __________________

Name: __________________
Signature: __________________
Address: __________________

Name: __________________
Signature: __________________
Address: __________________

Name: __________________
Signature: __________________
Address: __________________

Confmed 17 July 2012............................Chairperson........................................
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR)

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometres of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: .................................................. Address: .........................................................
Signature: .............................................

Name: .......................... Address: .........................................................
Signature: .............................................

Name: .................................................. Address: .........................................................
Signature: .............................................

Name: .................................................. Address: .........................................................
Signature: .............................................

Name: .................................................. Address: .........................................................
Signature: .............................................

Name: .................................................. Address: .........................................................
Signature: .............................................

Name: .................................................. Address: .........................................................
Signature: .............................................

Name: .................................................. Address: .........................................................
Signature: .............................................

Name: .................................................. Address: .........................................................
Signature: .............................................
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100kilometres of Swan Hill.
The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".
The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: __________________________ Address: __________________________
Signature: __________________________

Name: __________________________ Address: __________________________
Signature: __________________________

Name: __________________________ Address: __________________________
Signature: __________________________

Name: __________________________ Address: __________________________
Signature: __________________________

Name: __________________________ Address: __________________________
Signature: __________________________

Name: __________________________ Address: __________________________
Signature: __________________________

Name: __________________________ Address: __________________________
Signature: __________________________

Name: __________________________ Address: __________________________
Signature: __________________________

Name: __________________________ Address: __________________________
Signature: __________________________

Name: __________________________ Address: __________________________
Signature: __________________________

Name: __________________________ Address: __________________________
Signature: __________________________

Name: __________________________ Address: __________________________
Signature: __________________________

Confirmed 17 July 2012………………………………Chairperson……………………………………………
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometers of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park."

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park."

Signature: 

Name: 
Address: 

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature:  

Name:  
Address:  

Signature: 

Confirmed 17 July 2012…………………………..Chairperson………………………………………………
Shopping Public of the Swan Hill
Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within
100kilometers of Swan Hill.
The document draws to the attention of the house the concerns of the above relating to the
possibility of the rezoning of that area of Swan Hill known as "North Park".
The petitioners therefore request that the Legislative Assembly of Victoria take action and
proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look
favourably upon the establishment of a Discount Department Store on that site known as
"North Park".

Name: Jodie Jones
   Signature: ..................................................
Name: Susan Maher
   Signature: ..................................................
Name: M. Holden
   Signature: ..................................................
Name: Geoff Westcott
   Signature: ..................................................
Name: C. Deble
   Signature: ..................................................
Name: M. Logan
   Signature: ..................................................
Name: Gary Rowe
   Signature: ..................................................
Name: P. Lamarche
   Signature: ..................................................
Name: P. Martin
   Signature: ..................................................

Confirmed 17 July 2012........................................Chairperson..............................................
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometers of Swan Hill.

The document draws the attention of the House the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the House to look favourably upon the establishment of a Discount Department Store on that site known as "North Park"

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Name: [Signature]
Address: 

Chairperson……………………………………………

Confirmed 17 July 2012…………………………Chairperson……………………………………………
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 10 kilometers of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: Jennifer
Signature:

Name: John
Signature:

Name: Karen
Signature:

Name: Kelvin
Signature:

Name: Jenny
Signature:

Name: Mark
Signature:

Name: Jess
Signature:

Name: Holmes
Signature:

Name: Mark Cameron
Signature:

Name: Raylene
Signature:
Shopping Public of the Swan Hill
Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometres of Swan Hill. The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name…………………………………………Address…………………………
Signature…………………………………………………………………………

Name…………………………………………Address…………………………
Signature…………………………………………………………………………

Name…………………………………………Address…………………………
Signature…………………………………………………………………………

Name…………………………………………Address…………………………
Signature…………………………………………………………………………

Name…………………………………………Address…………………………
Signature…………………………………………………………………………

Name…………………………………………Address…………………………
Signature…………………………………………………………………………

Name…………………………………………Address…………………………
Signature…………………………………………………………………………

Name…………………………………………Address…………………………
Signature…………………………………………………………………………

Name…………………………………………Address…………………………
Signature…………………………………………………………………………

Name…………………………………………Address…………………………
Signature…………………………………………………………………………

Name…………………………………………Address…………………………
Signature…………………………………………………………………………
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometres of Swan Hill.
The document draws to the attention of the House the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".
The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the House to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name .............................................. Address ..............................................
Signature...................................................

Name .............................................. Address ..............................................
Signature...................................................

Name .............................................. Address ..............................................
Signature...................................................

Name .............................................. Address ..............................................
Signature...................................................

Name .............................................. Address ..............................................
Signature...................................................

Name .............................................. Address ..............................................
Signature...................................................

Name .............................................. Address ..............................................
Signature...................................................

Name .............................................. Address ..............................................
Signature...................................................

Name .............................................. Address ..............................................
Signature...................................................

Name .............................................. Address ..............................................
Signature...................................................

Confirmed 17 July 2012 .............................................. Chairperson ..............................................
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometers of Swan Hill. The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name __________________________________________ Signature ________________________________

Name __________________________________________ Signature ________________________________

Name __________________________________________ Signature ________________________________

Name __________________________________________ Signature ________________________________

Name __________________________________________ Signature ________________________________

Name __________________________________________ Signature ________________________________

Name __________________________________________ Signature ________________________________

Name __________________________________________ Signature ________________________________

Name __________________________________________ Signature ________________________________

Name __________________________________________ Signature ________________________________

Name __________________________________________ Signature ________________________________

Name __________________________________________ Signature ________________________________

Name __________________________________________ Signature ________________________________

Confirmed 17 July 2012..................................Chairperson......................................
Shopping Public of the Swan Hill
Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within
100kilorimeters of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the
possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and
proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look
favourably upon the establishment of a Discount Department Store on that site known as
"North Park".

Name: Norman Dunstan
Signature: ________________
Address: ________________________________

Name: Chris McKenzie
Signature: ________________
Address: ________________________________

Name: Isabelle Challis
Signature: ________________
Address: ________________________________

Name: Jack Challis
Signature: ________________
Address: ________________________________

Name: Allen Treble
Signature: ________________
Address: ________________________________

Name: Dallas Treble
Signature: ________________
Address: ________________________________

Name: Mark Cameron
Signature: ________________
Address: ________________________________

Name: Nicola Thobold
Signature: ________________
Address: ________________________________

Name: Stuco Atkins
Signature: ________________
Address: ________________________________

Confirmed 17 July 2012……………………………Chairperson……………………………………………

- 43 –
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the "Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometres of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: [signature]
Address: [address]

Name: [signature]
Address: [address]

Name: [signature]
Address: [address]

Name: [signature]
Address: [address]

Name: [signature]
Address: [address]

Name: [signature]
Address: [address]

Name: [signature]
Address: [address]

Name: [signature]
Address: [address]

Name: [signature]
Address: [address]

Name: [signature]
Address: [address]

Name: [signature]
Address: [address]

Name: [signature]
Address: [address]

Name: [signature]
Address: [address]

Name: [signature]
Address: [address]

Name: [signature]
Address: [address]

Name: [signature]
Address: [address]

Name: [signature]
Address: [address]
Shopping Public of the Swan Hill Region (SPSHR)

To the Legislative Assembly of Victoria
Petition/Survey of the" Shopping Public of the Swan Hill Region" (SPSHR).

The above are residents of the Rural City of Swan Hill and citizens living within 100 kilometres of Swan Hill.

The document draws to the attention of the house the concerns of the above relating to the possibility of the rezoning of that area of Swan Hill known as "North Park".

The petitioners therefore request that the Legislative Assembly of Victoria take action and proceed to rezone that portion of land known as "North Park" to Business Zone 1.

On completion of the re-zoning operation the petitioners encourage the house to look favourably upon the establishment of a Discount Department Store on that site known as "North Park".

Name: 
Signature:

Name: 
Signature:

Name: 
Signature:

Name: 
Signature:

Name: 
Signature:

Name: 
Signature:

Name: 
Signature:

Name: 
Signature:

Confirmed 17 July 2012……………………..Chairperson…………………………………………….
- 46 –

Confirmed 17 July 2012…………………………Chairperson………………………………………………
CORRESPONDENCE

CO.12.5 CORRESPONDENCE

MINISTERIAL & GOVERNMENT OFFICES INCOMING (as attached)

- Simon Crean, Minister for Regional Australia, Regional Development and Local Government Minister for the Arts re: Funding under round 34 of the Festivals Australia program (F-34-016)

- Simon Crean, Minister for Regional Australia, Regional Development and Local Government Minister for the Arts re: Swan Hill River Front Master Plan.

- Peter Walsh, MLA member for Swan Hill, State Deputy Leader, Minister for Agriculture and Food Security, Minister for Water re: Victorian Skilled Migration Program.

- Peter Ryan, Minister for Regional and Rural Development re: Flood Recovery Community Infrastructure Fund.

MINISTERIAL & GOVERNMENT OFFICES OUTGOING

- Richard Dalla-Riva MLC, Minister for Employment and Industrial Relations re: skilled migration.

Recommendation

That the correspondence be accepted.

Attachments

1 Correspondence
26/12 Recommendation

MOVED Councillor Cruickshank

That the correspondence be accepted.

SECONDED Councillor Croft

The Motion was put and CARRIED

Councillor Jennings asked to move a motion as a matter of urgency

Moved Councillor McPhee

That Council receive the motion as a matter urgent business

Seconded Councillor Cruickshank

The Motion was put and CARRIED

MOVED Councillor Jennings

That Council as a matter of urgency write to Hon Mark Butler Minister for Mental Health seeking a urgent meeting to present detailed information as to why a full headspace operation should be established in Swan Hill as a priority.

SECONDED Council McPhee

The Motion was put and CARRIED

Confirmed 17 July 2012..........................Chairperson..................................................
Minister for Regional and Rural Development

1 Treasury Place
Melbourne
Victoria 3002
GPO Box 49125V
Melbourne Victoria 3000
Telephone: (03) 9651 1222
Facsimile: (03) 9651 1188
DX2/10753

Ref: BMN014614

Mr Dennis Hovenden
Chief Executive Officer
Swan Hill Rural City Council
PO Box 488
SWAN HILL VIC 3585

4 JUN 2012

Dear Mr Hovenden,

FLOOD RECOVERY COMMUNITY INFRASTRUCTURE FUND

I am pleased to advise that I have approved your application under the Flood Recovery Community Infrastructure Fund in respect of the Swan Hill and Lake Boga Flood Damage Rectification Works Project.

The Victorian Government is prepared to offer a grant of up to $1,458,000 (exclusive of GST) for this purpose. Consistent with the Government's partnership approach, you will be required to assist Regional Development Victoria (RDV) in capturing and evaluating the benefits of this project after its completion.

Details of this grant are to remain confidential until formally announced. Could you please sign the attached draft press release and return within thirty (30) days of the receipt of this letter.

The Department's case officer for this project will be Ms Mandy Grinblat, RDV Flood Recovery Project Officer, Bendigo. Ms Grinblat will be in contact with you regarding the funding arrangements for the project and any associated conditions. Please do not hesitate to contact her on telephone (03) 4453 8026 or email mandy.grinblat@dpcd.vic.gov.au if you have any queries.

I look forward to your response and wish you success with your project.

Yours sincerely,

PETER RYAN MLA
Deputy Premier of Victoria
Minister for Regional and Rural Development
THE HON SIMON CREAN MP
Minister for Regional Australia, Regional Development and Local Government
Minister for the Arts

Ms Camille Cullinan
Cultural Services Manager
Swan Hill Regional Library
PO Box 488
SWAN HILL VIC 3585

Dear Ms Cullinan,

Thank you for your application (F-34-015) for funding under Round 34 of the Festivals Australia program.

I am delighted to advise you that I have approved a grant of $12,100.00 (made up of $11,000.00 plus $1,100.00 GST) towards the costs of the project 'YesFest (Young Entertainers in the Street Festival)' at the The Fairfax Festival.

The Festivals Australia Committee has advised that your application met the program assessment criteria to a high degree. In particular, the Committee noted that the proposed project will be a valuable addition to the festival's cultural program and has high levels of community participation, in particular, through its focus on youth development.

The funding is conditional upon entering into a legally binding funding agreement with the Commonwealth in terms acceptable to the Office for the Arts. You will be contacted shortly and provided with copies of the funding agreement for signature.

If you have any queries, please contact the Assistant Director, Anni Mather, by telephone on (02) 0210 2097 or on Freecall 1800 619 461, or via email at anni.mather@pmc.gov.au.

Festivals Australia has been providing Australians in regional and remote areas with the opportunity to access and participate in a wide variety of cultural activities. Your project will contribute to the continuing success of this program.

Please accept my best wishes for a successful festival project.

Yours sincerely,

SIMON CREAN

Confirmed 17 July 2012………………… ……….Chairperson……………………………………………
Dear Mr Hovenden

Thank you for your letter of 2 March 2012 concerning the Swan Hill River Front Master Plan. I apologise for the delay in replying.

I am interested to learn about projects that leverage funds from state and local governments and benefit the broader region. I understand that recently the Victorian Government announced $100,000 to go with the Council’s $100,000 to complete the riverfront master plan.

The Government has established the network of Regional Development Australia (RDA) committees to work with local leaders in their communities to promote investment and regional prosperity and to raise awareness of programs and services available to regions. RDA committees are made up of passionate local champions and advocates for their regions.

The RDA Loddon Mallee committee is working with government, business and community groups in your region to provide a strategic and targeted response to regional development needs and priorities. Their region includes Swan Hill, Mildura and Echuca and as such I would encourage your involvement of them in the development of the Masterplan.

In addition, as the issue you have raised in relation to the development of the Swan Hill River Front Master Plan falls within the portfolio responsibilities of the Minister for Infrastructure and Transport, I have referred your correspondence to the office of the Hon Anthony Albanese, Minister for Infrastructure and Transport for consideration.
Mr Richard Milne Executive Officer of RDA Loddon Mallee can be contacted by email at richard.milne@dpcd.vic.gov.au or by phone on: 03 4433 8012.

Thank you for raising this matter with me.

Yours sincerely,

SIMON CREAN
25 May, 2012

Mr Dennis Hovenden
Chief Executive Officer
Swan Hill Rural City Council
PO Box 488
SWAN HILL Vic 3585

Dear Mr Hovenden,

Thank you for your correspondence dated 4 May, 2012, regarding the Victorian Regional Skilled Migration Program.

Funding for this program from the Victorian Government will cease after 30 June, 2012, however regional employers will continue to be assisted by the Department of Business and Innovation (DBI) to address skill needs through the Employment Start Up program including the Jobs Bank Registry, the DBI business Engagement Model and State Sponsorship.

Regional employers will also continue to have access to the Regional Skilled Migration Scheme through DBI’s eight regional Victorian Government Business Offices.

While funding for local governments to execute this program will no longer available, regional employers will still have the ability to source skilled employees relevant to their business.

Again thank you, I appreciate you taking the time to write to me.

Yours sincerely,

PETER WALSH MLA
SECTION B – REPORTS

B.12.69 PROPOSED KEY STRATEGIC INITIATIVES FOR 2012 – 2013

Source: Procedural
Department: Corporate Services
File Number: 22-23-08

Summary

This report identifies proposed actions from the Council Plan which will become the Key Strategic Initiatives for 2012/13.

Council Plan Strategy Addressed

*Developing open community relationships* - Council seeks to achieve greater community inclusiveness and understanding of Council’s operations and decisions

Recommendations

It is recommended that Council:

1. Adopt the Key Strategic Initiatives and actions for 2012-13 as presented.
2. Note the contents of this report.

Policy Implications

Nil

Financial and Resource Implications

Funding for the implementation of all 2012/13 Key Strategic Initiatives is included in the draft budget for 2012/13.

Triple Bottom Line Impact

The Key Strategic Initiatives and Council Plan affect the social, economic and environmental aspects of the municipality. The initiatives have been grouped under Sustainable Communities (social), Economic Growth (economic), Environmental Management (environment) and Governance and Leadership (the way the Council operates). In addition, some of the initiatives seek to make the Council organisation more efficient and increase the transparency of the Council.
Background

The Council Plan 2009-2013 includes over 300 initiatives, through which the achievement of the Council Plan may be measured over its four-year term.

Actions have been developed for each 2012/13 Initiatives, and each has been assigned a responsible officer. The responsible officer is a member of the Executive Management Team, reflecting the importance placed on achievement of initiatives.

Four of these have been identified as Key Strategic Initiatives within Council’s Business Plan and Budget for 2012/13. The corresponding actions to the selected initiatives are:

1. Swan Hill Riverfront Masterplan to be revised
2. Review and commence the redevelopment of Council's Website
3. Begin construction of development stage 1.2 of Pioneer Settlement Masterplan once funding is available
4. Review Rural Zone Living Strategy

Achievement of these actions is subject to an independent audit at the end of the financial year.

In addition, the 2012/13 Business Plan and Budget includes a further three Overall Key Strategic Initiatives, these are:

1. To ensure that the budget is delivered as proposed
2. To maintain current community satisfaction levels at 65% or higher.
3. Completion of all Projects listed in Appendix B of the Annual Budget by 30 June 2013, excluding those for which any external funding is not received by 31 December 2012

Issues

The attached schedule illustrates all Council Plan initiatives for 2012/13, proposed action, timeline and responsible officer and has a section for quarterly progress reporting during the year.

Any initiatives that have not been completed during the 2011/12 financial year will be rolled over and Council will receive updates during the quarterly progress reports.
Consultation

Council consulted the community in the development of the initiatives during the development of the Council Plan

Options

Council may choose to change the Actions.

Conclusion

The Key Strategic Initiatives and Actions for the 2012/13 financial year are intended to be completed by 30 June 2013 or earlier.

Attachments
1. Key Strategic Initiatives 2012-13

27/12 Resolved

MOVED Councillor Cruickshank

That Council:
1. Adopt the Key Strategic Initiatives and actions for 2012-13 as presented.
2. Note the contents of this report.

SECONDED Councillor McPhee

The Motion was put and CARRIED
### Key Strategic Initiatives 2012-13

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Start Date</th>
<th>End Date</th>
<th>Leadership Area</th>
<th>Executive Area</th>
<th>Action Plan Details</th>
</tr>
</thead>
<tbody>
<tr>
<td>Establishing the Companion City</td>
<td>1-7-12</td>
<td>12-31-12</td>
<td>ED</td>
<td>ED</td>
<td>Establishing the Companion City</td>
</tr>
<tr>
<td>Implementing the Companion City</td>
<td>1-7-12</td>
<td>12-31-12</td>
<td>ED</td>
<td>ED</td>
<td>Implementing the Companion City</td>
</tr>
<tr>
<td>Developing the Enhanced Parking Program</td>
<td>1-7-12</td>
<td>12-31-12</td>
<td>ED</td>
<td>ED</td>
<td>Developing the Enhanced Parking Program</td>
</tr>
<tr>
<td>Establishing the Companion City</td>
<td>1-7-12</td>
<td>12-31-12</td>
<td>ED</td>
<td>ED</td>
<td>Establishing the Companion City</td>
</tr>
<tr>
<td>Implementing the Companion City</td>
<td>1-7-12</td>
<td>12-31-12</td>
<td>ED</td>
<td>ED</td>
<td>Implementing the Companion City</td>
</tr>
</tbody>
</table>

**Attachment 1**

Confirmed 17 July 2012

Chairperson

---

**Council Plan - Key Strategic Initiatives 2012-13**
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>2</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>3</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>4</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>5</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>6</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>7</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>8</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>9</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>10</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>11</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>12</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>13</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>14</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>15</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>16</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>17</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>18</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>19</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>20</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>21</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>22</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>23</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>24</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>25</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>26</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>27</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>28</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>29</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>30</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>31</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>32</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>33</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>34</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>35</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>36</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>37</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>38</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>39</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>40</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>41</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>42</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>43</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>44</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>45</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>46</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>47</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>48</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>49</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>50</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>51</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>52</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>53</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>54</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>55</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>56</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>57</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>58</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>59</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>60</td>
<td>1.05</td>
<td>CEO</td>
<td></td>
<td></td>
<td>pdf</td>
<td>pdf</td>
</tr>
<tr>
<td>Initiative Number</td>
<td>Initiative Description</td>
<td>Responsible Officer</td>
<td>Action Plan 2012-13</td>
<td>Target Date</td>
<td>Progress Status</td>
<td></td>
</tr>
<tr>
<td>-------------------</td>
<td>------------------------</td>
<td>---------------------</td>
<td>---------------------</td>
<td>-------------</td>
<td>----------------</td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>Develop new business 1</td>
<td>EDA</td>
<td>November</td>
<td>12/2013</td>
<td>Completed</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>Develop new business 2</td>
<td>ECA</td>
<td>November</td>
<td>12/2013</td>
<td>In Progress</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>Develop new business 3</td>
<td>CEO</td>
<td>November</td>
<td>12/2013</td>
<td>Initiated</td>
<td></td>
</tr>
<tr>
<td>4</td>
<td>Develop new business 4</td>
<td>EDA</td>
<td>November</td>
<td>12/2013</td>
<td>On Hold</td>
<td></td>
</tr>
<tr>
<td>5</td>
<td>Develop new business 5</td>
<td>CEO</td>
<td>November</td>
<td>12/2013</td>
<td>Cancelled</td>
<td></td>
</tr>
</tbody>
</table>

**Key Strategic Initiatives 2012-13**

*Confirmed 17 July 2012*

Chairperson: [Name]
<table>
<thead>
<tr>
<th>Area</th>
<th>Sub Area</th>
<th>Number</th>
<th>Initiative</th>
<th>Target</th>
<th>�yr</th>
<th>Progress as at March 31 2012</th>
<th>Responsible Officer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Attachment 1</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
B.12.70 REVIEW OF COUNCIL POLICIES – COUNCILLOR EXPENSE REIMBURSEMENT AND SUPPORT POLICY AND PROCEDURE

Source: Procedural
Department: Corporate Services
File Number: 22-42-00

Summary

Council's Policy and Procedure for Councillor Expense Reimbursement and Support has been reviewed as required.

Council Plan Strategy Addressed

_Councillor and Staff accountability_ - Council will represent the interests of our community and will conduct its affairs openly and with integrity, reflecting high levels of good governance

Recommendations

It is recommended that Council:

1. Note the contents of the report
2. Adopt the Councillor Expense Reimbursement & Support Policy
3. Note the Councillor Expense Reimbursement & Support Procedure

Policy Implications

Nil

Financial and Resource Implications

Nil

Triple Bottom Line Impact

The purpose of this policy is to outline the conditions under which expenses incurred by Councillors while performing their civic, statutory and policy-making duties are reimbursed or paid by Council.
Background

Council has a range of policies that guide how the Council operates to deliver services and its dealings with the community. These policies are periodically reviewed to ensure that they are still applicable.

The policy on Councillor Expense Reimbursement and Support is due for review. It was last reviewed and adopted at Council’s Ordinary Meeting 19 May 2009.

The main changes in the Policy relate to:-

A. Policy

- Clarification the Policy only applies to Councillors. Members of Special Committees are not entitled to the same level of support as Councillors. Support for Committee Members, if any, is arranged on a case by case basis.
- Remove the transcript of part of the Local Government Act as it is law not Policy.
- Change the Policy statement to make it a statement of Policy rather than an open ended statement

B. Procedure

- Clarification that reimbursement for travel to formal Community Progress Associations is reimbursable.
- Inclusion of reference to the Interstate and Overseas Travel Policy which did not exist when the Reimbursement Policy was last reviewed.
- Clarification that accommodation, conferences and training must be booked through Council’s normal processes.
- Broadening the description of electronic equipment that may be provided, eg: computer rather than laptop.
- Inclusion of provision and description of office space as required by the Local Government Act.

Issues

The Policy has been rewritten in accordance with the new hierarchy and guidelines for Council policies.

The Policy once adopted will be reviewed in two years.

Consultation

No community consultation has been undertaken in relation to these policies. All members of the Executive Management Team have reviewed the policies.

Confirmed 17 July 2012……………………..Chairperson………………………………………………
Options

Council may adopt the Policy or seek to make changes to it.

Conclusion

The Policy has been reviewed as required and updated to Council’s new format.

Attachments

1. Councillor Expense Reimbursement and Support

28/12 Resolved

MOVED Councillor Cruickshank

That Council:

1. Note the contents of the report

2. Adopt the Councillor Expense Reimbursement & Support Policy

3. Note the Councillor Expense Reimbursement & Support Procedure

SECONDED Councillor Croft

The Motion was put and CARRIED
POLICY TITLE   COUNCILLOR EXPENSE REIMBURSEMENT AND SUPPORT

POLICY NUMBER   POL/GOV004

PURPOSE
The purpose of this policy is to outline the conditions under which expenses incurred by Councillors while performing their civic, statutory and policy making duties, are reimbursed or paid by Council.

APPLICATION
The Policy applies to all Councillors of Swan Hill Rural City Council.

The reimbursement of expenses should provide a reduction of barriers to effective participation in local government by members of the community, by providing support to reduce costs associated with civic leadership.

POLICY
Council will develop, maintain and apply a Councillor Expense Reimbursement and Support Procedure in compliance with the Local Government Act 1989 and reduce barriers to becoming a Councillor.

RELATED POLICIES
Councillor Code of Conduct
Interstate and Overseas Travel by Councillors Policy
Information Technology Acceptable Use Directive

RELATED LEGISLATION
Local Government Act

Signed: ___________________________  Mayor  Date: ___________________________
PROCEDURE TITLE  COUNCILLOR EXPENSE REIMBURSEMENT AND SUPPORT

PROCEDURE NUMBER  PRO/GOV004P

ENABLING POLICY/DIRECTIVE
COUNCILLOR EXPENSE REIMBURSEMENT AND SUPPORT POLICY – POL/GOV004

ENABLING LEGISLATION
Local Government Act 1989

PURPOSE
The purpose of the procedure is to outline the process under which expenses incurred by Councillors while performing their civic, statutory and policy making duties are reimbursed or paid by Council and specify the types and level of additional support that will be made available.

APPLICATION
The procedure applies to all Councillors of Swan Hill Rural City Council.

PROCEDURE
All claims for allowance or reimbursements for expenditure shall be made on a monthly basis. To claim for reimbursement of expenses or travel allowance Councillors must:-

- Obtain a receipt for any expenditure.
- Complete a Councillor’s Expense Claim and Allowance Form.
- Attach any relevant receipts to the form and forward it to the Chief Executive Officer.

The claim, if allowable, will be authorised by the Chief Executive Officer. It is the responsibility of Councillors to ensure that claims for reimbursement occur within the monthly time frame. Claims in excess of three months after the incurring of the expenditure will not be entertained.

Types of Expenditure

Travel
Council will reimburse the cost of Councillor travel where the Councillor attends a Council function, a Council meeting, or other function as an authorised representative of the Swan Hill Rural City Council (such as meetings of bodies to which a Councillor is formally appointed by the Council, including a Community Progress Association, or as directed by the Mayor).
Interstate or overseas travel will only be approved subject to compliance with the Interstate and Overseas Travel by Councillors Policy.

It is expected that wherever possible Councillors arrange to use a Council vehicle for all Council related travel. The Mayoral car is usually available for this purpose.

Where use of a Council vehicle is impractical, an allowance will be paid to Councillors for use of their own vehicle in accordance with the Australian Tax Office rates as varied for time to time.

Where travel costs are borne by Council, it is expected that all travel be by the most direct route, and vehicles are shared where more than one Councillor attends the same function.

Accommodation
Where an overnight stay is required Councillors must arrange this in advance via the Executive Support staff. Accommodation will be booked and paid for using Council’s normal procurement systems.

Stationery
The Council shall, upon request, provide Councillors with standard stationery held or obtained generally for the organisation’s requirements.

The stationery may include, but not necessarily be limited to, paper, business cards, writing implements, diaries, writing pad/books, computer disk and paper, envelopes and the like.

Mayoral Vehicle
The Mayor will be supplied with a vehicle in line with Council policy to facilitate the duties of office. The Mayoral vehicle if available may be accessed by all Councillors to undertake Council approved duties.

Mobile Telephone/PDA
Council will provide a mobile telephone or PDA to all Councillors to facilitate communication for official purposes. Councillors will be required to reimburse the Council for any private usage of the mobile telephone/PDA.

Exclusions
Any expenses incurred from breach of road, traffic parking or other regulation or laws, will not be reimbursed or paid by Council.

Other Support Provided to Councillors

Support for Rural/Remote Councillors
In recognition of additional impost placed on rural/remote Councillors, the Minister for Local Government has specified that a remote area allowance is available to Councillors in respect of attendance at ordinary, special or committee meetings of the Council or at municipal or community functions authorised by the Council. It applies where a Councillor travels more that 50 kilometres from their residence to a place of approved Council business activity. The allowance is in addition to the normal claim for travel expenses.
The allowance is currently **$40** in respect to each meeting or function, up to a maximum of **$5,000** per annum, and may be varied by the Minister from time to time.

This allowance will be paid via the Councillor’s Expense and Allowance Form.

**Other Support**

Council will provide Council owned equipment to assist the Councillors in the conduct of their duties of office, the following support. The facilities are provided for use by the Councillor in conduct of his/her duties of office. All Equipment provided shall remain the property of Council, and shall be returned within two weeks of retirement or termination of office.

**Facsimile/Telephone Equipment and Computer Access**

If requested, Council will provide at either the residence of the Councillor or other designated location, an appropriate facsimile machine to facilitate the transmission of information relating to the Councillor’s duty of office. The equipment will also incorporate a telephone facility. Council will provide the necessary maintenance and consumables required for the operation of the equipment.

Councillors will be provided with a suitable computer with internet access subject to Council’s existing Information Technology Acceptable Use Directive (DIR/CORP218).

Councillors will be required to reimburse the Council for any private usage of the facsimile/telephone machine or internet access

Council will reimburse Councillors for private telephone line usage for internet access work directly relating to the duties of the office.

**Typing/Secretarial Support**

Assistance will be made available to Councillors for work directly relating to the duties of the office. All such work will be co-ordinated through the office of the Chief Executive Officer via the Personal Assistant-Chief Executive Officer.

**Apparel**

The Council shall, upon request, lend Councillors protective clothing required to assist the carrying out of the duties of office. This clothing is to be returned promptly upon the completion of the activity/duty for which the articles were required.

This clothing shall be limited to Occupational Health and Safety equipment, as may be held in store to meet the organisation’s requirements, unless otherwise resolved by Council for the specific items(s).

**Councillors Office**

Council will provide office space for use by Councillors fulfilling their roles. Office space will be available at the Council main office; 45 Splatt Street, Swan Hill. In addition meeting space will be provided at the Robinvalle Resource Centre provided reasonable notice is provided.

**Child and Family Care**

Councillors incurring bona fide child or family care expenses paid to:
• A recognised child or other care provider, of
• To a person who does not:
  o Have a familial or like relationship with the Councillor, or
  o Reside either permanently or temporarily with the Councillor, or
  o Have a relationship with the Councillor or his or her partner such that it
    would be inappropriate for Council to reimburse monies paid to the care
    provider.

Will be reimbursed such expenses when the care is necessary to allow the Councillor
to attend:
• Council meetings and functions involving Council business.
• Council functions.
• Meetings arising as a result of a Councillor being appointed by the Council to
  an external body.

A receipt from the care provider shall be required for the reimbursement of any
expenses claimed.

Conferences/Training
Councillors are encouraged to attend appropriate conferences and undertake training
to enhance their functioning as Councillors. Conferences and training must be
approved by Council, the Mayor or Chief Executive Officer and be booked via
Executive Support staff using Council’s normal procurement systems.

Other expenses incurred by Councillors incidental to fulfilling their Council duties such as:
• Car parking fees
• Meals (where not booked as part of accommodation, conference or training)

Shall be paid by Council or reimbursed upon lodgement of receipts or proofs of
expenditure to the satisfaction of the Chief Executive Officer.

Signed: ___________________________ CEO ___________________________ Date: ___________________________
B.12.71 COUNCIL’S CURRENT SPORTSGROUND FEES AND CHARGES POLICY

Source: Procedural
Department: Infrastructure
File Number: 26-02-00

Summary

A working party was formed within Council’s Infrastructure Department to review Council’s current Sportsground Fees and Charges Policy.

As part of the review, the working party examined:

- Council’s current sportsground and pavilion hire fees and charges policy
- Casual hirer’s fees for municipal sportsgrounds and reserves
- School use of recreation reserves
- Annual contributions to non-Council maintained sportsgrounds—Woorinen and Manangatang Recreation Reserves.

The working party concluded that the current Sportsground Fees and Charges Policy is still relevant and a fair and effective way of calculating sporting clubs fees for use of Council sportsgrounds.

In addition, the working party have referred a number of recommendations in relation to the hire of sportsgrounds for casual use, school hire of sportsgrounds and the annual contributions provided to non-council maintained reserves to Council for their consideration.

Council Plan Strategy Addressed

Facilitate and provide services for health and wellbeing - Council will provide or facilitate a range of services that maintain community health, and provide opportunities and infrastructure that contribute to the educational, recreational, cultural and leisure needs of our community

Recommendations

It is recommended that Council:

1. Endorse the current sportsground fees and charges policy, including ground fee and pavilion fee charges.

2. Commence charging for casual usage of municipal sportsgrounds.

3. Retain the current contribution to Manangatang Recreation Reserve of $10,000.
4. Commence a $5,000.00 contribution to the Woorinen Recreation Reserve.

5. Adopt proposed fee structure for charging of secondary schools recreation reserve usage.

Policy Implications
Nil.

Financial and Resource Implications
Council currently receives revenue from user fees in relation to annual sportsground fees and charges. Fees are indexed annually.

Whilst the current contribution for the Manangatang Recreation Reserve is budgeted for it should be noted that the proposed $5,000 contribution for the Woorinen Recreation Reserve has been included in the draft 2012/13 budget.

Triple Bottom Line Impact
Nil.

Background
In December 2011 representatives from the Infrastructure Directorate, including Assets and Building & Property Maintenance, Parks and Gardens and the Community Facilitation Unit formed a working party to discuss the current recreation reserve user fees and charges.

The role of the working party was to look into the various models for the calculation of user fees and charges and compare Council’s existing policy of charging for use of municipal recreation reserves to those of other Local Government areas within Australia.

As part of the review into fees and charges, the working party reviewed:

1. Council’s seasonal user fees and charges policy
2. Casual hirer’s fees for municipal sportsgrounds and reserves
3. Local school use and charges of recreation reserves
4. Annual contributions to non-council maintained sportsgrounds
Seasonal User Fees and Charges

Council’s calculation of seasonal fees for sporting clubs is based on charges for the ground the club utilise and, in instances where a club utilise a Council owned building on the reserve, a charge for the hire of the pavilion.

The charge is based on the premise that Council would provide a sportsground surface for general community use (referred to as ‘passive use’) and only charge sporting clubs for the extra preparation (mowing, watering etc) required to lift the surface to competition level. The charge is equitable to all Clubs as it is based on the size of the ground used with a range of discounts based on multiuse and other factors.

For those sporting clubs that occupy a council owned pavilion, rental is charged at 2% of the insured value of the pavilion, based on cost recovery with Council being the sole provider of the facility. In other words, if a club has substantially provided funding towards the building they are not charged for its use.

A copy of Council’s current user fees and charges policy can be found in Appendix A.

As part of the review of seasonal user fees, research was undertaken by the Community Facilitation Unit in relation to other Council’s policies for charging for the use of municipal sportsgrounds and reserves. The Community Facilitation Unit investigated a range of different fee calculation models used by Councils Australia wide including neighboring municipalities, rural, regional and metropolitan Councils.

The research undertaken determined that there is no benchmark or no ‘one size fits all’ fee structure in Local Government for the charging of recreation reserves/sportsgrounds as different models suit different municipalities.

In some cases, municipalities choose to ‘rank’ their municipal sportsgrounds or place sportgrounds into a hierarchy. This model is based on the principle that some municipal sportgrounds receive different servicing levels e.g. watering, mowing and fertilizing throughout the year. Therefore, a different fee structure or ‘hierarchy’ is put in place to charge for increased/decreased levels of service by the Council.

Council staff explored the possibility of applying this model to municipal sportgrounds however; after consultation with Council’s Parks and Garden Department it was determined that local sportgrounds across the municipality receive a very similar maintenance/service level.

Swan Hill Rural City Council currently uses a marginal cost recovery fee structure, based on the size of the ground being used, amount of use per year and sole/use share use arrangements. This model is considered to be a fair and transparent way of recouping funds for the upkeep of Council recreation reserves and sportground. An example of a ground fee assessment can be seen attached in Appendix B.
Swan Hill Rural City Council
Minutes for Ordinary Meeting
SECTION B - REPORTS
26 June 2012

Research indicated that Councils using a marginal cost recovery fee structure aim to recoup anywhere from 10-50% of costs to maintain sportsfields and reserves.

Determining the annual average cost recovery margin for Council across all sportsgrounds and reserves can be a difficult exercise. However to give an indication of how this is determined, an exercise was completed using Ken Harrison Reserve.

There are three main users annually of Ken Harrison Reserve, Back Oval:

- St Mary’s Tyntynder Cricket Club
- Swan Hill Little Athletics
- Lake Boga Football Club- Juniors

The total combined user fee income for this sportground is $2125.00

The total cost for the upkeep of the Ken Harrison Reserve Back Oval is approximately $6000 per annum (figure from Council’s Parks and Gardens Department).

The annual percent cost recovery therefore is calculated at 35% per annum.

Casual User Fees and Charges

In addition to regular sporting club use, grounds are frequently used by community groups and organisations for purposes of casual sport, pre-season training, boot-camps/fitness training, school competitions, festivals, fundraisers and events.

It is important to note that Council does not currently charge for the casual use or hire of municipal recreation reserves/sportsgrounds.

A majority of municipalities currently have in place policy to charge for the casual use of Council recreation reserves and sportsfields (excluding public open space). After researching a number of existing municipalities’ fees for casual users, a formula was devised to determine casual user fees based on the total of the user fees and charges received on an annual basis. Further, this figure is divided by 365 to obtain a daily rate- $24,000 (approx)/365 = $65.

Next, to determine the Casual User Fee, the annual seasonal daily rate was doubled:

‘Casual User’ Fee = 2 x Daily Seasonal Rate: Therefore: Daily Rate $65 x 2 = $130

It should also be acknowledged that there are different situations in which casual users hire municipal recreation reserves. Therefore it is recommended special consideration be given to rates for pre-season training or short term usage of sports grounds and a discount applied. (See Appendix C for a full list of proposed charges).
There may be instances where a charity group or fundraising organisation may book a reserve for the purpose of fundraising or conducting a charity event, e.g. Relay for Life. In this instance, the organisation or group could request a donation/waiver of the hire fee from Council’s Community Facilitation Unit.

Recreation Reserve Contributions

Consideration needs to be given to recreation reserves that are utilised by sporting clubs and associations within the municipality, where Council do not provide any maintenance and are not committee of management. Council currently provide a contribution to the Manangatang Recreation Reserve however, through the review process looked further into providing contributions to other non-council owned/managed recreation reserves, (the other being Woorinen Recreation Reserve).

A $5,000 contribution has been budgeted towards the Woorinen Recreation Reserve, to assist the reserve with the cost of the maintenance of the sportsground.

Manangatang Recreation Reserve currently receives a $10,000 contribution per annum.

The contribution proposal for the Woorinen Recreation Reserve of $5,000 has been calculated though a comparison of the current contribution provided to the Manangatang Recreation Reserve.

Woorinen Recreation Reserve currently hosts football, netball and cricket and is used twelve months per year. Manangatang Recreation Reserve also supports recreation activities twelve months per year however, use is slightly higher due to being home to sports such as tennis, netball, football golf and horse racing each year. Manangatang Recreation Reserve is also a larger area to maintain.

School Charges

The majority of schools do not currently book for day to day or incidental usage of Council owned/managed and maintained recreation reserves. Schools generally book for major events such as their annual athletics carnivals or interschool/regional competitions and use a combination of Alan Garden, North Park, Swan Hill Showgrounds and Ken Harrison Reserves.

Proposal for High School Charges

$1000 Swan Hill College Fee for the annual use of Alan Garden Reserve, Swan Hill Showgrounds and North Park. Swan Hill College’s current charge is $438.45. The increased fee is set to reflect the schools frequent usage of North Park and to cover additional usage of other sportsgrounds.

$300 Mackillop (Current charge- $265.00)
$300 Robinvale Secondary College (Current charge-$199.00)

Issues
Nil.

Consultation
During the introduction of the sportsground user fees and charges extensive consultation was conducted with local sporting clubs. Since this time, no club has questioned the policy fairness or rationale. Clubs are actively encouraged to talk to Council to discuss their user fees/charges. Consultation in regards to the new proposed casual use/hire charges has taken place internally through the working party.

Options
Council may adopt the recommendations, seek to make changes, or choose not to adopt the recommendations.

Conclusion
Recommendations are provided to Council to consider.

Attachments
Nil.

29/12 Resolved

MOVED Councillor Croft
That Council:

1. Endorse the current sportsground fees and charges policy, including ground fee and pavilion fee charges.
2. Commence charging for casual usage of municipal sportsgrounds.
3. Retain the current contribution to Manangatang Recreation Reserve of $10,000.
4. Commence a $5,000.00 contribution to the Woorinen Recreation Reserve.
5. Adopt proposed fee structure for charging of secondary schools recreation reserve usage.

The Motion LAPSED due to lack of seconder
Councillor Cruickshank moved the motion

That Council request that the sportsground fees and changes policy be brought back to a Council Assembly for further discussion and direction and then to a subsequent Council meeting for adoption at the earliest possible convenience.

SECONDED Councillor Jennings

The Motion was put and CARRIED
B.12.72 DRAFT ROBINVALE ECONOMIC DEVELOPMENT STRATEGY

Source: Procedural
Department: Development and Planning
File Number: 26-23-17

Summary

A draft Robinvale Economic Development Strategy for the period 2012-2017 has been prepared by consultant Peter McNabb. The development of the Strategy has also had considerable input from Council’s Economic Development Unit. This report recommends that Council receive this strategy and advertise for public comment on its content.

Council Plan Strategy Addressed

Attracting new business - Council will encourage new business development and will provide support to attract new business investment and expansion in the community

Recommendations

It is recommended that Council:

2. Advertise the Draft Robinvale Economic Development Strategy for public comment for a period of 28 days, after which time Council will consider submissions and decide on the adoption of the Strategy.

Policy Implications

The Robinvale Economic Development Strategy 2012-2017 is the key strategic document that will guide the development of the Robinvale Area over the next five years. It has been developed by the local community through a series of community workshops. It has been framed under an umbrella of policies and strategies developed at the local and regional levels particularly:

- The Swan Hill Rural City Council (SHRCC) Economy Development Strategy 2011-2016 adopted in October 2011
- The Northern Loddon Mallee Regional Strategic Plan (NLMRSP) adopted in 2010

Confirmed 17 July 2012..................................Chairperson..................................................
• The Robinvale Community Plan 2011-13
• Swan Hill Rural City Council Plan 2009-2013

Financial and Resource Implications

This strategy has been developed using funds that were awarded to Council from the Department of Sustainability, Environment, Water, Population and Communities through the Strengthening Basin Communities program.

Triple Bottom Line Impact

Implementation of the Economic Development Strategy will not only deliver economic benefits for the wider Robinvale community but will also enhance the social well-being of the area while maintaining environmental sustainability in the region.

Background

The Strategy (attached) has been prepared by consultant Peter McNabb, and has had substantial input from Council’s Economic Development Unit. The Strategy is consistent with and complements the current Swan Hill Rural City Council Economic Development Strategy 2011-2016.

Input has also been obtained from the community through a series of workshops that were designed to look at key aspects of economic development.

Key aspects of the Strategy are:
• The respective roles of the business community and Council in economic development
• Guiding principles for economic development
• The foundations of managed economic development in the municipality
• Key economic facts
• Competitive and comparative strengths
• Council’s plan for economic growth
• An economic vision for the municipality
• Key strategic actions for economic growth
• Detailed action plan

The Key Strategic Themes are:
• Attracting New Business Investment
• Education and Skills Development
• Supporting Existing Businesses to Grow
• Marketing the Region
• Addressing Infrastructure Needs

Under these key strategic themes six priority initiatives have been identified and within these a total of 68 actions have been documented in the Detailed Action Plan.
The Action Plan also allocates responsibility areas and an expected timeline for these activities.

**Issues**

Nil

**Consultation**

Extensive consultation with the Robinvale community was undertaken in the preparation of the draft strategy, including four public workshops and a number of interviews with local business owners.

To gain further input into the support for the Strategy, it is recommended that Council undertakes a public consultation phase prior to finally deciding on its adoption.

**Options**

Council can choose between receiving the report and not receiving the report and proceed to public consultation.

**Conclusion**

The importance of an Economic Development Strategy reflective of the needs and aspirations of the community cannot be underestimated.

Council and its communities face a variety of challenges, be they natural disasters or policy changes at a Commonwealth or Victorian Government level. The Robinvale Draft Economic Development Strategy looks to meet those challenges, take advantage of the municipality’s competitive advantages and identify opportunities to diversify the economic base of the municipality, particularly within the Robinvale region.

Council has a Draft Economic Development Strategy that can be used to attract investment, increase population, address key infrastructure and service needs and finally create prosperity for our community.

**Attachments**

1. Robinvale Economic Development Strategy Revised
30/12 Resolved

MOVED Councillor Cruickshank

That Council:


2. Advertise the Draft Robinvale Economic Development Strategy for public comment for a period of 28 days, after which time Council will consider submissions and decide on the adoption of the Strategy.


SECONDED Councillor Jennings

The Motion was put and CARRIED
Robinvale Economic Development Strategy
2012-2017

Revised Draft

Prepared by

Peter McNabb and Associates Pty Ltd
Strategic Planning and Economic Development Consultants
03 9888 5354

April 2012
# TABLE OF CONTENTS

1. Executive Summary 2  
2. Policy Context 3  
3. Approach to Economic Development 8  
4. Economic Snapshot 9  
5. Major Industries 12  
6. Key Infrastructure Issues and Proposals 16  
7. SWOT Analysis 19  
8. Vision for the Future 23  
9. Strategic Themes 24  
9.1 Attracting New Business Development 25  
9.2 Supporting Existing Businesses to Grow 27  
9.3 Improving the Image and Marketing of Robinvale 29  
9.4 Addressing Infrastructure Needs 31  
9.5 Enhancing Education, Skills and Employment 33  
10. Implementation of the Strategy 35  
11. Monitoring and Evaluation 38  

Appendix 1 39
1. EXECUTIVE SUMMARY

The Robinvale Economic Development Strategy \ 2012-2017 (the Strategy) is the key strategic document that will guide the development of the Robinvale Area over the next five years. It has been developed by the local community through a series of community workshops. It has been framed under an umbrella of policies and strategies developed at the local and regional levels particularly:

- The Swan Hill Rural City Council (SHRCC) Economy Development Strategy 2011-2016 adopted in October 2011
- The Northern Loddon Mallee Regional Strategic Plan (NLMRSP) adopted in 2010 and

The Strategy provides an overview of the local area economy. It highlights the assets and competitive advantages of the Robinvale Area as well as its weaknesses and opportunities for improvement. Key physical and social infrastructure issues are identified and proposals to address them are indicated. From this analysis, a vision for the Robinvale Area’s economic future has been developed by the local community. The vision is:

The Robinvale Area economy will be strengthened and diversified to maintain sustainable growth over the next five years.

To achieve the vision and desired future for the Robinvale Area, the Strategy outlines five key strategic themes in line with the SHRCC Economic Development Strategy 2011-2016.

These are:
1. Attracting New Business Investment
2. Supporting Existing Businesses to Grow
3. Improving the Image and Marketing of the Robinvale Area
4. Addressing Infrastructure Needs
5. Enhancing Education, Skills and Employment

For each of the five key strategic themes, the Strategy outlines a series of actions to be undertaken over the next five years by governments, businesses and the local community. It also provides an implementation outline that highlights the roles of all key stakeholders as well as a list of key operational and infrastructure funds to be secured to ensure achievement of important elements of the Strategy.

An ongoing monitoring and review requirement is built into the Strategy. As part of this, the Robinvale Euston Business Association (REBA) in association with SHRCC will undertake an annual evaluation. This is to assess the extent to which the outcomes expected from the Strategy and associated performance indicators have been achieved.

Peter McNabb and Associates

Confirmed 17 July 2012…………………………..Chairperson…………………………………………
2. POLICY CONTEXT

The Strategy has been framed under an umbrella of policies and strategies developed at the local and regional levels, these include:

- Swan Hill Rural City Council Plan 2009-2013
- Swan Hill Rural City Council Economic Development Strategy 2011-2016
- The Northern Loddon Mallee Regional Strategic Plan
- Victorian Government’s Advancing Country Towns Program
- Robinvale Community Plan 2011-13
- Murray Darling Basin Plan

2.1 Council Plan 2009-2013

In 2009, Swan Hill Rural City Council adopted a four year strategic plan that articulates its vision for the future of the municipality. Developed through a comprehensive community consultation process, the Plan has a distinctive theme, a long-term vision and key directions:

<table>
<thead>
<tr>
<th>Theme</th>
<th>Building our Future Together</th>
</tr>
</thead>
<tbody>
<tr>
<td>Vision</td>
<td>A sustainable community with a strong identity, working together for community cohesion, economic prosperity and sound environmental management</td>
</tr>
<tr>
<td>Directions</td>
<td>Sustainable Communities, Economic Growth, Environmental Management, Governance and Leadership</td>
</tr>
</tbody>
</table>

2.2 SHRCC Economic Development Strategy 2011-2016

In October 2011, Swan Hill Rural City Council adopted a five year Economic Development Strategy. It is based on five strategic themes with specific initiatives and actions outlined under each theme. A summary is as follows:

<table>
<thead>
<tr>
<th>STRATEGIC THEME 1</th>
<th>Attracting New Business Investment</th>
</tr>
</thead>
<tbody>
<tr>
<td>Initiative 1</td>
<td>Swan Hill Rural City Council will encourage new business developments and provide support to attract new business investment and expansion within the municipality.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>STRATEGIC THEME 2</th>
<th>Supporting Existing Businesses to Grow</th>
</tr>
</thead>
<tbody>
<tr>
<td>Initiative 2</td>
<td>Swan Hill Rural City Council will support existing businesses and encourage expansion through building business capacity and SHRCC’s own procurement policies.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>STRATEGIC THEME 3</th>
<th>Marketing the Region</th>
</tr>
</thead>
<tbody>
<tr>
<td>Initiative 3</td>
<td>Swan Hill Rural City Council will work with the community to ensure the municipality is continually promoted as a place to invest, live, work, visit and shop.</td>
</tr>
</tbody>
</table>
The Strategy is structured to fit directly under the framework of themes and initiatives outlined in the Swan Hill Rural City Council Economic Development Strategy 2011-2016.

2.3 Northern Loddon Mallee Regional Strategic Plan

The Loddon Mallee Regional Strategic Plan – Northern Region is the Victorian Government’s plan for this area. The region encompasses the Victorian local government areas of Swan Hill Rural City, Mildura Rural City, Buloke Shire, Gannawarra Shire and Campaspe Shires. The Plan aims to address issues and capitalise on opportunities that cross municipal borders, including building relationships with neighbouring New South Wales councils.

Over the next 10 to 20 years, the Plan, through its directions, actions and initiatives, aims to provide the three tiers of government together with the community and the private sector with a guiding framework for implementing strategies that will strengthen the Northern Loddon Mallee Region collectively.

The key strategic directions in the Plan are outlined below:

<table>
<thead>
<tr>
<th>STRATEGIC DIRECTION 1</th>
<th>Balancing our irrigation, amenity and environmental water needs.</th>
</tr>
</thead>
<tbody>
<tr>
<td>STRATEGIC DIRECTION 2</td>
<td>Strengthen our settlements and communities, especially our small towns.</td>
</tr>
<tr>
<td>STRATEGIC DIRECTION 3</td>
<td>Strengthen and diversify our economy.</td>
</tr>
<tr>
<td>STRATEGIC DIRECTION 4</td>
<td>Improve our infrastructure.</td>
</tr>
<tr>
<td>STRATEGIC DIRECTION 5</td>
<td>Improve education and training outcomes.</td>
</tr>
<tr>
<td>STRATEGIC DIRECTION 6</td>
<td>Protect and Enhance our natural environment.</td>
</tr>
<tr>
<td>STRATEGIC DIRECTION 7</td>
<td>Resolve our cross-border issues.</td>
</tr>
</tbody>
</table>
2.4 Victorian Government’s Advancing Country Towns Program

Robinvale is one of nine towns in Victoria that has been allocated funds over four years (2011-2015) as part of the Victorian Government’s Advancing Country Towns Program. With its total investment of $9.4 million, the Program is focusing on regional and rural communities with both disproportionate levels of disadvantage and opportunities for growth. It aims to address a range of challenges including changing population patterns such as a larger proportion of aged persons, migration of young people to larger regional centres and cities, and climate change.

The Robinvale Project has been allocated $810,000 over the four years. A project manager has been appointed. The Project has four focus areas each of which is to be underpinned by service integration to achieve desired outputs. The four areas are Education (Early Years), Youth and Skills Development, Governance and Economic Development. ‘Close the Gap’ outcomes for indigenous people are embedded in all areas.

Expected outcomes at the end of the Robinvale Project are:

**Education Early Years**
- Increase in the attendance rate of 0-4 year olds from 13 in December 2011 to 20 in home learning programs by June 2015 (35% increase).
- Increase in the attendance rate by 5% in kindergartens and increase in student average attendance by 6 days or more per year at Years P-4, 3 days or more at years 5 at Robinvale P-12 by June 2015.
- **95% of students in Year 3, 5 to reach or exceed the expected minimum standard in literacy and numeracy by June 2015.**
- 75% of students (deemed capable) in Prep to Year 2 to achieve minimum reading levels measured by the Assess Now reading benchmark by June 2015.
- Decrease of 2% of Robinvale children who are developmentally vulnerable in two or more domains by June 2015.

**Youth and Skills Development**
- Increase in the real retention rates for years 11 to 12 to 70% by June 2015
- Measurable improvement in the following four profiles from 2011 base data
  - Self harm rates
  - Youth crime rates
  - Adolescents who have a high level of emotional wellbeing
  - Adolescents who report bullying
- 5% reduction in youth unemployment rate (15-19) by June 2015

**Governance**
- Two initiatives to have embedded integrated service delivery by June 2015
- Three initiatives with formal memorandum of understanding with Robinvale governed agencies by June 2015
- Three initiatives funded for more than three years by June 2015

**Economic Development**
- Increase in workforce participation by 2% from Jan 2012 to June 2015

Peter McNabb and Associates

Confirmed 17 July 2012………………………………Chairperson…………………………………………
Robinvale Economic Development Strategy

- The establishment of one indigenous social enterprise by June 2015
- Reduction in the unemployment rate from 7% in March 2011 to 5.5% by June 2015 in the Robinvale Statistical Local Area (SLA).

2.5 Robinvale District Community Plan in Motion 2011-2013

An active process was undertaken in 2011 as part of the revision of the Robinvale District Community Plan. There was considerable engagement and consultation with people who live, work, visit and play in the Robinvale District. Local people were encouraged to indicate their priorities for future action, and focus groups were established to progress the recommended actions.

Key priorities that have been put forward as part of the revision of the Plan are:

- A Shop Local Campaign
- An improved Robinvale Visitor Information Centre
- Graffiti removal
- Robinvale country market
- Almond Blossom Festival
- Upgrade of Memorial Park
- Town beautification focusing currently on the upgrade of Bromley Road, and in the future on Centenary Park and town entrances
- Harmony art project
- Enhancement of community assets including the Rural Life Museum, Euston/Robinvale Historical Society, and Robinswood Homestead
- Revitalising Regional Towns Project linked to the Advancing Country Towns Program
- Physical activity achieved through the building of walking paths with interpretive history boards – Robinvale river walk is the priority focus
- Environment and Climate Change Project focusing on the clean-up of roadsides within a five kilometre radius of Robinvale
- Tongan-fed community garden
- Acknowledgment of local indigenous war veterans

2.6 Murray Darling Basin Plan

In November 2011, the Murray-Darling Basin Authority released the draft of a new $10 billion Murray-Darling Basin Plan aimed at restoring the health of Australia’s most important river system. The aims of the draft Plan are that:

- Key environmental assets are protected and progressively improved, and there is adequate water to sustain their ecological resilience during periods of drought
- There is enough flow from the Basin to keep the Murray River mouth open to the sea in most years
- Water quality is adequate to sustain key uses
- Food and fibre production across Basin communities continues to increase in quantity and value
- New investment is made in agriculture and other industries across the Basin
- An unconstrained and efficient water market facilitates free trading of water entitlements
- Communities are engaged in managing the wellbeing of the Basin

Peter McNabb and Associates
The draft Plan seeks to establish a balance between environmental and agricultural features and uses of the river system. It proposes that 2,750 gigalitres (GL) of water be returned to the river each year as extra environmental flows. A managed transition to achieve this diversion is recommended with an emphasis on targeted areas. Robinvale is not expected to be one of those areas, as it has a very vibrant and efficient water system as a result of significant modernisation of irrigation infrastructure in recent years.

Legislation to achieve all aspects of the Plan is proposed to be tabled in Federal Parliament in 2012. As a result of the major improvements to the Robinvale irrigation system, the Basin Plan, when enacted, is not expected to have a significant effect on horticultural operations in the Robinvale Area.
3. APPROACH TO ECONOMIC DEVELOPMENT

Soundly based economic development is fundamental to the wellbeing of the Robinvale community. To achieve this, it is critical to understand the distinct forces that shape the local economy, as well as to provide direction about the role that business, investors, the local community and governments can play.

The guiding principles underlying the Strategy are:

- Building the Robinvale economy in line with local, State and National initiatives
- Focusing on a long term vision, and working to achieve realistic results in both the short and medium terms
- Capitalising on Robinvale’s existing strengths and competitive advantages
- Encouraging continual innovation and improvement in business processes
- Continuing to develop the export capacity of Robinvale businesses
- Supporting business clusters such as dryland farmers and tourism operators
- Improving the perceived image of Robinvale
- Encouraging strong Government leadership at all levels in partnership with private sector leadership
- Developing and supporting an alliance with other municipalities and agencies in the Northern Mallee Region

It is critical that the Strategy be seen and promoted as a community development strategy linked to community wellbeing. It is not just a strategy designed by Swan Hill Rural City Council to be implemented solely by Council. Rather, it has been developed and is strongly supported by both private and public interests in the Robinvale community. It has been shaped so that the whole community takes responsibility for its implementation.

The Strategy is a far-reaching plan. It is a challenging strategy that is based on the philosophy of continuous improvement. It goes beyond simply supporting a continuation of existing businesses to working to diversify the Robinvale economy by attracting new kinds of enterprises. It highlights the Robinvale Area’s developing significance as a key horticultural hub within Australia.

It is recognised that economic development in Robinvale does not take place in isolation. It is closely intermeshed with the community’s commitment to social integration and environmental sustainability. Sustainable economic development creates strength and stability in employment. This improves job opportunities and living standards for local residents, with flow-on effects for community wellbeing.

The Strategy, therefore, provides a key opportunity to highlight those linkages, and to facilitate outcomes that will achieve social and environmental as well as economic benefits.
4. ECONOMIC SNAPSHOT

This section of the Strategy provides a brief overview of the current state of the Robinvale Area’s economy, based on information provided in August 2011 through REMPLAN, an economic modelling software package developed by Compelling Economics in association with La Trobe University. The REMPLAN material uses data organised by the Australian Bureau of Statistics (ABS) between 2006 and 2010. More detailed information on the Robinvale economy is provided in Appendix 1.

The extent of the Robinvale Area is illustrated in Figure 1. The Area represents the main catchment area for Robinvale and has been organised by combining various small geographical areas within a 30-50 kilometre radius of the Robinvale and Euston townships. The configuration of these areas by the ABS has prevented Boundary Bend and surrounds to be included as part of the wider Robinvale Area, as Boundary Bend is linked with other statistical areas associated with Swan Hill. This needs to be taken into account when looking at the data presented.

Figure 1 Robinvale Area

The current population of the Robinvale Area is estimated at 8,000 – 10,000. This includes the main township areas of Robinvale and Euston together with the Meilman, Mt Dispersion, Bannerton, Annuello and Wemen areas in Victoria and the Benanee, Koorakkee, Weimby, Prunple, Banoon, and Lette areas in New South Wales.

Peter McNabb and Associates

Confirmed 17 July 2012………………………..Chairperson…………………………………………
It is very difficult to obtain an accurate population figure. It is understood that some of the Indigenous people in the area as well as seasonal workers from overseas have not filled in the Census forms fully or at all, or were missed by the Census collectors. CFA INFO?

4.1 Revenue

The total annual revenue generated by businesses and organisations in the Robinvale Area is estimated at $490 million. This represents approximately 25% of the total output of Swan Hill Rural City. If Boundary Bend and surrounds were included, the Area would generate about 30% of the revenue of the municipality. The sectors generating the majority of the revenue are:

- Agriculture - $140 million or 29% of total revenue
- Manufacturing - $110 million or 23% of total revenue
- Construction - $56 million or 11% of total revenue

4.2 Employment

The total employment estimate for the Robinvale Area is 1,828 jobs. The sectors with the majority of employment are:

- Agriculture - 714 jobs or 39.1% of the total number of jobs
- Retail trade - 164 jobs or 9.0% of the total
- Manufacturing - 139 jobs or 7.6% of the total
- Education and training - 133 jobs or 7.3% of the total
- Construction - 115 jobs or 6.3% of the total

4.3 Local Sales

The total local sales of goods and services produced in the Robinvale Area that are sold to local industry sectors as input into production and for value-adding are estimated at $96 million. The sectors with the majority of local sales are:

- Agriculture - $18.5 million or 19.3% of total local sales
- Manufacturing - $14.7 million or 15.3% of total local sales
- Construction - $11.3 million or 11.8% of total local sales
- Transport, postal & warehousing - $9.6 million or 10.0% of total local sales

Retail trade ranks 10th on the list of 19 industry sectors with an estimated $2.3 million of local sales.

4.4 Exports

The total export value of goods and services produced by industry sectors in the Robinvale Area that are sold to consumers, businesses, and governments based outside the area is estimated at $252 million. This represents more than 2.5 times the value of local sales, highlighting the strength of exports. The sectors with the majority of exports are:

- Agriculture - $118.9 million or 47.2% of total exports

Peter McNabb and Associates
• Manufacturing – $ 84.0 million or 33.4% of total exports
• Construction - $ 22.6 million or 9.0% of total exports

4.5 Value Added Components

The total value-added estimate for the Robinvale Area is $204.4 million. The sectors with the highest levels of value-adding are:
  • Agriculture - $55.5 million or 27.1% of value-added goods/services
  • Rental, hiring & real estate services - $ 26.3 million or 12.9% of value-added goods/services
  • Manufacturing – $ 24.4 million or 11.9% of value-added goods/services

4.6 Key Drivers of the Robinvale Economy

From REMPLAN’s overall analysis, there are four industry sectors that are the key drivers of the Robinvale Area’s economy in terms of exports, employment, value-added and local expenditure on goods and services. In order of importance, they are:
  • Agriculture
  • Manufacturing
  • Construction
  • Education and training

4.7 Housing Sale Prices and Rental Levels

Robinvale is one of the most affordable towns in the region with respect to housing sale prices and rental levels. According to Australian Property Investors, housing prices in Robinvale over 2011 range from a high of $ 395,000 to a low of $ 65,000 with the median price at only $ 179,000. This is an important competitive advantage for Robinvale in attracting new residents and workers to live in the town.
5. MAJOR INDUSTRIES

The key industries of the Robinvale Area economy are agriculture, manufacturing, construction, education and training, and retail and commercial services.

5.1 Agriculture

Agriculture is the major economic driver of the economy of the Robinvale Area. Key indicators of the strengths of the agriculture sector are:

<table>
<thead>
<tr>
<th>Annual gross revenue</th>
<th>$140m</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of jobs provided</td>
<td>714</td>
</tr>
<tr>
<td>Value of local goods sold within Robinvale Area</td>
<td>$18m</td>
</tr>
<tr>
<td>Value of local goods exported</td>
<td>$119m</td>
</tr>
</tbody>
</table>

The Robinvale Area produces a variety of agricultural products, both dryland and irrigated. It is in a central location within the Murray Darling 'food bowl,' and has a favourable climate, good soil types, and a plentiful supply of large tracts of inexpensive land.

The unbundling of water rights from land parcels has seen Robinvale become a net importer of water. This has resulted in a significant increase in the value of irrigated horticulture. The Victorian Water Trust also has invested $20 million in the Robinvale Area to replace ageing channels and pipelines that will allow reliable water delivery all year round. The project has been supported with an additional $20.5 million from Lower Murray Water. The works are expected to deliver water savings of up to 1,500 mega litres each year for environmental flows and further irrigation purposes.

5.1.1 Irrigated Horticulture

Horticulture production in the Robinvale Area including Boundary Bend has increased dramatically over the last 15 years from 10,000 to 30,000 hectares, mainly due to large scale investment in almond and olive production.

The Area is Australia's largest producer of table grapes, pistachios, olives and almonds, and is significant producer of wine grapes. Other food crops include asparagus, beetroot, broccoli, carrots, capsicum, citrus, garlic, onions, stone fruit, avocado, zucchini, herbs, lettuce and mango.

The Robinvale Area is part of one of the five major almond growing areas in Australia, and on a percentage basis, has the fastest growing almond industry in the world. Approximately 70% of Australian almonds are produced in this area. Australia currently exports to more than 30 countries. Almonds are considered one of the most stable horticultural industries, and enjoy strong investor confidence, with a healthy return per hectare.

Select Harvests is the largest employer in the Robinvale Area. As the leading manager, processor and marketer of almonds in Australia, the company not only owns or leases a large portion of the land around Robinvale they also manage Olam Internationales land in the area.

Peter McNabb and Associates
5.1.2 Dry Land Farming

The dryland parts of the Robinvale Area are dominated by grazing and cropping. Cereal grain production is important. Other prominent broad acre crops include oats, barley, canola, legumes, chickpeas and various field beans.

The Robinvale Area has many broad acre producers. Grain production occurs along the southern part of Robinvale and north and east of Euston in New South Wales.

5.2 Manufacturing

The Robinvale Area has an important manufacturing sector. Key indicators of the strengths of the sector are:

<table>
<thead>
<tr>
<th>Annual gross revenue</th>
<th>$110 million</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of jobs provided</td>
<td>139</td>
</tr>
<tr>
<td>Value of local goods sold within Robinvale Area</td>
<td>$15 million</td>
</tr>
<tr>
<td>Value of local goods exported</td>
<td>$84 million</td>
</tr>
</tbody>
</table>

The sector encompasses a broad range of manufacturing processes particularly agricultural products such as almond oil, wine, olive oil, vodka, and cooking condiments.

Select Harvests has a major almond processing facility in the area. Completed in 2008 at a cost of $32 million, the plant provides the capacity to process 40,000 tonnes of almonds annually.

Since 1992, Australian Pioneer Pistachio Company (APPC) has hulled, sorted and graded Australian pistachios at its plant at Robinvale. In 2005, a new roasting and packing facility was added. With total investment in processing facilities totalling $5 million, APPC now roasts and packs about 95% of Australian-grown pistachio nuts.

In 2009, the Murray Valley Distillery was established on the former McWilliams Winery site. The distillery currently produces about one million litres of spirits a year including vodka, gin, whisky and bourbon. The operation will be expanded shortly to include products from locally grown grapes and grain.

5.3 Construction

The construction sector in the Robinvale Area is important. Key indicators of the strengths of the sector are:

<table>
<thead>
<tr>
<th>Annual gross revenue</th>
<th>$56 million</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of jobs provided</td>
<td>115</td>
</tr>
<tr>
<td>Value of local goods sold within Robinvale Area</td>
<td>$11 million</td>
</tr>
<tr>
<td>Value of local goods exported</td>
<td>$23 million</td>
</tr>
</tbody>
</table>

Peter McNabb and Associates
Construction of new housing is an ongoing activity, as is the development of new facilities for agricultural industries. The sector was boosted five years ago with the construction of a new bridge over the Murray River linking Robinvale and Euston.

5.4 Education and Training

The education and training sector in the Robinvale Area has the following characteristics:

<table>
<thead>
<tr>
<th>Annual gross revenue</th>
<th>$15 million</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of jobs provided</td>
<td>133</td>
</tr>
<tr>
<td>Value of local goods sold within Robinvale Area</td>
<td>$0.7 million</td>
</tr>
<tr>
<td>Value of local goods exported</td>
<td>$1.5 million</td>
</tr>
</tbody>
</table>

Tertiary education facilities are provided through the Robinvale campus of the Sunraysia Institute of TAFE (SuniTAFE). The campus provides traditional learning facilities in the classroom as well as online learning and text-based correspondence studies. There is a significant focus at this campus on horticultural, adult education, Koorie programs.

The Robinvale P-12 College is the major secondary and public school facility. Other schools operate within the area including the Euston Public School and St Mary’s P-8 School in Robinvale. These schools cater for a diverse rural and multicultural community.

There is a range of training and employment-related facilities. MADEC, Sunraysia & Murray Group Training Ltd and Network House provide services in addition to that offered by SuniTAFE.

5.5 Retail and Commercial Services

The Robinvale Area has limited retail and commercial services sectors based around the towns of Robinvale and Euston, New South Wales. Key indicators of the strengths of the retail sector are:

<table>
<thead>
<tr>
<th>Annual gross revenue</th>
<th>$16 million</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of jobs provided</td>
<td>164</td>
</tr>
<tr>
<td>Value of local goods sold within Robinvale Area</td>
<td>$3 million</td>
</tr>
<tr>
<td>Value of local goods exported</td>
<td>$0.6 million</td>
</tr>
</tbody>
</table>

Robinvale and Euston form an integrated sub-regional centre with a basic mix of retail and commercial facilities. The towns service not only an immediate local catchment of close to 8,000 people in the Rural City of Swan Hill and Balranald Shire, but also a broader regional catchment of up to 20,000 people encompassing nearby river land areas of Victoria and New South Wales.

Robinvale has a reasonably compact retail and commercial centre with approximately 100 premises. The town is the retail and commercial hub of the area, and is represented by a variety of store types, particularly related to convenience shopping. Food and liquor retailing is provided primarily by the IGA supermarket and

Peter McNabb and Associates
to a lesser extent, the local hotel. These magnets are complemented by a few smaller specialist food stores, and a mix of take-away food outlets, cafes and restaurants.

Robinvale has a variety of businesses providing personal and household goods as well as automotive and industrial supplies, not only to residents in the town but also to the extensive rural hinterland.

In addition to retailing, the Robinvale town centre has a range of professional and business services. These include three banks, specialist financial and legal services, a real estate agency, employment agencies, as well as horticultural and other agricultural support businesses. These commercial organisations are key drawcards. They are important in attracting people from beyond the immediate area. The staff that work in these businesses also provide a very important customer base for the retail shops in the Robinvale centre.

Euston is a much smaller town with eight retail, commercial and tourism-oriented businesses. These consist of two service stations, a post office and milk bar, an entertainment facility and motel, a hotel, transport agency, and caravan park along the riverfront.

Peter McNabb and Associates
6. KEY INFRASTRUCTURE ISSUES AND PROPOSALS

The ongoing provision of physical and social infrastructure is critical to the economic development of the Robinvale Area in terms of it being an attractive place to live, work and invest. This section of the Strategy looks at key infrastructure issues and proposals to address them.

6.1 Redevelopment of the Murray Riverfront

Swan Hill Rural City Council and the local community consider the section of the Murray River on Robinvale-Euston’s doorstep to be the “Jewel of the Murray”. However, because of limited access points and a lack of beautification efforts, this asset has not been used by locals or visitors to its full advantage.

To overcome this issue, Council is in the process of developing, promoting and implementing a Riverfront Master Plan for Robinvale. The Plan will provide a clear indication of Council’s goal to showcase this stretch of river and transform it into a very scenic and useable asset.

The redevelopment of the river over time will have positive flow-on effects in terms of an enhanced profile for Robinvale, increased visitor numbers, and a significant improvement in economic activity.

6.2 Bromley Road Upgrade

Bromley Road is the main road through Robinvale. It creates for both locals and visitors the first impression of the town centre. Currently, it does not present itself as an inviting entrance. There are not pleasant places to stop and park. There are limited attractions along this busy road. It is not pedestrian friendly.

The community recognises that there must be improvements in terms of safety and beautification so there is a more effective balance between moving increased traffic numbers and having people enjoy this entrance to the town.

Swan Hill Rural City Council is developing a Master plan for Bromley Road and considering the allocation of funds over time for streetscape and parking improvements. This will encourage both local residents and visitors to make greater use of this part of Robinvale, thereby facilitating new business and community developments. Greater use and enjoyment of these facilities will have flow-on effects for the whole centre as more people stop for a coffee and wander through the shops and community facilities. The Bromley Road improvements also will be a catalyst for new tourist services and developments that will benefit not only the shopping centre but also attractions in the wider Robinvale Area.

6.3 Transport Improvements

Swan Hill Rural City Council and the local community acknowledge that there is a need for transport improvements in the Robinvale Area. There is desire to reduce
freight bottlenecks, reduce the risks posed by the interaction of large freight and local domestic vehicles, as well as provide and promote new rail links for existing and new industries.

Expansions in horticultural processing operations by Olam International, Select Harvests, and Murray Valley Distillery as well as proposed new mineral sands developments in this part of the Murray Basin by companies such as Iluka Resources highlight the urgency in having an improved road and rail transport strategy.

To address these issues, Council is the lead municipality in the development of a transport study for the North West of Victoria and the South West of New South Wales.

The provision of new road and rail facilities in the Robinvale Area as well as their ongoing maintenance will provide significant economic benefits to local industries as well as additional jobs in the construction sector. This will have important multiplier effects on other components of the Robinvale economy.

6.4 Housing

There are several critical issues about the housing situation in Robinvale. The lack of an appropriate amount of housing for middle income professional workers has made it hard to attract quality and experienced professional people to work within the local schools and health services. There appears to be a lack of people willing to build houses. This is partly because there seems to be few incentives to invest.

Major employers in the horticulture industry are investing in housing for managers but not for workers. Contractors have groups of seasonal workers required to work long hours seven days a week on sites. These workers live in cramped housing conditions such as a former boarding places, as they are not paid enough to be able to pay on their own the $13 daily rental.

There is an excessive amount of housing of a low standard. The poor maintenance of houses also is an ongoing issue. As a result, there is a lack of good rental accommodation. Rental levels also are perceived to be high.

Government policy has changed away from building housing for low income workers and other residents. There is a lack of private sector interest and investment in this type of housing in Robinvale.

Among some people renting houses, there is lack of respect for property. More support is needed to help people care for their living space.

A range of proposals are being sought to address this issue. The private sector is being encouraged to invest in both low income and higher end housing. There is a desire to see major horticulture employers providing some housing for its workers. The State Education Department is being encouraged to improve its housing properties in Robinvale so as to attract and keep teachers in Robinvale.

The community sees a role for Swan Hill Rural City Council in this area investing directly in housing and/or providing land to Government and community

Peter McNabb and Associates
organisations (hospital, police, schools) so these bodies can organise appropriate housing.

6.5 Education

Education is another important area where infrastructure improvements are necessary to facilitate development of the Robinvale Area particularly through its young people. The new P-12 school is a key resource. Construction of the school is underway but further funds need to be committed to enable it to be completed to the desired standard. Completion is essential so as to attract highly qualified teachers. This is seen as a critical to keep students in Robinvale rather than have them go to schools elsewhere.
7. SWOT ANALYSIS

An analysis of the strengths, weaknesses, opportunities and threats (SWOT) of the Robinvale Area economy was undertaken through discussions and workshops involving the local community. The results of the analysis are presented below:

7.1 Strengths and Achievements

Agriculture and Manufacturing

- Current infrastructure including new modern irrigation/pumping systems
- Total plantings of almonds, olives and other horticultural products greater than in the Sunraysia Region based around Mildura and Wentworth
- Extent and diversification of agricultural products – table grapes, wine grapes, almonds, carrots, nuts, etc – the district is the epicentre in Australia of table grapes and almonds
- Recent almond investment boom
- Mixture of land holdings – corporate farms as well as independent blockies
- Purchase of water into the area
- Massive workforce in semi-skilled contract labour
- New local entrepreneurial developments such as Murray Valley Distillery

Retail and Commercial

- New main street with streetscape enhancements in Perrin Street
- Isolated location of Robinvale enabling it to service a large catchment
- Key major retail businesses – Fisher’s IGA Supermarket, Pioneer Ford, Retravision, AutoPro and Work N Wear
- Euston Club
- Robinvale Golf Club and associated new works (motel, poker machines)
- Compact centre
- Plenty of parking
- Reasonable rent for retail and commercial premises

Tourism

- Strategic location – crossroads of the region with the intersection of key national highways
- Best part of the Murray River in terms of its quality and accessibility
- Diversified arts and music offer
- Gateway to three National Parks – Yanga, Mungo and Hattah
- Distinctive multicultural and Aboriginal community
- Current facilities including the Rural Life Museum

Community Services and Housing

- ‘Great town’
- Available land for housing
- Availability of schools and access to TAFE facilities

Peter McNabb and Associates
7.2 Weaknesses

Agriculture and Manufacturing

- Limited manufacturing
- Lack of installation and maintenance companies in both general and skilled engineering
- Loss of trades such as panel beaters
- Lack of packing case manufacturers – these are located in Tooleybuc and Mildura
- Lack of natural gas

Retail and Commercial

- Poor appearance of some businesses
- Some shops not been used for retailing
- Some tired retailers
- Gaps in the retail and commercial mix

Tourism

- Lack of accommodation facilities
- Lack of a range of restaurants and cafes
- Lack of promotion
- Unsatisfactory visitor information centre

Community Services and Housing

- Lower socio-economic demographics
- Too much housing of a low standard
- Lack of good rental accommodation
- Ongoing poor maintenance of houses
- Change of Government policy away from building housing for low income workers – lack of private sector interest and investment in this type of housing in Robinvale
- Lack of Government funds for public housing
- Lack of people willing to build houses and lack of incentives to invest
- Different State regulations for housing loans – NSW requires 20% deposit; Victoria 10% deposit
- Approach of major employers - investing in housing for managers but not for workers
- Lack of respect for property – need for more support to help people care for their living space
- Continuation of some unsatisfactory education services
- Lack of local training
- Perceived high rental levels for housing

Peter McNabb and Associates
Robinvale Economic Development Strategy

- Hard to get good staff for schools and hospitals because of the lack of appropriate housing
- Perception that the Government is not being responsible for people it encourages to come to Robinvale

7.3 Opportunities

Agriculture and Manufacturing

- The Robinvale economy could be bigger than Swan Hill’s in 10 years
- Renewable energy operations such as solar power
- Potential for biofuel production through the use of local feed stocks
- New engineering operations – need for more education about the opportunities
- Further extension of the semi-skilled workforce
- Full production of current stock
- Extension of exports of table grapes to China (already happening), Japan (the next market) and Korea (in future)
- More value-adding operations similar to Murray Valley Distillery

Retail and Commercial

- Filling of shop/office vacancies particularly because of the reasonable rents
- Transition of school leavers to retailing apprentices through use of apprenticeship programs

Tourism

- Opportunity for further tourism development and investment
- Leveraging off the marketing opportunities from Mildura and Swan Hill
- Assistance and support from the Murray Regional Tourism Board
- Marketing Robinvale as a good place to live
- Specific new facilities such as a new four-star hotel on the river, a motel and poker machines at the Robinvale Golf Club, and more cafes and restaurants
- Greater focus on eco-tourism
- An extension of facilities on the Murray River such as boat hire, more fishing and water sports, and bird watching
- Development of the visitor information centre as a business

Community Services and Housing

- Plenty of housing blocks for growth - opportunities for investors
- Good opportunities for work and education

7.4 Threats

Agriculture and Manufacturing

- Possible future Government legislation restricting the amount of water available for irrigated horticultural operations

Peter McNabb and Associates
Robinville Economic Development Strategy

- More horticultural production and processing in the Sunraysia Region based around Mildura
- Lethargy among local industry operators

Retail and Commercial

- More buses taking local residents at low cost to larger centres to shop
- Super stores in larger centres such as Centro Mildura
- Ability to purchase goods and services electronically out of the town – online shopping

Tourism

- Extreme weather – dust storms, locust plaques, floods
- Competition from Swan Hill and Mildura

Community Services and Housing

Threats

- Government refusal to help or build new facilities
- Changes in Government policy focusing on short rather than long term planning
- Further employment insecurity resulting in the inability of some people to get loans
- More children going to school out of the town

__________________________
Peter McNabb and Associates
8. VISION FOR THE FUTURE

The Robinvale Area has a vision for its economic future. This has been developed and agreed to by the representatives of the Robinvale community participating in the workshops involved in developing the Strategy. The vision also relates to themes that have been outlined in earlier reports prepared by regional and local organisations.

The vision is:

_The Robinvale Area economy will be strengthened and diversified to maintain sustainable growth over the next five years_

The vision to be achieved through:

- Development of stronger sense of community and community pride, and a more positive and vibrant image for Robinvale
- Improved education and training
- Improved business and employment opportunities for all cultural groups
- Integration of people from different cultural backgrounds
- Provision of adequate housing

Peter McNabb and Associates

Confirmed 17 July 2012……………………..Chairperson……………………………………
9. STRATEGIC THEMES

This section of the Strategy outlines the recommended initiatives and actions to achieve the economic vision for Robinvale.

To achieve consistency and integration, the Robinvale initiatives are organised under the same five strategic themes that are presented in the Swan Hill Rural City Council Economic Development Strategy adopted in October 2011:

- Attracting New Business Investment
- Supporting Existing Businesses to Grow
- Improving the Image and Marketing
- Addressing Infrastructure Needs
- Enhancing Education, Skills and Employment

The Strategy supports all of the initiatives in this Council Strategy that are relevant to Robinvale. While the general initiatives are not repeated, many of the more specific initiatives that are considered to be very important by the local community are highlighted again.

The Strategy also supports all of the projects being recommended in the Robinvale District Community Plan for 2011-13.
9.1 ATTRACTING NEW BUSINESS INVESTMENT

Robinvale has seen significant new investment over the last decade resulting in strong and sustained employment growth. It is important that this growth is maintained over the next five to ten years through investment in both existing and new industries.

The recommended strategies and actions are outlined in the following chart:

<table>
<thead>
<tr>
<th>INITIATIVE</th>
<th>Horizon Years</th>
<th>Stakeholders</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>1-5</td>
<td>REBA, SHRCC EDU, RDV, Business Victoria</td>
</tr>
<tr>
<td>2</td>
<td>1-5</td>
<td>REBA, SHRCC EDU, horticultural industry</td>
</tr>
<tr>
<td>3</td>
<td>1-5</td>
<td>REBA, SHRCC EDU, horticultural industry operators</td>
</tr>
<tr>
<td>4</td>
<td>1-5</td>
<td>REBA, SHRCC EDU, horticultural industry operators</td>
</tr>
<tr>
<td>5</td>
<td>1-5</td>
<td>REBA, SHRCC EDU, Iluka</td>
</tr>
<tr>
<td>6</td>
<td>1-5</td>
<td>REBA, SHRCC EDU, Business Victoria</td>
</tr>
<tr>
<td>7</td>
<td>1-5</td>
<td>REBA, SHRCC EDU, DEEWR</td>
</tr>
</tbody>
</table>

Peter McNabb and Associates
<table>
<thead>
<tr>
<th></th>
<th>Action</th>
<th>Responsible Parties</th>
</tr>
</thead>
<tbody>
<tr>
<td>8</td>
<td>Attract specific new businesses to fill retail and commercial gaps in the Robinvale town centre</td>
<td>REBA, SHRCC EDU, Business Victoria</td>
</tr>
<tr>
<td>9</td>
<td>Facilitate the establishment of a business incubator(s) particularly to encourage small businesses to start up and grow</td>
<td>REBA, SHRCC EDU, Business Victoria</td>
</tr>
<tr>
<td>10</td>
<td>Attract new hospitality operators to improve the food and dining experience in Robinvale for both local residents and tourists</td>
<td>REBA, SHRCC EDU, hospitality industry operators</td>
</tr>
<tr>
<td>11</td>
<td>Attract new investment in tourism, particularly eco-tourism, related to water based activities along the Murray River</td>
<td>REBA, SHRCC EDU, Murray Regional Tourism Board, tourism operators, RGC</td>
</tr>
<tr>
<td>12</td>
<td>Establish eco-cultural facilities along the Murray River and nearby areas linked to Aboriginal culture</td>
<td>MVAC, DPCD</td>
</tr>
<tr>
<td>13</td>
<td>Encourage the establishment of new tourist accommodation facilities such as a hotel on the river and a motel at the golf course</td>
<td>REBA, SHRCC EDU, Murray Regional Tourism Board, tourist operators, RGC</td>
</tr>
<tr>
<td>14</td>
<td>Develop new arrangements for the visitor information centre and museum so that these tourist facilities are more accessible and provide better services</td>
<td>SHRCC, tourist operators</td>
</tr>
<tr>
<td>15</td>
<td>Attract new investment in housing construction to meet the needs of middle management and professional people working in the town</td>
<td>REBA, SHRCC EDU,</td>
</tr>
<tr>
<td>16</td>
<td>Encourage new forms of affordable housing that are appropriate to the needs of workers in primary industries, travelling students and backpackers.</td>
<td>REBA, SHRCC EDU, DHS</td>
</tr>
<tr>
<td>17</td>
<td>Secure new business investment in the renewable energy sector in the Robinvale area particularly solar energy</td>
<td>REBA, SHRCC EDU, DPI, Sustainability Victoria</td>
</tr>
<tr>
<td>18</td>
<td>Ensure well-located industrial, business and residential parcels of land are available for businesses and individuals to become established within Robinvale.</td>
<td>SHRCC EDU and Planning</td>
</tr>
<tr>
<td>19</td>
<td>Attract more Government agencies to establish facilities and services in Robinvale.</td>
<td>SHRCC EDU, State and Federal Government Departments</td>
</tr>
</tbody>
</table>
9.2 SUPPORTING EXISTING BUSINESSES TO GROW

Further investment from existing businesses in Robinvale is critical for sustained economic growth in the area. This investment will provide further development and employment in key industry sectors as well as inject more commitment and pride in the local community.

The recommended strategies and actions are:

<table>
<thead>
<tr>
<th>Supporting Existing Businesses to Grow</th>
<th>Horizon Years</th>
<th>Stakeholders</th>
</tr>
</thead>
<tbody>
<tr>
<td>INITIATIVE</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>The Robinvale community in conjunction with Swan Hill Rural City Council and Federal and State Governments will support existing businesses and encourage expansion through building business capacity</td>
<td>1-5, &gt;5</td>
</tr>
<tr>
<td>ACTION</td>
<td>Horizon Years</td>
<td>Stakeholders</td>
</tr>
<tr>
<td>1</td>
<td>Establish a business database for the Robinvale Area to assist in disseminating Council and Government information</td>
<td>1-5, &gt;5</td>
</tr>
<tr>
<td>2</td>
<td>Facilitate programs for Robinvale designed by Government and industry bodies to provide business development training and assistance to meet weaknesses identified in Robinvale</td>
<td>1-5, &gt;5</td>
</tr>
<tr>
<td>3</td>
<td>Encourage successful local business people as well as specialists employed by Government agencies to serve as mentors for existing and new businesses in the Robinvale Area</td>
<td>1-5, &gt;5</td>
</tr>
<tr>
<td>4</td>
<td>Develop market opportunities for existing Robinvale businesses on a regional, national and international level.</td>
<td>1-5, &gt;5</td>
</tr>
<tr>
<td>5</td>
<td>Work with existing agricultural operators in the Robinvale Area to assist with the extension of exports through the development of new export markets</td>
<td>1-5, &gt;5</td>
</tr>
<tr>
<td>6</td>
<td>Work to establish year round employment outcomes for seasonal workers</td>
<td>1-5, &gt;5</td>
</tr>
</tbody>
</table>
### Robinvale Economic Development Strategy

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>7</td>
<td>Encourage horticultural operators to provide assistance with the organisation of accommodation for workers</td>
</tr>
<tr>
<td></td>
<td>REBA, SHRCC EDU, local agricultural producers</td>
</tr>
<tr>
<td>8</td>
<td>Further develop industry clusters related to dryland farming to achieve a more collaborative approach to further development and innovation</td>
</tr>
<tr>
<td></td>
<td>REBA, SHRCC EDU, DPI</td>
</tr>
<tr>
<td>9</td>
<td>Support existing retail businesses through a Shop Local Campaign</td>
</tr>
<tr>
<td></td>
<td>REBA, SHRCC</td>
</tr>
<tr>
<td>10</td>
<td>Encourage continuous improvements in retail businesses so as to improve the quality of the shopping experience in Robinvale</td>
</tr>
<tr>
<td></td>
<td>REBA, SHRCC, Small Business Victoria</td>
</tr>
<tr>
<td>11</td>
<td>Develop a stronger Aboriginal retail presence in Robinvale by encouraging Aboriginal retailers to move into vacant shops in the town centre</td>
</tr>
<tr>
<td></td>
<td>MVAC, REBA, SHRCC</td>
</tr>
<tr>
<td>12</td>
<td>Create stronger links with the Robinvale business community through a more broadly based REBA</td>
</tr>
<tr>
<td></td>
<td>REBA</td>
</tr>
<tr>
<td>13</td>
<td>Ensure that REBA works closely with Council and Government agencies</td>
</tr>
<tr>
<td></td>
<td>REBA, SHRCC, various Government agencies</td>
</tr>
<tr>
<td>14</td>
<td>Continue to employ an Economic Development and Tourism Projects Officer for the Robinvale Area</td>
</tr>
<tr>
<td></td>
<td>REBA, SHRCC</td>
</tr>
</tbody>
</table>

---

Peter McNabb and Associates

Confirmed 17 July 2012…………………………Chairperson…………………………………………..
### Improving the Image and Marketing of Robinvale

Robinvale needs to actively address the problem of its image. The area’s distinct niche in agriculture and associated manufacturing as well as its tourism opportunities provides a strong platform for marketing.

The recommended strategies and actions are:

<table>
<thead>
<tr>
<th>INITIATIVE</th>
<th>Description</th>
<th>Horizon Years</th>
<th>Stakeholders</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>The Robinvale community in conjunction with Swan Hill Rural City Council and Federal and State Governments will work to ensure that Robinvale develops a more positive image and is continually promoted as a place to invest, live, work, visit and shop.</td>
<td>1-5</td>
<td>REBA, SHRCC EDU</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>ACTION</th>
<th>Description</th>
<th>Horizon Years</th>
<th>Stakeholders</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Improve the image and branding of the town through further streetscape improvements, better housing arrangements, positive media advertising features, and promotional events.</td>
<td>1-5</td>
<td>REBA, SHRCC</td>
</tr>
<tr>
<td>2</td>
<td>Highlight the progress being made through groups such as the Pacific Island and Indigenous Harmony Committee to ensure that people from different backgrounds are now living well together.</td>
<td>1-5</td>
<td>REBA, SHRCC</td>
</tr>
<tr>
<td>3</td>
<td>Promote the distinctive multicultural character of the Robinvale Area and the contribution of different cultures to the economic strength of the Robinvale economy particularly the horticultural industry.</td>
<td>1-5</td>
<td>REBA, SI IRCC</td>
</tr>
<tr>
<td>4</td>
<td>Maintain a statistical profile and analysis of the Robinvale Area and its various industries, socio-economic attributes and achievements as basis for marketing the area.</td>
<td>1-5</td>
<td>REBA, SHRCC EDU</td>
</tr>
<tr>
<td>5</td>
<td>Promote the Robinvale Area as distinct from and bigger than Sunraysia (Mildura/Wentworth) in terms of its agricultural economy. Brand local produce as &quot;Products of Robinvale&quot;.</td>
<td>1-5</td>
<td>REBA, SHRCC EDU, local agricultural producers</td>
</tr>
<tr>
<td></td>
<td>Promote the proximity of Robinvale to three National Parks and as the “gateway to Mungo”</td>
<td>REBA, SHRCC, Tourism Victoria</td>
<td></td>
</tr>
<tr>
<td>---</td>
<td>-----------------------------------------------------------------------------------------------</td>
<td>--------------------------------</td>
<td></td>
</tr>
<tr>
<td>7</td>
<td>Organise better advertising of the town in local and regional media – facilitate good news stories in the Mildura and Swan Hill newspapers</td>
<td>REBA, SHRCC</td>
<td></td>
</tr>
<tr>
<td>8</td>
<td>Develop marketing materials for Robinvale including a distinctive website, investor packs, visitor guides, and an updated new resident guide</td>
<td>REBA, SHRCC EDU</td>
<td></td>
</tr>
<tr>
<td>9</td>
<td>Make better use of the community notice boards in Perrin Street and Caix Square as well the public address system to improve the promotion of the town</td>
<td>REBA, SHRCC</td>
<td></td>
</tr>
<tr>
<td>10</td>
<td>Make use of empty shops for short term ‘pop up’ retailing or to display promotional material from business and community groups particularly through special window displays</td>
<td>REBA, MVAC, Robinvale Hospital and P-12 School</td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>Encourage State and regional marketing programs that would benefit Robinvale</td>
<td>REBA, SHRCC EDU, Murray Regional Tourism Board, RDV</td>
<td></td>
</tr>
<tr>
<td>12</td>
<td>Market and develop the links between Robinvale and Villers-Bretonneux in France and encourage national and international visitors to understand Robinvale's connection with this town in France</td>
<td>REBA, SHRCC EDU, Murray Regional Tourism Board, RDV</td>
<td></td>
</tr>
<tr>
<td>13</td>
<td>Develop and implement an annual calendar of promotional events including the existing Almond Blossom Festival, Ski 80 Race, Christmas promotion, and potential new events</td>
<td>REBA, SHRCC EDU</td>
<td></td>
</tr>
<tr>
<td>14</td>
<td>Explore the introduction of a marketing and development levy to cover all businesses in the Robinvale Area including agricultural and manufacturing operations, as the key means to undertake an extensive marketing campaign</td>
<td>REBA, SHRCC</td>
<td></td>
</tr>
</tbody>
</table>

Peter McNabb and Associates
9.4 ADDRESSING INFRASTRUCTURE NEEDS

Public and private infrastructure is critical to the success of the Robinvale economy. Without appropriate infrastructure, Robinvale will not have a strong positive image or an economy that realises its potential.

The recommended strategies and actions are:

<table>
<thead>
<tr>
<th>Addressing Infrastructure Needs</th>
<th>Horizon Years</th>
<th>Stakeholders</th>
</tr>
</thead>
<tbody>
<tr>
<td>INITIATIVE</td>
<td>1-5 &gt;5</td>
<td></td>
</tr>
<tr>
<td>1</td>
<td>The Robinvale community in conjunction with Swan Hill Rural City Council and Federal and State Governments seek to ensure that appropriate infrastructure is provided in Robinvale in a timely manner to continue the economic growth of the area.</td>
<td>REBA, SHRCC, State and Federal Government agencies, private</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>ACTION</th>
<th>Horizon Years</th>
<th>Stakeholders</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Provide new and better housing to meet the needs of both middle management professional people and seasonal workers</td>
<td>Housing developers, major horticultural employers, SHRCC,</td>
</tr>
<tr>
<td>2</td>
<td>Encourage more private investment in both low income and higher end housing including from major horticultural employers</td>
<td>Housing developers, major horticultural employers, SHRCC, DHS</td>
</tr>
<tr>
<td>3</td>
<td>Encourage Council investment in housing and/or the provision of land to Government and community organisations (hospital, police, schools,) to provide housing</td>
<td>SHRCC, community organisations</td>
</tr>
<tr>
<td>4</td>
<td>Improve the Education Department’s housing properties in Robinvale to provide more attractive housing for teachers</td>
<td>Victorian Department of Education</td>
</tr>
<tr>
<td>5</td>
<td>Complete the P-12 school so as to attract highly qualified teachers to keep students in Robinvale</td>
<td>Victorian Department of Education</td>
</tr>
<tr>
<td>6</td>
<td>Complete the upgrade to the streetscape in Bromley Road</td>
<td>SHRCC</td>
</tr>
<tr>
<td>7</td>
<td>Develop the Robinvale riverfront precinct</td>
<td>SHRCC, State and Federal Governments, REBA, private</td>
</tr>
<tr>
<td></td>
<td>Robinvale Economic Development Strategy</td>
<td></td>
</tr>
<tr>
<td>---</td>
<td>----------------------------------------</td>
<td>---</td>
</tr>
<tr>
<td>9</td>
<td>Facilitate the establishment of the proposed Family Centre with kindergarten and child care facilities as a community hub</td>
<td>SHRCC, State Government agencies, private investors, community funding campaign</td>
</tr>
<tr>
<td>10</td>
<td>Work to establish a better Robinvale Resource Centre</td>
<td>SHRCC, Centrelink, RDHS</td>
</tr>
<tr>
<td>11</td>
<td>Facilitate the establishment of a credit union in Robinvale</td>
<td>Private investors, REBA</td>
</tr>
<tr>
<td>12</td>
<td>Advocate for the extension of reticulated natural gas into Robinvale</td>
<td>SHRCC, State Government, MRGC</td>
</tr>
<tr>
<td>13</td>
<td>Upgrade and promote the Robinvale Airport</td>
<td>SHRCC, RDV</td>
</tr>
</tbody>
</table>
### 9.5 ENHANCING EDUCATION, SKILLS AND EMPLOYMENT

Education is a key factor in the success of Robinvale’s economic development. Education is an investment in human capital leading to broad economic and social benefits for the Robinvale Area.

The recommended strategies and actions are:

<table>
<thead>
<tr>
<th>INITIATIVE</th>
<th>Horizon Years</th>
<th>Stakeholders</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>SHRCC, REBA, LLEN</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>SHRCC, REBA, LLEN, Local RTO’s</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>ACTION</th>
<th>Horizon Years</th>
<th>Stakeholders</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Sunraysia TAFE, Dookie</td>
<td></td>
</tr>
<tr>
<td>2</td>
<td>DEEWR, Local RTO’s</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>DEEWR, LLEN</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Develop and promote the role of dryland farming workers as a multi-task, highly skilled and full time career position that needs to be paid accordingly</td>
<td>DEEWR, LLEN</td>
</tr>
<tr>
<td>---</td>
<td>-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------</td>
<td>-------------</td>
</tr>
<tr>
<td>5</td>
<td>Develop and extend the semi-skilled workforce in the Robinvale Area</td>
<td>DEEWR, LLEN</td>
</tr>
<tr>
<td>6</td>
<td>Continue to deliver the Pacific Islander Guest Workers Program in the Robinvale Area</td>
<td>DEEWR</td>
</tr>
<tr>
<td>7</td>
<td>Offer and encourage work experience programs throughout the business community in Robinvale</td>
<td>REBA, employers in all industry sectors</td>
</tr>
<tr>
<td>8</td>
<td>Develop a coordinated approach to indigenous employment in Robinvale, with the aim of increasing public and private sector employment of indigenous people</td>
<td>SHRCC EDU, Kinaway-Aboriginal Chamber of Commerce (Vic)</td>
</tr>
</tbody>
</table>
10. IMPLEMENTATION OF THE STRATEGY

Successful implementation of this Strategy requires involvement and commitment from various interests – the business and wider community of the Robinvale Area, developers and investors from outside the area, Swan Hill Rural City Council, Regional, State and Federal Government agencies.

Some of the key stakeholders are:

10.1 Robinvale Euston Business Association

REBA is the current business group responsible for advancing the interests of Robinvale and Euston. Its membership base comes predominately from retail and commercial businesses in the towns. The group meets regularly with Swan Hill Rural City Council to advocate for physical and social infrastructure improvements in Robinvale. REBA also is involved in improving business in the town through measures such as a Shop Local Campaign and participation in marketing and promotional initiatives.

To be effective, the Strategy requires a more expansive and strategic approach from REBA. There is a need for an umbrella business group to be involved in those aspects of the Strategy focusing on expanding and diversifying the agricultural base, attracting new industrial operations to the town and improving the housing arrangements. REBA is the group best placed to take on these roles. However, to work, the group needs to expand its charter and membership base to include the interests of horticultural, dryland farming, manufacturing and housing construction operators. It is recommended that REBA moves in this direction as soon as possible.

10.2 Community Groups

There are many community groups and committees in Robinvale involved in the marketing and promotion of the town, the improvement of school conditions, the upgrade of the Robinvale country market, town beautification projects particularly the upgrade of Bromley Road, enhancement of community assets, and more physical activity in the town through walking programs. These groups are advocating future priorities for the town through the revised Robinvale District Community Plan.

It is important that the work of these groups and the Community Plan project be seen as an integral part of the Strategy. One of the key aims of these groups and their projects is to improve the image and branding of Robinvale. This is critical to the success of the Strategy.

Community groups, therefore, should be used extensively in the implementation of the Strategy. Achievement of key projects may require community campaigns of different sorts, and these community groups are often best placed to make this happen.

10.3 Swan Hill Rural City Council

Swan Hill Rural City Council is a key stakeholder in Robinvale’s economic future because of its engagement with local residents and businesses as well as its provision of key infrastructure and services. The Council has indicated its
commitment to economic development in the municipality through its 2011-2016 Economic Development Strategy adopted in October 2011. The Strategy states that:

“SHRCC will influence investment and business development through:

- Establishing and facilitating business networks
- Being proactive in attracting new investment
- Enhancing existing industry clusters and developing new clusters
- Supporting appropriate business development
- Nurturing entrepreneurialism
- Marketing, promotion and advertising activities

SHRCC will facilitate a positive business environment through:

- Undertaking specific infrastructure and / or development
- Facilitating training and capacity building initiatives
- Providing regulatory, planning and other support to businesses
- Providing business information and support services
- Providing preplanning meetings with potential investors and developers”

This comprehensive approach by Council will apply equally to the implementation of the Strategy.

10.4 Regional, State and Federal Government Agencies

Regional organisations such as the Loddon Mallee Regional Managers Forum and the Murray River Group of Councils (MRGC) are important in advocating collectively for a strengthened and more diversified regional economy, key infrastructure improvements as well as enhanced education and training outcomes. These efforts will continue to have a positive influence on Robinvale’s economic future. The regional groups, therefore, are an important player in the ongoing implementation of the Strategy.

The State Government plays a vital role in the development of the Robinvale economy through the provision of a range of facilities and services such as in planning, education, training, health, safety, and transport. State Government agencies, therefore, will play an important role in the implementation of the Strategy.

Similarly, the Federal Government is a key stakeholder in the development of the Robinvale economy through its water and other environmental policies, and workplace and employment strategies. The implementation of the Strategy will rely on ongoing assistance and support from key Federal Government departments and agencies.

10.5 Operational and Capital Works Budgets

A key focus of the implementation is the achievement of priority allocations in Council, State and Federal Government operational and capital works budgets for major initiatives outlined in the Strategy. The relevant items include:

Peter McNabb and Associates
Robinvale Economic Development Strategy

- Funds from Swan Hill Rural City Council to cover:
  - Ongoing employment of a Robinvale Economic Development and Tourism Projects Officer
  - Completion of the upgrade to the streetscape in Bromley Road
  - Further development of the Robinvale riverfront precinct

- Funds from State Government agencies to cover:
  - Improvement in the Education Department’s housing properties in Robinvale to provide more attractive housing for teachers
  - Completion of the P-12 school so as to attract highly qualified teachers to keep students in Robinvale
  - Assistance with the establishment of a Family Centre in Robinvale with kindergarten and child care facilities as a community hub
  - Investment in low income housing for Robinvale Area workers

- Funds from Federal Government agencies to cover:
  - Continuation of the Pacific Islander Guest Workers Program in the Robinvale area

______________________________
Peter McNabb and Associates
11. MONITORING AND EVALUATION

The Strategy provides a framework of actions for the next five years. In order that it remains relevant to constantly changing socio-demographic and business characteristics, it is important to build into the Strategy an ongoing monitoring and review requirement.

Monitoring and evaluation are important in ensuring that the Robinvale Area is perceived to be sustaining its competitive advantages for existing businesses and as a means of attracting new businesses and investment.

The performance measures below will form the basis of an annual review to be conducted by REBA in association with Council. An evaluation will be undertaken to assess the extent to which the following overall outcomes expected from the Strategy have been achieved:

- Effective delivery of initiatives outlined under the five strategic themes
- Growth in the number of businesses in the Robinvale Area
- Attraction of a high level of new businesses
- Continuous improvement in the export performance of Robinvale Area businesses
- Improved local, regional and State perceptions about the liveability and infrastructure of the Robinvale Area as positive factors towards encouraging further economic growth
- An increasing number of jobs in the Robinvale Area

________________________________________
Peter McNabb and Associates
APPENDIX

Revenue Report

This report shows the gross revenue generated by businesses and organisations in the Robinvale Area.

The total revenue estimate for the Robinvale Area is $490.279 million.
### All Industry Sectors in the Robinvale Area ranked by Revenue

<table>
<thead>
<tr>
<th>Industry Sector</th>
<th>Robinvale Area (Aug 2011)</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agriculture, Forestry &amp; Fishing</td>
<td>$139,775</td>
<td>28.5%</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>$110,156</td>
<td>22.5%</td>
</tr>
<tr>
<td>Construction</td>
<td>$55,632</td>
<td>11.3%</td>
</tr>
<tr>
<td>Rental, Hiring &amp; Real Estate Services</td>
<td>$35,650</td>
<td>7.3%</td>
</tr>
<tr>
<td>Wholesale Trade</td>
<td>$17,307</td>
<td>3.5%</td>
</tr>
<tr>
<td>Transport, Postal &amp; Warehousing</td>
<td>$16,496</td>
<td>3.4%</td>
</tr>
<tr>
<td>Retail Trade</td>
<td>$15,983</td>
<td>3.3%</td>
</tr>
<tr>
<td>Education &amp; Training</td>
<td>$14,630</td>
<td>3.0%</td>
</tr>
<tr>
<td>Health Care &amp; Social Assistance</td>
<td>$12,511</td>
<td>2.6%</td>
</tr>
<tr>
<td>Accommodation &amp; Food Services</td>
<td>$11,470</td>
<td>2.3%</td>
</tr>
<tr>
<td>Administrative &amp; Support Services</td>
<td>$11,452</td>
<td>2.3%</td>
</tr>
<tr>
<td>Financial &amp; Insurance Services</td>
<td>$9,103</td>
<td>1.9%</td>
</tr>
<tr>
<td>Mining</td>
<td>$8,787</td>
<td>1.8%</td>
</tr>
<tr>
<td>Other Services</td>
<td>$8,396</td>
<td>1.7%</td>
</tr>
<tr>
<td>Professional, Scientific &amp; Technical Services</td>
<td>$7,847</td>
<td>1.6%</td>
</tr>
<tr>
<td>Electricity, Gas, Water &amp; Waste Services</td>
<td>$7,285</td>
<td>1.5%</td>
</tr>
<tr>
<td>Public Administration &amp; Safety</td>
<td>$6,081</td>
<td>1.2%</td>
</tr>
<tr>
<td>Arts &amp; Recreation Services</td>
<td>$1,718</td>
<td>0.4%</td>
</tr>
<tr>
<td>Information Media &amp; Telecommunications</td>
<td>$0,000</td>
<td>0.0%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$490,279</strong></td>
<td>100.0%</td>
</tr>
</tbody>
</table>

---

Peter McNabb and Associates

Confirmed 17 July 2012………………………………Chairperson……………………………………………
Employment Report

This report shows the number of employees whose place of work is located within the Robinvale Area.

The total employment estimate for the Robinvale Area is 1,828 jobs.
### All Industry Sectors in the Robinvale Area ranked by Employment

<table>
<thead>
<tr>
<th>Industry Sector</th>
<th>Robinvale Area (Aug 2011)</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Jobs</td>
</tr>
<tr>
<td>Agriculture, Forestry &amp; Fishing</td>
<td>714</td>
</tr>
<tr>
<td>Retail Trade</td>
<td>164</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>139</td>
</tr>
<tr>
<td>Education &amp; Training</td>
<td>133</td>
</tr>
<tr>
<td>Health Care &amp; Social Assistance</td>
<td>120</td>
</tr>
<tr>
<td>Construction</td>
<td>115</td>
</tr>
<tr>
<td>Accommodation &amp; Food Services</td>
<td>91</td>
</tr>
<tr>
<td>Transport, Postal &amp; Warehousing</td>
<td>71</td>
</tr>
<tr>
<td>Administrative &amp; Support Services</td>
<td>55</td>
</tr>
<tr>
<td>Other Services</td>
<td>49</td>
</tr>
<tr>
<td>Wholesale Trade</td>
<td>48</td>
</tr>
<tr>
<td>Public Administration &amp; Safety</td>
<td>36</td>
</tr>
<tr>
<td>Professional, Scientific &amp; Technical Services</td>
<td>32</td>
</tr>
<tr>
<td>Financial &amp; Insurance Services</td>
<td>19</td>
</tr>
<tr>
<td>Electricity, Gas, Water &amp; Waste Services</td>
<td>15</td>
</tr>
<tr>
<td>Arts &amp; Recreation Services</td>
<td>12</td>
</tr>
<tr>
<td>Rental, Hiring &amp; Real Estate Services</td>
<td>9</td>
</tr>
<tr>
<td>Mining</td>
<td>6</td>
</tr>
<tr>
<td>Information Media &amp; Telecommunications</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1,828</strong></td>
</tr>
</tbody>
</table>
This report shows the number of employees whose place of work is located within the Robinvale Area.

The total employment estimate for the Robinvale Area is 1,828 jobs.
### All Industry Sectors in the Robinvale Area ranked by Employment

<table>
<thead>
<tr>
<th>Industry Sector</th>
<th>Robinvale Area (Aug 2011)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agriculture, Forestry &amp; Fishing</td>
<td>714</td>
</tr>
<tr>
<td>Retail Trade</td>
<td>164</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>139</td>
</tr>
<tr>
<td>Education &amp; Training</td>
<td>133</td>
</tr>
<tr>
<td>Health Care &amp; Social Assistance</td>
<td>120</td>
</tr>
<tr>
<td>Construction</td>
<td>115</td>
</tr>
<tr>
<td>Accommodation &amp; Food Services</td>
<td>91</td>
</tr>
<tr>
<td>Transport, Postal &amp; Warehousing</td>
<td>71</td>
</tr>
<tr>
<td>Administrative &amp; Support Services</td>
<td>55</td>
</tr>
<tr>
<td>Other Services</td>
<td>49</td>
</tr>
<tr>
<td>Wholesale Trade</td>
<td>48</td>
</tr>
<tr>
<td>Public Administration &amp; Safety</td>
<td>36</td>
</tr>
<tr>
<td>Professional, Scientific &amp; Technical Services</td>
<td>32</td>
</tr>
<tr>
<td>Financial &amp; Insurance Services</td>
<td>19</td>
</tr>
<tr>
<td>Electricity, Gas, Water &amp; Waste Services</td>
<td>15</td>
</tr>
<tr>
<td>Arts &amp; Recreation Services</td>
<td>12</td>
</tr>
<tr>
<td>Rental, Hiring &amp; Real Estate Services</td>
<td>9</td>
</tr>
<tr>
<td>Mining</td>
<td>6</td>
</tr>
<tr>
<td>Information Media &amp; Telecommunications</td>
<td>0</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1,828</strong></td>
</tr>
</tbody>
</table>

---

Peter McNabb and Associates

Confirmed 17 July 2012…………………………Chairperson…………………………………………
Local Sales Report

This report shows the goods and services produced in the Robinvale Area that are sold to local industry sectors as input into production and for value-adding.

The total local sales estimate for the Robinvale Area is $95.749 million.
### All Industry Sectors in the Robinvale Area ranked by Local Sales

<table>
<thead>
<tr>
<th>Industry Sector</th>
<th>Robinvale Area (Aug 2011)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agriculture, Forestry &amp; Fishing</td>
<td>$18,479 19.3 %</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>$14,666 15.3 %</td>
</tr>
<tr>
<td>Construction</td>
<td>$11,253 11.8 %</td>
</tr>
<tr>
<td>Transport, Postal &amp; Warehousing</td>
<td>$9,601 10.0 %</td>
</tr>
<tr>
<td>Wholesale Trade</td>
<td>$7,617 8.0 %</td>
</tr>
<tr>
<td>Administrative &amp; Support Services</td>
<td>$7,138 7.5 %</td>
</tr>
<tr>
<td>Professional, Scientific &amp; Technical Services</td>
<td>$6,147 6.4 %</td>
</tr>
<tr>
<td>Financial &amp; Insurance Services</td>
<td>$5,100 5.3 %</td>
</tr>
<tr>
<td>Electricity, Gas, Water &amp; Waste Services</td>
<td>$3,750 3.9 %</td>
</tr>
<tr>
<td>Retail Trade</td>
<td>$3,247 3.4 %</td>
</tr>
<tr>
<td>Other Services</td>
<td>$2,234 2.3 %</td>
</tr>
<tr>
<td>Rental, Hiring &amp; Real Estate Services</td>
<td>$2,185 2.3 %</td>
</tr>
<tr>
<td>Accommodation &amp; Food Services</td>
<td>$2,139 2.2 %</td>
</tr>
<tr>
<td>Public Administration &amp; Safety</td>
<td>$0,968 1.0 %</td>
</tr>
<tr>
<td>Education &amp; Training</td>
<td>$0,671 0.7 %</td>
</tr>
<tr>
<td>Mining</td>
<td>$0,235 0.2 %</td>
</tr>
<tr>
<td>Arts &amp; Recreation Services</td>
<td>$0,183 0.2 %</td>
</tr>
<tr>
<td>Health Care &amp; Social Assistance</td>
<td>$0,136 0.1 %</td>
</tr>
<tr>
<td>Information Media &amp; Telecommunications</td>
<td>$0,000 0.0 %</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$95,749 100.0 %</strong></td>
</tr>
</tbody>
</table>

---

Peter McNabb and Associates
Robinvale Economic Development Strategy

Exports Report

This report shows the goods and services produced by industry sectors in the Robinvale Area that are sold to consumers, businesses, and governments based outside the Area’s boundaries.

The total export estimate for the Robinvale Area is $251.913 million.
## All Industry Sectors in the Robinvale Area ranked by Regional Exports

<table>
<thead>
<tr>
<th>Industry Sector</th>
<th>Robinvale Area (Aug 2011)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agriculture, Forestry &amp; Fishing</td>
<td>$118.947</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>$64.025</td>
</tr>
<tr>
<td>Construction</td>
<td>$22.621</td>
</tr>
<tr>
<td>Mining</td>
<td>$8.419</td>
</tr>
<tr>
<td>Administrative &amp; Support Services</td>
<td>$3.615</td>
</tr>
<tr>
<td>Transport, Postal &amp; Warehousing</td>
<td>$3.346</td>
</tr>
<tr>
<td>Wholesale Trade</td>
<td>$3.040</td>
</tr>
<tr>
<td>Other Services</td>
<td>$1.518</td>
</tr>
<tr>
<td>Electricity, Gas, Water &amp; Waste Services</td>
<td>$1.513</td>
</tr>
<tr>
<td>Education &amp; Training</td>
<td>$1.489</td>
</tr>
<tr>
<td>Accommodation &amp; Food Services</td>
<td>$0.983</td>
</tr>
<tr>
<td>Retail Trade</td>
<td>$0.631</td>
</tr>
<tr>
<td>Financial &amp; Insurance Services</td>
<td>$0.609</td>
</tr>
<tr>
<td>Professional, Scientific &amp; Technical Services</td>
<td>$0.548</td>
</tr>
<tr>
<td>Rental, Hiring &amp; Real Estate Services</td>
<td>$0.239</td>
</tr>
<tr>
<td>Health Care &amp; Social Assistance</td>
<td>$0.196</td>
</tr>
<tr>
<td>Arts &amp; Recreation Services</td>
<td>$0.169</td>
</tr>
<tr>
<td>Public Administration &amp; Safety</td>
<td>$0.007</td>
</tr>
<tr>
<td>Information Media &amp; Telecommunications</td>
<td>$0.000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$251.913</strong></td>
</tr>
</tbody>
</table>

- 128 -
This report shows the goods and services produced by industry sectors in Robinvale Area that are sold to consumers, businesses, and governments based outside the boundaries of the Area.

The total export estimate for the Robinvale Area is $251.913 million.
### All Industry Sectors in the Robinvale Area ranked by Exports

<table>
<thead>
<tr>
<th>Industry Sector</th>
<th>Robinvale Area (Aug 2011)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agriculture, Forestry &amp; Fishing</td>
<td>$118.947</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>$64.025</td>
</tr>
<tr>
<td>Construction</td>
<td>$22.621</td>
</tr>
<tr>
<td>Mining</td>
<td>$8.419</td>
</tr>
<tr>
<td>Administrative &amp; Support Services</td>
<td>$3.615</td>
</tr>
<tr>
<td>Transport, Postal &amp; Warehousing</td>
<td>$3.346</td>
</tr>
<tr>
<td>Wholesale Trade</td>
<td>$3.040</td>
</tr>
<tr>
<td>Other Services</td>
<td>$1.518</td>
</tr>
<tr>
<td>Electricity, Gas, Water &amp; Waste Services</td>
<td>$1.513</td>
</tr>
<tr>
<td>Education &amp; Training</td>
<td>$1.489</td>
</tr>
<tr>
<td>Accommodation &amp; Food Services</td>
<td>$0.983</td>
</tr>
<tr>
<td>Retail Trade</td>
<td>$0.631</td>
</tr>
<tr>
<td>Financial &amp; Insurance Services</td>
<td>$0.609</td>
</tr>
<tr>
<td>Professional, Scientific &amp; Technical Services</td>
<td>$0.548</td>
</tr>
<tr>
<td>Rental, Hiring &amp; Real Estate Services</td>
<td>$0.239</td>
</tr>
<tr>
<td>Health Care &amp; Social Assistance</td>
<td>$0.196</td>
</tr>
<tr>
<td>Arts &amp; Recreation Services</td>
<td>$0.169</td>
</tr>
<tr>
<td>Public Administration &amp; Safety</td>
<td>$0.007</td>
</tr>
<tr>
<td>Information Media &amp; Telecommunications</td>
<td>$0.000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$251.913</strong></td>
</tr>
</tbody>
</table>

---

Peter McNabb and Associates

Confirmed 17 July 2012…………………………..Chairperson…………………………………………
This report shows the intermediate goods and services that are imported into the Robinvale Area by industry sectors.

The total import estimate for Robinvale Area is $190.174 million.
### All Industry Sectors in the Robinvale Area ranked by Imports

<table>
<thead>
<tr>
<th>Industry Sector</th>
<th>Robinvale Area (Aug 2011)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Manufacturing</td>
<td>$62,673</td>
</tr>
<tr>
<td>Agriculture, Forestry &amp; Fishing</td>
<td>$52,249</td>
</tr>
<tr>
<td>Construction</td>
<td>$24,681</td>
</tr>
<tr>
<td>Wholesale Trade</td>
<td>$6,723</td>
</tr>
<tr>
<td>Rental, Hiring &amp; Real Estate Services</td>
<td>$5,789</td>
</tr>
<tr>
<td>Transport, Postal &amp; Warehousing</td>
<td>$5,771</td>
</tr>
<tr>
<td>Retail Trade</td>
<td>$4,435</td>
</tr>
<tr>
<td>Accommodation &amp; Food Services</td>
<td>$4,432</td>
</tr>
<tr>
<td>Administrative &amp; Support Services</td>
<td>$3,601</td>
</tr>
<tr>
<td>Mining</td>
<td>$3,295</td>
</tr>
<tr>
<td>Professional, Scientific &amp; Technical Services</td>
<td>$2,900</td>
</tr>
<tr>
<td>Financial &amp; Insurance Services</td>
<td>$2,548</td>
</tr>
<tr>
<td>Education &amp; Training</td>
<td>$2,447</td>
</tr>
<tr>
<td>Other Services</td>
<td>$2,370</td>
</tr>
<tr>
<td>Electricity, Gas, Water &amp; Waste Services</td>
<td>$2,287</td>
</tr>
<tr>
<td>Health Care &amp; Social Assistance</td>
<td>$1,830</td>
</tr>
<tr>
<td>Public Administration &amp; Safety</td>
<td>$1,507</td>
</tr>
<tr>
<td>Arts &amp; Recreation Services</td>
<td>$0,636</td>
</tr>
<tr>
<td>Information Media &amp; Telecommunications</td>
<td>$0,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$190,174</strong></td>
</tr>
</tbody>
</table>

- 132 -
Value Added Report

This report shows the value that is added by industry sectors in the Robinvale Area to intermediate inputs.

The total value-added estimate for the Robinvale Area is $204.355 million.
All Industry Sectors in the Robinvale Area ranked by Value-Added

<table>
<thead>
<tr>
<th>Industry Sector</th>
<th>Robinvale Area (Aug 2011)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agriculture, Forestry &amp; Fishing</td>
<td>$55.47b</td>
</tr>
<tr>
<td>Rental, Hiring &amp; Real Estate Services</td>
<td>$26.267</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>$24.351</td>
</tr>
<tr>
<td>Construction</td>
<td>$15.551</td>
</tr>
<tr>
<td>Education &amp; Training</td>
<td>$10.919</td>
</tr>
<tr>
<td>Health Care &amp; Social Assistance</td>
<td>$9.745</td>
</tr>
<tr>
<td>Retail Trade</td>
<td>$8.906</td>
</tr>
<tr>
<td>Transport, Postal &amp; Warehousing</td>
<td>$7.838</td>
</tr>
<tr>
<td>Wholesale Trade</td>
<td>$7.664</td>
</tr>
<tr>
<td>Financial &amp; Insurance Services</td>
<td>$6.146</td>
</tr>
<tr>
<td>Administrative &amp; Support Services</td>
<td>$5.719</td>
</tr>
<tr>
<td>Accommodation &amp; Food Services</td>
<td>$4.816</td>
</tr>
<tr>
<td>Mining</td>
<td>$4.800</td>
</tr>
<tr>
<td>Other Services</td>
<td>$4.644</td>
</tr>
<tr>
<td>Public Administration &amp; Safety</td>
<td>$3.734</td>
</tr>
<tr>
<td>Electricity, Gas, Water &amp; Waste Services</td>
<td>$3.730</td>
</tr>
<tr>
<td>Professional, Scientific &amp; Technical Services</td>
<td>$3.395</td>
</tr>
<tr>
<td>Arts &amp; Recreation Services</td>
<td>$0.654</td>
</tr>
<tr>
<td>Information Media &amp; Telecommunications</td>
<td>$0.000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$204.355</strong></td>
</tr>
</tbody>
</table>

Peter McNabb and Associates
Robinvale Economic Development Strategy

Key Drivers Report

The industry sectors that are the key drivers of the Robinvale Area's economy in terms of exports, employment, value-added and local expenditure on goods and services (backward linkages) are detailed below:

<table>
<thead>
<tr>
<th>Industry Sectors</th>
<th>Backward Linkages</th>
<th>Exports</th>
<th>Employment</th>
<th>Value-Added</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agriculture, Forestry &amp; Fishing</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td>4</td>
</tr>
<tr>
<td>Mining</td>
<td>✓</td>
<td></td>
<td></td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td>4</td>
</tr>
<tr>
<td>Electricity, Gas, Water &amp; Waste Services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>Construction</td>
<td>✓</td>
<td>✓</td>
<td>✓</td>
<td></td>
<td>3</td>
</tr>
<tr>
<td>Wholesale Trade</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>Retail Trade</td>
<td>✓</td>
<td></td>
<td></td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>Accommodation &amp; Food Services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>Transport, Postal &amp; Warehousing</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>Information Media &amp; Telecommunications</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>Financial &amp; Insurance Services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>Rental, Hiring &amp; Real Estate Services</td>
<td></td>
<td></td>
<td>✓</td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>Professional, Scientific &amp; Technical Services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>Administrative &amp; Support Services</td>
<td>✓</td>
<td></td>
<td>✓</td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>Public Administration &amp; Safety</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
<tr>
<td>Education &amp; Training</td>
<td>✓</td>
<td>✓</td>
<td></td>
<td></td>
<td>2</td>
</tr>
<tr>
<td>Health Care &amp; Social Assistance</td>
<td>✓</td>
<td></td>
<td></td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>Arts &amp; Recreation Services</td>
<td>✓</td>
<td></td>
<td></td>
<td></td>
<td>1</td>
</tr>
<tr>
<td>Other Services</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>0</td>
</tr>
</tbody>
</table>

The industry sectors above which correspond to a ✓ in the table above are amongst the top 5 (of 19 sectors) contributors to economic activity in the Robinvale Area in relation to backward linkages, exports, employment, and value-added.


**Robinvale Economic Development Strategy**

**Value-Added** - represents the marginal economic value that is added by each industry sector in a defined area. Value-Added is calculated by subtracting local expenditure and expenditure on area imports from the output generated by an industry sector. Value-Added by industry sector is the major element in the calculation of Gross Product.

**Employment** - the key social outcome of economy development; employment data represents the number of people employed by businesses/organisations in each of the industry sectors in the Robinvale Area.

**Exports** - represents the value of goods and services exported outside of the Robinvale Area that have been generated by local businesses / organisations. Another way of defining exports is as an inflow of money into the area, i.e. motels have an inflow of money from people who live outside the area’s boundaries thus they are earning export equivalent dollars.

**Backward Linkages** - details the industry sectors which spend the most on locally sourced intermediate goods and services per dollar of output. These industry sectors may not necessarily make the largest contributions to the area’s economy at present however due to well developed local supply chains these sectors have a significant capacity to deliver broad based economic benefits for the area.

Across these measures of economic activity the key drivers of the Robinvale Area’s economy, in descending order from most significant, are:

<table>
<thead>
<tr>
<th>Industry Sectors</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agriculture, Forestry &amp; Fishing</td>
<td>4</td>
</tr>
<tr>
<td>Manufacturing</td>
<td>4</td>
</tr>
<tr>
<td>Construction</td>
<td>3</td>
</tr>
<tr>
<td>Education &amp; Training</td>
<td>2</td>
</tr>
<tr>
<td>Mining</td>
<td>1</td>
</tr>
<tr>
<td>Health Care &amp; Social Assistance</td>
<td>1</td>
</tr>
<tr>
<td>Rental, Hiring &amp; Real Estate Services</td>
<td>1</td>
</tr>
<tr>
<td>Retail Trade</td>
<td>1</td>
</tr>
<tr>
<td>Professional, Scientific &amp; Technical Services</td>
<td>1</td>
</tr>
<tr>
<td>Administrative &amp; Support Services</td>
<td>1</td>
</tr>
<tr>
<td>Arts &amp; Recreation Services</td>
<td>1</td>
</tr>
<tr>
<td>Financial &amp; Insurance Services</td>
<td>0</td>
</tr>
<tr>
<td>Information Media &amp; Telecommunications</td>
<td>0</td>
</tr>
<tr>
<td>Electricity, Gas, Water &amp; Waste Services</td>
<td>0</td>
</tr>
<tr>
<td>Transport, Postal &amp; Warehousing</td>
<td>0</td>
</tr>
<tr>
<td>Accommodation &amp; Food Services</td>
<td>0</td>
</tr>
<tr>
<td>Public Administration &amp; Safety</td>
<td>0</td>
</tr>
<tr>
<td>Other Services</td>
<td>0</td>
</tr>
<tr>
<td>Wholesale Trade</td>
<td>0</td>
</tr>
</tbody>
</table>

---

Peter McNabb and Associates

Confirmed 17 July 2012…………………………Chairperson…………………………………………..
The major key driving sectors in the Robinvale Area have been identified as:

- Agriculture, Forestry & Fishing
- Manufacturing
The Gross Product for the Robinvale Area was calculated using the Expenditure method.

GP is the total value of final goods and services produced in the area over the period of one year. As can be seen from the table, this includes exports but subtracts imports.

GRP can be measured by adding up all forms of final expenditure

- consumption by households
- consumption by governments
- additions or increases to assets (minus disposals)
- exports (minus imports)

This calculation does not include intermediate expenditure as this would lead to double counting (the wheat and flour in a loaf of bread).

<table>
<thead>
<tr>
<th>GP Expenditure Method</th>
<th>$M</th>
</tr>
</thead>
<tbody>
<tr>
<td>Household Consumption</td>
<td>205.421</td>
</tr>
<tr>
<td>Government Consumption</td>
<td>57.773</td>
</tr>
<tr>
<td>Private Gross Fixed Capital Expenditure</td>
<td>81.316</td>
</tr>
<tr>
<td>Public Gross Fixed Capital Expenditure</td>
<td>16.079</td>
</tr>
<tr>
<td>Gross Expenses</td>
<td>360.589</td>
</tr>
<tr>
<td>plus Exports</td>
<td>252.821</td>
</tr>
<tr>
<td>minus Domestic Imports</td>
<td>-349.622</td>
</tr>
<tr>
<td>minus Overseas Imports</td>
<td>-37.691</td>
</tr>
<tr>
<td>Gross Product for the Area</td>
<td>226.098</td>
</tr>
<tr>
<td>Population</td>
<td>4,986</td>
</tr>
<tr>
<td>Per Capita GP ($'000)</td>
<td>45,347</td>
</tr>
</tbody>
</table>

Peter McNabb and Associates
### Figure 9 Comparison of Median Sales Prices by Town

<table>
<thead>
<tr>
<th>Town</th>
<th>Distance From Melbourne</th>
<th>Median Residential Sales Price $ 000’s</th>
<th>Growth P.A. 1998-2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Echuca</td>
<td>228km</td>
<td>$125 $135 $175 $225 $250 $255</td>
<td>7.4%</td>
</tr>
<tr>
<td>Cobram</td>
<td>262km</td>
<td>$102 $119 $132.8 $174 $210 $225</td>
<td>8.2%</td>
</tr>
<tr>
<td>Cohuna</td>
<td>286km</td>
<td>$85  $75  $81  $125 $145 $144.5</td>
<td>5.4%</td>
</tr>
<tr>
<td>Kerang</td>
<td>290km</td>
<td>$68  $75  $74.5 $110 $158 $145</td>
<td>7.7%</td>
</tr>
<tr>
<td>Yarrawon</td>
<td>294km</td>
<td>$109 $120 $153 $245 $260 $275</td>
<td>9.7%</td>
</tr>
<tr>
<td>Wodonga</td>
<td>327km</td>
<td>$111.3 $119 $154 $232 $253 $250</td>
<td>8.4%</td>
</tr>
<tr>
<td>Swan Hill</td>
<td>348km</td>
<td>$88.3 $109 $135 $171.5 $210 $215</td>
<td>9.3%</td>
</tr>
<tr>
<td>Robinvale</td>
<td>483km</td>
<td>$84  $76.75 $115 $130 $140 $185</td>
<td>8.2%</td>
</tr>
<tr>
<td>Mildura</td>
<td>547km</td>
<td>$120 $120 $155.8 $185.5 $200 $200</td>
<td>7.2%</td>
</tr>
</tbody>
</table>

Source: Department of Sustainability and Environment - A Guide to Property Prices 2009

### Figure 10 Comparison of Median Rental Prices per Week by Town

<table>
<thead>
<tr>
<th>Location</th>
<th>Median Rent</th>
</tr>
</thead>
<tbody>
<tr>
<td>Swan Hill</td>
<td>$220</td>
</tr>
<tr>
<td>Robinvale</td>
<td>$190</td>
</tr>
<tr>
<td>Bendigo</td>
<td>$290</td>
</tr>
<tr>
<td>Mildura</td>
<td>$235</td>
</tr>
<tr>
<td>Echuca</td>
<td>$260</td>
</tr>
<tr>
<td>Melbourne</td>
<td>$520</td>
</tr>
</tbody>
</table>

Source: Based on average rent per house with three bedrooms.

---

Peter McNabb and Associates

Confirmed 17 July 2012…………………………Chairperson…………………………………………...
B.12.73 SOUTH WEST DEVELOPMENT PRECINCT DEVELOPMENT CONTRIBUTION PLAN & SWAN HILL RESIDENTIAL STRATEGY REVIEW

Source: Procedural
Department: Development and Planning
File Number: 73-11-08

Summary

This report proposes timelines for completion of both the South West Development Precinct Development Contribution Plan and the Swan Hill Residential Strategy Review.

Endorsement of the proposed timelines is sought in order to progress the completion of the above mentioned items.

Council Plan Strategy Addressed

Infrastructure - Council seeks to ensure appropriate infrastructure to continue our economic growth

Recommendations

It is recommended that Council:

1. Endorse the draft timelines as outlined below:
   
   (a) Draft Residential Strategy, draft South West Development Contribution Plan and draft Section 173 Agreement to be presented to Council Assembly – Tuesday 17 July 2012
   
   (b) South West Development Precinct Landowners meeting to review the revised draft Development Contribution Plan – Thursday 19 July 2012
   
   (c) Public Consultation for the draft Swan Hill Residential Strategy Review from Monday 23 July to Tuesday 7 August 2012
   
   (d) Council report seeking adoption of Swan Hill Residential Strategy Review Council meeting on Tuesday 21 August 2012
   
   (e) Pending successful completion of the above actions proceed with Council report determining whether or not to exhibit the draft South West Development Contribution Plan – Council meeting on Tuesday 21 August 2012

Confirmed 17 July 2012..............................Chairperson.................................................................
Policy Implications

Nil

Financial and Resource Implications

A total of $4,000 has been expended in order to complete the peer review and to recalculate the charges within the draft DCP. In addition, approximately $8,000 will be required to revise the draft DCP. These funds are provided for within the existing Planning budget allocation of $17,000.

The Swan Hill Residential Strategy Review will progress within the existing Planning budget allocation.

Triple Bottom Line Impact

Nil

Background

South West Development Contribution Plan

The draft DCP 2009, requires revision, pending a commercially viable drainage solution.

Over recent months, Council officers have been working with James Golsworthy Consulting, who represents landowners with a combined land area in excess of some 60 per cent of the precinct, in order to determine a suitable alternative drainage solution.

This work has involved a review of the drainage proposal. The proposal has been assessed by Council’s Infrastructure Directorate and has also undergone a peer review from SGS Planning and Economics (who completed the original draft DCP).

As a result of the revised drainage proposal, some changes to zoning ratios are proposed and the impact of this is being assessed as part of the review of the draft DCP and the draft Residential Development Strategy Review.

The impact on the costings is also being determined as part of the review. It is expected that a Section 173 Agreement will be considered to mitigate Council’s exposure to risk in relation to the provision of infrastructure.

Swan Hill Residential Strategy Review

The Swan Hill Residential Strategy Review has been on hold pending the completion of the revised draft DCP. The two processes are intrinsically linked as the decision...
around future development of the South West Precinct must be considered as part of the Review.

**Issues**

It is necessary to resolve the future of the South West Development Precinct in order to complete the Swan Hill Residential Strategy Review.

**Consultation**

Consultation will take place as outlined through the recommended timelines contained within this report.

**Options**

Council may decide for or against proceeding in accordance with the recommended timelines.

**Conclusion**

It is critical that Council progresses to an outcome for both the South West Development Precinct and the Swan Hill Residential Strategy Review as this will determine the strategic direction for residential development in Swan Hill.

The recommended actions will enable Council Officers to provide fully informed options at the August Council meeting for Council to make a well considered decision on both the Swan Hill Residential Strategy and the South West Development Precinct DCP.

**Attachments**

Nil.

Councillor Croft left the meeting at 8.07pm.

31/12 Resolved

MOVED Councillor Cruickshank

That Council:

1. **Endorse the draft timelines as outlined below:**

   (a) Draft Residential Strategy, draft South West Development Contribution Plan and draft Section 173 Agreement to be presented to Council Assembly – Tuesday 17 July 2012

Confirmed 17 July 2012…………………………Chairperson…………………………………………
(b) South West Development Precinct Landowners meeting to review the revised draft Development Contribution Plan – Thursday 19 July 2012

(c) Public Consultation for the draft Swan Hill Residential Strategy Review from Monday 23 July to Tuesday 7 August 2012

(d) Council report seeking adoption of Swan Hill Residential Strategy Review Council meeting on Tuesday 21 August 2012

(e) Pending successful completion of the above actions proceed with Council report determining whether or not to exhibit the draft South West Development Contribution Plan – Council meeting on Tuesday 21 August 2012

SECONDED Councillor Jennings

The Motion was put and CARRIED

Councillor Croft returned to the meeting at 8.26pm and was informed of the decision.
B.12.74 SKILLED MIGRATION PROGRAM

Source: Procedural
Department: Development and Planning
File Number: 33-05-14

Summary

The Swan Hill Rural City Council’s Skilled Migration Program supports businesses to attract and retain skilled migrants to address critical skills shortages.

Funded by the Department of Business and Innovation, the Skilled Migration Program also provides duties of the Regional Certifying Body for the Swan Hill Rural City Council.

Transitional funding to 30 June 2013 is on offer, provided Council agrees to put in place sustainable arrangements to continue providing the service of the Regional Certification Body over the long term. To make this sustainable it is anticipated that a fee for service will be introduced. The Department of Immigration is expected to set a standard fee on this service.

Council Plan Strategy Addressed

Employment - Council will encourage and support local employment opportunities

Recommendations

It is recommended that Council:

1. Endorse the acceptance of transitional funding through to 30 June 2013 for the continued provision of the Skilled Migration Program

2. Note the Department of Immigration is expected to set a fee for the regional certification service.

Policy Implications

Nil

Financial and Resource Implications

The transitional funding will provide for the employment of an officer (0.6 EFT) through to 30 June 2013.
Triple Bottom Line Impact

Positive economic and social benefits through the fulfilment of critical skills shortages within the region.

Background

The Swan Hill Rural City Council Skilled Migration program is part of a state-wide Regional Skilled Migration program which is funded by the Department of Business and Innovation (DBI).

The current program is scheduled to cease on 29 June 2012. This program addresses critical skills shortages across the Swan Hill Rural City municipality. Since 2008 the program has successfully placed over 150 skilled workers into positions that could not be filled from the local employment market.

An offer of transitional funding to 30 June 2013 which is equivalent to one officer (0.6 EFT) has been proposed from the Minister for Employment and Industrial Relations the Hon Richard Dalla-Riva MLC.

This funding is subject to Council fulfilling the role of the Regional Certifying Body and putting in place arrangements that sustain the role when the DBI funding ceases on 30 June 2013. To make this sustainable it is recommended that a fee for service be introduced. The Department of Immigration is expected to set a standard fee on this service.

Swan Hill Rural City Council is one of three regional areas which already fulfils the role of the Regional Certifying Body. To date, this service has been provided at no cost.

A fee for service model is used by other agencies and the adoption of a fee-for-service would ensure the sustainability of the program beyond 30 June 2013.

To encourage growth and employment opportunities, the Swan Hill Rural City Council agreed to undertake the role as the Regional Certifying Body for the municipality in 2007 at no cost to Council.

The role of the Regional Certifying Body is to provide the Department of Immigration and Citizenship with a regional perspective on the need to fill a skilled vacancy for the Regional Sponsored Migration Scheme Visa. Whilst the certification was not part of the Skilled Migration funding requirements from Department of Business Innovation, the two roles went ‘hand in hand’ cumulating with positive results for the region.

Over the past 12 months, the Swan Hill Rural City Council Skilled Migration program has certified over 100 Regional Sponsorships, contributing to over 200 people relocating or making Swan Hill Municipality their new home.
**Issues**

Nil

**Consultation**

Nil

**Options**

Council is asked to endorse acceptance of the transitional funding through to 30 June 2013.

**Conclusion**

It is recommended that Swan Hill Rural City Council accept the offer of transitional funding through to 30 June 2013 for the Skilled Migration Program.

**Attachments**

Nil.

32/12 Resolved

MOVED Councillor Jennings

That Council:

1. Endorse the acceptance of transitional funding through to 30 June 2013 for the continued provision of the Skilled Migration Program

2. Note the Department of Immigration is expected to set a fee for the regional certification service.

3. That as a matter of urgency Council commence the negotiations required with the Federal Government with the view of trying to secure funding beyond 2013.

SECONDED Councillor McPhee

The Motion was put and CARRIED

Confirmed 17 July 2012..................................Chairperson.................................................
B.12.75 MONTHLY BUILDING FIGURES FOR MAY 2012

Source: Procedural
Department: Development and Planning
File Number: 13-05-01

Summary
Monthly Building figures for May 2012

Council Plan Strategy Addressed

Developing open community relationships - Council seeks to achieve greater community inclusiveness and understanding of Council’s operations and decisions

Recommendations

It is recommended that Council note the Building figures for May and the Year to Date comparisons as reported.

Policy Implications
Nil

Financial and Resource Implications
Nil

Triple Bottom Line Impact
Nil
Background

May - Comparisons

<table>
<thead>
<tr>
<th>TYPE</th>
<th>2011</th>
<th>2012</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>NO.OF</td>
<td>VALUE</td>
</tr>
<tr>
<td>Dwelling</td>
<td>2</td>
<td>281,150.00</td>
</tr>
<tr>
<td>Dwelling additions</td>
<td>5</td>
<td>172,361.00</td>
</tr>
<tr>
<td>Unit Developments</td>
<td>2 *(4)</td>
<td>757,600.00</td>
</tr>
<tr>
<td>Shops</td>
<td>2</td>
<td>637,407.00</td>
</tr>
<tr>
<td>Offices</td>
<td>0</td>
<td>0.00</td>
</tr>
<tr>
<td>Warehouses</td>
<td>0</td>
<td>0.00</td>
</tr>
<tr>
<td>Factories</td>
<td>2</td>
<td>100,020.00</td>
</tr>
<tr>
<td>Public Buildings</td>
<td>0</td>
<td>0.00</td>
</tr>
<tr>
<td>OutBuildings</td>
<td>13</td>
<td>218,390.00</td>
</tr>
<tr>
<td>Other</td>
<td>5</td>
<td>99,061.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>31</strong></td>
<td><strong>$2,265,989.00</strong></td>
</tr>
</tbody>
</table>

*(  ) denotes total number of Dwelling Units

Year to Date – Comparisons

<table>
<thead>
<tr>
<th>TYPE</th>
<th>1/01/2011 to 31/05/2011</th>
<th>1/01/2012 to 31/05/2012</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>NO.OF</td>
<td>VALUE</td>
</tr>
<tr>
<td>Dwelling</td>
<td>26</td>
<td>6,891,464.00</td>
</tr>
<tr>
<td>Dwelling additions</td>
<td>30</td>
<td>556,604.00</td>
</tr>
<tr>
<td>Unit Developments</td>
<td>2 *(4)</td>
<td>757,600.00</td>
</tr>
<tr>
<td>Shops</td>
<td>7</td>
<td>906,407.00</td>
</tr>
<tr>
<td>Offices</td>
<td>2</td>
<td>187,340.00</td>
</tr>
<tr>
<td>Warehouses</td>
<td>4</td>
<td>382,500.00</td>
</tr>
<tr>
<td>Factories</td>
<td>6</td>
<td>270,020.00</td>
</tr>
<tr>
<td>Public Buildings</td>
<td>10</td>
<td>1,045,192.00</td>
</tr>
<tr>
<td>OutBuildings</td>
<td>41</td>
<td>836,520.00</td>
</tr>
<tr>
<td>Other</td>
<td>18</td>
<td>379,186.00</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>146</strong></td>
<td><strong>$12,212,833.00</strong></td>
</tr>
</tbody>
</table>

*(  ) denotes total number of Dwelling Units
Issues
Nil

Consultation
Nil

Options
Nil

Conclusion
Nil

Attachments
Nil.

33/12 Resolved
MOVED Councillor Croft

That Council note the Building figures for May and the Year to Date comparisons as reported.

SECONDED Councillor McPhee

The Motion was put and CARRIED
B.12.76   ROBINVALE ADVANCING COUNTRY TOWNS UPDATE

Source:    Procedural
Department: Community and Cultural Services
File Number: 21-14-05

Summary

This report outlines the Department of Planning and Community Development’s four-year Advancing Country Towns program, currently underway in Robinvale.

The report also outlines the current draft initiatives to be developed and the potential role of Council in relation to projects that will be undertaken. The report is indicative of how Council can assist, and it is important to note that several projects relate to the Robinvale Economic Development Strategy.

Council Plan Strategy Addressed

Building community capacity - Council seeks to connect members of our community and to provide leadership to bring people together to find solutions to community problems

Recommendations

It is recommended that Council:

1. Note the contents of this report.

Policy Implications

Nil.

Financial and Resource Implications

The project is fully funded by the Department of Planning and Community Development, however Council provides a senior staff member and other relevant staff as required to assist with the planning and initiatives.

Triple Bottom Line Impact

The Advancing Country Towns project is intended to provide positive outcomes in all facets of the Robinvale township and surrounds, and all initiatives arising from the project must meet the State Government requirements for social, economic and environmental impacts.
Background

Advancing Country Towns (ACT) aims to revitalise nine communities in regional and rural Victoria through improved coordination of investment in order to enhance prosperity and quality of life. Advancing Country Towns is being led by the Department of Planning and Community Development (DPCD).

This project is a State Government project intended to meet the following objectives:

- To ensure that service systems are adaptive and responsive to local employment, education and skills/training needs
- To identify economic development opportunities to create new prosperity
- To improve coordination of cross-Government investment to better meet strategic local and regional needs
- To minimise duplication and fragmentation of services in order to maximise investment outcomes
- To increase the capacity of regional communities to participate in decision-making and priority-setting activities.

A Strategic Project Manager has been employed by Robinvale District Health Service to oversee and assist with the implementation of projects associated with the four-year project. Mr Glenn Stewart began in the role in September 2011.

Issues

Facilitated key stakeholder focus meetings held in late 2011 and early 2012 have identified the following problems for Advancing Country Towns to attempt to address:

1. A better start for children
   - The difficulty experienced in servicing vulnerable families means their children aged 0-12 yrs don’t get the start they need.

2. More engaged youth
   - The inability of schools, youth and other services to coordinate flexible focused services means many young people fall through the gaps.

3. Breaking the cycle of intergenerational disadvantage
   - The lack of sustained funding for systemic change disempowers the community making it difficult to address inter-generational problems.
   - The indigenous community experience poorer levels of health, economic wellbeing and education than non-indigenous people.

4. Sustainable economic development and investment
   - Changing economic models for the horticultural sector threaten to further undermine the socio-economic balance of the area.
It is the intention that the ACT program will deliver short, medium and long term outcomes through a process led by the State Government and will require the development of critical networks within Robinvale as well as linking with existing networks.

Council will have varying levels of involvement and leadership in these initiatives.

**The initiatives**

There are six initiatives that have been identified for early implementation and approved by the funding body to address the problems highlighted during the early phase of the program:

1. **Fair Start**

   Fair Start will be an intensive, home based education service for vulnerable and isolated families. It will provide education and modelling for families, illustrating the value of play in early pre-school years, and how the skills learned through play provide a platform for later school success.

   A Home Learning Facilitator will work with the families on a weekly basis to teach parents about the importance of play and education for their children, how they can provide opportunities for play throughout the day, ideas for activities, materials that can be used and in some cases how to play with their children.

   Fair Start will form a vital link for vulnerable and isolated families into mainstream services, including playgroup, preschool, Health Services, and in general to enhance their community connections.

   The Fair Start initiative will create a better start for children through equipping and strengthen parents to feel skilled and confident in their role as children’s first educators.

   The Fair Start initiative will be implemented by July 2012 and will have a number of partner organisations who will co-contribute to the initiative.

   *Council’s role is related to the work already being undertaken in Swan Hill with the Children’s Advocate role, funded by Communities for Children, a Commonwealth Government program.*

2. **Super Services**

   The initiative will lead the development of accessible, coordinated and well planned Early Years service structure that will address KPIs relating to better starts for children, and more generally lead to more integrated services in Robinvale where early years services are concerned.
Council’s recommended role will be assisting with potential projects such as a family services hub, with provision of land, multi-use opportunities for existing Council-owned buildings, and generally attempting to find solutions to other linked issues such as childcare shortages.

3. Work and Learning Centre

The Work and Learning Centre is based on an identified successful model which is presently being rolled out across five regions in Victoria. The model uses innovative methods to work with the most disadvantaged job seekers. The centre would work to coordinate the effort of Job Service Providers, industry groups, training providers and government to get a more coordinated approach to disadvantaged job seekers (youth in Robinvale context 15-24).

The centre will also add value to the Flexible Learning Options strategy presently being trialed under the Youth Partnerships initiative at Robinvale P-12 College and the Clontarf Football Academy.

As above, Council may be involved with land provision and facilitating multi-use of facilities. Council is also involved with the Youth Partnerships initiative.

4. Mentors for Students

The Mentors for Students initiative will be based on the successful program run by MMLLEN in 2010. Thirty business and industry mentors will be trained to work with up to three students each. Students will be exposed to industry experts in key skill shortage professions in the region. A facilitator will develop an implementation strategy and recruit the 30 mentors. The facilitator will provide continual support to the initiative and ensure the continuity and delivery of outcomes.

Council already has experience with mentoring programs such as L2P driving license programs, and this will assist the establishment and expansion of similar programs into Robinvale.

5. Governance and Integrated Service Delivery

The Governance and integrated service delivery pilot project will develop partnerships/coalitions/consortia between education providers, and multiple service providers in Robinvale and will indentify an appropriate governance model that will be sustainable in the future.

6. Economic Development Initiatives

This initiative involves the development of a business incubator to support home-based businesses and improved major events facilitation and coordination.
Robinvale is becoming the focus of a number of major event opportunities – Australian Mobile Home convention, proposed regional fishing competition as well as traditional major events such as the Blossom Festival, Triathlon and the Robinvale 80 Ski race. It is recognised that more resources and strategic planning is required to maximise the economic benefit from such events. Work has also recently been done by DSE around the development of an indigenous social enterprise in conservation and land management with Robinvale being one of three sites suggested in North West Victoria.

_Council’s Robinvale Economic Development Strategy is under development and provides an emphasis in this area. It is also likely Council will play a lead role in this initiative as a result of other business development projects already identified such as the Riverfront Masterplan, Investment Attraction policies, Bromley Road precinct planning, and an intermodal transport hub._

Consultation

A Steering Group has been established, which will meet to make high level project decisions as required (approximately three to four times per year). The Steering Group will be supported by local working groups with responsibility for developing project funding proposals, community engagement and local decision making.

The Steering Group is comprised of representatives from DPCD, RDV, DHS, RDHS, DEEWR, DEECD, REBA, SHRCC and MVAC, and may co-opt other members as needed.

Options

This is a procedural report for noting only.

Conclusion

Council has the opportunity to play varying roles in the roll-out of the ACT program during the next 4 years, and this report has outlined some of the various initiatives for likely involvement.

As more detail is forthcoming, this will be directed for Councillor and community information.

Council’s Robinvale Economic Development Strategy has been released to the community for comment, and it is hoped that the two processes complement each other for the benefit of Robinvale.
Attachments
Nil.

34/12 Resolved

MOVED Councillor McPhee

That Council note the contents of this report.

SECONDED Councillor Cruickshank

The Motion was put and CARRIED
B.12.77 CASH BALANCES

Source: Procedural
Department: Corporate Services
File Number: 42-20-02

Summary

This cash balances report is presented for Council’s information. Invested funds and cash held at bank as at 31 May 2012 are compared to forecast cash flow figures and also compared to balances and interest rates obtained for the corresponding twelve month period.

Council Plan Strategy Addressed

**Responsible management of resources** - Council will continually improve the management of its finances, assets, systems and technology to achieve and maintain Best Value in its operations

Recommendations

It is recommended that Council note the contents of this report.

Policy Implications

Nil

Financial and Resource Implications

Expected additional interest income of $50,000.

Triple Bottom Line Impact

Nil

Background

This standard monthly report details Council’s cash position and details of Council’s investment portfolio.

- 156 -

Confirmed 17 July 2012……………………….Chairperson………………………………………………………….
SECTION B - REPORTS

30 April 2012 | 31 May 2012
---|---
Bank Accounts | $125,377 | $319,259
Investments - General | $8,982,354 | $8,594,793
- Specific | $6,346,473 | $6,388,295
Total Cash & Investments | **15,454,204** | **15,302,347**

Cash balances decreased by $151,857 between 30 April 2012 and 31 May 2012. Major movements for the period were:

**Receipts**

<table>
<thead>
<tr>
<th></th>
<th>$</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rates</td>
<td>1,248,236</td>
</tr>
<tr>
<td>DHS SAMS</td>
<td>149,216</td>
</tr>
<tr>
<td>Children Services Grants</td>
<td>61,178</td>
</tr>
<tr>
<td>Community Aged Care Grants</td>
<td>347,059</td>
</tr>
<tr>
<td>Pensioner Rates Reimbursement</td>
<td>91,071</td>
</tr>
<tr>
<td>Grants - Other</td>
<td>55,550</td>
</tr>
<tr>
<td>Grants Commission</td>
<td>1,103,087</td>
</tr>
<tr>
<td>Fees and Charges, Interest and Other</td>
<td>838,625</td>
</tr>
</tbody>
</table>

**Payments**

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Employee Costs</td>
<td>(850,040)</td>
</tr>
<tr>
<td>Suppliers</td>
<td>(3,186,757)</td>
</tr>
<tr>
<td>Other</td>
<td>(9,082)</td>
</tr>
</tbody>
</table>

**Net Cash Movement**

| | $(151,857) |

The current cash balance is $7,187,481 above forecast. Factors contributing to the above forecast balance are:

- Opening cash balance was $2.6M higher than forecast due to a significant value of Capital Works not completed at 30 June 2011 and carried forward to this financial year;
- Grants Commission income is $1.53M less than forecast due to prepayment received in June;
- Receipt of flood response reimbursement which was forecast to be received in 2010/11 of $0.9M;
- Budget funding for the Pioneer Settlement Redevelopment ($1.9M) is yet to be secured;
- Capital Works and Asset Purchases are $7.6M below forecast at the end of May.

Comparable cash and investment figures are $1,333,451 above the corresponding period last year.

Confirmed 17 July 2012…………………………Chairperson………………………………………………………….
The cash position of the municipality is graphically presented as follows:

![Cash Balances at End of Month](chart.png)
## Investments portfolio

<table>
<thead>
<tr>
<th>Maturity Date</th>
<th>Investment Type</th>
<th>Financial Institution</th>
<th>Investment Term (days)</th>
<th>Interest Rate %</th>
<th>Principal Amount $</th>
</tr>
</thead>
<tbody>
<tr>
<td>At Call</td>
<td>At Call Deposit</td>
<td>AA-</td>
<td>At Call</td>
<td>3.65</td>
<td>2,410,000.00</td>
</tr>
<tr>
<td>06/06/2012</td>
<td>Term Deposit</td>
<td>A</td>
<td>155</td>
<td>5.72</td>
<td>1,030,794.79</td>
</tr>
<tr>
<td>14/06/2012</td>
<td>Term Deposit</td>
<td>BBB</td>
<td>92</td>
<td>5.85</td>
<td>1,024,948.11</td>
</tr>
<tr>
<td>20/06/2012</td>
<td>Term Deposit</td>
<td>AA-</td>
<td>125</td>
<td>5.72</td>
<td>1,000,000.00</td>
</tr>
<tr>
<td>02/07/2012</td>
<td>Term Deposit</td>
<td>A-</td>
<td>132</td>
<td>5.75</td>
<td>1,000,000.00</td>
</tr>
<tr>
<td>13/07/2012</td>
<td>Term Deposit</td>
<td>BBB+</td>
<td>178</td>
<td>5.75</td>
<td>1,200,000.00</td>
</tr>
<tr>
<td>17/07/2012</td>
<td>Term Deposit</td>
<td>AA-</td>
<td>147</td>
<td>5.88</td>
<td>1,000,000.00</td>
</tr>
<tr>
<td>07/08/2012</td>
<td>Term Deposit</td>
<td>AA-</td>
<td>90</td>
<td>5.25</td>
<td>1,029,545.20</td>
</tr>
<tr>
<td>15/08/2012</td>
<td>Term Deposit</td>
<td>A+</td>
<td>181</td>
<td>6.00</td>
<td>1,000,000.00</td>
</tr>
<tr>
<td>04/09/2012</td>
<td>Term Deposit</td>
<td>AA-</td>
<td>153</td>
<td>5.68</td>
<td>1,228,984.11</td>
</tr>
<tr>
<td>26/09/2012</td>
<td>Term Deposit</td>
<td>A -</td>
<td>182</td>
<td>5.80</td>
<td>1,031,279.07</td>
</tr>
<tr>
<td>23/10/2012</td>
<td>Term Deposit</td>
<td>AA-</td>
<td>182</td>
<td>5.50</td>
<td>1,013,075.34</td>
</tr>
<tr>
<td>06/11/2012</td>
<td>Term Deposit</td>
<td>AA-</td>
<td>162</td>
<td>5.18</td>
<td>1,014,460.27</td>
</tr>
</tbody>
</table>

### Current market rates

<table>
<thead>
<tr>
<th>Australian Term Deposit Index (%)*</th>
<th>30 days</th>
<th>60 days</th>
<th>90 days</th>
<th>120 days</th>
<th>150 days</th>
<th>180 day</th>
<th>270 days</th>
<th>360 days</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>4.42</td>
<td>4.61</td>
<td>4.95</td>
<td>4.82</td>
<td>4.80</td>
<td>4.92</td>
<td>4.75</td>
<td>4.74</td>
</tr>
</tbody>
</table>

*Source: Termdeposit.com

### Issues

Nil

### Consultation

Not Applicable

### Options

Not Applicable

### Conclusion

This report is presented as a notification of Council cash holdings as at 31 May 2012.

### Attachments

Nil.
35/12 Resolved

MOVED Councillor croft

That Council note the contents of this report.

SECONDED Councillor Cruickshank

The Motion was put and CARRIED
B.12.78 QUARTERLY REVIEW OF FINANCIAL PERFORMANCE AND FINANCIAL POSITION TO 31 MARCH 2012

Source: Procedural
Department: Corporate Services
File Number: 42-20-00

Summary

A review of Council's Financial Performance (income and expenditure) and Financial Position (balance sheet) to the adopted Budget for the nine months to 31 March 2012 has been conducted and the results are summarised in this report.

Council Plan Strategy Addressed

Responsible management of resources - Council will continually improve the management of its finances, assets, systems and technology to achieve and maintain Best Value in its operations

Recommendations

It is recommended that Council note the contents of this report.

Policy Implications

Nil

Financial and Resource Implications

Predicted Rates Determination Surplus of $31,000 ($20,000 better than budget) for the 2011/12 financial year after allowing for an additional $84,000 to be transferred to the unfunded Superannuation Reserve.

Triple Bottom Line Impact

Not relevant to this item.

Background

A summarised statement of Income and Expenditure and a summarised Balance Sheet for the nine months ending 31 March 2012 are included with this report.

Major Variations to date in line items are explained by way of notes to the attached report. It is projected that the current financial year result will be a surplus measured
on a Rates Determination basis marginally above that expected in the 2011/2012 budget.

The predicted surplus assumes on budget completion of Major Projects and an additional allocation of $84,000 to fund Defined Benefits Superannuation Reserve.

Significant forecast variations to Budget include:

<table>
<thead>
<tr>
<th>Revised Forecast Variances</th>
<th>Previous Forecast Variances</th>
</tr>
</thead>
<tbody>
<tr>
<td>Rates Early Payment Discount</td>
<td>$35,000 Unfavourable</td>
</tr>
<tr>
<td>Grants Commission</td>
<td>$42,000 Unfavourable</td>
</tr>
<tr>
<td>Income Grants/Charges received11/12 – expected 10/11</td>
<td>$1,292,000 Favourable</td>
</tr>
<tr>
<td>Workcover costs</td>
<td>$100,000 Favourable</td>
</tr>
<tr>
<td>Reduced Insurance Premiums (net)</td>
<td>$15,000 Favourable</td>
</tr>
<tr>
<td>Rates</td>
<td>$94,000 Unfavourable</td>
</tr>
<tr>
<td>Employee Costs</td>
<td>$198,000 Favourable</td>
</tr>
<tr>
<td>Interest on Investments &amp; Rates</td>
<td>$50,000 Favourable</td>
</tr>
<tr>
<td>Regional Livestock Exchange (net)</td>
<td>$60,000 Favourable</td>
</tr>
<tr>
<td>Pioneer Settlement (net operative result)</td>
<td>$42,000 Unfavourable</td>
</tr>
<tr>
<td>Country Roads &amp; Bridges Grant</td>
<td>$1,000,000 Favourable</td>
</tr>
<tr>
<td>Country Roads &amp; Bridges Expenses</td>
<td>$1,000,000 Unfavourable</td>
</tr>
<tr>
<td>Office Equipment &amp; Consumables</td>
<td>$10,000 Favourable</td>
</tr>
<tr>
<td>User contributions Indoor Sports Facility</td>
<td>$35,000 Unfavourable</td>
</tr>
<tr>
<td>Legal Costs-Freedom of Information</td>
<td>$17,000 Unfavourable</td>
</tr>
<tr>
<td>Parking Fees and Fines</td>
<td>$35,000 Unfavourable</td>
</tr>
<tr>
<td>Transfer to Unfunded Superannuation Reserve</td>
<td>$84,000 Unfavourable</td>
</tr>
<tr>
<td>Chisholm Reserve Business Case</td>
<td>$40,000 Unfavourable</td>
</tr>
<tr>
<td>Additional FDC Income</td>
<td>$30,000 Favourable</td>
</tr>
<tr>
<td>Reduced After School Care Income</td>
<td>$30,000 Unfavourable</td>
</tr>
<tr>
<td>Loan &amp; Leases Costs</td>
<td>$160,000 Unfavourable</td>
</tr>
<tr>
<td>Plant &amp; Fleet operations</td>
<td>$105,000 Favourable</td>
</tr>
<tr>
<td>Capital Works/Projects Savings net</td>
<td>$50,000 Favourable</td>
</tr>
<tr>
<td>Recovering of Flood costs</td>
<td>$55,000 Favourable</td>
</tr>
<tr>
<td>Waste Management Savings</td>
<td>$90,000 Favourable</td>
</tr>
<tr>
<td>Telecommunications costs</td>
<td>$20,000 Unfavourable</td>
</tr>
<tr>
<td>Travel &amp; Conferences</td>
<td>$65,000 Unfavourable</td>
</tr>
<tr>
<td>Other Variances (net)</td>
<td>$27,000 Unfavourable</td>
</tr>
<tr>
<td>Variations to 2011/12 Budget</td>
<td>$1,329,000 Favourable</td>
</tr>
<tr>
<td>Less: Grants owing to Previous Year</td>
<td>$1,309,000 Unfavourable</td>
</tr>
<tr>
<td>Net Variation to 2011/12 Budget</td>
<td>$20,000 Favourable</td>
</tr>
</tbody>
</table>
Issues

The anticipated surplus is subject to operational and major projects income and costs performing as expected over the final six months of the year and no additional call to top up superannuation contributions.

Consultation

Not required for this item. Consultation occurs as part of the Budget Preparation process.

Options

1. Any additional surplus should be transferred to a Reserve to fund possible future superannuation calls.
2. Any surplus could be used to bring forward a capital project.

Conclusion

The forecast result is positive at this early stage in the financial year.

Attachments

1. Statement of Income & Expenditure 6 months ending 31-3-12
2. Summarised Balance Sheet as at 31-3-12

36/12 Resolved

MOVED Councillor Jennings

That Council note the contents of this report.

SECONDED Councillor McPhee

The Motion was put and CARRIED
Attachment 1

Statement of Income & Expenditure 6 months ending 31-3-12

FOR THE 9 MONTHS ENDING 31/03/2012 (INCL. PIONEER SETTLEMENT)

Amounts in $ 000’s

<table>
<thead>
<tr>
<th></th>
<th>Actual Year To Date 31/03/2012</th>
<th>Budget Year To Date 31/03/2012</th>
<th>$ Variance To Budget</th>
<th>% Variance To Budget</th>
<th>Original Annual Budget 2011/12</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td>OPERATING INCOME :-</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Rules, Garbage Charges and Marketing Levy</td>
<td>20,847</td>
<td>21,066</td>
<td>(218)</td>
<td>-1.0%</td>
<td>21,066</td>
<td></td>
</tr>
<tr>
<td>Statutory Fees &amp; Fines</td>
<td>613</td>
<td>710</td>
<td>(97)</td>
<td>-13.6%</td>
<td>933</td>
<td>1</td>
</tr>
<tr>
<td>User Fees</td>
<td>7,171</td>
<td>3,129</td>
<td>4,042</td>
<td>131.1%</td>
<td>4,177</td>
<td></td>
</tr>
<tr>
<td>Grants - Recurrent</td>
<td>8,353</td>
<td>9,377</td>
<td>(1,024)</td>
<td>-7.8%</td>
<td>12,502</td>
<td>2</td>
</tr>
<tr>
<td>Grants - Non-recurrant</td>
<td>5,157</td>
<td>7,129</td>
<td>(1,972)</td>
<td>-27.7%</td>
<td>9,505</td>
<td>3</td>
</tr>
<tr>
<td>Cash Contributions</td>
<td>255</td>
<td>63</td>
<td>192</td>
<td>304.5%</td>
<td>64</td>
<td>4</td>
</tr>
<tr>
<td>Reimbursements</td>
<td>136</td>
<td>104</td>
<td>32</td>
<td>30.8%</td>
<td>139</td>
<td>5</td>
</tr>
<tr>
<td>Interest Income</td>
<td>576</td>
<td>693</td>
<td>(115)</td>
<td>-16.6%</td>
<td>924</td>
<td>8</td>
</tr>
<tr>
<td>Proceeds From Disposal of Assets</td>
<td>241</td>
<td>547</td>
<td>(306)</td>
<td>-55.6%</td>
<td>728</td>
<td>7</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>477</td>
<td>1,208</td>
<td>(731)</td>
<td>-60.4%</td>
<td>2,018</td>
<td>8</td>
</tr>
<tr>
<td><strong>TOTAL INCOME</strong></td>
<td><strong>40,110</strong></td>
<td><strong>44,315</strong></td>
<td><strong>(4,205)</strong></td>
<td><strong>-9.5%</strong></td>
<td><strong>52,062</strong></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OPERATING EXPENSES (Excluding Depreciation):  :-</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Employee Benefits</td>
<td>12,887</td>
<td>12,725</td>
<td>162</td>
<td>1.3%</td>
<td>16,940</td>
<td>9</td>
</tr>
<tr>
<td>Contract Payments Materials &amp; Services</td>
<td>8,876</td>
<td>10,636</td>
<td>(1,760)</td>
<td>-16.5%</td>
<td>14,181</td>
<td>10</td>
</tr>
<tr>
<td>Contributions Paid</td>
<td>3,456</td>
<td>3,759</td>
<td>(303)</td>
<td>-8.1%</td>
<td>5,012</td>
<td></td>
</tr>
<tr>
<td>Bad &amp; Doubtful Debts</td>
<td>1</td>
<td>8</td>
<td>(7)</td>
<td>-97.0%</td>
<td>10</td>
<td></td>
</tr>
<tr>
<td>Finance Costs</td>
<td>338</td>
<td>268</td>
<td>70</td>
<td>26.2%</td>
<td>327</td>
<td></td>
</tr>
<tr>
<td>Other Expenses</td>
<td>61</td>
<td>649</td>
<td>162</td>
<td>25.1%</td>
<td>699</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL OPERATING EXPENSES (Excl. Dep.)</strong></td>
<td><strong>26,179</strong></td>
<td><strong>27,829</strong></td>
<td><strong>(1,650)</strong></td>
<td><strong>-5.9%</strong></td>
<td><strong>37,099</strong></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>OPERATING RESULT (Excl. Dep.)</td>
<td><strong>13,931</strong></td>
<td><strong>16,492</strong></td>
<td><strong>(2,561)</strong></td>
<td><strong>-15.5%</strong></td>
<td><strong>14,964</strong></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CAPITAL ITEMS :-</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital Works/Asset Purchases</td>
<td>8,074</td>
<td>13,071</td>
<td>(5,997)</td>
<td>-46.4%</td>
<td>25,095</td>
<td>12</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SURPLUS (DEFICIT) AFTER CAPITAL ITEMS</td>
<td><strong>5,857</strong></td>
<td><strong>1,419</strong></td>
<td><strong>4,438</strong></td>
<td><strong>312.8%</strong></td>
<td><strong>5,121</strong></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>ADD FINANCING TRANSACTIONS</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Loan Principal Redemption</td>
<td>(794)</td>
<td>(896)</td>
<td>102</td>
<td>-0.2%</td>
<td>(1,074)</td>
<td></td>
</tr>
<tr>
<td>Transfers to/from Reserves</td>
<td>1,862</td>
<td>-</td>
<td>1,862</td>
<td>0.0%</td>
<td>4,516</td>
<td></td>
</tr>
<tr>
<td>Proceeds from Loans</td>
<td>-</td>
<td>-</td>
<td>-0.0%</td>
<td>0.0%</td>
<td>1,701</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL FINANCING TRANSACTIONS</strong></td>
<td><strong>1,119</strong></td>
<td><strong>(806)</strong></td>
<td><strong>1,924</strong></td>
<td><strong>-238.3%</strong></td>
<td><strong>5,142</strong></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>BUDGET RESULT SURPLUS</td>
<td><strong>6,975</strong></td>
<td><strong>613</strong></td>
<td><strong>6,362</strong></td>
<td><strong>1037.4%</strong></td>
<td><strong>71</strong></td>
<td></td>
</tr>
</tbody>
</table>

1 Fees for valuation data is expected to be raised in June ($52,000) and Car Parking Fees & Fines are $27,000 below budget.
2 Part of this year’s Grants Commission was received last financial year.
3 A number of significant Capital Grants which had been forecast in the year have been delayed. The major grants which are yet to be received are: Swan Hill wind farm project ($105,000), Pioneer Settlement Redevelopment ($331,000), Road to Recovery ($450,000), Swan Hill Town Hall Technical Equipment Upgrade ($158,000), Steagall Park Development ($464,000), Nyhul Waa Precinct ($156,000) and the Community Hub project ($350,000). These grants yet to be received have been offset somewhat by the receipt of $1,090,000 for the Country Roads and Bridges program.
4 Contributions towards Capital Works projects at Steagall Park ($100,000) and the Riding for Disabled Covered Area ($320,000) have been received. These had originally been budgeted in Non Recurrent Grants.
5 Reimbursable amount of Insurance costs from sporting/community groups that occupy Council buildings have been charged for 2010/11. This was due to the collection of this income over the financial year.
6 Timing issue. As at 31 March 2012 Council had accrued $154,500 of interest income on current investments.
7 Proceeds from the sale of Plant and Equipment was $230,000 below forecast partly due to the late sale of large items of Plant that had been forecast to be sold in 2011/12 before which are yet to be sold. Taxpayers are expected to occur this financial year and one has been delayed until next year.
8 Variance in Other Revenue is due to the sale of Tower Hill Estate lots. The current result is $1,050,000 below forecast. This variance will be reduced once the next stage of lots become available for sale.
9 Timing issue. The major variance is the contractor works at Tower Hill. Refer note 8.
10 Budget was understated.
11 The major of this variance is the reporting of Software Licence fees. This was anticipated to be budgeted as Capital Works / Asset Purchases, but due to their operational nature they are now to be reported amongst Other Expenditure.
12 Timing issue. Capital works are expected to be significant for the remainder of the year. Completion of the Capital Works program will be dependent on Grant funding for a number of projects.
### SWAN HILL RURAL CITY COUNCIL
### SUMMARISED BALANCE SHEET
### AS AT 31/03/2012 (INCL. PIONEER SETTLEMENT)

<table>
<thead>
<tr>
<th></th>
<th>This Year Actual As At 31/03/2012</th>
<th>Last Year Actual As At 31/03/2011</th>
<th>$ Movement Y.T.D.</th>
<th>% Movement Y.T.D.</th>
<th>Budget As At End 2011/12</th>
<th>Notes</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>CURRENT ASSETS:-</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and Cash Equivalents</td>
<td>18,127</td>
<td>14,862</td>
<td>3,265</td>
<td>8.5%</td>
<td>7,084</td>
<td></td>
</tr>
<tr>
<td>Trade &amp; Other Receivables</td>
<td>3,654</td>
<td>5,111</td>
<td>(1,457)</td>
<td>-28.5%</td>
<td>2,442</td>
<td>1</td>
</tr>
<tr>
<td>Inventories</td>
<td>131</td>
<td>228</td>
<td>(97)</td>
<td>-42.5%</td>
<td>348</td>
<td>2</td>
</tr>
<tr>
<td>Non Current Assets Classified as held for sale</td>
<td>85</td>
<td>68</td>
<td>(8)</td>
<td>-9.4%</td>
<td>105</td>
<td>3</td>
</tr>
<tr>
<td>Other Assets</td>
<td>259</td>
<td>206</td>
<td>53</td>
<td>23.4%</td>
<td>227</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL CURRENT ASSETS</strong></td>
<td><strong>20,255</strong></td>
<td><strong>20,498</strong></td>
<td><strong>(243)</strong></td>
<td><strong>-1.2%</strong></td>
<td><strong>10,883</strong></td>
<td></td>
</tr>
<tr>
<td><strong>CURRENT LIABILITIES:-</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Payables</td>
<td>655</td>
<td>757</td>
<td>(102)</td>
<td>-13.5%</td>
<td>2,442</td>
<td>4</td>
</tr>
<tr>
<td>Trust Funds &amp; Deposits</td>
<td>379</td>
<td>339</td>
<td>40</td>
<td>11.8%</td>
<td>230</td>
<td>5</td>
</tr>
<tr>
<td>Provisions</td>
<td>3,971</td>
<td>3,106</td>
<td>865</td>
<td>27.7%</td>
<td>3,605</td>
<td>6</td>
</tr>
<tr>
<td>Interest Bearing Liabilities</td>
<td>1,157</td>
<td>1,083</td>
<td>74</td>
<td>6.8%</td>
<td>1,145</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL CURRENT LIABILITIES</strong></td>
<td><strong>6,192</strong></td>
<td><strong>5,229</strong></td>
<td><strong>963</strong></td>
<td><strong>15.4%</strong></td>
<td><strong>7,442</strong></td>
<td></td>
</tr>
<tr>
<td><strong>NET CURRENT ASSETS</strong></td>
<td><strong>14,063</strong></td>
<td><strong>15,269</strong></td>
<td><strong>(1,666)</strong></td>
<td><strong>-7.6%</strong></td>
<td><strong>3,441</strong></td>
<td></td>
</tr>
<tr>
<td><strong>NON-CURRENT ASSETS:-</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Trade &amp; Other Receivables</td>
<td>228</td>
<td>214</td>
<td>14</td>
<td>6.5%</td>
<td>219</td>
<td></td>
</tr>
<tr>
<td>Property, Plant, Equipment &amp; Infrastructure</td>
<td>270,879</td>
<td>270,809</td>
<td>78</td>
<td>0.2%</td>
<td>291,091</td>
<td>7</td>
</tr>
<tr>
<td>Intangible Assets</td>
<td>950</td>
<td>883</td>
<td>67</td>
<td>10.1%</td>
<td>763</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL NON-CURRENT ASSETS</strong></td>
<td><strong>277,857</strong></td>
<td><strong>271,886</strong></td>
<td><strong>5,971</strong></td>
<td><strong>2.2%</strong></td>
<td><strong>298,013</strong></td>
<td></td>
</tr>
<tr>
<td><strong>NON-CURRENT LIABILITIES:-</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest Bearing Liabilities</td>
<td>5,333</td>
<td>4,730</td>
<td>503</td>
<td>10.6%</td>
<td>8,817</td>
<td>8</td>
</tr>
<tr>
<td>Provisions</td>
<td>1,537</td>
<td>1,306</td>
<td>231</td>
<td>2.4%</td>
<td>1,384</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL NON-CURRENT LIABILITIES</strong></td>
<td><strong>6,870</strong></td>
<td><strong>6,036</strong></td>
<td><strong>834</strong></td>
<td><strong>8.8%</strong></td>
<td><strong>10,191</strong></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td><strong>285,380</strong></td>
<td><strong>281,609</strong></td>
<td><strong>3,771</strong></td>
<td><strong>1.6%</strong></td>
<td><strong>299,325</strong></td>
<td></td>
</tr>
<tr>
<td><strong>EQUITY:-</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accumulated Surplus &amp; Reserves</td>
<td>195,806</td>
<td>197,598</td>
<td>(1,792)</td>
<td>-0.9%</td>
<td>201,416</td>
<td>9</td>
</tr>
<tr>
<td>Asset Revival Reserve</td>
<td>69,572</td>
<td>63,411</td>
<td>6,161</td>
<td>7.4%</td>
<td>91,807</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL EQUITY</strong></td>
<td><strong>265,380</strong></td>
<td><strong>261,009</strong></td>
<td><strong>4,371</strong></td>
<td><strong>1.6%</strong></td>
<td><strong>293,232</strong></td>
<td></td>
</tr>
</tbody>
</table>

1. A significant decrease in the value of outstanding Sunny Debtor ($848,000 reduction) and Tower Hill Sale Debtors ($702,000 reduction) has resulted in this years lower Trade and Other Receivables total.
2. Inventories for 2010/11 were considerably higher due to the stockpile of Limestone Council had acquired at a significant saving. During the past 12 months this stock has been used on road construction works.
3. This item represents 0.0’ due to Council.
5. Contract Refundings and Design/Security/Development Deposits are $40,000 higher than this time last year.
6. Provisions for Annual Leave and Long Service Leave have increased $107,000 and $73,000 respectively. The increased movements in Long Service Leave Provision is partly due to the changes in the EBA which now allows Long Service Leave to be taken on a pro-rata basis after 7 years. Previously Long Service Leave was only available after 10 years.
7. The value of Council water rights increased from $182.6M to $185.6M.
8. Increased over last year due to the addition of the loan taken up in June 2011. Year end result is expected to be on budget.

Confirmed 17 July 2012........................................Chairperson..................................................
B.12.79  MUNICIPAL ASSOCIATION OF VICTORIA STATE COUNCIL

Source: Procedural
Department: Chief Executive
File Number: 71-05-02

Summary

The purpose of this report is to advise Council of the outcomes of the recent Municipal Association of Victoria State Council.

Council Plan Strategy Addressed

_Nurturing critical external relationships_ - Many issues of importance are outside of Council control, and can only be resolved through others. Council will maintain and enhance relationships with external organisations to maximise outcomes for our community.

Recommendations

It is recommended that Council note the contents of this report.

Policy Implications

Nil

Financial and Resource Implications

Council budgets for attendance at this major Local Government event and has a budget allocation to be a member of the M.A.V.

Triple Bottom Line Impact

Many of the issues debated at State Council relate directly to the Councils ability to meet its triple bottom line requirements.

Background

The Municipal Association of Victoria conducted its State Council meeting on Thursday 17 May 2012 with Council represented by Mayor Katis, Councillor Norton and the Chief Executive Officer.

In addition the Mayor and Chief Executive Officer also attended the Rural Council Victoria forum.
Issues

MAV State Council

As always there was a wide variety of motions submitted for consideration and debate.

Swan Hill Rural City Council submitted and had successfully adopted the following motions.

That the MAV initiate an independent review of the current rating system in Victoria to determine if there are alternative rating options and additional funding sources available to local government.

That the State and Federal Government in consultation with Local Government as a priority determine a solution to ensure that ongoing funding is provided to allow the skilled migration program to continue.

That the MAV write to the Premier of Victoria, Minister for Water and Minister for Police and Emergency Services requesting that the Water Act be amended to ensure that the funding and maintaining of Hydrant points be the responsibility of Water Authorities.

In addition to these motions some of the other motions adopted included:

- Greater controls on gaming machines
- Collection of wholesale alcohol data
- Fire services levy and the need to ensure that any system introduced is equitable
- Resourcing emergency management
- Ongoing concerns with respect to the operation of landfills the standard being applied and the impact of the carbon tax
- A productivity commission report into cost shifting
- Review of the adequacy of emergency and crisis housing services
- Increase funding for libraries
- Equity concerns in the distribution of Regional Development Australia funds.
- Cuts to TAFE funding
By far the biggest discussion centred around a matter introduced by the President. That being the willingness of Victoria to join the constitutional recognition campaign and how Victoria would fund its financial contribution.

The issue was not listed on the agenda and discussion centred around why it had taken the board so long to raise this matter.

The actual request put to member Councils and adopted will be the subject of a separate Council report when the information is made available by the MAV.

The MAV’s Strategic Work Plan was adopted following a series of workshops around the State.

The President in his speech highlighted the following points:

- Roads to recovery has been extended to 2019
- $7.8 million dollars for roadside weeds and pests
- Ongoing meetings with Ministers
- Regional growth funding retained
- Relationships with Ministers gaining strength
- Rob Spence to continue as CEO for four more years

**Rural Councils Victoria Forum**

Mayor Katis and the Chief Executive Officer attended the forum with the following points worth noting:

- Discussion took place on the RCV work program
- Discussion took place on the planning report submitted to Minister Guy
- Discussion took place on funding model options for the Regional Australia Infrastructure Fund.
- Good Move Campaign to get people to move to regional Australia.

**Consultation**

Nil
Options
Nil

Conclusion
Over the course of the two events there was significant discussion on major issues confronting Local Government with clear direction provided to the MAV on how it should proceed on these matters.

Disappointingly was the manner in which the issue of the constitutional recognition campaign was introduced and the apparent lack of action on this issue.

The next State Council meeting will be held in September 2012.

Attachments
Nil.

37/12 Resolved

MOVED Councillor Croft

That Council note the contents of this report.

SECONDED Councillor McPhee

The Motion was put and CARRIED
B.12.80 REQUEST FOR COUNCIL TO JOIN THE VICTORIAN LOCAL GOVERNANCE ASSOCIATION (VLGA)

Source: Procedural
Department: Chief Executive
File Number: 71-02-11

Summary

The purpose of this report is to provide information to give consideration as to whether Council will become a member of the Victorian Local Governance Association (VLGA).

Council Plan Strategy Addressed

*Responsible management of resources* - Council will continually improve the management of its finances, assets, systems and technology to achieve and maintain Best Value in its operations

Recommendations

It is recommended that Council:

1. Write to the Victorian Local Governance Association and advise that they will become a member of the Association for 2012-13

2. Review the effectiveness of being a member of the Victorian Local Governance Association prior to renewing its 2013/14 membership

Policy Implications

Many of the matters being advocated on by the VLGA relate to policy issues Council is involved with.

Financial and Resource Implications

Council has a budget allocation for memberships to various organisations such as Municipal Association of Victoria, Murray River Group of Councils, North West Municipalities Association.

The VLGA have advised that based on their 9 Category fee structure for Local Governments (population based) Councils Contribution would be $7,800.00 plus GST.

Confirmed 17 July 2012---------------------------------Chairperson------------------------------------------
If Council agree to becoming a member there would need to be an additional amount to that listed in the draft 2012/13 budget under memberships.

Attendance at various VLGA events and courses by Councillors and Officers would have to be accommodated from within existing budget allocations.

**Triple Bottom Line Impact**

The VLGA are addressing many issues that impact on Local Governments ability to meet its triple bottom line responsibilities.

**Background**

The Victorian Local Governance Association was first established in 1994 as a strong independent advocate on behalf of Local Governments and their communities.

The VLGA is not aligned to any political party and engage in constructive discussions with all parties.

There are currently 55 Councils who are members of the VLGA with a governance board made up of six local government Councillors and three community chapter members.

VLGA has a mixture of Councils and community groups and individuals who make up the general membership.

The work of the VLGA focuses on the following key areas

- Advocacy
- Good Governance
- Social Justice
- Community Engagement

With the VLGA highlighting a key point of difference to other peak bodies around Local Government and communities engaging in strong consultation practices, good sharing of information and understanding as to how complex decisions are made.

The VLGA are able to provide the following services:

- A tailored made good governance seminar on site
- Advocacy to Ministers
SECTION B - REPORTS

26 June 2012

- Leading edge forums
- Councillor advice and training
- Sector representation to other levels of government
- Policy advisory groups
- Access to VLGA facilities
- Assistance with issues relevant to the Swan Hill Rural City Council

The VLGA have also been actively involved in candidate training for Councillors and candidates leading up to the 2012 Municipal Elections.

Together with peak bodies such as the MAV and LG PRO, The VLGA's option on a variety of matters is often sought.

Issues

The Council has in the past been approached by the VLGA to consider membership but this has not progressed further.

A number of Councillors have taken the opportunity to attend various functions and courses offered by the VLGA.

The VLGA do work alongside other peak bodies and also make their own representation to Ministers.

Over a period of time the VLGA has established its credibility within local government.

There are a significant number of Councils (55) who have dual membership (MAV/VLGA) as a means of lobbying on various matters.

Consultation

Nil

Options

Council can choose to join the VLGA or decline membership
Conclusion

There are a significant number of issues being advocated for at a Local Government Level by the VLGA.

Peak bodies such as the VLGA provide an opportunity for Councils to progress these matters outside the traditional methods and involvement with bodies such as the MAV.

The VLGA are providing Councillors and Officers with additional avenues of training on key matters such as advocacy, consultation and community decision making.

A twelve month initial membership to the VLGA will allow both Council and the VLGA the opportunity to review the effectiveness of the partnership.

Attachments

Nil.

38/12 Resolved

MOVED Councillor Jennings

That Council:

1. Write to the Victorian Local Governance Association and advise that they will become a member of the Association for 2012-13

2. Review the effectiveness of being a member of the Victorian Local Governance Association prior to renewing its 2013/14 membership

SECONDED Councillor Croft

The Motion was put and CARRIED
B.12.81 MURRAY RIVER GROUP OF COUNCILS - JUNE 2012 MEETING

Source: Procedural
Department: Chief Executive
File Number: 04-06-13

Summary

The purpose of this report is to provide outcomes from the recent meeting of the Murray River Group of Councils

Council Plan Strategy Addressed

_Nurturing critical external relationships_- Many issues of importance are outside of Council control, and can only be resolved through others. Council will maintain and enhance relationships with external organisations to maximise outcomes for our community

Recommendations

It is recommended that Council note the contents of the report.

Policy Implications

Nil

Financial and Resource Implications

Council has a budget allocation for its membership to the Murray River Group of Councils.

Triple Bottom Line Impact

Issues being addressed by the Murray Group of Councils assist member Councils to determine action against triple bottom line requirements.

Background

The Murray River Group of Councils conducted its June 2012 meeting in Nathalia with Moira Shire Council being the host member.

It was a good opportunity to support a local community impacted by floods and hear first hand of the efforts by the Moira Shire Council, the Nathalia community and the wider community to keep flood water out of the town.

Confirmed 17 July 2012.................................Chairperson..............................................
Issues

A full range of issues were discussed which reflects the very busy agenda the MRGC currently has.

Key issues and outcomes were:

- NVIRP presentations

  An update on the progress being made with $2 billion dollars to invest.

  There are many issues to address and there has been a slow take up of investment in the project.

  NVIRP must complete its work by 2017

  Needs to be improved communication with plain English employed to relate all aspects of the project.

- Presentation by Rural Councils Victoria Councillor Kevin Gale

  Councillor Gale attended the meeting to discuss the work program being undertaken and respond to concerns about the recent planning document that was lodged with Minister Guy.

  RCV has also prepared a document for Minister Crean regarding the funding arrangements around the Regional Development Infrastructure Fund.

  Councillor Gale also advised of the RCV election process at the end of the year.

  The meeting requested an update on the notification by the MAV to members of details of the voluntary contribution to the constitutional recognition campaign.

  Councillor Gale indicated the advice had not been finalised by the board.

- Murray Darling Basin Plan

  A clear focus of the group with the view that the new draft of the plan is not acceptable.

  The group is working with Greater Shepparton and Strathbogie Councils together with the New South Wales Group of Councils RAMROC.

  Significant effort has been put into speaking to members of Parliament as a part of the ALGA conference with the groups key messages as follow.
- Impacts of the plan are not acceptable
- A comprehensive plan is needed
- Balance and certainty is required
- Long term investment is critical
- Communities reserve a viable future

- Murray River Group of Councils Forum

  The forum will take place on the 9 and 10 July 2012 with the theme being Bridging the Borders.

  Discussion will take place on issues relating to water, transport, infrastructure, food production with the Deputy Premier of Victoria one of the key note speakers.

  The group is working closely with RDV and RDA together with the Murray Regional Tourism Board on the forum.

  Mayor Katis, Councillor Jennings and Councillor Cruickshank will attend the conference together with the Chief Executive Officer and Director of Development and Planning.

  It is intended that Council representatives stay in Echuca and travel over the border to Moama to the conference venue.

  Based on these facts it is considered that an interstate travel committee is not required.

- Cycling Australia

  Gave a presentation on the future involvement and Cycling Australia in road racing and a discussion took place on the Tour of the Murray.

Consultation

N/A

Options

N/A

Conclusion

The Murray River Group of Councils continue to actively lobby and advocate on behalf of its members.
The bi-annual forum will be a significant event and past forums have been booked out.

Attachments
Nil.

39/12 Resolved

MOVED Councillor McPhee

That Council note the contents of the report.

SECONDED Councillor Cruickshank

The Motion was put and CARRIED
B.12.82 LEISURE CENTRE COMMITTEE OF MANAGEMENT

Source: Procedural
Department: Infrastructure
File Number: 26-02-00

Summary

Council has previously resolved to establish a Special Committee to manage the Swan Hill Leisure Centre, constituted thus:

- Four representatives of the Swan Hill Rural City Council; two of whom shall be elected members of the Council. Currently Cr David Quayle, Cr John Katis, Director Corporate Services, Community Facilitation Manager
- Three representatives from the Swan Hill College Council; one of whom shall be the College Principal
- Two representatives of MacKillop College; one of whom will be the College Principal
- Two community representatives to be nominated by Council. Currently Murray Ray and Lindsay McRae.

Murray Ray, one of two community representatives, has resigned from the Committee of Management. After advertising and calling for candidates from the community, the Leisure Centre Committee of Management would like to nominate Bronwyn Hogan.

It is also proposed to replace Director of Corporate Services with Building and Properties Coordinator. This is in accordance with the age of the facility and a greater emphasis on building maintenance.

In addition as MacKillop College are no longer using the Centre on a permanent basis they have terminated their involvement on the Committee of Management.

Council Plan Strategy Addressed

Facilitate and provide services for health and wellbeing - Council will provide or facilitate a range of services that maintain community health, and provide opportunities and infrastructure that contribute to the educational, recreational, cultural and leisure needs of our community

Confirmed 17 July 2012…………………………Chairperson…………………………………………….
Recommendations

It is recommended that Council:

1. It is recommended that Council appoint Bronwyn Hogan as a Community Representative on the Leisure Centre Committee of Management

2. Replace the Director of Corporate Services with the Buildings and Properties Coordinator as one of Councils representatives on the Committee of Management

3. Write to MacKillop College accepting their withdrawal from Committee of Management and thanking them for their contribution.

4. Write to Mr Murray Ray to accept his resignation and thank him for his contribution to the Swan Hill Leisure Centre Committee of Management

Policy Implications

Nil

Financial and Resource Implications

MacKillop College no longer wish to be involved on the Committee of Management as they are no longer regular users of the aquatic facilities of the Leisure Centre. In addition, they have no use of the high ball court, particularly with the construction of their own high ball court facility.

The average payment to council over the past four financial years has been $16,773 reducing from $28,699 in 07/08 to $7,194 in 10/11. Termination of MacKillop College involvement has meant a reduced income to Council however MacKillop have also waived their entitlement to recover 16/25th of their original contribution of $174,300.

The Joint Use Agreement states that contributors to the original construction costs are entitled to receive a return on their original contribution up to a period of 25 years. As MacKillop withdrew from the Committee of Management after nine years they could have claimed 16/25 of their original contribution of $174,300 or $111,552.
Triple Bottom Line Impact

The provision of a range of health and fitness related activities through the Swan Hill Leisure Centre contributes to the social well being of the community.

Background

Under the provisions of the Swan Hill Aquatic and Leisure Centre Joint Use Development Agreement, Council has agreed to establish the Committee as a Special Committee under Section 86 of the Local Government Act 1989.

The Committee is made up of representatives from Council, Swan Hill College and two community representatives. One of the community representatives, Murray Ray, has resigned from the Committee.

After advertising in local media and at the Leisure Centre an Expression of Interest to be a member of the Leisure Centre Committee of Management was lodged by Bronwyn Hogan.

The existing Committee of Management is happy to support Bronwyn Hogan’s nomination to the Committee. Ms Hogan is the current Executive Officer of the Southern Mallee Primary Care Partnership and has skills in financial management, facilitation and coordination between a range of groups. She also has connections to Government bodies and other health and well being related organizations.

The Committee of Management would also like Council to ratify the proposed change of Council representation of the Committee. The Director of Corporate Services has been one of Council’s representatives since the Committee’s inception. His financial and accounting background has been particularly valuable in the formative years of the operation of the Centre, before the appointment of Belgravia Leisure to be responsible for the full operation of the Centre including financial matters.

It is now more appropriate for the Building and Properties Coordinator to be a Committee member given the age of the facility and the increasing need for building maintenance to be undertaken at the Centre.

With the changes to the Committee of Management structure alterations to the Swan Hill Leisure Centre Joint Use Agreement will be investigated.

Issues

Nil
Consultation

The vacancy on the Committee of Management has been advertised in the press and at the Leisure Centre.

Options

Nil

Conclusion

A vacancy on the Leisure Centre Committee of Management currently exists. A nomination, supported by the Committee of Management has been received.

Attachments

Nil.

Resolved

MOVED Councillor McPhee

That Council:

1. It is recommended that Council appoint Bronwyn Hogan as a Community Representative on the Leisure Centre Committee of Management

2. Replace the Director of Corporate Services with the Buildings and Properties Coordinator as one of Councils representatives on the Committee of Management

3. Write to MacKillop College accepting their withdrawal from Committee of Management and thanking them for their contribution.

4. Write to Mr Murray Ray to accept his resignation and thank him for his contribution to the Swan Hill Leisure Centre Committee of Management.

5. Write to Mr David Lenton acknowledging his participation and contribution to the committee.

SECONDED Councillor Cruickshank

The Motion was put and CARRIED
40/12 Recommendations
MOVED Councillor Katis
That standing orders be suspended for 2 minutes.
SECONDED Councillor Jennings

The Motion was put and CARRIED

41/12 Recommendations
MOVED Councillor Cruickshank
That Standing Orders be resumed.
SECONDED Councillor Jennings

The Motion was put and CARRIED
SECTION C – DECISIONS WHICH NEED ACTION/RATIFICATION

C.12.6 SIGN & SEAL REPORT

Source: Procedural
Department: Chief Executive

Summary
The following documents and agreements have been signed and sealed by the Councillors and the Chief Executive Officer on the respective dates. Those actions require the ratification of the Council.

Recommendations
It is recommended that Council ratify the actions of signing and sealing the documents under delegation as scheduled.

Policy Implications
Nil

Financial and Resource Implications
Nil

Triple Bottom Line Impact
Not applicable

Background
During the course of any month Council is required to sign and seal a range of documents arising from decisions made on a previous occasion(s). Examples include sale of land, entering into funding arrangements for Council programs etc.

As the decision to enter into these agreements has already been made, these documents are signed and sealed when received, with Council ratifying the signing and sealing at the next Council meeting.
**Issues**

The following documents were signed and sealed since the last Council meeting:

<table>
<thead>
<tr>
<th>No.</th>
<th>Document Type</th>
<th>Document Description</th>
<th>Date signed/sealed</th>
</tr>
</thead>
<tbody>
<tr>
<td>438</td>
<td>Contract 11175103 – Construction of the Steggall Park all abilities playground</td>
<td>Between Swan Hill Rural City Council and IECL Pty Ltd trading as Ian Evans Creative Landscapes</td>
<td>10/05/12</td>
</tr>
<tr>
<td>439</td>
<td>Transfer of Land Vol 7697 Folio 178-29 Davies Road, Fish Point</td>
<td>Between Swan Hill Rural City Council and Brendan William Foley</td>
<td>18/05/12</td>
</tr>
<tr>
<td>440</td>
<td>Transfer of Land Vol 5115 Folio 996 531 Chillingollah Road</td>
<td>Between Swan Hill Rural City Council and Brendan William Foley</td>
<td>18/05/12</td>
</tr>
<tr>
<td>441</td>
<td>Transfer of Land Vol 9284 Folio 713 3 Nowie Street, Swan Hill</td>
<td>Between Swan Hill Rural City Council and Percy Hinton and Bronwyn Elizabeth Hinton</td>
<td>18/05/12</td>
</tr>
<tr>
<td>442</td>
<td>S5 Instrument of Delegation to Chief Executive Officer</td>
<td>Swan Hill Rural City Council Instrument of Delegation to the Chief Executive Officer</td>
<td>21/05/12</td>
</tr>
<tr>
<td>443</td>
<td>S6 Instrument of Delegation – Members of Staff</td>
<td>Swan Hill Rural City Council Instrument of Delegation – Members of Staff</td>
<td>21/05/12</td>
</tr>
<tr>
<td>444</td>
<td>Transfer of Land Vol 11300 Folio 945</td>
<td>Between Swan Hill Rural City Council and Warburton and Allen – Lot 164</td>
<td>31/05/12</td>
</tr>
<tr>
<td>445</td>
<td>Transfer of Land Vol 11300 Folio 948</td>
<td>Between Swan Hill Rural City Council and Blake Building Concepts P/L – Lot 164</td>
<td>31/05/12</td>
</tr>
<tr>
<td>446</td>
<td>Transfer of Land Vol 9903 Folio 443, Vol 4926 Folio 008, Vol 4543 Folio 353, Vol 9439 Folio 842</td>
<td>Between Swan Hill Rural City Council and the President Councillors and Rate Payers of the Shire of Kerang.</td>
<td>07/06/12</td>
</tr>
</tbody>
</table>

**Consultation**

Not Applicable

**Options**

Not Applicable
Conclusion
Council authorise the signing and sealing of the above documents.

Attachments
Nil.

42/12 Resolved

MOVED Councillor Croft

That Council ratify the actions of signing and sealing the documents under delegation as scheduled.

SECONDED Councillor McPhee

The Motion was put and CARRIED

Confirmed 17 July 2012…………………………Chairperson…………………………………………………………..
C.12.7 COUNCILLOR ASSEMBLIES - RECORD OF ATTENDANCE AND AGENDA ITEMS

Source: Procedural
Department: Chief Executive

Summary

The Local Government Act 1989 requires that the details of Councillor Assemblies must be reported to Council meetings on a monthly basis.

Council Plan Strategy Addressed

*Councillor and Staff accountability* - Council will represent the interests of our community and will conduct its affairs openly and with integrity, reflecting high levels of good governance

Recommendations

It is recommended that Council:

1. Note the contents of the report.

Policy Implications

Council must comply with the requirements of the Local Government Act 1989.

Financial and Resource Implications

Nil

Triple Bottom Line Impact

Nil

Background

The State Government has amended the Local Government Act 1989 which requires Council to report on Councillor Assemblies.

Whilst Minutes do not have to be recorded, Agenda items and those in attendance must be and a report presented to Council.
An assembly of Councillors is defined as a meeting that is planned or scheduled at which at least half the Council and one Officer are in attendance.

It should be noted that no formal decisions can be made at an assembly but rather direction can be given that is likely to lead to a formal decision of Council.

Council must receive a report at the next practical Ordinary Council Meeting after the assembly is held.

Details of the most recent assemblies of Council are attached.

**Issues**

Nil

**Consultation**

Nil

**Options**

Council must comply with the legislation.

**Conclusion**

In accordance with the legislation details of the assemblies as required are attached.

**Attachments**

1 Councillor Assemblies Attendance and Agenda

**43/12 Resolved**

MOVED Councillor Cruickshank

That Council note the contents of the report.

SECONDED Councillor McPhee  The Motion was put and CARRIED
COUNCILLOR ASSEMBLIES ATTENDANCE AND AGENDA

22 May, 2012 at 2pm
COUNCIL CHAMBERS, MEETING ROOM 1, SWAN HILL

AGENDA ITEMS

- Asset Naming Policy
- Waste Management in regard to Budget
- Northern Victoria Irrigation Renewal Project
- Smart Meter Roll Out – Third Quarter 2012
- Swan Hill Leisure Centre
- User Fees and Charges Policies and Sports Grounds
- Lake Boga Ski Club

ADDITIONAL ITEMS DISCUSSED

- Chisholm Reserve Motor Sports Complex Redevelopment

ATTENDANCE

Councillors

- Councillor Croft
- Councillor Katis
- Councillor Jennings
- Councillor McPhee
- Councillor Cruickshank 2.45pm

Apologies

- Councillor Norton
- Councillor Quayle
- Dennis Hovenden

Officers

- David Lenton, Director Corporate Services
- Leanne Mulcahy, Director Development & Planning
- Bruce Myers, Director Community & Cultural Services
- David Leahy, Director Infrastructure
- Steve Mathews, Community Facilitation Manager
- Casey Hovenden, Community Recreation & Grants Officer
- Roger Lambert, Asset Manager
- Kirsty Mayes, Property Officer

Other

- Ross Plunkett (NVIRP)
- Scott Morath (NVIRP)
- John Hardie (Powercorp)
- Chris Riviere (Citipower)

CONFLICT OF INTEREST

Confirmed 17 July 2012..................................Chairperson...........................................
Councillor Jennings declared interest in NVIRP presentation on Tyntynder flats – no need to leave the meeting.
COUNCILLOR ASSEMBLIES ATTENDANCE AND AGENDA

29 May, 2012 at 1pm
ANGLICAN FUNCTION CENTRE, SPLATT STREET, SWAN HILL

AGENDA ITEMS

- Rate Modeling and Budget Discussion
- Mallee Eagles Junior Football Club (North Park Reserve)

ADDITIONAL ITEMS DISCUSSED

Nil

ATTENDANCE

Councillors

- Councillor Croft
- Councillor Cruickshank
- Councillor Katis
- Councillor Quayle
- Councillor Norton
- Councillor McPhee

Apologies

- Councillor Jennings

Officers

- David Leahy, Director Infrastructure
- David Lenton, Director Corporate Services
- Lisa Faraci, Human Resources Manager

Other

- Shaun Maher (Mallee Eagles Junior Football Club)
- Wendy Bett (Mallee Eagles Junior Football Club)
- Stuart Broad (Mallee Eagles Junior Football Club)

CONFLICT OF INTEREST

Councillor Cruickshank and Gary Norton left at 3.20pm

Confirmed 17 July 2012………………………………Chairperson………………………………………………………………..
COUNCILLOR ASSEMBLIES ATTENDANCE AND AGENDA

6 June, 2012 at 10am – 10.45am
COUNCIL CHAMBERS, MEETING ROOM 1, SWAN HILL

AGENDA ITEMS
- No agenda, item discussed as follows:
  Business Economic Development meeting which
  was held on 5 June 2012

ADDITIONAL ITEMS DISCUSSED
This occurred on 6 June 2012 and was not a scheduled meeting

ATTENDANCE

Councillors
- Councillor Croft
- Councillor Jennings
- Councillor Cruickshank

Apologies
- Nil

Officers
- Leanne Mulcahy, Director Development & Planning

Other
Nil

CONFLICT OF INTEREST
Nil

Confirmed 17 July 2012……………………….Chairperson………………………………………
COUNCILLOR ASSEMBLIES ATTENDANCE AND AGENDA

12 June, 2012 at 2pm
COUNCIL CHAMBERS, MEETING ROOM 1, SWAN HILL

AGENDA ITEMS
- Pioneer Settlement Operational Review and Proposed EOI for the Lodges
- 2012/2-13 Key Strategic Initiatives

ADDITIONAL ITEMS DISCUSSED
Nil

ATTENDANCE

Councillors
- Councillor Croft
- Councillor Jennings
- Councillor Cruickshank
- Councillor Katis
- Councillor Quayle
- Councillor Norton
- Councillor McPhee

Apologies
- Nil

Officers
- Dennis Hovenden, Chief Executive Officer
- Leanne Mulcahy, Director Development & Planning
- David Leahy, Director Infrastructure
- Lisa Faraci, Human Resources Manager
- Tony Jenkins, General Manager Pioneer Settlement
- Makayla Rust, Governance Officer

Other
Nil

CONFLICT OF INTEREST
Nil
SECTION D – NOTICES OF MOTION

44/12 Recommendations

MOVED Councillor McPhee
That Council read Council Reports first then move into in-camera
SECONDED Councillor Croft

The Motion was put and CARRIED
SECTION E – IN CAMERA ITEMS

B.12.83 IN CAMERA CONSIDERATION OF CONFIDENTIAL REPORT

Source: Procedural
Department: Development and Planning
File Number: 79-82-17

Summary

Council recommends that the meeting be closed to the public whilst the next item is considered.

Recommendation

It is recommended that Council close the meeting to the public on the grounds that the item concerns contractual matters.

Resolved

MOVED Councillor Cruickshank

That Council close the meeting to the public on the grounds that the item concerns contractual matters.

SECONDED Councillor McPhee

The Motion was put and CARRIED

45/12 Resolved

MOVED Councillor McPhee

That Council re-open the meeting to the public

SECONDED Councillor Cruickshank

The Motion was put and CARRIED

Confirmed 17 July 2012..................................Chairperson..........................................................
46/12 Recommendations

MOVED Councillor Cruickshank
That Council note and ratify the decision whilst in Committee.
SECONDED Councillor Jennings

The Motion was put and CARRIED
SECTION F – URGENT ITEMS NOT INCLUDED IN AGENDA

SECTION G – TO CONSIDER & ORDER ON COUNCILLOR REPORTS

Cr David Quayle
- Healthy Minds Network meeting
- Chaired Leisure Centre meeting
- Healthy Minds Network meeting Annual General Meeting
- Special Council meeting – Anglican Hall
- Yamagata Bon Voyage
- Waste Management meeting
- Healthy Minds Network meeting

Cr Les McPhee
- Lake Boga Inc meeting
- Ultima Progress Association
- Meeting with Lake Boga Ski Club
- CWA welcome by Mayor at Swan Hill Art Gallery
- Headspace stakeholders meeting at E-Works
- Special Council Meeting
- Attended Annie with HACC services clients as a volunteer carer
- IFMP public forum at Swan Hill
- Funding announcement at Pioneer Settlement Wharf – Peter Walsh $350,000
- Funding announcement at Lake Boga $1.1 million Peter Walsh and Dennis Napthine
- IFMP public forum Robinvale
- Lake Boga Ski Club meeting
- Swan Hill Rural City Council Raw talent program at the Swan Hill Regional Art Gallery.

Yvonne Jennings
- Domestic Violence teleconference
- Biggest morning tea
- National Day of Thanksgiving
- CWA welcome by Mayor
- Headspace forum
- Minister Mary Wooldridge re: Rural Women’s Network Bendigo
- Anglican Art Show
- June Race Carnival
- Grant announcement for Pioneer Settlement Wharf
- State of the Region forum – launch of the report
- Attended NGA and lobbying visits to Ministers
- Swan Hill Rural City Council Raw talent forum
- Swan Hill Blind Auxiliary 80th Birthday
Cr Bill Croft
- Rate Payers Citizens meeting
- Special Council meeting
- Various other community meetings
- North Park – A can not report due to conflict of interest issues

Cr Greg Cruickshank
- Meeting with Candy Broad
- Pioneer Settlement Redevelopment meeting
- Meeting with John Dalton re: Pioneer Settlement Mark Francis CEO MRTB
- Grant announcement Pioneer Settlement
- Grant announcement Lake Boga
- Police Service Medal Presentation
- Opening Woorinen School
- Swan Hill Inc Board meeting
- Chisholm Reserve Motorsport project workshop
- MRTB meeting Melbourne
- Raw talent project Swan Hill Rural City Council

Cr John Katis
- R.C.V forum at Melbourne
- MAV State Council Forum
- Chaired meeting of ratepayers on planning issues
- Conducted Mayoral welcome to CWA
- Opened headspace convention to Youth Issues
- Meeting with Mallee Eagles in North Park Oval
- Meeting with Candy Broad MP
- Opening if Nyah Centre kitchen
- Attended meeting of REBA
- Attended meeting of Murray Group of Councils
- Meeting of Robinvale Flood Recovery Group
- Yamagata Swan Hill Student exchange Bon Voyage
- Meeting with CEO at monthly visit to Robinvale
- Attended performance of “On the Move” Orchestra Victoria in Swan Hill Rural City Council
- Attended National Assembly of Councils at Canberra
- Attended Launch of Healthy Communities Initiative at Robinvale
- Attended Swan Hill Lions Club changeover luncheon at Pioneer Settlement

Cr Gary Norton
- MAV State Council
- Nyah District Thanks Giving Day
- Council Meetings
- Council Assembly
- Nyah Recreation Reserve and Community Centre opening of new facilities
• VFF Manangatang
• Piangil Progress Association
• Murray Darling Association meeting region 2 and 3 reelected Chair Region 3
• Murray Darling Association board meeting (Adelaide)

There being no further business the Mayor John Katis closed the meeting at 10.04pm